



**Final Budget 2013/14-2015/16
Medium Term Review**

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PART 1- ANNUAL BUDGET

1.1 Mayor's Report

Budget speech attached as annexure A

1.2 Resolutions

2013/2016 MTREF Budget Resolutions:

On 31 May 2013 the Council of Blouberg Local Municipality met at Ga-Raweshi village to consider the Final annual budget of the municipality for the financial year 2013/14. The Council approved and adopted the following resolutions:

1. The Council of Blouberg Local Municipality, acting in terms of section 24 of the Municipal Finance Management Act, (Act 56 of 2003) approves and adopts:
 - a) Approve the annual budget of the Blouberg municipality for 2013/16, and specifically appropriating the amounts for the different votes, and for single-year and multi-year capital expenditure,
 - b) Approve all rates, taxes and tariffs for services provided by the municipality,
 - c) Approve the measurable performance objectives for the annual budget for each year of the medium term revenue and expenditure framework,
 - d) Approve the entire draft budget related policies or amendments to such policies.
2. The Council of Blouberg Local Municipality, acting in terms of 75A of the Local Government: Municipal Systems Act (Act 32 of 2000) approves and adopts with effect from 1 July 2012 the tariffs for other services, as set out in Annexure B policy document.

1.3 Executive Summary

This budget compiled in line with the Municipal Budgeting and Reporting Regulation (MBRR) notice no 31804 of 2009 provides comparative financial over a seven year period commencing in the 2009/2010 budget year to 2015/16 budget year.

The budget complies with various budget circular introduced since the beginning of MFMA reforms in 2004, the latest being Circular **66** and **67**.

The preparation of the 2013/2014 medium Term revenue and Expenditure Framework (MTREF) were an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components which influenced the outcomes of MTREF. Another challenge is lower revenue collection due to non payment by residents. To produce a sustainable, affordable budget necessitated reductions to certain budgetary provisions.

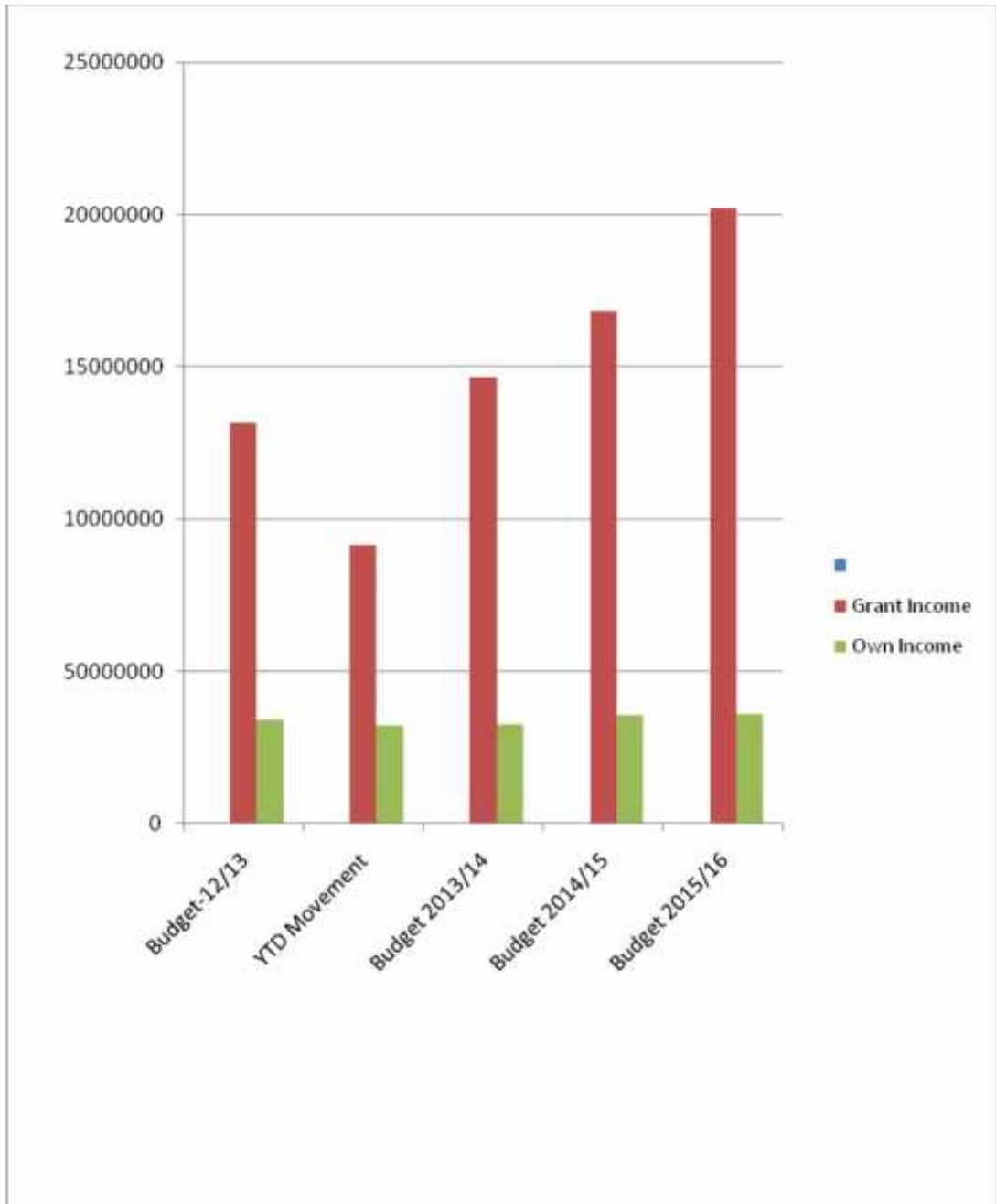
The total municipal budget increase from R **165,5** million from last year to **R 179,44** million.

1.4 Operating Revenue Framework

The total Budget income for 2013/14 is at **R 179,44** million which is more than last year 's budget by **R 13,9** million, the main cause for increase is because of the allocation grant from National Treasury as per DORA which is Equitable shares, MIG,MSIG,FMG,INEP. The allocation from Capricorn District municipality for Operational maintenance water is not included as district need to take over the water services provider function, but they still busy finalizing the SLA. The assessment decreases from **R 11, 1** million to **R 9.05** million due revising the farms tariffs from 0.015 to 0, 00015. The total grant revenue is **R148,7** is increases as compare with last year budget by **R 15,10** and also is decrease as compare to draft budget because of the revised Dora allocation for INEP, and the municipal own revenue is at **R 32,7 million** it shows decrease as compare to last year 's budget by **R 2,2 million** . The municipal's own revenue has declined due to non payment of services and few available sale to be sold. The below table shows that the municipality rely much on grants.

The following table indicates Revenue from Grants and municipal Revenue.

	2012/2013 FY - Year 2		Medium Term Revenue and Expenditure Framework		
			Budget Year 3 2013/14	Budget Year 4 2014/15	Budget Year 5 2015/16
Description	Budget-12/13	YTD Movement	Budget 2013/14	Budget 2014/15	Budget 2015/16
Grant Income	131,535,000	91,598,000	146,673,000	168,268,000	202,054,000
Own Income	33,945,100	32,362,626	32,775,699	35,600,615	36,129,452
Total	165,480,100	123,960,626	179,448,699	203,868,615	238,183,452



LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1										
Revenue By Source											
Property rates	2	7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue	2	6,876	8,212	5,772	11,769	11,769	11,769	13,379	12,416	13,161	13,951
Service charges - water revenue	2	882	756	407	457	457	457	1,170	–	–	–
Service charges - sanitation revenue	2	–	–	317	410	410	410	373	–	–	–
Service charges - refuse revenue	2	213	224	226	238	238	238	215	722	765	811
Service charges - other											
Rental of facilities and equipment		105	163	227	168	298	298	295	463	832	1,152
Interest earned - external investments		631	353	713	500	500	500	488	687	1,099	1,165
Interest earned - outstanding debtors		83	260	4	389	389	389	186	408	653	692
Dividends received		–	–	–	–	–	–	–	–	–	–
Fines		271	307	495	510	545	545	514	897	898	952
Licences and permits		2,145	2,330	2,608	3,849	3,464	3,464	2,327	3,150	3,339	3,539
Agency services		–	–	–	–	–	–	–	–	–	–
Transfers recognised - operational		51,236	61,718	77,631	96,631	96,631	96,631	88,586	104,108	119,834	150,898
Other revenue	2	11,335	4,276	62,685	4,556	4,776	4,776	5,408	4,975	5,344	3,787
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		81,366	85,353	159,015	130,576	134,976	134,976	128,247	136,884	155,435	187,028

Property Rates :

The assessment decreases from **R 11, 1** million to **R 9.05** million due to none payment of farms and board farms and considering the revised tariffs for farms from 0,015 to 0,00015.

Electricity:

The Electricity revenue for 2012/13 was **R 11,7 million** and for draft budget 2013/14 is **R 12,4 million**, there is an increase as compare with last year 's budget by 5% subject to nersa 's approval. The free basic electricity of 50kwh per month is provided to each household who qualify the definition of indigent.

Water and sanitation

Municipality is not a water authority as a result the services belongs to the Capricorn district municipality, therefore Capricorn district is planning to take over services charges both water and sanitation during 2013/14 financial year . Therefore there is a zero budget in municipality budget for 2013/14 financial year.

Refuse:

The billed revenue for refuse 2012/13 budget was R237 thousand and for 2013/14 financial is R721 thousand, it increases by 5% as per tariff structure and also the municipal indigent register has decreased because of the status of Alldays speaker park and Desmond park residents has no longer indigent.

Traffic Services:

The traffic services revenue has declined from last year's budget ,looking at the current collection (2012/13 R 3,964,195 and 2013/14 R 3,850,000).

Interest Earned on External investments:

The Municipality is obliged to put aside a certain amount determined by Eskom for guarantee. Blouberg Municipality made provision of **R 3,079,000** for Eskom guarantee and also earn interest on that.

1.5 Operating Expenditure

Further key parameters applied to the Blouberg Municipality's financial framework include the following for the 2013/2014 financial year:

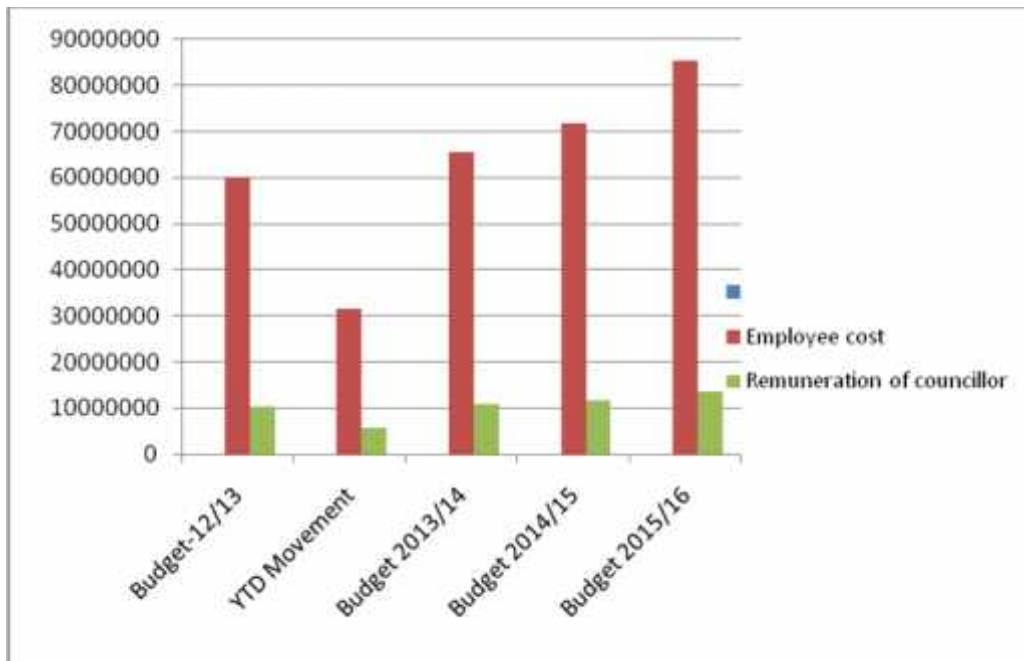
- ❖ Employee related cost R65,40 million.
- ❖ Remuneration for councilors R10,97 million.
- ❖ Contracted Services R2,18 million.
- ❖ Bulk purchase R 14,30 million.
- ❖ Repairs and Maintenance R 2.01 million.
- ❖ Other General Expenses R38.0million.
- ❖ Capital Expenses R46,48 million

Salaries

The total budget for salaries including remuneration of councilors amounts to **R76,38** million and is **43%** of the total budget and other operational is **31%**. The salary annual increase is estimated at **7%** for both councilors and officials looking at the multi-year salary and wage collective agreement for period 1 July 2012 to 30 June 2015, and also Circular **67** advise the Municipality to increase by **6,85 per cent** (5.6 per cent plus 1.25) . There are no vacant posts that are included in the draft budget.

The following table shows the total budget of salaries:

	2012/2013 FY - Year 2		Medium Term Revenue and Expenditure Framework		
			Budget Year 3 2013/14	Budget Year 4 2014/15	Budget Year 5 2015/16
Description	Budget-12/13	YTD Movement	Budget 2013/14	Budget 2014/15	Budget 2015/16
Employee cost	60,059,747	31,432,545	65,407,187	71,675,181	85,320,593
Remuneration of councillor	10,273,397	5,827,087	10,974,722	11,742,952	13,647,529
Total	70,333,144	37,259,632	76,381,909	83,418,133	98,968,122



LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1										
Expenditure By Type											
Employee related costs	-	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
Remuneration of councillors		7,168	7,023	9,855	10,273	10,273	10,273	8,834	10,975	11,743	13,648
Debt impairment	3			-	434	434	434	-	2,114	9,061	9,604
Depreciation & asset impairment	2	7,665	9,302	47,957	636	636	636	-	952	5,239	11,744
Finance charges		220		-							
Bulk purchases	2	8,423	9,313	12,574	13,000	12,250	12,250	12,870	14,300	15,158	17,067
Other materials	8	646	1,262	1,821	5,481	5,071	5,071	4,126	2,016	2,137	2,284
Contracted services		1,051	1,165	1,578	1,696	2,066	2,066	1,739	2,190	2,321	4,461
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	4, 5	26,396	25,190	27,369	34,123	33,024	33,024	25,140	35,014	35,949	41,401
Loss on disposal of PPE		-	-	15,490	-	-	-	-	-	-	-
Total Expenditure		84,453	92,584	162,130	124,530	123,814	123,814	102,704	132,968	153,284	185,529

Operational repairs and maintenance

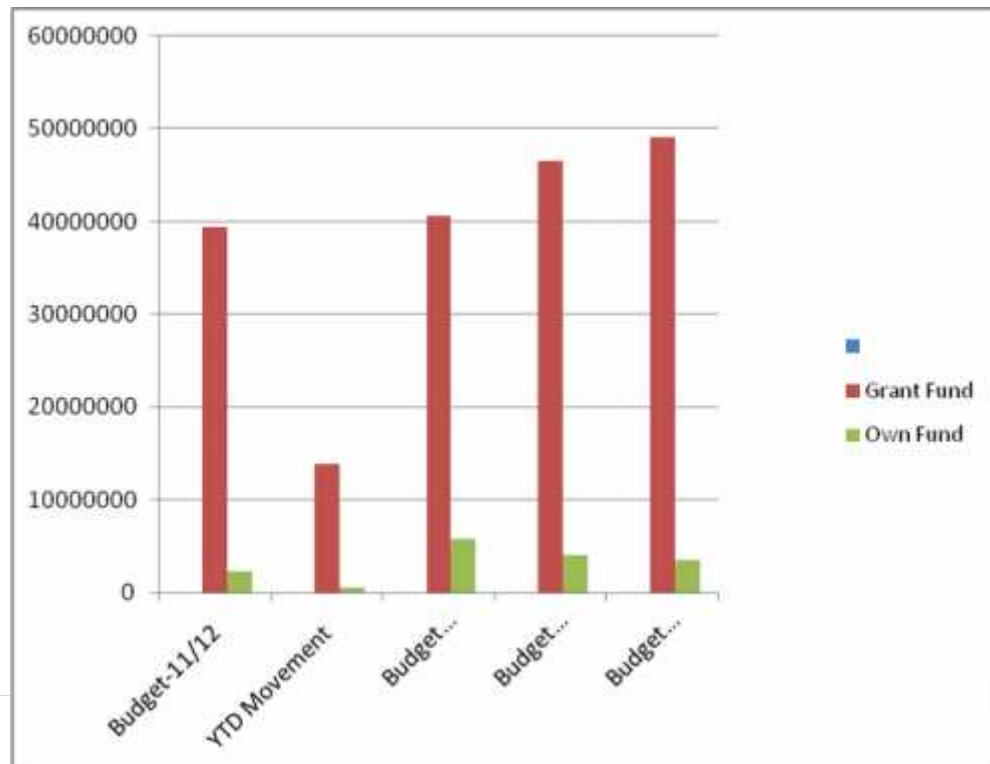
The repairs and maintenance for Blouberg Local municipality is only for material (machinery and equipment) and we are going to use our employees to do the work. The total allocation for 2013/14 is at R2.01 million a decrease of R3,3 million in relation to the Adjustment Budget ,is because we don't have function for water is for district and the district planning to take over the maintenance of water last year they allocate or transfer R 3,0 million for water(Blouberg Municipality)

1.6 Capital Expenditure

The following table shows capital budget:

The total Capital Budget amount to **R46, 48**million and is **26%** of the total budget. More fund for capital projects funded by national grant, Municipality funded only the following working tools e.g. Office equipment , Motor vehicles, purchasing of grader ,culverts and installation of CCTV which is **R 5.8** million. The capital projects funded by grants are amounting to **R 41, 5** million

	2012/2013 FY - Year 2		Medium Term Revenue and Expenditure Framework		
			Budget Year 3 2013/14	Budget Year 4 2014/15	Budget Year 5 2015/16
	Description	Budget- 11/12	YTD Movement	Budget 2013/14	Budget 2014/15
Capital projects	39,391,200	13,922,154	40,655,547	46,534,000	49,100,000
Other assets Capital	2,275,000	585,653	5,824,800	4,051,052	3,554,161
Total	41,666,200	14,507,807	46,480,347	50,585,052	52,654,161



Investment

The Municipality is obliged to put aside a certain amount determined by Eskom for guarantee. Blouberg Municipality made provision of **R3,079,000** for Eskom guarantee and also earn interest on that.

LIM351 Blouberg - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		4,442	4,166	4,030	4,030	4,000	4,030	3,079	3,079	3,079
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	4,442	4,166	4,030	4,030	4,000	4,030	3,079	3,079	3,079
Consolidated total:		4,442	4,166	4,030	4,030	4,000	4,030	3,079	3,079	3,079

Financial position and summary of medium term revenue and expenditure

LIM351 Blouberg - Table A6 Budgeted Financial Position

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
ASSETS											
Current assets											
Cash		2,502	2,473	3,162	3,162	29,760			23,408	25,000	36,000
Call investment deposits	1	–	–	–	–	–	–	–	–	–	–
Consumer debtors	1	962	1,370	5,582	5,582	5,582	–	–	–	–	–
Other debtors		3,862	4,370	9,417	9,417	9,417	9,417	–	9,887	10,382	10,901
Current portion of long-term receivables		4,997	7,807	11,753	11,753	–	–	–	–	–	–
Inventory	2	1,025	3,075	32,245	32,245	32,245	32,245	32,245	–	–	–
Total current assets		13,349	19,095	62,158	62,158	59,759	–	–	33,295	35,382	46,901
Non current assets											
Long-term receivables											
Investments		4,442	4,166	4,030	4,030	4,000	4,030	4,000	3,079	3,079	3,079
Investment property											
Investment in Associate											
Property, plant and equipment	3	161,193	178,570	3,106,770	40,950	41,666	41,666	–	46,480	50,585	52,654
Agricultural		–	–	–	–	–	–	–	–	–	–
Biological		–	–	–	–	–	–	–	–	–	–
Intangible		–	–	–	–	–	–	–	–	–	–
Other non-current assets		–	–	–	–	–	–	–	–	–	–
Total non current assets		165,635	182,736	3,110,800	44,980	45,666	45,696	–	49,559	53,664	55,733
TOTAL ASSETS		178,983	201,831	3,172,957	107,137	105,425	45,696	–	82,855	89,046	102,634
LIABILITIES											
Current liabilities											
Bank overdraft	1	–	–	–	–	–	–	–	–	–	–
Borrowing	4	–	–	–	–	–	–	–	–	–	–
Consumer deposits		–	–	–	–	–	–	–	–	–	–
Trade and other payables	4	20,477	23,273	16,841	11,838	18,420	–	–	17,497	–	–
Provisions		13,689	16,423	22,562	–	–	–	–	–	–	–
Total current liabilities		34,165	39,695	39,404	11,838	18,420	–	–	17,497	–	–

Non current liabilities											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		34,165	39,695	39,404	11,838	18,420	-	-	17,497	-	-
NET ASSETS	5	144,818	162,135	3,133,554	95,300	87,005	45,696	-	65,358	89,046	102,634
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		144,169	161,487	194,655	194,655	608	4,030		194,655	194,655	194,655
Reserves	4	649	649	2,938,899	2,938,899	-	-	-	-	-	-
Minorities' interests											
TOTAL COMMUNITY WEALTH/EQUITY	5	144,818	162,135	3,133,554	3,133,554	608	4,030	-	194,655	194,655	194,655

Key amendment to budget-related policies;

Budget Related Policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

Tariff Structure – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, **Act 22 of 2000**.

Indigent Support Policy – to provide access to and regulate free basic services to all indigent households.

Credit Control and Debt Collection Policy – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.

Budget Policy – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.

Investment Policy – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.

Asset Management Policy – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).

Supply Chain Management Policy – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.

Cash Management Policy- to ensure that there is a proper cash flow management and control.

Payroll Policy: To provide guidelines and restrictions with regard to the compensation of employees for the fulfillment of their employment obligations within Blouberg Local Municipality.

Fund Reserve Policy: In terms of regulation 8 of the Municipal Budget and Reporting Regulations., each Municipality must have a funding and reserves policy

Property Rates and By-Law Policy - to enable the municipality to levy rates on ratable properties and apply rebates and discounts on certain categories of properties.

The effective and sustainability of the 2013/14 budget will be supported by the following

Financial plan, attached
Revenue enhancement, also attached.

The following policies were reviewed

- Indigent Support Policy.
- Tariff Policy-Rates increased.
- Assets Management policy
- Supply Chain policy

The summary of amendments:

Indigent policy

Households earning a joint income of not more than **R 2,400** per month (proof of payslips/copy of recent bond statements). Residents of Blouberg Local Municipality and Residents in possession of a valid South African Identity Document.

Tariffs Policy

Municipal services tariffs will increase by **5%** on the following revenue sources e.g. Refuse removal (due to cost benefit analysis the cost for business refuse removal service will be increased from R 50.00 to R 1,275.00 per month), Building plan, Advertisements, Animal pounds and Cemeteries and rental facilities .

Electricity tariff will be increased by **5%** subject to nersa 's approval.

As from July 2012 the following property rates will be applicable in terms of rateable properties:

- Residential : 0.005
- Residential property consent use :0.008
- Impermissible or illegal use :0.01
- Vacant land : 0.007
- Farms : 0.0015
- State owned properties :0.015
- Business/Commercial :0.007

Asset Management

Paragraph 16 Recognition of Donated Assets

Where a fixed asset is donated to the municipality, or a fixed asset is acquired by means of an exchange of assets between the municipality and one or more other parties, the asset concerned shall be recorded in the fixed asset register at its fair value, as determined by the Chief Financial Officer.

Paragraph 17 Recognition of Heritage Assets in the Fixed Asset Register

The municipality must ensure that Asset Register is updated with all applicable information to compile a complete listing of all potential Heritage Assets under its control.

If no original costs or fair values are available in the case of one or more heritage assets, the CFO may, if it is believed that the determination of a fair value for the assets in question will be laborious or expensive undertaking, record such assets in the fixed asset register without an indication of the costs or fair value concerned.

Heritage assets should be presented as a separate line item on the face of the statement of financial position. And the existence of such HA shall be disclosed by means of an appropriate note even if they are not cost or fair valued.

Paragraph 18 Procedure in case of Loss, Theft, Destruction, or Impairment of Fixed assets

Every Head of department shall ensure that any incident of loss, theft, destruction or material impairment of any fixed asset controlled or used by the department in question is promptly reported in writing to the CFO, to the Internal auditor and in cases of suspected theft or malicious damage- also to the SAPS.

Paragraph 19 Assets Maintenance Plan

Every Head of department shall ensure that a maintenance plan in respect of every new infrastructure asset or fixed asset with a value of R100 000.00 or more is promptly prepared and submitted to the council of the municipality for approval.

The Director or HOD controlling or using the infrastructure or fixed asset in question, shall annually report to the council, not later than in July, of the extent to which the relevant maintenance plan has been complied with, and of the likely effect which any non-compliance may have on the useful operating life of the asset concerned.

Paragraph 20 General Maintenance of Fixed Assets

Every Director or HOD shall be directly responsible for ensuring that all assets (other than infrastructure or fixed assets which are dealt with in paragraph 19) are properly maintained & in a manner which will ensure that such assets attain their useful operating lives.

SUPPLY CHAIN MANAGEMENT POLICY

Method of acquisition-(Closed acquisition)

The municipality may source quotation directly from direct dealers or specialized service providers of a particular good or services.

Municipal 's priorities and linkages to the IDP

- Economic Development and Partnership
- Early Childhood Development and human Resource Development
- Institution Development and Financial Sustainability
- Sports and Recreational Facilities
- Water and Sanitation
- Energy
- Roads and public Transport
- Environment and waste Management
- Health and Welfare
- Land Use Development
- Emergency Services and Communications

Alignment with and achievement of national , provincial and district priorities;

➤ **NATIONAL AND PROVINCIAL ALIGNMENT**

South Africa has a representative form of democratic government. The management and governance of South Africa is based on a three-sphere system of government, namely national, provincial and local spheres of government. These spheres are distinctive, interdependent and interrelated. The Constitution states which matters each sphere of government deals with. This division of powers helps to make sure that the country is properly run and that government is close to the people it serves.

Section 25 of Act 32 of 2000 determines that the IDP must be compatible with national and provincial development plans and planning requirements. To ensure that this legislative requirement is adhered to, the Municipality needs to align itself with National and Provincial directives and draw these down into the spectrum of service delivery.

The national and provincial policy imperatives have been taken into consideration in the implementation of the municipality core business. Blouberg Municipality has therefore focused its efforts to complement National and Provincial Government to accomplish developmental goals, with emphasis on matters that are the competency of Local Government.

➤ **NATIONAL DEVELOPMENT PLAN**

National Government formulated Vision 2014 to guide itself for the next ten years. The vision is to build a society that is truly united, non-racial, non-sexist and democratic. Central to this is a single and integrated economy that benefits all. The combination of some of the most important targets and objectives are as follows:

Reduce unemployment by half through new jobs, skills development, assistance to small businesses,

Opportunities for self-employment and sustainable community livelihoods;

Reduce poverty by half through economic development, comprehensive social security, land reform and improved household and community assets;

Provide the skills required by the economy, build capacity and provide resources across society to encourage self-employment with an education system that is geared for productive work, good citizenship and a caring society;

Ensure that all South Africans, including especially the poor and those at risk – children youth, women, the aged and people with disabilities – are fully able to exercise their constitutional rights and enjoy the full dignity of freedom;

Compassionate government service to the people: national, provincial and local public representatives who are accessible; and citizens who know their rights and insist on fair treatment and efficient service;

Massively reduce health risks such as tuberculosis, diabetes, malnutrition and maternal deaths and turn the tide against HIV and AIDS, and, working with the rest of Southern Africa, strive to eliminate malaria, and improve services to achieve a better national health profile and reduction of preventable causes of death, including violent crime and road accidents;

Significantly reduce the number of serious and priority crimes as well as cases awaiting trial, with a society that actively challenges crime and corruption, and with programmes that also address the social roots of criminality; and

Position South Africa strategically as an effective force in global relations, with vibrant and balanced trade and other relations with countries of the South and the North, and in an Africa that is growing, prospering and benefiting all Africans, especially the poor.

Vision 2014 translates into practical steps, with the following specific implications for the municipality:

A growing economy;

Sustainable livelihoods – inter alia creating job opportunities through the Expanded Public Works Programme (EPWP);

Access to services: Speed up programmes to provide basic services like water and sanitation, electricity roads and transport services

Realize Batho Pele principles and improve services in government offices;

Safety and security;

Constitutional rights and governance – improve interaction between government and the people.

➤ **ACCELERATED AND SHARED GROWTH INITIATIVE - SOUTH AFRICA (ASGISA)**

After research and discussion with stakeholders, government identified six “binding constraints on growth” that needed to be addressed so as to progress in its desire for shared growth and to achieve its target of halving unemployment and poverty between 2004 and 2014. This could be achieved if the economy grew at an average rate of at least 4.5% in the period to 2009, and by an average of 6% in the period 2010 to 2014.

Targets set by ASGISA include:

Halving poverty by 2014 to all households;

Halving unemployment by 2014 from 30%;

Achieving growth of approximately 6% per annum; and

50% of the total to be spent on infrastructure should be spent by the three spheres of government.

Six key levers for economic growth have been identified, namely:

Macro-economic intervention;

Infrastructure development;

Skills development;

Strengthening public institutions;

Sectoral investments; and

Interventions in second economy

In the light of the above, ASGISA has identified a set of initiatives that will serve as a catalyst for faster growth. This is complemented with on-going enabling management of fiscal and monetary policy, more focused industrial policy framework, supporting sector policies and legislation and a range of projects and initiatives in the economic cluster of government. Strategies for growth and development include investment in transport infrastructure, support to SMME's and labour intensive projects, prioritizing social and economic infrastructure and building partnerships.

Municipalities in particular, as the closest sphere of government to communities have an important role to play in implementing the goals set by ASGISA. They operate under the framework of developmental local government and a constitutional mandate to look after the socio-economic needs of communities and development of their areas of jurisdiction. They have to actively create conducive environment for job creation.

The National Framework for Local Economic Development addresses this issue directly. The framework argues that the municipal areas are the spaces in which an integrated impact of government needs to be optimized in order to accelerate shared growth. This integrated impact has to be synergized with the requirements of the local economy, the needs of its stakeholders and the opportunities and potentials that drive economic growth and sustainable livelihoods. The Framework also argues that municipalities have to play a strategic facilitation role managing the forces and dynamics impacting on the area. This is more effective than a direct role in job creation where municipalities attempt to set-up and run enterprises in the form of small ad-hoc projects that require ongoing public support.

Municipalities can further play an important role through provision of infrastructure and services, by-laws, land use planning and procurement policies in stimulating the local economy. Effective infrastructure planning and provision can involve local suppliers and assist in building local competencies. Firstly, certain of the binding constraints on growth that ASGISA identifies have direct relevance to the role and functioning of municipalities. Municipal Local Economic Development strategies need to address how these constraints in their own areas can be overcome.

ASGISA has identified key sectors for growth and development. Again, municipal strategies should identify if and how these sectors are relevant for their areas and what would be done to grow them.

➤ **NEW MANDATE: KEY CONSIDERATIONS**

In order to give effect to the strategic objectives as spelled out in the electoral mandate of the ruling party, Blouberg Municipality also aligns its programmes to the ten priority areas as contained in the Medium Term Strategic Framework, for the review of the IDP.

The key priority areas include:

Ensuring more inclusive economic growth, decent work and sustainable livelihoods

Economic and social infrastructure

Rural development, food, security and land reform

Access to quality education

Improved health care

Fighting crime and corruption

Cohesive and sustainable communities

Creation of a better Africa and a better world

Sustainable resource management and use

A developmental state including improvement of public services.

Blouberg Municipality has to date implemented a balanced and integrated suite of programmes that cover all key priority areas identified in the manifestos.

➤ **NATIONAL SPATIAL DEVELOPMENT PERSPECTIVE**

Government's key priority in the second decade of Freedom is to increase economic growth and promote social inclusion. A clearly articulated set of spatial priorities and criteria is one of the mechanisms through which government provides a strategic basis for focusing government action, weighing up trade-offs and linking the strategies and plans of the three spheres and agencies of government. In this sense the National Spatial Development Perspective (NSDP) is a critical instrument for policy coordination, with regard to the spatial implications of infrastructure programmes in national, provincial and local spheres of government. It is in this context that the January 2003 Cabinet *lekgotla* approved the NSDP as an indicative tool for development planning in government.

Since its adoption, three factors have necessitated a review and update of the NSDP:

new data on socio-economic trends;

the development of IDPs and Provincial Growth and Development Strategies (PGDS) and the continuing engagement in aligning them with the NSDP; and

Renewed focus on decisive interventions to ensure accelerated and shared economic growth.

The NSDP provides:

a set of principles and mechanisms for guiding infrastructure investment and development decisions;

Description of the spatial manifestations of the main social, economic and environmental trends which should form the basis for a shared understanding of the national space economy; and

An interpretation of the spatial realities and the implications for government intervention.

Government is committed to economic growth, employment creation, sustainable service delivery, poverty alleviation programmes and the eradication of historic inequalities. In order to ensure that infrastructure investment and development

programmes are channeled towards these objectives, the NSDP was formulated. The principles enshrined in the NSDP are thus of great importance to local government investment, through the IDP and capital expenditure.

The NSDP Vision is as follows:

South Africa will become a nation in which investment in infrastructure and development programmes support government's growth and development objectives:

By focusing economic growth and employment creation in areas where this is most effective and sustainable;

By supporting restructuring where feasible to ensure greater competitiveness;

By fostering development on the basis of local potential; and

By ensuring that development institutions are able to provide basic needs throughout the country.

The following normative principles are put forward as guide for all spheres of government when making decisions on infrastructure investment and development spending:

Economic growth is a prerequisite for the achievement of other policy objectives, key among which would be poverty alleviation;

Government spending on fixed investment, beyond the constitutional obligation to provide basic services to all citizens, should therefore be focused on localities of economic growth and/or economic potential in order to attract private sector investment, stimulate sustainable economic activities and/or create long-term employment opportunities;

Efforts to address past and current social inequalities should focus on people not places; and

In order to overcome the spatial distortions of apartheid, future settlement and economic development:

Opportunities should be channeled into activity corridors and nodes that are adjacent to or link the main growth centers.

Infrastructure investment and development spending should primarily support localities that will become major growth nodes in South Africa and the Southern African Development Community region to create regional gateways to the global economy.

The NSDP thus seeks to focus the bulk of fixed investment of government on those areas with the potential for sustainable economic development, as it is in these areas where government's objectives of promoting economic growth and alleviating poverty will best be achieved. It places emphasis on the quality of interventions and investment choices by calling for a rigorous analysis of the economic opportunities and potentials in each of the Local, District and Metropolitan Municipal Areas. The Local, District and Metropolitan IDP's and LED programmes, crafted through joint work across the three spheres of government and with State Owned Enterprises and social partners would have to internalize the logic of the NSDP.

➤ **LIMPOPO EMPLOYMENT, GROWTH AND DEVELOPMENT PLAN (LEGDP)**

The Limpopo Employment, Growth and Development Plan (LEGDP) is a provincial (three tiers of government, private sectors, labour federations, NGOs, etc) tactical initiative. The LEGDP assists the Province to be able to make strategic choices in terms of prioritizing catalytic and high impact initiatives as a way of responding to the medium term strategic framework strategic thrust.

➤ **PARTNERSHIP WITH PROVINCIAL AND NATIONAL GOVERNMENT**

The basic constitutional principle of governance in South Africa is "co-operative governance". All spheres of government are obliged to observe the principles of co-operative government put forward in the Constitution. Chapter 3 of the Constitution

provides the cornerstones for cooperation between the different spheres of government and organs of state in South Africa. Co-operative government assumes the integrity of each sphere of government. But it also recognizes the complex nature of government in modern society. No country today can effectively meet its challenges unless the components of government function as a cohesive whole.

In South Africa a system of inter-governmental relations is emerging to give expression to the concept of cooperative government. The Inter-Governmental Relations Framework Act (Act 13 of 2005) is a response to the limited successes in the alignment efforts among the three spheres of government. The Act creates a framework to support intergovernmental cooperation and coordination as required by the Constitution in its definition of “cooperative governance”. It provides for the obligation of all spheres to participate in the planning processes of the municipality and in turn allow their own planning processes to be influenced by the municipal IDPs. Municipal IDPs are regarded as important planning frameworks to integrate both the national and provincial programme in specific local area. The Municipality is participating in the district-planning forum as well as in the Premier’s Intergovernmental Forum. The participation is aimed at ensuring proper alignment and coordination of local, district and provincial departments. The Act establishes structures and processes that enhance inter-governmental planning and monitoring processes for local, provincial and national spheres of governance.

A system of inter-governmental relations has the following strategic purposes:

- To promote and facilitate cooperative decision-making
- To coordinate and align priorities, budgets, policies and activities across interrelated functions and sectors
- To ensure a smooth flow of information within government, and between government and communities, with a view to enhancing the implementation of policy and programmes, and
- The prevention and resolution of conflicts and disputes.

The Constitution obliges all spheres of government to co-operate with one another in mutual trust and good faith through fostering friendly relations; assisting and supporting one another; informing one another of, and consulting one another on matters of common interest; and coordinating their actions and legislation with one another. Local government should maintain open, co-operative and constructive relations with both provincial and national government, seeing its operation as a component of the broader state structure.

Local government alone does not influence a matter in its area. Other spheres of government, either by independently conducting their own programmes in the same area as a municipality, or by regulating the operation of municipalities in line with their own sectoral objectives, also affect matters in a municipal area. Municipalities therefore have authority in their respective areas of jurisdiction but contribute to and enhance the effectiveness of national and provincial programmes and are constitutionally obliged to participate in national and provincial development programmes.

Strong and capacitated local government can play a critical role in enhancing the success of national and provincial policies and programmes, and building sustainable human settlements for the nation. In a spirit of cooperative governance, national and provincial government should seek to support and enhance the developmental role of local government. Local government is the structure that serves the people most directly. It is therefore vital that this sphere of government applies the principles of co-operative governance.

Key amendment to budget-related policies;

Budget Related Policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

Tariff Structure – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, **Act 22 of 2000**.

Indigent Support Policy – to provide access to and regulate free basic services to all indigent households.

Credit Control and Debt Collection Policy – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.

Budget Policy – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.

Investment Policy – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.

Asset Management Policy – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).

Supply Chain Management Policy – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.

Cash Management Policy- to ensure that there is a proper cash flow management and control.

Payroll Policy: To provide guidelines and restrictions with regard to the compensation of employees for the fulfillment of their employment obligations within Blouberg Local Municipality.

Fund Reserve Policy: In terms of regulation 8 of the Municipal Budget and Reporting Regulations., each Municipality must have a funding and reserves policy

Property Rates and By-Law Policy - to enable the municipality to levy rates on ratable properties and apply rebates and discounts on certain categories of properties.

The effective and sustainability of the 2013/14 budget will be supported by the following

Financial plan, attached
Revenue enhancement, also attached.

The following policies were reviewed

- Indigent Support Policy.
- Tariff Policy-Rates increased.

- Assets Management policy
- Supply Chain policy

The summary of amendments:

Indigent policy

Households earning a joint income of not more than **R 2,400** per month (proof of payslips/copy of recent bond statements). Residents of Blouberg Local Municipality and Residents in possession of a valid South African Identity Document.

Tariffs Policy

Municipal services tariffs will increase by **5%** on the following revenue sources e.g. Refuse removal, , Building plan, Advertisements, Animal pounds and Cemeteries and rental facilities .

Electricity tariff will be increased by **5%** subject to nersa 's approval.

As from July 2012 the following property rates will be applicable in terms of rateable properties:

- Residential : 0.005
- Residential property consent use :0.008
- Impermissible or illegal use :0.01
- Vacant land : 0.007
- Farms : 0.00015
- State owned properties :0.015
- Business/Commercial :0.007

Asset Management

Paragraph 16 Recognition of Donated Assets

Where a fixed asset is donated to the municipality, or a fixed asset is acquired by means of an exchange of assets between the municipality and one or more other parties, the asset concerned shall be recorded in the fixed asset register at its fair value, as determined by the Chief Financial Officer.

Paragraph 17 Recognition of Heritage Assets in the Fixed Asset Register

The municipality must ensure that Asset Register is updated with all applicable information to compile a complete listing of all potential Heritage Assets under its control.

If no original costs or fair values are available in the case of one or more heritage assets, the CFO may, if it is believed that the determination of a fair value for the assets in question will be laborious or expensive undertaking, record such assets in the fixed asset register without an indication of the costs or fair value concerned.

Heritage assets should be presented as a separate line item on the face of the statement of financial position. And the existence of such HA shall be disclosed by means of an appropriate note even if they are not cost or fair valued.

Paragraph 18 Procedure in case of Loss, Theft, Destruction, or Impairment of Fixed assets

Every Head of department shall ensure that any incident of loss, theft, destruction or material impairment of any fixed asset controlled or used by the department in question is promptly reported in writing to the CFO, to the Internal auditor and in cases of suspected theft or malicious damage- also to the SAPS.

Paragraph 19 Assets Maintenance Plan

Every Head of department shall ensure that a maintenance plan in respect of every new infrastructure asset or fixed asset with a value of R100 000.00 or more is promptly prepared and submitted to the council of the municipality for approval.

The Director or HOD controlling or using the infrastructure or fixed asset in question, shall annually report to the council, not later than in July, of the extent to which the relevant maintenance plan has been complied with, and of the likely effect which any non-compliance may have on the useful operating life of the asset concerned.

Paragraph 20 General Maintenance of Fixed Assets

Every Director or HOD shall be directly responsible for ensuring that all assets (other than infrastructure or fixed assets which are dealt with in paragraph 19) are properly maintained & in a manner which will ensure that such assets attain their useful operating lives.

SUPPLY CHAIN MANAGEMENT POLICY

Method of acquisition-(Closed acquisition)

The municipality may source quotation directly from direct dealers or specialized service providers of a particular good or services.

Key demographic, economic and other assumptions;

Demographic figures for the Blouberg municipality within the Capricorn District Municipal Area

POPULATION	(Census 2001 Stats)	2007(Community Survey)	Census 2011 Stats SA
	171 721	194 119	162 629
HOUSEHOLDS			
	33 468	35 595	41 192
SOCIO-ECONOMIC STUDY	POPULATION	HOUSEHOLDS	
	197 114		

POPULATION GROUP BY GENDER

GROUP	MALE	FEMALE	TOTAL
BLACK AFRICAN	73195	87 880	161075
COLOURED	40	26	65
INDIAN	129	22	151
WHITE	540	466	1006
OTHER	249	83	332

Blouberg Local Municipality is situated towards the far northern part of the Capricorn District, bordered by Aganang on the south, Molemole on the south-west, Makhado on the north-east, Lephale on the north-west, with Mogalakwena on the south-west and Musina on the north. As per the new Demarcations Board report (2011), the Municipality covers an area of about 9,248.44km² (this includes the newly incorporated areas). The total population is estimated at 162 629, the municipal population decline from 2007 community survey or 2001 census stats.

Progress with the provision of basic services and financial implication for the medium term revenue and expenditure framework and long term sustainability.

This analysis will focus on the provision of basic and social infrastructure needs for Blouberg communities. More emphasis will be on the provision of services such as water, sanitation, energy, and roads.

➤ **ELECTRICITY**

Electricity is part of life and economic development. This relates to improved living conditions. Electricity is a basic need for communities.

The main objective of Blouberg Local Municipality is providing electricity to all households by 2014. The Municipality is a licensed electricity distributor.

The Municipality has thus reached the universal access by providing electricity to all established settlements and provided solar energy to 43 households of Hanarwa at the top of the Blouberg mountain. The municipality has further provided about 500 households with solar geysers to the Alldays extension of Speaker Park.

By 2014 all households will have electricity as only newly established village extensions are without electricity.

PROVISION OF FREE BASIC ELECTRICITY

The municipality has an indigent policy in place which is reviewed annually with the budget and other related policies. The indigent register is therefore developed as a record of all the indigents in the municipality who qualifies for the free basic services.

The municipality as well as ESKOM provides free basic electricity of 50 KWA to its indigent residents per month. Such indigents are captured in the municipal indigent register which is updated from time to time. Field cashiers have been appointed in all the 21 wards to register and update the indigent register as well as a register of all municipal customers. The municipality is currently providing about 5805 with free basic electricity in line with indigent register.

CHALLENGES

The Municipality currently has a backlog of 2.8% which translates to 5731 households, in Eskom supply extension areas. The main challenge is lack of funding and delays in the approval of designs, and in some instances also energizing due to misunderstandings between the Municipality and Eskom.

INTERVENTIONS

The municipality has engaged Eskom and the Department of Energy to transfer electricity infrastructure in the town of Senwabarwana to the municipality so that council can take full control of such infrastructure to accommodate the growth of the town and also assist in aligning such with the municipal billing system. The Municipality has further engaged Eskom, CDM and the Department of Energy to assist in the development of the energy master plan. One other intervention has been to engage Eskom with a priority list of settlements which should be provided with connections as a result of the growth of such settlements and this current year settlements such as Pax, Puraspan, Inveraan have been energized while Longden is currently in the planning stage. Currently the Municipality has submitted its final list of projects to be implemented in 2013/14 financial year. The Municipality aims to provide electricity to all communities as a basic service by 2013/14. For the 2013/2014 financial year the municipality has planned to provide electricity to ten villages' extensions and 14 village's extensions in 2014/2015.

➤ ROADS AND STORM WATER

The Municipality takes the responsibility of ensuring that all municipal roads are in a good condition for use by vehicles and other land modes of transport.

STATUS QUO

The Limpopo Department of Roads and Transport takes responsibility of the provincial road network and some of the District Roads (although not clearly defined) within the Municipality's area of jurisdiction. The total length for the Provincial road network is approximately 960km, from which 258km is surfaced and 772km is gravel, leaving a backlog of 75%. About 29 kilometers of internal streets is paved or tarred.

The condition of most of the Provincial gravel roads is not so good, but the Limpopo Department of Roads and Transport performs maintenance on these roads. They re-gravel and construct culverts for some of these roads. They are also currently running an EPWP programme whereby over 600 people have been employed from within the Municipality's communities, specifically for the cleaning of road reserves alongside the main roads, and other routine maintenance of the surfaced roads.

Blouberg Municipality takes responsibility for the municipal roads network. The total length of Blouberg road network is approximately 960km, from which 215km is access roads and 425km is internal Streets. The conditions of municipal roads and storm water facilities are very poor as reflected in the detailed ward analysis in appendix A. most roads are not accessible during rainy days as they become water logged. Roads in settlements next to mountains have been damaged by uncontrolled surface run-off water from the mountains with villages such as Mokwena, Burgerught, Kgatla, Leipzig and Inveraan been badly affected. Ward one settlement also encounter serious challenges of roads and storm water. The Municipality has only managed to surface 29km of the internal streets from the Municipal Infrastructure Grant that is allocated to the Municipality annually (also utilized for other Infrastructure Projects). There is still a total backlog of approximately 613km which also includes access roads, translating to 75% of backlog. The Municipality's Technical Services Department has a Roads and Storm Water Unit that deals mainly with the maintenance of municipal roads. The Unit is divided into three (3) clusters that operate from Eldorado, Buffelshoek and Indermark. Each of these clusters has a group of villages that it is responsible for, and with the minimal resources that the Municipality has, it has also distributed them amongst these clusters and in some instances the resources are shared. A list of priority Roads, also serving as a Roads maintenance plan has been compiled for each of the clusters.

CHALLENGES

The main challenge is the huge percentage of backlog for municipal roads. The Municipality depends fully on the Municipal Infrastructure Grant (MIG) for the implementation of roads projects and the grant is never sufficient to make an impact on backlogs as it is also utilized on other infrastructure projects other than roads.

Due to lack of funds, currently there is no Master Plan that is in place, causing poor planning for municipal roads and storm water drainage.

Most of the Municipality's gravel roads are in a bad condition and currently there are insufficient resources. Some of municipal resources are even shared amongst the three (3) roads maintenance clusters. There is a shortage of skilled personnel in the municipal roads maintenance unit. The provincial Roads and Transport Department which is also responsible for the operation, maintenance and management of provincial networks of roads has huge capacity constraints thereby causing the municipality with its limited resources to take over the operation and maintenance of most provincial roads

INTERVENTIONS

A funding model for the MIG must be reviewed in order to ensure that allocations are distributed in a manner that will create an impact to municipal backlogs over a certain period.

Roads Master Plans must be developed in order to ensure proper planning for Roads and Storm water drainage, also focusing on access roads.

There must be an increase in the number of resources and recruitment of skilled personnel for municipal roads maintenance clusters.

The Department of Roads and Transport must also allocate sufficient funds to create an impact on the backlog for the provincial roads.

Partnership with the mining and private sector is vital for the improvement of the road conditions in the municipality given the huge backlog.

BLOUBERG MUNICIPALITY UPGRADING: GRAVEL TO TAR							
ROUTE PARTICULARS				PEGDP: GROWTH AREAS			
PRI OR ITY	ROAD NO.	ROADS PARTICULARS	APPROXIM ATE LENGTH (km)	L-OCAL MUNICIPALITY	GROWTH POINT	LEVEL OF GROWTH POINT	OTHER DEVELOPMENT STRATEGY SUPPORTED
1	D1589, D3297, D3292	De Vrede via Raditshaba to Eldorado	25	Blouberg	Eldorado	Local	Farming and administrative
2	D1200, D688, D2657	Dendron via Makgato to N1 (Botlokwa)	35	Molemole, Blouberg	Dendron (Mogwadi)	District	SDR, Agriculture, Tourism
3	D1468	Puraspan to	10	Blouberg	Avon/	Local	Farming

		Indermark			Puraspan		
4	D 3330, D3474, D3440	Ga Moleele, Gadikgale, Galetswalo, Raweshi, Pollen, Mons, Swartz to Driekoppies	30	Blouberg	Senwabarw ana	Local	Major Link
5	D3275- D3287	Windhoek to Eldorado	38	Blouberg	Eldorado	Local	Farming
6	D3322	Blouberg health centre via Bahananwa Tribal Office to Buffelshoek	12	Blouberg	Senwabarw ana	Local	Major Access

PUBLIC TRANSPORT

There is one mode of public transport in the municipal area viz road transport. The dominant public transport mode is the minibus taxi while another form of public transport is the bus transport with Great North and Mmabi bus being the main operators. The challenge with the municipal public transport is that it is only available between 6H00 in the morning and 20H00 leaving most commuters stranded outside these stipulated times. The movements of these modes of public transport is towards all the nodal points of Blouberg, viz, Alldays, Senwabarwana, Tolwe and Eldorado while outside Blouberg the major destinations are Musina, Louis Trichardt, Lephallale, Steilop and Polokwane.

STATUS OF TAXI RANK FACILITIES

LOCATION	STATUS	DESTINATIONS
Senwabarwana	The rank is formal with the following facilities: shelter, loading bays, ablution blocks and hawkers' facilities	The rank covers the rest of Blouberg and destinations such as Polokwane, Johannesburg,
Eldorado	The rank is formal with the following facilities: shelter, loading bays, ablution blocks	The rank covers the rest of Blouberg and areas such as Senwabarwana and it connects to Polokwane via Kromhoek taxi rank
Kromhoek	The rank is formal with the following facilities: shelter, loading bays, ablution blocks and hawkers' facilities	The rank covers the rest of Blouberg and destinations such as Polokwane, Johannesburg and Louis Trichardt
Alldays	The rank is formal with the following facilities: shelter, loading bays, ablution blocks	The rank covers the rest of Blouberg and destinations such as Musina and Louis Trichardt
Windhoek	The rank is informal	It covers Senwabarwana, Steilop
Avon	The rank is informal	It covers Senwabarwana, Vivo, Indermark
Buffelshoek	The rank is informal	It covers Senwabarwana

Vivo	The rank is informal	It covers Senwabarwana, Alldays, Mogwadi and Louis Trichardt
Letswatla	The rank is informal	It covers Senwabarwana



PUBLIC TRANSPORT CHALLENGES

The challenge with the municipal public transport is that it is only available between 6H00 in the morning and 20H00 leaving most commuters stranded outside these stipulated times. The other main challenge is the bad state of roads that increases the operation and maintenance costs of public transport operators. Lack of formal taxi ranks with all related amenities in some strategic areas such as Avon, Vivo, Buffelshoek, Windhoek and Harriswhich remains a challenge. Disputes over operating routes occasionally occur resulting in conflicts among taxi associations.

PUBLIC TRANSPORT INTERVENTIONS

The roads and transport forum has been established and all taxi associations operating within Blouberg are members of the forum. Recent conflicts between Letswatla and Bochum Taxi associations have been resolved through the intervention of the municipality, SAPS and the District Taxi Council. The matter of accessibility of public transport outside the 6H00 and 20H00 time periods has been referred to the operators for rectification. The state of poor road conditions has been highlighted to the MEC for Roads and Transport for intervention. A priority list for formalization of taxi ranks will be developed by the municipality and the CDM in collaboration with public transport operators. Taxi and bus shelters have been constructed along major routes such as D1200 (Senwabarwana-Windhoek road), Wegdraai to Eldorado road, Letswatla to Windhoek road and D1598 (Kibi to Schiermoonikoog road)

The Municipality takes the responsibility of ensuring that all municipal roads are in a good condition for use by vehicles and other land modes of transport.

➤ **WASTE MANAGEMENT**

STATUS QUO

The Municipality has developed and adopted an integrated Waste Management Plan (VMMP) in 2008. The plan serves as a roadmap for the management of solid waste for the entire Municipality with R293 towns and nodal points, plus some rural villages, used as starting points since the capacity available cannot cover the entire municipal wide area. Currently the function is rendered in eleven settlements on a weekly basis while the towns of Alldays and Senwabarwana receive the service on a daily basis. Currently there are two landfill sites in Alldays and Senwabarwana. A waste management team is in place and two waste removal trucks, plus a tractor, have been purchased.

CHALLENGES

Capacity constraints: this involves lack of resources (financial and human) to roll out the service to the entire municipal area. Available plant and personnel are not enough to render the service for all areas. For the past two financial years the Municipality could not purchase plant and refuse bins due to budgetary constraints.

The two landfill sites available are not licensed since they don't comply with all legal requirements for a proper landfill site.

Lack of education on the part of members of the community on waste matters does not help the situation. Lot of littering occurs in the town of Senwabarwana around the CBD mainly because much business activities are taking place there.

INTERVENTIONS

Blouberg Municipality renders the refuse removal service in 11 settlements with the, households serviced standing at 11 549. The backlog is 24 139. Challenges are funding for roll out of the refuse service to all settlements.

The Environmental Management Plan (EMIP) is partially implemented; the Solid waste and refuse removal by laws are not fully implemented due to capacity challenges that are currently being ironed out. Intergraded Waste Management Plan is currently under review. The neighborhood funding from the National Treasury earmarked for urban renewal shall come in handy to address some of the waste management challenges encountered.

The Municipality will be rolling out the function to a number of settlements with the recruitment of hundred (100) general workers who were employed from the 2011\12 financial year. The programme will be augmented by the integration of EPWP and Community Works Programme. Such general workers will be used to clean settlements, roads, cemeteries and any other work identified by members of the community.

➤ SANITATION

Sanitation provision is the function of the district municipality and the annual provision is made in the budget. There is a huge backlog in the provision of the service in Blouberg Municipality mainly because of budgetary constraints. About 65 percent of the population in Blouberg is without access to proper sanitation facilities. There are two types of the sanitation services provided to the communities in the Municipality namely; dry sanitation (VIP toilets) and the waterborne sewerage. The VIP toilets are provided in the rural communities and sewerage services provided in the towns such as Senwabarwana and Alldays; and will soon be provided in the new settlement at Tolwe.

VIP Toilets projects have been previously completed in sixty six (66) settlements within the Municipality.

CHALLENGES

The current percentage of the backlog for sanitation is high. There are budgetary constraints with regard to the provision of the service to cover the whole municipal area. There is always a challenge of water borne disease outbreak particularly in areas where the water table is high.

The other challenge is with regard to substandard VIP structures constructed that are not lined from underground. Most of the previously constructed VIP toilet units have full pits, but cannot be emptied due to lack of resources.

There is also shortage of maintenance personnel for sewer treatment works/ waterborne sewer (1 x Sewerage maintenance Camp at Helen Franz responsible for Senwabarwana and Alldays)

INTERVENTIONS

The district municipality has increased the sanitation budget for 2011/2012 and 2012/13 financial years. The Municipality has resolved to prioritize the service for the areas with high water table such as Ga – Mamadi (Taaibosch), Eldorado, Innes and Slaaphoek. There is also provision from the Department of Human Settlements for rural areas VIP toilets. A major challenge is the growing settlements that put huge demand of the service.

There has been an intervention from the Department of Human Settlements to assist the Municipality with the eradication of sanitation backlog by initiating a Rural Household Sanitation Programme, whereby R26,5 million has been allocated to the Municipality over three (3) financial years (2010/11 to 2012/13). The Municipality has prioritized three (3) Villages, namely; Witten, Ga - Mamadi and Eldorado

➤ Water

- Water is a basic need to communities. It is important that the water that is provided to communities is good quality and suitable for human consumption, and also suitable for good hygiene practices, noting that without water there is no hygiene.



- **3.5.4.1 STATUS QUO**

- Blouberg Municipality serves as a Water Services Provider (WSP) responsible for the function of operations and maintenance for the water infrastructure with a budget allocated from the Water Services Authority (WSA) being the Capricorn District Municipality (CDM).
- CDM has established its own Blouberg Satellite Office, which has a manager also working with local municipal staff. The District has, further, seconded its staff to the Blouberg Satellite Office to work on the operations and Maintenance of the water infrastructure, most of who have been transferred from the Department of Water Affairs in the year 2007. The Satellite office has five (5) Maintenance Camps responsible for the maintenance of the five (5) Regional Water Schemes that are in the Blouberg municipal Area.
- CDM as the WSA implements water projects on the local municipality's behalf. Currently 87% of the households within the Blouberg municipal area have access to water at the level of RDP standard, with only a backlog of 13%. Other Water projects are to be implemented in the future financial years, as prioritized by CDM but in consultation with the Municipality. Some of these projects will focus on the refurbishment of some of the old Infrastructure currently hindering good supply of water to communities.
- The main sources of water are boreholes, which are not completely sustainable as some even dry out over time. Most of the equipment for the boreholes has now aged and therefore break easily. The aquifers are affected when boreholes are over-pumped and not given a chance to rest.
- Where there are water challenges and breakdowns, water is supplied with water tankers.

- **3.5.4.2 PROVISION OF FREE BASIC WATER**

- The municipality, together with the district municipality, provides free basic water and free water to its households in the form of supply of free diesel and payment of electricity bills to ESKOM for the supply of electricity connections to boreholes. The challenge is in areas where there is no infrastructure or where there are service breakdowns that the free basic service is not adequately rendered but as contingency measure water tinkering is used.

- **3.5.4.3 CHALLENGES**

- The climate conditions and insufficient underground water sources pose a challenge to the availability and sustainability of water supply to the municipal area.
- There are capacity challenges with regard to shortage of staff e.g. pump operators, water tanker drivers, plant operators, general foremen and scheme managers, etc. This is further compounded by lack of resources such as excavators, water tankers, TLBs, crane truck, etc. Insufficient allocation of the budget for the operations and maintenance of the water infrastructure by CDM does not do the area any good to fulfill its Constitutional mandate of providing the basic supply of water.
- Other human factors also pose a challenge to the sustainability of providing the service to the community. Such includes theft of diesel engines, electrical cables, transformers and electric motors. Vandalism of Water infrastructure and Illegal connections on the main water supply pipelines (rising mains) is also a challenge. Unfinished projects

(Limited scope of work due to budget constraints) are other human factors that deny communities access to adequate potable water supply.

INTERVENTIONS

The WSA has to allocate sufficient funds to enable the WSP to perform proper maintenance on the water infrastructure, to attend to breakdowns within a reasonable turnaround time and thereby provide adequate water to communities. Further on, resources and personnel responsible for operations and maintenance must also be increased.

Improved cost recovery strategies have to be in place in order to sustain provision of water and/or water supply to communities.

There is a need to augment water supply from other sources such as the Glen-Alpine Dam. The WSA has indicated that there are positive prospects of securing supply from the Glen-Alpine Dam as feasibility study was done by the Department of Water Affairs (DWA), also aiming at securing a license transfer from agricultural to domestic use for the source. The bulk capacity at areas already supplied to RDP standard will be increased should the project be successful. Another source of supply is the Glenfirness (Blouberg) Dam, which already has infrastructure that needs to be upgraded as it has now aged. The Glenfirness (Blouberg) Dam previously supplied water to a reasonable portion of the Blouberg municipal area. Refurbishment and/or replacement of such old infrastructure can augment supply to communities.

There is a need for the enforcement of service level agreements (contracts) that CDM has with its service providers for the implementation of water projects in order to ensure successful completion of the projects.

The municipality should endeavor to comply with the green drop standard.

The water catchment facilities should be constructed in almost all areas where there are mountains as lot of water is being wasted. The resuscitation of existing catchment areas should be prioritized taking into account that programmes such as Community Works Programme and EPWP staff be used alongside municipal officials and available equipment. This will be in line with the municipal vision of turning prevailing challenges into opportunities for growth and development... as the benefits will be two fold. The first benefit is that unguided and destructive surface run-off will be contained and the second benefit is that the contained water in the catchment areas will be put into good use for both agricultural and tourism beneficiation and the boost to the local community will be immense.

The separate drinking facilities should be constructed solely for animal drinking to curb the practice of people sharing water with animals. The Department of Agriculture should be roped in to play a meaningful role in this regard.

6. FINANCIAL SUSTAINABILITY

Municipalities were designed with the objective of providing services to their communities in a sustainable manner. To attain all objectives of local government as outlined in the Constitution there is a need for adequate resources. Most of the resources required for local government to fulfill its developmental mandate require that a Municipality be financially viable and sustainable. The municipality must be able to raise all potential revenue from available sources and must at the same time manage its financial matters to ensure there is sustainability.

➤ STATUS QUO

Blouberg Municipality has the Budget and Treasury Department with four Divisions available to manage and render the finance service. The Divisions are Income, Expenditure, Assets and Supply Chain and Budget. Sources of revenue for the Municipality are external (grants and subsidies from the national, provincial and district spheres of government) and internal (own revenue sources). Key external sources include equitable share, municipal infrastructure grant, integrated electrification grant, and financial management grant. Key internal sources of revenue include property rates, development fund, electricity charges, traffic collections and sale of sites. The operation Clean Audit 2014 project is still alive as there are matters that must be addressed. We shall strive to attain the clean audit before the stipulated date.

CHALLENGES

Blouberg Municipality, being rural in nature, has challenges of a small revenue base. Because of the high level of indigence and unemployment rate most of the municipal residents are unable to afford payments of municipal services, rates and taxes.

There is also a culture of non-payment by municipal residents and this is mostly prevalent in the town of Senwabarwana. As a result of this culture there is a high level of indebtedness and bad debts that have a bearing on the capacity of the Municipality to raise the much needed revenue and sustain itself financially.

➤ INTERVENTIONS

The Municipality has developed and adopted finance policies in line with the requirements of the Municipal Finance Management Act. These include Budget ; Supply Chain Management; Assets Management; Investments; Tariffs; Assessment Rates; Debt Management and Credit Control; Rates; and Indigents.

Because of challenges alluded to above a financial turnaround strategy was prepared and included in the Municipality's Turn Around Strategy (MTAS).

This financial turnaround strategy entails, amongst other things, the following:

Staffing and capacitating the Municipality senior management, senior councilors and staff in the Budget and Treasury Department by enrolling them for the Certificate Programme in Financial Management with the Universities of Witwatersrand and Northwest.

Maximizing revenue generation and radically reducing municipal financial costs (Costs-down value-up approach)

A rigorous analysis enabling a response to key challenges;

Ensuring that the Municipality sustains a path to long-term financial health;

Being sensitive to the poor, in order to ensure affordability to all classes of households;

Producing a fiscally sustainable spending pattern;

Integrating and improving all financial IT systems. IT back-up systems must be made available to ensure the continuous operation of the IT system and the prevention of the unnecessary loss of data.

Ensuring that service delivery and development agenda of the Municipality remain intact with the Municipality focusing on financial stabilization, alternative funding, long-term capital planning and competitive tariffs to support sustainability.

To further attain a healthy financial status of the Municipality it is imperative for the Council to broaden the revenue and tax base. To implement credit and debt management policies fully and recoup all monies. The appointment of field cashiers for all wards as a pilot project has been initiated to assist with the registration of indigent, attending to and referring general enquiries to the relevant offices, collection of money due to the municipality.

Capricorn district appointed Consultant to assist the municipality in relation to finance issues to reach the stipulated date of clean audited.

1.7 ANNUAL BUDGET TABLES

LIM351 Blouberg - Table A1 Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousands										
Financial Performance										
Property rates	7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
Service charges	7,970	9,193	6,723	12,873	12,873	12,873	15,138	13,138	13,926	14,762
Investment revenue	631	353	713	500	500	500	488	687	1,099	1,165
Transfers recognised - operational	51,236	61,718	77,631	96,631	96,631	96,631	88,586	104,108	119,834	150,898
Other own revenue	13,939	7,335	66,019	9,472	9,472	9,472	8,730	9,894	11,065	10,122
Total Revenue (excluding capital transfers and contributions)	81,366	85,353	159,015	130,576	134,976	134,976	128,247	136,884	155,435	187,028
Employee costs	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
Remuneration of councillors	7,168	7,023	9,855	10,273	10,273	10,273	8,834	10,975	11,743	13,648
Depreciation & asset impairment	7,665	9,302	47,957	636	636	636	–	952	5,239	11,744
Finance charges	220	–	–	–	–	–	–	–	–	–
Materials and bulk purchases	9,069	10,575	14,395	18,481	17,321	17,321	16,996	16,316	17,295	19,351
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	27,447	26,355	44,436	36,253	35,524	35,524	26,879	39,318	47,331	55,466
Total Expenditure	84,453	92,584	162,130	124,530	123,814	123,814	102,704	132,968	153,284	185,529
Surplus/(Deficit)	(3,086)	(7,231)	(3,115)	6,046	11,162	11,162	25,543	3,915	2,151	1,499
Transfers recognised - capital	30,067	25,996	36,283	34,904	34,904	34,904	34,904	42,565	48,434	51,156
Contributions recognised - capital & contributed assets	–	–	–	–	–	–	–	–	–	–

Surplus/(Deficit) after capital transfers & contributions	26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) for the year	26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
<u>Capital expenditure & funds sources</u>										
Capital expenditure	34,896	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Transfers recognised - capital	26,271	25,775	23,680	33,900	35,970	35,970	21,951	40,656	46,534	49,100
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–
Internally generated funds	8,625	2,530	1,703	7,050	5,696	5,696	5,080	5,825	4,051	3,554
Total sources of capital funds	34,896	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654
<u>Financial position</u>										
Total current assets	13,349	19,095	62,158	62,158	59,572	5,395	–	39,259	41,644	53,476
Total non current assets	165,635	182,736	3,110,800	44,980	45,666	45,696	30,111	49,559	53,664	55,733
Total current liabilities	34,165	39,695	39,404	11,838	18,420	–	–	17,497	–	–
Total non current liabilities	–	–	–	–	–	–	–	–	–	–
Community wealth/Equity	144,818	162,135	3,133,554	3,133,554	608	4,030	3,079	194,655	194,655	194,655
<u>Cash flows</u>										
Net cash from (used) operating	43,850	28,671	25,935	40,950	41,666	41,666	60,448	46,480	50,585	52,654
Net cash from (used) investing	(28,954)	(28,030)	(25,246)	(40,950)	(41,666)	(41,666)	(27,032)	(46,480)	(50,585)	(52,654)
Net cash from (used) financing	–	–	–	–	–	–	–	–	–	–
Cash/cash equivalents at the year end	1,831	2,472	3,162	3,162	29,760	29,760	63,177	23,408	23,408	23,408
<u>Cash backing/surplus reconciliation</u>										
Cash and investments available	6,944	6,639	7,191	7,191	33,760	4,030	3,079	26,487	28,079	39,079
Application of cash and investments	13,945	19,656	13,415	(3,161)	5,331	(4,768)	–	1,646	(16,644)	(17,476)
Balance - surplus (shortfall)	(7,001)	(13,016)	(6,224)	10,352	28,429	8,798	3,079	24,841	44,723	56,555

Asset management											
Asset register summary (WDV)	34,896	28,305	25,383	40,950	41,666	41,666	46,480	46,480	50,585	52,654	
Depreciation & asset impairment	7,665	9,302	47,957	636	636	636	952	952	5,239	11,744	
Renewal of Existing Assets	–	–	–	–	–	–	–	–	–	–	
Repairs and Maintenance	647	1,262	2,029	5,481	5,071	5,071	2,016	2,016	2,137	2,284	
Free services											
Cost of Free Basic Services provided	622	622	622	679	679	679	1,145	1,145	1,370	1,504	
Revenue cost of free services provided	637	657	657	714	714	714	2,635	2,635	2,840	2,985	
Households below minimum service level											
Water:	–	–	–	–	–	–	–	–	–	–	
Sanitation/sewerage:	–	–	–	–	–	–	–	–	–	–	
Energy:	–	–	–	–	–	–	–	–	–	–	
Refuse:	0	0	0	0	0	0	0	0	0	0	

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue - Standard	1									
Governance and administration		70,980	94,498	134,707	106,574	110,585	110,585	115,247	133,931	165,581
Executive and council		–	–	–	–	–	–	890	934	967
Budget and treasury office		70,980	94,498	134,707	104,432	109,097	109,097	113,666	132,324	163,900
Corporate services		–	–	–	2,142	1,488	1,488	691	674	714
Community and public safety		2,416	2,940	3,081	5,349	4,964	4,964	4,850	4,081	4,326
Community and social services		–	–	–	1,000	1,000	1,000	1,000	–	–
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		2,416	2,940	3,081	4,349	3,964	3,964	3,850	4,081	4,326
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
Economic and environmental services		18,728	2,897	36,161	33,484	34,123	34,123	37,414	41,136	42,673
Planning and development		–	2,897	8,589	2,580	3,219	3,219	2,849	2,702	1,517
Road transport		18,728	–	27,573	30,904	30,904	30,904	34,565	38,434	41,156
Environmental protection		–	–	–	–	–	–	–	–	–

<i>Trading services</i>		19,309	11,014	21,349	20,073	20,208	20,208	21,937	24,720	25,604
Electricity		18,215	10,258	15,109	15,829	15,864	15,864	21,061	23,791	24,619
Water		882	756	5,562	3,467	3,547	3,547	–	–	–
Waste water management		–	–	317	410	410	410	–	–	–
Waste management		213	–	360	368	388	388	877	929	985
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Standard	2	111,433	111,349	195,299	165,480	169,880	169,880	179,449	203,869	238,184
<u>Expenditure - Standard</u>	-									
<i>Governance and administration</i>		52,443	55,480	60,503	67,292	68,407	68,407	76,441	94,751	115,654
Executive and council		15,385	4,743	25,312	25,704	26,235	26,235	30,642	33,580	40,095
Budget and treasury office		22,714	22,554	4,494	16,619	16,829	16,829	19,619	32,465	42,658
Corporate services		14,345	28,183	30,696	24,969	25,343	25,343	26,180	28,706	32,901
<i>Community and public safety</i>		9,403	9,305	10,943	18,221	17,913	17,913	19,232	20,386	23,623
Community and social services		9,403	9,305	6,420	11,017	10,716	10,716	11,288	11,965	13,697
Sport and recreation		–	–	–	–	–	–	–	–	–
Public safety		–	–	4,524	7,203	7,197	7,197	7,944	8,421	9,926
Housing		–	–	–	–	–	–	–	–	–
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		14,183	7,654	29,275	16,606	15,012	15,012	16,548	16,154	18,091
Planning and development		6,856	7,654	26,355	9,635	8,941	8,941	8,313	7,694	9,123
Road transport		7,327	–	2,920	6,971	6,071	6,071	8,235	8,461	8,968
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		8,423	20,144	61,409	22,412	22,483	22,483	20,747	21,992	28,162
Electricity		8,423	20,144	59,155	19,136	19,215	19,215	20,464	21,692	27,843
Water		–	–	2,058	3,000	3,000	3,000	–	–	–
Waste water management		–	–	–	–	–	–	–	–	–
Waste management		–	–	196	276	267	267	283	300	318
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Expenditure - Standard	3	84,453	92,584	162,130	124,530	123,814	123,814	132,968	153,284	185,529
Surplus/(Deficit) for the year		26,980	18,765	33,168	40,950	46,066	46,066	46,480	50,585	52,655

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1									

Revenue - Standard									
Municipal governance and administration	70,980	94,498	134,707	106,574	110,585	110,585	115,247	133,931	165,581
Executive and council	-	-	-	-	-	-	890	934	967
Mayor and Council									
Municipal Manager							890	934	967
Budget and treasury office	70,980	94,498	134,707	104,432	109,097	109,097	113,666	132,324	163,900
Corporate services	-	-	-	2,142	1,488	1,488	691	674	714
Human Resources				2,142	1,488	1,488	691	674	714
Information Technology									
Property Services									
Other Admin									
Community and public safety	2,416	2,940	3,081	5,349	4,964	4,964	4,850	4,081	4,326
Community and social services	-	-	-	1,000	1,000	1,000	1,000	-	-
Libraries and Archives									
Museums & Art Galleries etc									
Community halls and Facilities									
Cemeteries & Crematoriums									
Child Care									
Aged Care									
Other Community				1,000	1,000	1,000	1,000	-	-
Other Social									
Sport and recreation									
Public safety	2,416	2,940	3,081	4,349	3,964	3,964	3,850	4,081	4,326
Police									
Fire									
Civil Defence									
Street Lighting									
Other	2,416	2,940	3,081	4,349	3,964	3,964	3,850	4,081	4,326
Housing									
Health	-	-	-	-	-	-	-	-	-
Clinics									
Ambulance									
Other									
Economic and environmental services	18,728	2,897	36,161	33,484	34,123	34,123	37,414	41,136	42,673
Planning and development	-	2,897	8,589	2,580	3,219	3,219	2,849	2,702	1,517
Economic Development/Planning		2,897	8,589	2,580	3,219	3,219	2,849	2,702	1,517
Town Planning/Building enforcement									
Licensing & Regulation									

Road transport		18,728	–	27,573	30,904	30,904	30,904	34,565	38,434	41,156
Roads		18,728		27,573	30,904	30,904	30,904	34,565	38,434	41,156
Public Buses										
Parking Garages										
Vehicle Licensing and Testing										
Other										
Environmental protection		–	–	–	–	–	–	–	–	–
Pollution Control										
Biodiversity & Landscape										
Other										
Trading services		19,309	11,014	21,349	20,073	20,208	20,208	21,937	24,720	25,604
Electricity		18,215	10,258	15,109	15,829	15,864	15,864	21,061	23,791	24,619
Electricity Distribution		18,215	10,258	15,109	15,829	15,864	15,864	21,061	23,791	24,619
Electricity Generation										
Water		882	756	5,562	3,467	3,547	3,547	–	–	–
Water Distribution		882	756	5,562	3,467	3,547	3,547			
Water Storage										
Waste water management		–	–	317	410	410	410	–	–	–
Sewerage				317	410	410	410			
Storm Water Management										
Public Toilets										
Waste management		213	–	360	368	388	388	877	929	985
Solid Waste		213		360	368	388	388	877	929	985
Other		–	–	–	–	–	–	–	–	–
Air Transport										
Abattoirs										
Tourism										
Forestry										
Markets										
Total Revenue - Standard	2	111,433	111,349	195,299	165,480	169,880	169,880	179,449	203,869	238,184
Expenditure - Standard										
Municipal governance and administration		52,443	55,480	60,503	67,292	68,407	68,407	76,441	94,751	115,654
Executive and council		15,385	4,743	25,312	25,704	26,235	26,235	30,642	33,580	40,095
Mayor and Council				19,834	14,775	15,310	15,310	15,854	16,915	20,130
Municipal Manager		15,385	4,743	5,478	10,929	10,925	10,925	14,788	16,665	19,965
Budget and treasury office		22,714	22,554	4,494	16,619	16,829	16,829	19,619	32,465	42,658
Corporate services		14,345	28,183	30,696	24,969	25,343	25,343	26,180	28,706	32,901
Human Resources		14,345	28,183	30,696	24,969	25,343	25,343	26,180	28,706	32,901

Information Technology	-									
Property Services	-									
Other Admin	-									
Community and public safety		9,403	9,305	10,943	18,221	17,913	17,913	19,232	20,386	23,623
Community and social services	-	9,403	9,305	6,420	11,017	10,716	10,716	11,288	11,965	13,697
Libraries and Archives	-									
Museums & Art Galleries etc	-									
Community halls and Facilities	-									
Cemeteries & Crematoriums	-									
Child Care	-									
Aged Care	-									
Other Community	-	9,403	9,305	6,420	11,017	10,716	10,716	11,288	11,965	13,697
Other Social	-									
Sport and recreation	-									
Public safety	-	-	-	4,524	7,203	7,197	7,197	7,944	8,421	9,926
Police	-									
Fire	-									
Civil Defence	-									
Street Lighting	-									
Other	-			4,524	7,203	7,197	7,197	7,944	8,421	9,926
Housing	-									
Health	-	-	-	-	-	-	-	-	-	-
Clinics	-									
Ambulance	-									
Other	-									
Economic and environmental services		14,183	7,654	29,275	16,606	15,012	15,012	16,548	16,154	18,091
Planning and development	-	6,856	7,654	26,355	9,635	8,941	8,941	8,313	7,694	9,123
Economic Development/Planning	-	6,856	7,654	26,355	9,635	8,941	8,941	8,313	7,694	9,123
Town Planning/Building enforcement	-									
Licensing & Regulation	-									
Road transport	-	7,327	-	2,920	6,971	6,071	6,071	8,235	8,461	8,968
Roads	-	7,327		2,920	6,971	6,071	6,071	8,235	8,461	8,968
Public Buses	-									
Parking Garages	-									
Vehicle Licensing and Testing	-									
Other	-									
Environmental protection	-	-	-	-	-	-	-	-	-	-
Pollution Control	-									
Biodiversity & Landscape	-									

Other	-									
Trading services	-	8,423	20,144	61,409	22,412	22,483	22,483	20,747	21,992	28,162
Electricity	-	8,423	20,144	59,155	19,136	19,215	19,215	20,464	21,692	27,843
Electricity Distribution	-	8,423	20,144	59,155	19,136	19,215	19,215	20,464	21,692	27,843
Electricity Generation	-									
Water	-	-	-	2,058	3,000	3,000	3,000	-	-	-
Water Distribution	-			2,058	3,000	3,000	3,000			
Water Storage	-									
Waste water management	-	-	-	-	-	-	-	-	-	-
Sewerage	-									
Storm Water Management	-									
Public Toilets	-									
Waste management	-	-	-	196	276	267	267	283	300	318
Solid Waste	-			196	276	267	267	283	300	318
Other	-	-	-	-	-	-	-	-	-	-
Air Transport	-									
Abattoirs	-									
Tourism	-									
Forestry	-									
Markets	-									
Total Expenditure - Standard	3	84,453	92,584	162,130	124,530	123,814	123,814	132,968	153,284	185,529
Surplus/(Deficit) for the year		26,980	18,765	33,168	40,950	46,066	46,066	46,480	50,585	52,655

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			Budget 2012/13
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	
R thousand								
Revenue by Vote	1							
Vote 1 - Mayor and Council		-	-	-	-	-	-	-

Vote 2 - Budget and Treasury		70,980	94,498	134,707	104,432	109,097	109,097
Vote 3 - Corporate Services		–	–	–	2,142	1,488	1,488
Vote 4 - Community Services		–	–	–	1,000	1,000	1,000
Vote 5 - Traffic Services		2,416	2,940	3,081	4,349	3,964	3,964
Vote 6 - Refuse and Parks		213	–	360	368	388	388
Vote 7 - Technical Services		18,215	10,258	15,109	15,829	15,864	15,864
Vote 8 - Water and Sanitation		882	756	5,879	3,876	3,956	3,956
Vote 9 - Roads and Storm Water		18,728	–	27,573	30,904	30,904	30,904
Vote 10 - Economic Development and Planning		–	2,897	8,589	2,580	3,219	3,219
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–
Total Revenue by Vote	2	111,433	111,349	195,299	165,480	169,880	169,880
Expenditure by Vote to be appropriated	1						
Vote 1 - Mayor and Council		15,385	4,743	25,312	25,704	26,235	26,235
Vote 2 - Budget and Treasury		22,714	22,554	4,494	16,619	16,829	16,829
Vote 3 - Corporate Services		14,345	28,183	30,696	24,969	25,343	25,343
Vote 4 - Community Services		9,403	9,305	6,420	11,017	10,716	10,716
Vote 5 - Traffic Services		–	–	4,524	7,203	7,197	7,197
Vote 6 - Refuse and Parks		–	–	196	276	267	267
Vote 7 - Technical Services		8,423	20,144	59,155	19,136	19,215	19,215
Vote 8 - Water and Sanitation		–	–	2,058	3,000	3,000	3,000
Vote 9 - Roads and Storm Water		7,327	–	2,920	6,971	6,071	6,071
Vote 10 - Economic Development and Planning		6,856	7,654	26,355	9,635	8,941	8,941
Vote 11 - [NAME OF VOTE 11]		–	–	–	–	–	–
Vote 12 - [NAME OF VOTE 12]		–	–	–	–	–	–
Vote 13 - [NAME OF VOTE 13]		–	–	–	–	–	–
Vote 14 - [NAME OF VOTE 14]		–	–	–	–	–	–
Vote 15 - [NAME OF VOTE 15]		–	–	–	–	–	–
Total Expenditure by Vote	2	84,453	92,584	162,130	124,530	123,814	123,814
Surplus/(Deficit) for the year	2	26,980	18,765	33,168	40,950	46,066	46,066

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13	2013/14 Medium Term Revenue & Expenditure Framework
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R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Revenue by Vote	1									
Vote 1 - Mayor and Council		-	-	-	-	-	-	890	934	967
1.1 - Mayor and Council										
1.2 - Municipal Manager								890	934	967
Vote 2 - Budget and Treasury		70,980	94,498	134,707	104,432	109,097	109,097	113,666	132,324	163,900
2.1 - Budget and Treasury		70,980	94,498	134,707	104,432	109,097	109,097	113,666	132,324	163,900
Vote 3 - Corporate Services		-	-	-	2,142	1,488	1,488	691	674	714
3.1 - Human Resources					2,142	1,488	1,488	691	674	714
Vote 4 - Community Services		-	-	-	1,000	1,000	1,000	1,000	-	-

4.1 - Community and Social Services				1,000	1,000	1,000	1,000	–	–
Vote 5 - Traffic Services	2,416	2,940	3,081	4,349	3,964	3,964	3,850	4,081	4,326
5.1 - Public Safety	2,416	2,940	3,081	4,349	3,964	3,964	3,850	4,081	4,326
Vote 6 - Refuse and Parks	213	–	360	368	388	388	877	929	985
6.1 - Solid Waste	213	–	360	368	388	388	877	929	985
Vote 7 - Technical Services	18,215	10,258	15,109	15,829	15,864	15,864	21,061	23,791	24,619
7.1 - Electricity Distribution	18,215	10,258	15,109	15,829	15,864	15,864	21,061	23,791	24,619
7.2 - Electricity Generation									

Vote 8 - Water and Sanitation	882	756	5,879	3,876	3,956	3,956	-	-	-
8.1 - Water Distribution	882	756	5,562	3,467	3,547	3,547			
8.2 - Sewerage			317	410	410	410			
Vote 9 - Roads and Storm Water	18,728	-	27,573	30,904	30,904	30,904	34,565	38,434	41,156
9.1 - Roads and Storm Water	18,728		27,573	30,904	30,904	30,904	34,565	38,434	41,156
Vote 10 - Economic Development and Planning	-	2,897	8,589	2,580	3,219	3,219	2,849	2,702	1,517
10.1 - Economic Development and Planning		2,897	8,589	2,580	3,219	3,219	2,849	2,702	1,517
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]									

Vote 12 - [NAME OF VOTE 12]
12.1 - [Name of sub-vote]

-	-	-	-	-	-	-	-	-	-	-
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Vote 13 - [NAME OF VOTE 13]
13.1 - [Name of sub-vote]

-	-	-	-	-	-	-	-	-	-	-
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Vote 14 - [NAME OF VOTE 14]
14.1 - [Name of sub-vote]

-	-	-	-	-	-	-	-	-	-	-
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Vote 15 - [NAME OF VOTE 15] 15.1 - [Name of sub-vote]										
		-	-	-	-	-	-	-	-	
Total Revenue by Vote	2	111,433	111,349	195,299	165,480	169,880	169,880	179,449	203,869	238,184
Expenditure by Vote	1									
Vote 1 - Mayor and Council		15,385	4,743	25,312	25,704	26,235	26,235	30,642	33,580	40,095
1.1 - Mayor and Council				19,834	14,775	15,310	15,310	15,854	16,915	20,130
1.2 - Municipal Manager		15,385	4,743	5,478	10,929	10,925	10,925	14,788	16,665	19,965
Vote 2 - Budget and Treasury		22,714	22,554	4,494	16,619	16,829	16,829	19,619	32,465	42,658
2.1 - Budget and Treasury		22,714	22,554	4,494	16,619	16,829	16,829	19,619	32,465	42,658

Vote 3 - Corporate Services	14,345	28,183	30,696	24,969	25,343	25,343	26,180	28,706	32,901
3.1 - Human Resources	14,345	28,183	30,696	24,969	25,343	25,343	26,180	28,706	32,901
Vote 4 - Community Services	9,403	9,305	6,420	11,017	10,716	10,716	11,288	11,965	13,697
4.1 - Community and Social Services	9,403	9,305	6,420	11,017	10,716	10,716	11,288	11,965	13,697
Vote 5 - Traffic Services	-	-	4,524	7,203	7,197	7,197	7,944	8,421	9,926
5.1 - Public Safety			4,524	7,203	7,197	7,197	7,944	8,421	9,926
Vote 6 - Refuse and Parks	-	-	196	276	267	267	283	300	318
6.1 - Solid Waste			196	276	267	267	283	300	318

Vote 7 - Technical Services	8,423	20,144	59,155	19,136	19,215	19,215	20,464	21,692	27,843
7.1 - Electricity Distribution	8,423	20,144	59,155	19,136	19,215	19,215	20,464	21,692	27,843
7.2 - Electricity Generation									
Vote 8 - Water and Sanitation	-	-	2,058	3,000	3,000	3,000	-	-	-
8.1 - Water Distribution			2,058	3,000	3,000	3,000			
8.2 - Sewerage									
Vote 9 - Roads and Storm Water	7,327	-	2,920	6,971	6,071	6,071	8,235	8,461	8,968
9.1 - Roads and Storm Water	7,327		2,920	6,971	6,071	6,071	8,235	8,461	8,968

Vote 10 - Economic Development and Planning	6,856	7,654	26,355	9,635	8,941	8,941	8,313	7,694	9,123
10.1 - Economic Development and Planning	6,856	7,654	26,355	9,635	8,941	8,941	8,313	7,694	9,123
Vote 11 - [NAME OF VOTE 11]	-	-	-	-	-	-	-	-	-
11.1 - [Name of sub-vote]									
Vote 12 - [NAME OF VOTE 12]	-	-	-	-	-	-	-	-	-
12.1 - [Name of sub-vote]									
Vote 13 - [NAME OF VOTE 13]	-	-	-	-	-	-	-	-	-
13.1 - [Name of sub-vote]									

Vote 14 - [NAME OF VOTE 14]										
14.1 - [Name of sub-vote]										
Vote 15 - [NAME OF VOTE 15]										
15.1 - [Name of sub-vote]										
Total Expenditure by Vote	2	84,453	92,584	162,130	124,530	123,814	123,814	132,968	153,284	185,529
Surplus/(Deficit) for the year	2	26,980	18,765	33,168	40,950	46,066	46,066	46,480	50,585	52,655

LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1										
Revenue By Source											
Property rates	2	7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-
Service charges - electricity revenue	2	6,876	8,212	5,772	11,769	11,769	11,769	13,379	12,416	13,161	13,951
Service charges - water revenue	2	882	756	407	457	457	457	1,170	-	-	-
Service charges - sanitation revenue	2	-	-	317	410	410	410	373	-	-	-
Service charges - refuse revenue	2	213	224	226	238	238	238	215	722	765	811
Service charges - other											
Rental of facilities and equipment		105	163	227	168	298	298	295	463	832	1,152
Interest earned - external investments		631	353	713	500	500	500	488	687	1,099	1,165
Interest earned - outstanding debtors		83	260	4	389	389	389	186	408	653	692
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		271	307	495	510	545	545	514	897	898	952
Licences and permits		2,145	2,330	2,608	3,849	3,464	3,464	2,327	3,150	3,339	3,539
Agency services											
Transfers recognised - operational		51,236	61,718	77,631	96,631	96,631	96,631	88,586	104,108	119,834	150,898
Other revenue	2	11,335	4,276	62,685	4,556	4,776	4,776	5,408	4,975	5,344	3,787
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		81,366	85,353	159,015	130,576	134,976	134,976	128,247	136,884	155,435	187,028
Expenditure By Type											
Employee related costs	2	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
Remuneration of councillors		7,168	7,023	9,855	10,273	10,273	10,273	8,834	10,975	11,743	13,648
Debt impairment	3			-	434	434	434	-	2,114	9,061	9,604
Depreciation & asset impairment	2	7,665	9,302	47,957	636	636	636	-	952	5,239	11,744
Finance charges		220		-							
Bulk purchases	2	8,423	9,313	12,574	13,000	12,250	12,250	12,870	14,300	15,158	17,067
Other materials	8	646	1,262	1,821	5,481	5,071	5,071	4,126	2,016	2,137	2,284

Contracted services		1,051	1,165	1,578	1,696	2,066	2,066	1,739	2,190	2,321	4,461
Transfers and grants		–	–	–	–	–	–	–	–	–	–
Other expenditure	4, 5	26,396	25,190	27,369	34,123	33,024	33,024	25,140	35,014	35,949	41,401
Loss on disposal of PPE		–	–	15,490	–	–	–	–	–	–	–
Total Expenditure		84,453	92,584	162,130	124,530	123,814	123,814	102,704	132,968	153,284	185,529
Surplus/(Deficit)		(3,086)	(7,231)	(3,115)	6,046	11,162	11,162	25,543	3,915	2,151	1,499
Transfers recognised - capital		30,067	25,996	36,283	34,904	34,904	34,904	34,904	42,565	48,434	51,156
Contributions recognised - capital		–	–	–	–	–	–	–	–	–	–
Contributed assets		–	–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
Taxation											
Surplus/(Deficit) after taxation		26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
Share of surplus/ (deficit) of associate	7	–									
Surplus/(Deficit) for the year		26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655

LIM351 Blouberg - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure, to be appropriated	2										
Vote 1 - Mayor and Council		–	–	–	–	–	–	–	–	–	–
Vote 2 - Budget and Treasury		–	–	–	–	–	–	–	–	–	–
Vote 3 - Corporate Services		–	–	–	–	–	–	–	–	–	–
Vote 4 - Community Services		–	–	–	–	–	–	–	–	–	–
Vote 5 - Traffic Services		–	–	–	–	–	–	–	–	–	–
Vote 6 - Refuse and Parks		–	–	–	–	–	–	–	–	–	–
Vote 7 - Technical Services		–	–	–	–	–	–	–	–	–	–
Vote 8 - Water and Sanitation		–	–	–	–	–	–	–	–	–	–

Vote 9 - Roads and Storm Water		-	-	-	-	-	-	-	-	-	-
Vote 10 - Economic Development and Planning		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	-	-	-	-	-	-	-	-	-
Single-year expenditure to be appropriated	2										
Vote 1 - Mayor and Council		-	-	-	-	-	-	-	1,100	1,400	-
Vote 2 - Budget and Treasury		-	335	335	-	-	-	-	-	-	-
Vote 3 - Corporate Services		1,958	2,195	1,365	1,210	270	270	230	3,307	1,151	1,204
Vote 4 - Community Services		6,667	-	3	100	245	245	90	-	-	-
Vote 5 - Traffic Services		-	-	-	-	-	-	-	-	-	-
Vote 6 - Refuse and Parks		-	-	-	-	-	-	-	-	-	-
Vote 7 - Technical Services		4,018	14,105	2,514	7,540	7,730	7,730	6,745	8,918	10,000	10,048
Vote 8 - Water and Sanitation		-	-	-	-	-	-	-	-	-	-
Vote 9 - Roads and Storm Water		9,820	11,670	21,166	32,100	33,421	33,421	19,967	33,156	38,034	41,402
Vote 10 - Economic Development and Planning		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		22,463	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Total Capital Expenditure - Vote		22,463	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Capital Expenditure - Standard											
Governance and administration		1,958	2,530	1,700	1,210	270	270	230	4,407	2,551	1,204
Executive and council									1,100	1,400	
Budget and treasury office			335	335							
Corporate services		1,958	2,195	1,365	1,210	270	270	230	3,307	1,151	1,204
Community and public safety		6,667	-	3	100	245	245	90	-	-	-
Community and social services		1,739		3	100	245	245	90	-	-	-
Sport and recreation		4,928									
Public safety											
Housing											
Health											
Economic and environmental services		13,253	11,670	21,166	32,100	33,421	33,421	19,967	33,156	38,034	41,402

Planning and development											
Road transport		13,253	11,670	21,166	32,100	33,421	33,421	19,967	33,156	38,034	41,402
Environmental protection											
Trading services		13,018	14,105	2,514	7,540	7,730	7,730	6,745	8,918	10,000	10,048
Electricity		13,018	14,105	2,514	7,540	7,730	7,730	6,745	8,918	10,000	10,048
Water											
Waste water management											
Waste management											
Other											
Total Capital Expenditure - Standard	3	34,896	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Funded by:											
National Government		26,271	24,775	22,950	32,900	32,900	32,900	19,863	39,656	46,534	49,100
Provincial Government											
District Municipality		–	1,000	730	1,000	3,070	3,070	2,088	1,000	–	–
Other transfers and grants											
Transfers recognised - capital	4	26,271	25,775	23,680	33,900	35,970	35,970	21,951	40,656	46,534	49,100
Public contributions & donations	5										
Borrowing	6										
Internally generated funds		8,625	2,530	1,703	7,050	5,696	5,696	5,080	5,825	4,051	3,554
Total Capital Funding	7	34,896	28,305	25,383	40,950	41,666	41,666	27,032	46,480	50,585	52,654

LIM351 Blouberg - Table A6 Budgeted Financial Position

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
ASSETS											
Current assets											
Cash		2,502	2,473	3,162	3,162	29,760	9,000	15,765	23,408	25,000	36,000
Call investment deposits	1	–	–	–	–	–	–	–	–	–	–
Consumer debtors	1	962	1,370	5,582	5,582	5,395	5,395	5,395	5,964	6,262	6,575
Other debtors		3,862	4,370	9,417	9,417	9,417	8,842	4,391	9,887	10,382	10,901
Current portion of long-term receivables		4,997	7,807	11,753	11,753	11,000	11,753	1,018	1,058	2,018	2,118
Inventory	2	1,025	3,075	32,245	32,245	32,245	32,245	32,245	31,245	31,255	32,845
Total current assets		13,349	19,095	62,158	62,158	87,816	67,234	58,814	71,562	74,916	88,438

Non current assets											
Long-term receivables											
Investments		4,442	4,166	4,030	4,030	4,000	4,030	3,079	3,079	3,079	3,079
Investment property											
Investment in Associate											
Property, plant and equipment	3	161,193	178,570	3,106,770	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Agricultural		-	-	-	-	-	-	-	-	-	-
Biological		-	-	-	-	-	-	-	-	-	-
Intangible		-	-	-	-	-	-	-	-	-	-
Other non-current assets		-	-	-	-	-	-	-	-	-	-
Total non current assets		165,635	182,736	3,110,800	44,980	45,666	45,696	30,111	49,559	53,664	55,733
TOTAL ASSETS		178,983	201,831	3,172,957	107,137	133,483	112,930	88,924	121,121	128,580	144,172
LIABILITIES											
Current liabilities											
Bank overdraft	- 1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	-	-	-	-	-	-	-	-	-	-
Consumer deposits		-	-	-	-	-	-	-	-	-	-
Trade and other payables	4	20,477	23,273	16,841	11,838	18,420	8,100	8,100	2,340	2,567	2,672
Provisions		13,689	16,423	22,562	-	-	-	-	-	-	-
Total current liabilities		34,165	39,695	39,404	11,838	18,420	8,100	8,100	2,340	2,567	2,672
Non current liabilities											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-
Total non current liabilities		-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES		34,165	39,695	39,404	11,838	18,420	8,100	8,100	2,340	2,567	2,672
NET ASSETS	5	144,818	162,135	3,133,554	95,300	115,063	104,830	80,824	118,781	126,013	141,500
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		144,169	161,487	194,655	194,655	608	4,030	3,079	194,655	194,655	194,655
Reserves	4	649	649	2,938,899	2,938,899	-	-	-	-	-	-
Minorities' interests		-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	5	144,818	162,135	3,133,554	3,133,554	608	4,030	3,079	194,655	194,655	194,655

LIM351 Blouberg - Table A7 Budgeted Cash Flows

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Ratepayers and other		39,938	14,671	18,425	33,445	33,444	33,444	39,175	32,089	34,501	34,964
Government - operating	1	55,846	61,718	77,631	96,631	96,631	96,631	88,586	104,108	119,834	150,898
Government - capital	1	30,067	25,996	24,446	34,904	34,904	34,904	34,904	42,565	48,434	51,156
Interest		714	613	717	500	501	501	488	687	1,099	1,165
Dividends											
Payments											
Suppliers and employees		(82,715)	(74,328)	(95,284)	(124,530)	(123,814)	(123,814)	(102,704)	(132,968)	(153,284)	(185,529)
Finance charges		-	-	-	-	-	-	-	-	-	-
Transfers and Grants	1	-	-	-	-	-	-	-	-	-	-
NET CASH FROM/(USED) OPERATING ACTIVITIES		43,850	28,671	25,935	40,950	41,666	41,666	60,448	46,480	50,585	52,654
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		414	-	-	-	-	-	-	-	-	-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-	-	-	-
Decrease (increase) other non-current receivables		-	-	-	-	-	-	-	-	-	-
Decrease (increase) in non-current investments		(463)	276	138	-	-	-	-	-	-	-
Payments											
Capital assets		(28,905)	(28,305)	(25,383)	(40,950)	(41,666)	(41,666)	(27,032)	(46,480)	(50,585)	(52,654)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(28,954)	(28,030)	(25,246)	(40,950)	(41,666)	(41,666)	(27,032)	(46,480)	(50,585)	(52,654)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-	-	-	-
Payments											
					-						

Repayment of borrowing		–	–	–	–	–	–	–	–	–	–
NET CASH FROM/(USED) FINANCING ACTIVITIES		–	–	–	–	–	–	–	–	–	–
NET INCREASE/ (DECREASE) IN CASH HELD		14,896	641	690	–	–	–	33,417	(0)	(0)	(0)
Cash/cash equivalents at the year begin:	2	(13,065)	1,831	2,472	3,162	29,760	29,760	29,760	23,408	23,408	23,408
Cash/cash equivalents at the year end:	2	1,831	2,472	3,162	3,162	29,760	29,760	63,177	23,408	23,408	23,408

LIM351 Blouberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Cash and investments available											
Cash/cash equivalents at the year end	1	1,831	2,472	3,162	3,162	29,760	29,760	63,177	23,408	23,408	23,408
Other current investments > 90 days		671	1	(0)	–	–	(20,760)	(47,412)	0	1,592	12,592
Non current assets - Investments	1	4,442	4,166	4,030	4,030	4,000	4,030	3,079	3,079	3,079	3,079
Cash and investments available:		6,944	6,639	7,191	7,191	33,760	13,030	18,844	26,487	28,079	39,079
Application of cash and investments											
Unspent conditional transfers		16,722	18,707	11,838	11,838	18,420	8,100	8,100	2,340	2,567	2,672
Unspent borrowing		–	–	–	–	–	–	–	–	–	–
Statutory requirements	2	–	–	–	–	–	–	–	–	–	–
Other working capital requirements	3	(2,777)	949	1,578	(14,999)	(13,089)	(4,768)	–	(15,851)	(16,644)	(17,476)
Other provisions		–	–	–	–	–	–	–	–	–	–
Long term investments committed	4	–	–	–	–	–	–	–	–	–	–
Reserves to be backed by cash/investments	5	–	–	–	–	–	–	–	–	–	–
Total Application of cash and investments:		13,945	19,656	13,415	(3,161)	5,331	3,332	8,100	(13,511)	(14,077)	(14,804)
Surplus(shortfall)		(7,001)	(13,016)	(6,224)	10,352	28,429	9,698	10,744	39,998	42,156	53,883

LIM351 Blouberg - Table A9 Asset Management

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand										
CAPITAL EXPENDITURE										
<u>Total New Assets</u>	1	22,463	28,305	25,383	40,950	41,666	41,666	36,393	50,585	52,654
<i>Infrastructure - Road transport</i>		13,253	17,483	14,942	29,900	29,900	29,900	23,068	36,534	38,100
<i>Infrastructure - Electricity</i>		7,206	8,665	2,514	4,050	5,780	5,780	8,600	10,000	10,000
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		20,459	26,148	17,456	33,950	35,680	35,680	31,668	46,534	48,100
Community		-	-	-	100	100	100	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6	2,004	2,157	7,927	6,900	5,886	5,886	4,725	4,051	4,554
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Renewal of Existing Assets</u>	2	-	-	-	-	-	-	-	-	-
<i>Infrastructure - Road transport</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Electricity</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure	-	-	-	-	-	-	-	-	-	-
Community	-	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-	-
Other assets	6	-	-	-	-	-	-	-	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
<u>Total Capital Expenditure</u>	4									

<i>Infrastructure - Road transport</i>		13,253	17,483	14,942	29,900	29,900	29,900	23,068	36,534	38,100
<i>Infrastructure - Electricity</i>		7,206	8,665	2,514	4,050	5,780	5,780	8,600	10,000	10,000
<i>Infrastructure - Water</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		20,459	26,148	17,456	33,950	35,680	35,680	31,668	46,534	48,100
Community		-	-	-	100	100	100	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		2,004	2,157	7,927	6,900	5,886	5,886	4,725	4,051	4,554
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class	2	22,463	28,305	25,383	40,950	41,666	41,666	36,393	50,585	52,654
ASSET REGISTER SUMMARY - PPE (WDV)	5									
<i>Infrastructure - Road transport</i>		13,253	11,670	21,166	32,100	33,421	33,421	33,156	38,034	41,402
<i>Infrastructure - Electricity</i>		13,018	14,105	2,514	7,540	7,730	7,730	8,918	10,000	10,048
<i>Infrastructure - Water</i>										
<i>Infrastructure - Sanitation</i>										
<i>Infrastructure - Other</i>		4,928								
Infrastructure		31,200	25,775	23,680	39,640	41,151	41,151	42,074	48,034	51,450
Community		1,739		3	100	245	245	-	-	-
Heritage assets										
Investment properties		-	-	-	-	-	-	-	-	-
Other assets		1,958	2,530	1,700	1,210	270	270	4,407	2,551	1,204
Agricultural Assets		-	-	-	-	-	-	-	-	-
Biological assets		-	-	-	-	-	-	-	-	-
Intangibles		-	-	-	-	-	-	-	-	-
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	34,896	28,305	25,383	40,950	41,666	41,666	46,480	50,585	52,654
EXPENDITURE OTHER ITEMS										

Depreciation & asset impairment		7,665	9,302	47,957	636	636	636	952	5,239	11,744
Repairs and Maintenance by Asset Class	3	647	1,262	2,029	5,481	5,071	5,071	2,016	2,137	2,284
<i>Infrastructure - Road transport</i>		9	111	502	400	400	400	428	454	481
<i>Infrastructure - Electricity</i>		306	351	474	700	580	580	-	-	-
<i>Infrastructure - Water</i>		-	-	-	3,000	3,000	3,000	-	-	-
<i>Infrastructure - Sanitation</i>		-	-	-	-	-	-	-	-	-
<i>Infrastructure - Other</i>		-	-	-	-	-	-	-	-	-
Infrastructure		314	461	976	4,100	3,980	3,980	428	454	481
Community		-	-	-	40	20	20	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	333	801	1,053	1,341	1,071	1,071	1,588	1,683	1,803
TOTAL EXPENDITURE OTHER ITEMS		8,312	10,565	49,987	6,117	5,707	5,707	2,968	7,376	14,027
<i>Renewal of Existing Assets as % of total capex</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>Renewal of Existing Assets as % of deprecn"</i>		0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<i>R&M as a % of PPE</i>		0.4%	0.7%	0.1%	13.4%	12.2%	12.2%	4.3%	4.2%	4.3%
<i>Renewal and R&M as a % of PPE</i>		2.0%	4.0%	8.0%	13.0%	12.0%	12.0%	4.0%	4.0%	4.0%

LIM351 Blouberg - Table A10 Basic service delivery measurement

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Household service targets	1									
Water:										
Piped water inside dwelling		-	-	-	-	-	-	-	-	-
Piped water inside yard (but not in dwelling)										
Using public tap (at least min.service level)	2									
Other water supply (at least min.service level)	4									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-	-
Using public tap (< min.service level)	3									
Other water supply (< min.service level)	4									
No water supply										

<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-
<u>Sanitation/sewerage:</u>									
Flush toilet (connected to sewerage)									
Flush toilet (with septic tank)									
Chemical toilet									
Pit toilet (ventilated)									
Other toilet provisions (> min.service level)									
<i>Minimum Service Level and Above sub-total</i>		-	-	-	-	-	-	-	-
Bucket toilet									
Other toilet provisions (< min.service level)									
No toilet provisions									
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
Total number of households	5	-	-	-	-	-	-	-	-
<u>Energy:</u>									
Electricity (at least min.service level)		1,997	550	412	412	412	412	412	412
Electricity - prepaid (min.service level)									
<i>Minimum Service Level and Above sub-total</i>		1,997	550	412	412	412	412	412	412
Electricity (< min.service level)									
Electricity - prepaid (< min. service level)									
Other energy sources									
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-
Total number of households	5	1,997	550	412	412	412	412	412	412
<u>Refuse:</u>									
Removed at least once a week		6	8	11	11	11	11	11	11
<i>Minimum Service Level and Above sub-total</i>		6	8	11	11	11	11	11	11
Removed less frequently than once a week									
Using communal refuse dump		6	8	11	11	11	11	11	11
Using own refuse dump									
Other rubbish disposal									
No rubbish disposal									

<i>Below Minimum Service Level sub-total</i>		6	8	11	11	11	11	11	11	11
Total number of households	5	12	16	22	22	22	22	22	22	22
<u>Households receiving Free Basic Service</u>	7									
Water (6 kilolitres per household per month)		19,177	19,177	19,177	19,177	19,177	19,177	19,177	19,177	19,177
Sanitation (free minimum level service)		–	–	–	–	–	–	–	–	–
Electricity/other energy (50kwh per household per month)		624	642	642	936	936	936	936	936	936
Refuse (removed at least once a week)		60	60	60	60	60	60	60	60	60
<u>Cost of Free Basic Services provided (R'000)</u>	8									
Water (6 kilolitres per household per month)		–	–	–	–	–	–	–	–	–
Sanitation (free sanitation service)										
Electricity/other energy (50kwh per household per month)		500	500	500	550	550	550	1,000	1,205	1,350
Refuse (removed once a week)		122	122	122	129	129	129	145	165	154
Total cost of FBS provided (minimum social package)		622	622	622	679	679	679	1,145	1,370	1,504
<u>Highest level of free service provided</u>										
Property rates (R value threshold)				19,177	19,177	19,177	19,177	19,177	19,177	19,177
Water (kilolitres per household per month)										
Sanitation (kilolitres per household per month)										
Sanitation (Rand per household per month)				11,332	11,449	11,449	11,449	11,449	11,449	11,449
Electricity (kwh per household per month)										
Refuse (average litres per week)										
<u>Revenue cost of free services provided (R'000)</u>	9									
Property rates (R15 000 threshold rebate)		15	35	35	35	35	35	37	37	37
Property rates (other exemptions, reductions and rebates)										
Water										
Sanitation										
Electricity/other energy		500	500	500	550	550	550	1,000	1,205	1,350
Refuse		122	122	122	129	129	129	1,598	1,598	1,598

Municipal Housing - rental rebates	6									
Housing - top structure subsidies										
Other										
Total revenue cost of free services provided (total social package)		637	657	657	714	714	714	2,635	2,840	2,985

PART 2 – SOPPORTING DOCOMENTATION

2.1 Overview of annual budget process

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The integrated development plan (IDP) annual revision allows the municipality to expand upon or refine plans and strategies to include additional issues and to ensure that these plans and strategies inform institutional and financial planning through the budget process.

Through the Public participation process it was reconfirmed that the municipality must pull up on repairs and maintenance and other capital projects.

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

The Budget Steering Committee consists of the Mayor, Exco member, Municipal Manager, Directors, Chief financial officer , Budget Manager, idp Manager and senior officials of the municipality meeting under the chairpersonship of the Budget and treasury committee.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Blouberg's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

To achieve the above, the IDP revision process plan as well as the budget process timetable were considered and approved by Council .

Below is the schedule for the IDP/Budget process for the 2013/2014 Financial Year as adopted by Council.

IDP/BUDGET REVIEW PROCESS PLAN 2013/2014

KEY PROGRAMMES	ACTIVITY	RESPONSIBLE COMMITTEE/PERSON	TIMELINES
PROCESS PLAN	SUBMISSION OF DRAFT PROCESS PLAN TO COUNCIL FOR APPROVAL	MAYOR	31 July 2012
ANNUAL FINANCIAL STATEMENTS	SUBMISSION OF ANNUAL FINANCIAL STATEMENTS TO AG AND TREASURY	CFO	31 AUGUST 2012
ANNUAL PERFORMANCE REPORT	SUBMISSION OF ANNUAL PERFORMANCE REPORT TO A.G AND COGHSTA	IDP MANAGER	31 AUGUST 2021
IDP REPRESENTATIVES FORUM	FIRST IDP/BUDGET REPRESENTATIVES FORUM MEETING	IDP MANAGER	03 OCTOBER 2012
TRADITIONAL LEADERS	MEETING WITH TRADITIONAL LEADERS	IDP MANAGER	11 OCTOBER 2012
IDP/BUDGET STEERING COMMITTEE MEETING	FIRST QUARTER STEERING COMMITTEE MEETING	IDP MANAGER	15 OCTOBER 2012
INSTITUTIONAL PERFORMANCE REVIEW SESSIONS	FIRST QUARTER IDP PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	18 OCTOBER 2012
	IDP/BUDGET CLUSTER CONSULTATION MEETINGS	MAYOR/EXCO	1-8 DECEMBER 2012
	SECOND QUARTER IDP STEERING COMMITTEE MEETING	IDP MANAGER	14 JANUARY 2013
	SECOND QUARTER IDP PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	17 JANUARY 2013
	THIRD QUARTER IDP STEERING COMMITTEE MEETING	IDP MANAGER	15 APRIL 2013
	THIRD QUARTER IDP PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	18 APRIL 2013
	FOURTH QUARTER IDP STEERING COMMITTEE MEETING	IDP MANAGER	15 JULY 2013
	FOURTH QUARTER IDP PERFORMANCE REVIEW SESSION	MUNICIPAL MANAGER	18 JULY 2013
ANNUAL REPORT	TABLING OF DRAFT ANNUAL REPORT TO COUNCIL 2011/2012	MAYOR	31 JANUARY 2013
SECTION 72 REPORT	TABLING OF THE SECTION	MAYOR	31 JANUARY 2013

	72 REPORT TO COUNCIL		
ADJUSTMENT BUDGET	TABLING OF THE ADJUSTMENT BUDGET 2012/2013	MAYOR	31 JANUARY 2013
FIRST DRAFT IDP/BUDGET 2013/2014	TABLING OF FIRST DRAFT IDP/BUDGET 2013/2014	MAYOR	31 JANUARY 2013
IDP/BUDGET PUBLIC CONSULTATION	MEETING WITH TRADITIONAL AUTHORITIES	MAYOR	07 FEBRUARY 2013
	IDP REPRESENTATIVES FORUM	MAYOR/EXCO	09 FEBRUARY 2013
	CLUSTER A CONSULTATIVE MEETING	MAYOR/EXCO	12 FEBRUARY 2013
	CLUSTER B CONSULTATIVE MEETING	MAYOR/EXCO	14 FEBRUARY 2013
	CLUSTER C CONSULTATIVE MEETING	MAYOR/EXCO	16 FEBRUARY 2013
	CLUSTER D CONSULTATIVE MEETING	MAYOR/EXCO	19 FEBRUARY 2013
	CLUSTER E CONSULTATIVE MEETING	MAYOR/EXCO	21 FEBRUARY 2013
	CLUSTER F CONSULTATIVE MEETING	MAYOR/EXCO	23 FEBRUARY 2013
IDP REPRESENTATIVES FORUM	IDP/BUDGET 2012/2013 REPRESENTATIVES FORUM MEETING	IDP MANAGER	13 MARCH 2013
ANNUAL REPORT PUBLIC CONSULTATIONS	CLUSTER A CONSULTATIVE MEETING	MPAC	27 FEBRUARY 2013
	CLUSTER B CONSULTATIVE MEETING	MPAC	02 MARCH 2013
	STAKE HOLDER CONSULTATIVE MEETING	MPAC	06 MARCH 2013
TRADITIONAL LEADERS	MEETING WITH TRADITIONAL LEADERS	IDP MANAGER	26 MARCH 2013
APPROVAL OF ANNUAL REPORT	TABLING OF ANNUAL REPORT TO COUNCIL	MPAC	29 MARCH 2013
APPROVAL OF DRAFT IDP/BUDGET 2013/2014	TABLING OF THE DRAFT IDP/BUDGET 2013/2014 TO COUNCIL	MAYOR	29 MARCH 2013
SUBMISSION OF OVERSIGHT	SUBMISSION OF	MUNICIPAL MANAGER	17 APRIL 2013

REPORT TO MEC DLGH	OVERSIGHT REPORT TO MEC (COGHSTA)		
SUBMISSION OF DRAFT IDP/BUDGET 2013/2014 TO MEC AND TREASURY	SUBMISSION OF DRAFT IDP/BUDGET TO MEC AND TREASURY	MUNICIPAL MANAGER	17 APRIL 2013
IDP/BUDGET REPRESENTATIVES FORUM	MEETING STAKE HOLDERS AFTER CLUSTER MEETINGS	MAYOR	23 APRIL 2013
IDP CLUSTER MEETINGS	MEETING WITH CLUSTER A	MAYOR	07 MAY 2013
STEERING COMMITTEE	IDP/BUDGET STEERING COMMITTEE MEETING TO FINALISE IDP/BUDGET 2013/2014	MUNICIPAL MANAGER	14 MAY 2013
APPROVAL OF IDP/BUDGET 2013/2014	IDP/BUDGET 2013/2014 IS TABLED TO COUNCIL FOR APPROVAL	MAYOR	30 MAY 2013
SUBMISSION OF IDP/BUDGET	FINAL IDP/BUDGET IS SUBMITTED TO MEC (COGHSTA)	MUNICIPAL MANAGER	20 JUNE 2013
APPROVAL OF THE SDBIP	SDBIP IS SUBMITTED TO THE MAYOR FOR APPROVAL	MUNICIPAL MANAGER	17 JUNE 2013
SUBMISSION OF SDBIP	SDBIP IS SUBMITTED TO MEC (COGHSTA)	MUNICIPAL MANAGER	20 JUNE 2013
PERFORMANCE AGREEMENTS AND PLANS	MUNICIPAL MANAGER SIGNS WITH MAYOR	MAYOR	21 JUNE 2013
	SECTION 57 MANAGERS SIGN WITH MUNICIPAL MANAGER	MUNICIPAL MANAGER	27 JUNE 2013
	UNIT MANAGERS SIGN WITH DEPARTMENTAL HEADS	SECTION 57 MANAGERS	27 JUNE 2013
	OFFICERS SIGN WITH UNIT MANAGERS	UNIT MANAGERS	28 JUNE 2013
SUBMISSION OF PERFORMANCE AGREEMENTS	PERFORMANCE AGREEMENTS OF THE MUNICIPAL MANAGER AND SECTION 57 MANAGERS ARE SUBMITTED TO MEC (COGHSTA)	MUNICIPAL MANAGER	05 JULY 2013

2.2 Overview of alignment of annual budget with integrated development plan

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

The annual budget is aligned to the main strategic goals and objectives, which are as follows:

LIM351 Blouberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand												
Quality basic services and infrastructure	Service Delivery			27,557	28,305	36,283	34,904	34,904	34,904	44,565	48,343	51,156
Local Economic Development	Economic Growth & Development and poverty alleviation			898	1,900	944	1,057	1,187	1,187	2,349	2,490	992
Municipal transformation	Service Delivery			15,981	19,640	77,337	28,619	28,749	28,749	18,142	20,927	22,453
Good Governance and Public participation and financial viability	Publishing the municipal outcomes on the website and effecting community participation in the community and implementation of batho pele in the revenue management strategy			66,115		80,734	100,900	105,040	105,040	114,393	132,109	163,583
					60,748							

Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	110,551	110,593	195,299	165,480	169,880	169,880	179,449	203,869	238,184

LIM351 Blouberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand												
Electrical Infrastructure	Services Delivery			12,172	14,043	59,155	19,136	19,215	19,215	21,504	22,794	28,012
Community & Social Service	Services Delivery			8,620	9,063	10,943	18,221	17,913	17,913	19,082	20,174	23,398
Waste Management	Services Delivery			2,945	2,320	2,254	3,276	3,267	3,267	283	300	318
Road Infrastructure Development	Services Delivery			1,415	2,015	2,920	6,971	6,071	6,071	6,279	6,656	7,055
Good Governance & public Participation and financial viability	Financial Viability			52,443	57,488	60,503	67,292	68,407	68,407	76,588	93,489	115,294
Local Economic Development	Economic Growth & Development			6,856	7,654	26,355	9,635	8,941	8,941	9,232	9,870	11,452
Allocations to other priorities												
Total Expenditure			1	84,453	92,584	162,131	124,530	123,814	123,814	132,968	153,283	185,529

2.3 Measurable performance objectives and indicators

MUNICIPALITY'S BROAD OBJECTIVES

The Municipality's strategies seek to achieve the following broad objectives:

To deliver basic services to communities in a sustainable manner in the quest to create a better life for all,

To create an environment for local economic growth and job creation, focusing on the competitive advantages of the Municipality.

To provide responsible and accountable political and administrative leadership to local communities,

To mobilize the broadest section of the local communities behind the Municipality's endeavors to develop communities with other government departments, public institutions, private sector, NGO's and CBO's as the Municipality's critical partners.

Blouberg Local Municipality have strategies meeting to monitor implementation of SDBIP.

The development strategies are the product of the strategic planning session. The actual strategies detailed in perspective below orient towards the achievement of the strategic priorities, objectives and outcomes as shown in the IDP. The following are Key Performance Areas (KPAs) / respective output – the overarching purpose is to reconfigure the municipal growth economy and creating jobs.

KPA1 : Spatial Rationale and Land use projects

The municipality has developed the land use management scheme. That was done through the assistance of the district municipality. All the councilors and the traditional leaders were consulted before the scheme could be proclaimed. The scheme was developed in 2006/7 financial year in order to amalgamate the erstwhile Alldays town planning scheme with the rest of Blouberg which had no access to any town planning practice. In terms of the scheme most of the areas in Blouberg have a predominant zoning of agriculture, followed by residential one.

KPA 2: Basic service Delivery

The main objective of Blouberg Local Municipality is providing electricity to all households by 2014. The Municipality is a licensed electricity distributor.

KPA 3: Local Economic Development projects

KPA 4: Good Governance and Public participation

KPA 5: Financial Viability Projects

KPA 5: Municipal Transformation and Institutional Development

2.4 Overview of Budget Related policy

Budget Related Policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

Tariff Structure – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, **Act 22 of 2000**.

Indigent Support Policy – to provide access to and regulate free basic services to all indigent households.

Credit Control and Debt Collection Policy – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.

Budget Policy – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.

Investment Policy – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.

Asset Management Policy – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).

Supply Chain Management Policy – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.

Cash Management Policy- to ensure that there is a proper cash flow management and control.

Payroll Policy: To provide guidelines and restrictions with regard to the compensation of employees for the fulfillment of their employment obligations within Blouberg Local Municipality.

Fund Reserve Policy: In terms of regulation 8 of the Municipal Budget and Reporting Regulations., each Municipality must have a funding and reserves policy

Property Rates and By-Law Policy - to enable the municipality to levy rates on ratable properties and apply rebates and discounts on certain categories of properties.

The effective and sustainability of the 2013/14 budget will be supported by the following

Financial plan, attached

Revenue enhancement, also attached.

The following policies were reviewed

- Indigent Support Policy.
- Tariff Policy-Rates increased.
- Assets Management policy
- Supply Chain policy

The summary of amendments:

Indigent policy

Households earning a joint income of not more than **R 2,400** per month (proof of payslips/copy of recent bond statements). Residents of Blouberg Local Municipality and Residents in possession of a valid South African Identity Document.

Tariffs Policy

Municipal services tariffs will increase by **5%** on the following revenue sources e.g. Refuse removal, , Building plan, Advertisements, Animal pounds and Cemeteries and rental facilities .

Electricity tariff will be increased by **5%** subject to nersa 's approval.

As from July 2012 the following property rates will be applicable in terms of rateable properties:

– Residential	: 0.005
– Residential property consent use	:0.008
– Impermissible or illegal use	:0.01
– Vacant land	: 0.007
– Farms	: 0.0015
– State owned properties	:0.015
– Business/Commercial	:0.007

Asset Management

Paragraph 16 Recognition of Donated Assets

Where a fixed asset is donated to the municipality, or a fixed asset is acquired by means of an exchange of assets between the municipality and one or more other parties, the asset concerned shall be recorded in the fixed asset register at its fair value, as determined by the Chief Financial Officer.

Paragraph 17 Recognition of Heritage Assets in the Fixed Asset Register

The municipality must ensure that Asset Register is updated with all applicable information to compile a complete listing of all potential Heritage Assets under its control.

If no original costs or fair values are available in the case of one or more heritage assets, the CFO may, if it is believed that the determination of a fair value for the assets in question will be laborious or expensive undertaking, record such assets in the fixed asset register without an indication of the costs or fair value concerned.

Heritage assets should be presented as a separate line item on the face of the statement of financial position. And the existence of such HA shall be disclosed by means of an appropriate note even if they are not cost or fair valued.

Paragraph 18 Procedure in case of Loss, Theft, Destruction, or Impairment of Fixed assets

Every Head of department shall ensure that any incident of loss, theft, destruction or material impairment of any fixed asset controlled or used by the department in question is promptly reported in writing to the CFO, to the Internal auditor and in cases of suspected theft or malicious damage- also to the SAPS.

Paragraph 19 Assets Maintenance Plan

Every Head of department shall ensure that a maintenance plan in respect of every new infrastructure asset or fixed asset with a value of R100 000.00 or more is promptly prepared and submitted to the council of the municipality for approval.

The Director or HOD controlling or using the infrastructure or fixed asset in question, shall annually report to the council, not later than in July, of the extent to which the relevant maintenance plan has been complied with, and of the likely effect which any non-compliance may have on the useful operating life of the asset concerned.

Paragraph 20 General Maintenance of Fixed Assets

Every Director or HOD shall be directly responsible for ensuring that all assets (other than infrastructure or fixed assets which are dealt with in paragraph 19) are properly maintained & in a manner which will ensure that such assets attain their useful operating lives.

SUPPLY CHAIN MANAGEMENT POLICY

Method of acquisition-(Closed acquisition)

The municipality may source quotation directly from direct dealers or specialized service providers of a particular good or services.

2.5 Overview of Budget assumptions

Circular 66 and the latest 67 of the National Treasury advice municipalities to develop credible budget for 2013/14 and also advice municipalities to consider the CPI of 5.6% and also advise the municipality to increase the salaries and wages for 2013/2014 budget year of 6.85 % (5.6 per cent plus 1.25 percent). Therefore salaries for both official and councilors is budgeted by 7%. The indigent register has been reviewed. The operating expenses are rising annually; the budget is considering various ways of reducing recurring expenditure by promoting the green economy and monitoring our austerity measures.

Municipalities must pay special attention to controlling unnecessary spending on non-essential activities.

The following assumptions were used in compiling the budget;

- ❖ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ❖ Ensure that the municipality avoids borrowings.
- ❖ Ensure that the budget respond to priorities enlisted in the IDP.
- ❖ Review of all programmes and cost centers to minimize wastage.
- ❖ Reprioritization of expenditure programmes to curb the growing personnel and operating expenditure.
- ❖ Ensure that services are cost reflective, affordable and sustainable.
- ❖ Ensure that realistic revenue targets are set based on trends.

- ❖ Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate
- ❖ Ensuring that service providers use labour intensive approaches;
- ❖ Supporting labour intensive LED projects
- ❖ Participating fully in the Expanded Public Works Programme; and
- ❖ Implementing interns programmes to provide young people with on-the-job training.
- ❖ Price benchmarking;
- ❖ Encourage the enforcement of remedial actions (penalties, litigations, restrictions etc.) on all suppliers that act fraudulently; and
- ❖ Refinement to the register for tender defaulters and the database of restricted supplies which must be checked prior to awarding of contracts in order to ensure that no restricted companies are awarded contracts.

2.6 Overview of budget funding

- The funding of operating and capital expenditure are funded as follow.

The above table shows the municipal investment. The Municipality is obliged to put aside a certain amount determined by Eskom for guarantee. Blouberg Municipality made provision of R 3,079,000 .00 for Eskom guarantee and also earn interest on that.

The table shows the funded operation Expenditure.

LIM351 Blouberg Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Funding measures	-	-										
Cash/cash equivalents at the year end - R'000	18(1)b	1	1,831	2,472	3,162	3,162	29,760	29,760	29,760	23,408	23,408	23,408
Cash + investments at the yr end less applications - R'000	18(1)b	2	(6,800)	(12,894)	(6,224)	10,352	28,595	4,030	-	5,651	38,461	49,980
Cash year end/monthly employee/supplier payments	18(1)b	3	0.4	0.4	0.5	0.4	3.6	3.6	-	2.6	2.2	1.9
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	26,099	18,009	33,168	40,950	46,066	46,066	-	46,480	50,585	52,655
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(2.5%)	(9.5%)	57.6%	12.4%	(6.0%)	(106.0%)	(27.8%)	(0.4%)	0.0%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	139.6%	65.1%	22.8%	100.0%	88.4%	88.4%	0.0%	100.0%	100.0%	100.0%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	0.0%	0.0%	0.0%	1.8%	1.5%	1.5%	0.0%	9.3%	37.3%	36.9%
Capital payments % of capital expenditure	18(1)c;19	8	128.7%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								100.0%	100.0%	100.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	37.9%	97.5%	0.0%	(43.9%)	(100.0%)	0.0%	(34.1%)	5.0%	5.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M% of Property Plant & Equipment	20(1)(vi)	13	0.4%	0.7%	0.1%	13.4%	12.2%	12.2%	0.0%	4.3%	4.2%	4.3%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

Supporting indicators												
%incr total service charges (incl prop rates)	18(1)a	-	-	3.5%	(3.5%)	63.6%	18.4%	0.0%	(100.0%)	(21.8%)	5.6%	6.0%
%incr Property Tax	18(1)a			(11.0%)	17.4%	40.0%	39.6%	0.0%	(100.0%)	(41.6%)	5.0%	6.0%
%incr Service charges - electricity revenue	18(1)a			19.4%	(29.7%)	103.9%	0.0%	0.0%	(100.0%)	5.5%	6.0%	6.0%
%incr Service charges - water revenue	18(1)a			0.0%	0.0%	12.2%	0.0%	0.0%	(100.0%)	(100.0%)	0.0%	0.0%
%incr Service charges - sanitation revenue	18(1)a			0.0%	0.0%	29.2%	0.0%	0.0%	(100.0%)	(100.0%)	0.0%	0.0%
%incr Service charges - refuse revenue	18(1)a			5.4%	1.0%	5.1%	0.0%	0.0%	(100.0%)	203.5%	6.0%	6.0%
%incr in Service charges - other	18(1)a			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total billable revenue	18(1)a	14,783	15,353	14,879	24,141	28,671	28,671	-	22,658	24,268	25,994	
Service charges		14,679	15,190	14,652	23,973	28,373	28,373	-	22,195	23,436	24,842	
Property rates		7,591	6,753	7,929	11,100	15,500	15,500	-	9,057	9,510	10,080	
Service charges - electricity revenue		6,876	8,212	5,772	11,769	11,769	11,769	-	12,416	13,161	13,951	
Service charges - water revenue		-	-	407	457	457	457	-	-	-	-	
Service charges - sanitation revenue		-	-	317	410	410	410	-	-	-	-	
Service charges - refuse removal		213	224	226	238	238	238	-	722	765	811	
Service charges - other		-	-	-	-	-	-	-	-	-	-	
Rental of facilities and equipment		105	163	227	168	298	298	-	463	832	1,152	
Capital expenditure excluding capital grant funding		(3,808)	2,530	1,703	7,050	5,696	5,696	-	5,825	4,051	3,554	
Cash receipts from ratepayers	18(1)a	39,938	14,671	18,425	33,445	33,444	33,444	-	32,089	34,501	34,964	
Ratepayer & Other revenue	18(1)a	28,617	22,525	80,671	33,445	37,845	37,845	-	32,089	34,501	34,964	
Change in consumer debtors (current and non-current)		11,964	3,725	13,205	-	(11,753)	(26,751)	(26,751)	(16,864)	494	519	
Operating and Capital Grant Revenue	18(1)a	81,303	87,715	113,914	131,535	131,535	131,535	-	146,673	168,268	202,054	
Capital expenditure - total	20(1)(vi)	22,463	28,305	25,383	40,950	41,666	41,666	-	46,480	50,585	52,654	
Capital expenditure - renewal	20(1)(vi)	-	-	-	-	-	-	-	-	-	-	
Supporting benchmarks												
Growth guideline maximum		6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	6.0%	
CPI guideline		4.3%	3.9%	4.6%	5.0%	5.0%	5.0%	5.0%	5.4%	5.6%	5.4%	
DoRA operating grants total MFY									104,108	119,834	150,898	
DoRA capital grants total MFY									42,565	48,434	51,156	
Provincial operating grants												
Provincial capital grants												
District Municipality grants												
Total gazetted/advised national, provincial and district grants									146,673	168,268	202,054	
Average annual collection rate (arrears inclusive)												

DoRA operating												
Equitable share										100,568	117,100	147,981
FMG										1,650	1,800	1,950
MSIG										890	934	967
EPWP										1,000		
										104,108	119,834	150,898
DoRA capital												
MG										34,565	38,434	41,156
INEP										7,000	10,000	10,000
Electricity : CDM										1,000	–	–
										42,565	48,434	51,156
Trend												
Change in consumer debtors (current and non-current)			11,964	3,725	13,205	(26,751)	(16,864)	494	519	–	–	–
Total Operating Revenue			80,484	84,596	159,015	130,576	134,976	134,976	–	136,884	155,435	187,028
Total Operating Expenditure			84,453	92,584	162,130	124,530	123,814	123,814	–	132,968	153,284	185,529
Operating Performance Surplus/(Deficit)			(3,968)	(7,987)	(3,115)	6,046	11,162	11,162	–	3,915	2,151	1,499
Cash and Cash Equivalents (30 June 2012)										23,408		
Revenue												
% Increase in Total Operating Revenue				5.1%	88.0%	(17.9%)	3.4%	0.0%	(100.0%)	1.4%	13.6%	20.3%
% Increase in Property Rates Revenue				(11.0%)	17.4%	40.0%	39.6%	0.0%	(100.0%)	(41.6%)	5.0%	6.0%
% Increase in Electricity Revenue				19.4%	(29.7%)	103.9%	0.0%	0.0%	(100.0%)	5.5%	6.0%	6.0%
% Increase in Property Rates & Services Charges				3.5%	(3.5%)	63.6%	18.4%	0.0%	(100.0%)	(21.8%)	5.6%	6.0%
Expenditure												
% Increase in Total Operating Expenditure				9.6%	75.1%	(23.2%)	(0.6%)	0.0%	(100.0%)	7.4%	15.3%	21.0%
% Increase in Employee Costs				19.6%	15.7%	29.5%	2.0%	0.0%	(100.0%)	8.9%	9.6%	19.0%
% Increase in Electricity Bulk Purchases				10.6%	35.0%	3.4%	(5.8%)	0.0%	(100.0%)	16.7%	6.0%	12.6%
Average Cost Per Budgeted Employee Position (Remuneration)					177682.1094	0				0		
Average Cost Per Councillor (Remuneration)					0	0				0		
R&M% of PPE			0.4%	0.7%	0.1%	13.4%	12.2%	12.2%		4.3%	4.2%	4.3%
Asset Renewal and R&M as a % of PPE			2.0%	4.0%	8.0%	13.0%	12.0%	12.0%		4.0%	4.0%	4.0%

Debt Impairment % of Total Billable Revenue			0.0%	0.0%	0.0%	1.8%	1.5%	1.5%	0.0%	9.3%	37.3%	36.9%
Capital Revenue												
Internally Funded & Other (R'000)			8,625	2,530	1,703	7,050	5,696	5,696	–	5,825	4,051	3,554
Borrowing (R'000)			–	–	–	–	–	–	–	–	–	–
Grant Funding and Other (R'000)			26,271	25,775	23,680	33,900	35,970	35,970	–	40,656	46,534	49,100
Internally Generated funds % of Non Grant Funding			100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%	100.0%	100.0%	100.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			75.3%	91.1%	93.3%	82.8%	86.3%	86.3%	0.0%	87.5%	92.0%	93.2%
Capital Expenditure												
Total Capital Programme (R'000)			34,896	28,305	25,383	40,950	41,666	41,666	–	46,480	50,585	52,654
Asset Renewal			–	–	–	–	–	–	–	–	–	–
Asset Renewal % of Total Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Cash												
Cash Receipts % of Rate Payer & Other			139.6%	65.1%	22.8%	100.0%	88.4%	88.4%	0.0%	100.0%	100.0%	100.0%
Cash Coverage Ratio			0	0	0	0	0	0	–	0	0	0
Borrowing												
Credit Rating (2009/10)										0		
Capital Charges to Operating			0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Reserves												
Surplus/(Deficit)			(6,800)	(12,894)	(6,224)	10,352	28,595	4,030	–	5,651	38,461	49,980
Free Services												
Free Basic Services as a % of Equitable Share			1.3%	1.0%	0.8%	0.8%	0.8%	0.8%		1.1%	1.2%	1.0%
Free Services as a % of Operating Revenue (excl operational transfers)			2.2%	2.9%	0.8%	2.1%	1.9%	1.9%		8.0%	8.0%	8.3%
High Level Outcome of Funding Compliance												
Total Operating Revenue			80,484	84,596	159,015	130,576	134,976	134,976	–	136,884	155,435	187,028
Total Operating Expenditure			84,453	92,584	162,130	124,530	123,814	123,814	–	132,968	153,284	185,529
Surplus/(Deficit) Budgeted Operating Statement			(3,968)	(7,987)	(3,115)	6,046	11,162	11,162	–	3,915	2,151	1,499
Surplus/(Deficit) Considering Reserves and Cash Backing			(10,768)	(20,882)	(9,339)	16,398	39,758	15,192	–	9,567	40,612	51,479

MTREF Funded (1) / Unfunded (0)		15	0	0	0	1	1	1	1	1	1	1
MTREF Funded ✓ / Unfunded *		15	×	×	×	✓	✓	✓	✓	✓	✓	✓

LIM351 Blouberg - Table A1 Budget Summary

Description	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
Financial Performance										
Property rates	7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
Service charges	7,970	9,193	6,723	12,873	12,873	12,873	15,138	13,138	13,926	14,762
Investment revenue	631	353	713	500	500	500	488	687	1,099	1,165
Transfers recognised - operational	51,236	61,718	77,631	96,631	96,631	96,631	88,586	104,108	119,834	150,898
Other own revenue	13,939	7,335	66,019	9,472	9,472	9,472	8,730	9,894	11,065	10,122
Total Revenue (excluding capital transfers and contributions)	81,366	85,353	159,015	130,576	134,976	134,976	128,247	136,884	155,435	187,028
Employee costs	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
Remuneration of councillors	7,168	7,023	9,855	10,273	10,273	10,273	8,834	10,975	11,743	13,648
Depreciation & asset impairment	7,665	9,302	47,957	636	636	636	–	952	5,239	11,744
Finance charges	220	–	–	–	–	–	–	–	–	–
Materials and bulk purchases	9,069	10,575	14,395	18,481	17,321	17,321	16,996	16,316	17,295	19,351
Transfers and grants	–	–	–	–	–	–	–	–	–	–
Other expenditure	–	–	44,436	36,253	35,524	35,524	26,879	39,318	47,331	55,466

	27,447	26,355								
Total Expenditure	84,453	92,584	162,130	124,530	123,814	123,814	102,704	132,968	153,284	185,529
Surplus/(Deficit)	(3,086)	(7,231)	(3,115)	6,046	11,162	11,162	25,543	3,915	2,151	1,499
Transfers recognised - capital	30,067	25,996	36,283	34,904	34,904	34,904	34,904	42,565	48,434	51,156
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	26,980	18,765	33,168	40,950	46,066	46,066	60,447	46,480	50,585	52,655

2.7 The following table shows the Expenditure on allocations and grant programmes

LIM351 Blouberg - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
EXPENDITURE:	1									
-										
<u>Operating expenditure of Transfers and Grants</u>										
National Government:		51,236	61,718	77,631	93,631	93,631	93,631	104,108	119,834	150,898
Local Government Equitable Share		49,268	60,017	75,548	90,331	90,331	90,331	100,568	117,100	147,981
Municipal Systems Improvement		953	710	830	800	800	800	890	934	967
Finance Management		1,015	991	1,254	1,500	1,500	1,500	1,650	1,800	1,950
EPWP Incentive					1,000	1,000	1,000	1,000	-	-
Other transfers/grants [insert description]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other transfers/grants [insert description]										
District Municipality:		-	-	-	3,000	3,000	3,000	-	-	-
<i>Water Contribution</i>					3,000	3,000	3,000	-	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-

Total operating expenditure of Transfers and Grants:		51,236	61,718	77,631	96,631	96,631	96,631	104,108	119,834	150,898
Capital expenditure of Transfers and Grants										
National Government:		25,057	20,406	34,777	33,904	33,904	33,904	41,565	48,434	51,156
Municipal Infrastructure Grant (MG)		18,728	13,235	27,573	30,904	30,904	30,904	34,565	38,434	41,156
		6,329	7,170	7,204	3,000	3,000	3,000	7,000	10,000	10,000
Other capital transfers/grants [insert desc]										
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		5,010	5,591	1,506	1,000	1,000	1,000	1,000	-	-
<i>Electrification</i>		5,010	5,591	1,506	1,000	1,000	1,000	1,000	-	-
Other grant providers:		-	-	-	-	-	-	-	-	-
[insert description]										
Total capital expenditure of Transfers and Grants		30,067	25,996	36,283	34,904	34,904	34,904	42,565	48,434	51,156
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		81,303	87,715	113,914	131,535	131,535	131,535	146,673	168,268	202,054

2.7 Allocation and grant made by the municipality

There is no grant made by the municipality.

2.8 The following table shows the Councillor and board member allowances and employers benefits.

LIM351 Blouberg - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration R thousand	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
		A	B	C	D	E	F	G	H	I
<u>Councillors (Political Office Bearers plus Other)</u>	1									
Basic Salaries and Wages		4,615	4,431	6,539	7,796	7,296	7,296	7,789	8,335	9,335
Pension and UIF Contributions		517	1,645	1,929	1,471	1,471	1,471	944	1,010	1,171
Medical Aid Contributions										
Motor Vehicle Allowance		1,678	602	886	883	883	883	1,574	1,684	1,885
Cellphone Allowance		358	344	501	123	623	623	667	714	1,256
Housing Allowances										
Other benefits and allowances										
Sub Total - Councillors		7,168	7,023	9,855	10,273	10,273	10,273	10,975	11,743	13,648
% increase	4		(2.0%)	40.3%	4.2%	-	-	6.8%	7.0%	16.2%
<u>Senior Managers of the Municipality</u>	2									
Basic Salaries and Wages		2,221	2,606	2,754	2,892	2,892	2,892	3,093	3,309	3,541
Pension and UIF Contributions		508	561	664	666	666	666	715	765	819
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	100	100	100	200	214	229
Motor Vehicle Allowance	3	865	1,110	974	1,263	1,263	1,263	1,347	1,441	1,542
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-

Other benefits and allowances	3	-	-	-	-	-	-	-	-	
Payments in lieu of leave		-	-	-	-	-	-	-	-	
Long service awards										
Post-retirement benefit obligations	6						-	-		
Sub Total - Senior Managers of Municipality		3,594	4,277	4,391	4,920	4,920	4,920	5,354	5,729	6,130
% increase	4		19.0%	2.7%	12.0%	-	-	8.8%	7.0%	7.0%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		17,427	20,415	22,777	31,933	32,117	32,117	38,205	42,868	48,298
Pension and UIF Contributions		3,979	5,023	5,675	8,338	8,438	8,438	7,957	8,404	10,613
Medical Aid Contributions		849	1,043	1,273	1,582	1,575	1,575	1,612	1,713	1,820
Overtime		1,003	783	920	1,138	1,028	1,028	550	583	618
Performance Bonus										
Motor Vehicle Allowance	3	2,027	4,316	5,205	5,981	6,361	6,361	5,887	6,235	9,204
Cellphone Allowance	3	704	820	963	991	1,173	1,173	1,018	1,080	2,296
Housing Allowances	3	2,210	1,093	85	492	299	299	64	68	572
Other benefits and allowances	3	1,089	1,558	651	3,513	4,234	4,234	4,759	4,995	5,769
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Municipal Staff		29,289	35,052	37,549	53,967	55,225	55,225	60,052	65,946	79,190
% increase	4		19.7%	7.1%	43.7%	2.3%	-	8.7%	9.8%	20.1%
Total Parent Municipality		40,051	46,352	51,795	69,160	70,418	70,418	76,381	83,418	98,968
			15.7%	11.7%	33.5%	1.8%	-	8.5%	9.2%	18.6%
<u>Board Members of Entities</u>										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions										
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-

Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Board Fees		-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Senior Managers of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-
Other Staff of Entities										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	-	-	-	-	-	-	-	-	-
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-

Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
%increase	4		-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		40,051	46,352	51,795	69,160	70,418	70,418	76,381	83,418	98,968
%increase	4		15.7%	11.7%	33.5%	1.8%	-	8.5%	9.2%	18.6%
TOTAL MANAGERS AND STAFF	5,7	32,883	39,329	41,940	58,887	60,145	60,145	65,407	71,675	85,320

LIM351 Blouberg - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contributions	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
Councillors	3							
Speaker	4		331,554	49,733	191,283			572,570
Chief Whip			310,832	46,625	180,568			538,025
Executive Mayor			414,442	62,166	234,109			710,717
Deputy Executive Mayor								-
Executive Committee			1,373,321	221,468	968,216			2,563,005
Total for all other councillors			3,469,446	559,498	2,561,454			6,590,398
Total Councillors	8	-	5,899,595	939,490	4,135,630			10,974,715
Senior Managers of the Municipality	5							
Municipal Manager (MM)			614,481	141,447	268,208	33,334		1,057,470
Chief Finance Officer			544,416	125,332	225,359	33,334		928,441
Director Corporate			491,121	113,074	214,340	33,333		851,868
Director Technical services			491,121	113,074	214,340	33,333		851,868
Director Community services			491,121	113,074	214,340	33,333		851,868
Director ED and Planning			491,121	113,074	214,340	33,333		851,868
List of each official with packages >= senior manager								-

Total Senior Managers of the Municipality	8,10	–	3,123,381	719,075	1,350,927	200,000		5,393,383
A Heading for Each Entity List each member of board by designation	6,7							
								–
Total for municipal entities	8,10	–	–	–	–	–		–
TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION	10	–	9,022,976	1,658,565	5,486,557	200,000		16,368,098

2.9 The following table shows the monthly targets for revenue and expenditure and cash flow.

LIM351 Blouberg - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2013/14												Medium
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Y 2013/14
Revenue By Source	-													
Property rates		333	5,843	333	233	333	333	333	233	333	233	233	280	9,0
Property rates - penalties & collection charges													–	–
Service charges - electricity revenue		1,100	950	955	950	955	1,400	1,055	1,005	1,250	1,000	955	840	12,4
Service charges - water revenue													–	–
Service charges - sanitation revenue													–	–
Service charges - refuse revenue		61	61	61	61	61	61	61	61	61	61	61	52	7,
Service charges - other													–	–
Rental of facilities and equipment		38	38	38	38	38	38	38	38	38	38	38	45	4
Interest earned - external investments				200		180			160				147	6

Interest earned - outstanding debtors	34	34	34	34	34	34	34	34	34	34	34	30	4
Dividends received												-	8
Fines	70	70	70	70	70	150	70	70	70	70	70	47	3,1
Licences and permits	326	327	312	290	250	350	230	212	230	215	200	209	-
Agency services												-	104,1
Transfers recognised - operational	35,540		1,000		38,000			29,568				-	4,9
Other revenue	426	436	416	426	396	456	426	426	526	456	356	235	-
Gains on disposal of PPE												-	-
Total Revenue (excluding capital transfers and contributions)	37,928	7,759	3,419	2,202	40,317	2,822	2,247	31,807	2,542	2,107	1,947	1,785	136,8
Expenditure By Type													
Employee related costs	5,485	5,485	5,485	5,485	5,385	5,385	5,485	5,485	5,485	5,485	5,285	5,468	65,4
Remuneration of councillors	916	916	916	916	916	916	916	916	916	916	916	897	10,9
Debt impairment												2,114	2,1
Depreciation & asset impairment												952	9
Finance charges												-	-
Bulk purchases	1,200	1,100	980	980	1,100	2,500	1,000	1,100	1,050	1,100	1,000	1,190	14,3
Other materials												2,016	2,0
Contracted services	182	182	182	182	182	182	182	182	182	182	182	183	2,1
Transfers and grants												-	-
Other expenditure	3,799	2,799	2,799	2,199	3,299	2,799	2,799	3,799	2,799	2,799	2,799	2,329	35,0
Loss on disposal of PPE												-	-
Total Expenditure	11,583	10,483	10,363	9,763	10,883	11,783	10,383	11,483	10,433	10,483	10,183	15,149	132,9
Surplus/(Deficit)	26,345	(2,724)	(6,944)	(7,561)	29,435	(8,961)	(8,135)	20,325	(7,890)	(8,376)	(8,236)	(13,364)	3,9
Transfers recognised - capital	17,895	2,000			11,920				10,750			-	42,5
Contributions recognised - capital												-	-
Contributed assets												-	-
Surplus/(Deficit) after capital transfers & contributions	44,240	(724)	(6,944)	(7,561)	41,355	(8,961)	(8,135)	20,325	2,860	(8,376)	(8,236)	(13,364)	46,4
Taxation												-	-

Attributable to minorities														-
Share of surplus/ (deficit) of associate														-
Surplus/(Deficit)	1	44,240	(724)	(6,944)	(7,561)	41,355	(8,961)	(8,135)	20,325	2,860	(8,376)	(8,236)	(13,364)	46,4

LIM351 Blouberg - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2013/14												Medium Term F		
	R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14	E
Cash Receipts By Source														1	
Property rates	333	5,843	333	233	333	333	333	233	333	233	233	280	9,057		
Property rates - penalties & collection charges												-	-		
Service charges - electricity revenue	1,100	950	955	950	955	1,400	1,055	1,005	1,250	1,000	955	840	12,416		
Service charges - water revenue												-	-		
Service charges - sanitation revenue												-	-		
Service charges - refuse revenue	61	61	61	61	61	61	61	61	61	61	61	52	722		
Service charges - other												-	-		
Rental of facilities and equipment	38	38	38	38	38	38	38	38	38	38	38	45	463		
Interest earned - external investments			200		180		160					147	687		
Interest earned - outstanding debtors	32	32	32	32	32	32	32	32	32	32	32	52	408		
Dividends received												-	-		
Fines	70	70	70	70	70	70	70	70	70	70	70	77	847		
Licences and permits	326	327	312	290	250	350	230	212	230	215	200	209	3,150		
Agency services	-											-	-		
Transfer receipts - operational	35,540		1,000		38,000		29,568					-	104,108		
Other revenue	426	436	416	426	396	456	426	426	526	456	356	135	4,875		
Cash Receipts by Source	37,926	7,757	3,417	2,100	40,315	2,740	2,245	31,805	2,540	2,105	1,945	1,837	136,734		
Other Cash Flows by Source															

Transfer receipts - capital	17,895	2,000			11,920				10,750				–	42,565
Contributions recognised - capital & Contributed assets	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Proceeds on disposal of PPE	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Short term loans	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Borrowing long term/refinancing	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Increase (decrease) in consumer deposits	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (Increase) in non-current debtors	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) other non-current receivables	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Decrease (increase) in non-current investments	–	–	–	–	–	–	–	–	–	–	–	–	–	–
Total Cash Receipts by Source	55,821	9,757	3,417	2,100	52,235	2,740	2,245	31,805	13,290	2,105	1,945	1,837	179,299	
Cash Payments by Type														
Employee related costs	5,358,100	5,468,122	5,368,166	5,368,166	5,468,166	5,468,166	5,468,166	5,359,100	5,468,166	5,368,166	5,368,166	5,877	65,407	
Remuneration of councillors	917	917	917	917	917	917	917	917	917	917	917	893	10,975	
Finance charges												–		
Bulk purchases - Electricity	1,250,000	1,400,000	900,000	2,900,000	950,000	1,050,000	1,000,000	950,000	900,000	950,000	1,050,000	1,000	14,300	
Bulk purchases - Water & Sewer												–		
Other materials	94	85	164	182	193	103	112	187	167	97	167	468	2,016	
Contracted services	182	182	182	182	182	182	182	182	182	182	182	183	2,190	
Transfers and grants - other municipalities												–		
Transfers and grants - other												–		
Other expenditure	2,569	2,167	2,897	2,888	3,985	3,858	3,868	3,868	3,157	3,898	2,797	2,130	38,080	
Cash Payments by Type	10,370	10,218	10,428	12,437	11,695	11,578	11,547	11,463	10,791	11,412	10,481	10,549	132,968	
Other Cash Flows/Payments by Type														
Capital assets	13,258	3,887	2,565	15,722	587	351	559	468	7,551	477	460	446	46,330	
Repayment of borrowing												–		
Other Cash Flows/Payments												–		
Total Cash Payments by Type	23,628	14,105	12,992	28,159	12,282	11,929	12,106	11,931	18,341	11,889	10,941	10,996	179,299	
NET INCREASE/(DECREASE) IN CASH HELD	32,193	(4,348)	(9,575)	(26,059)	39,954	(9,189)	(9,860)	19,875	(5,051)	(9,784)	(8,996)	(9,159)	0	

Cash/cash equivalents at the month/year begin:	23,408	55,601	51,253	41,678	15,619	55,573	46,384	36,523	56,398	51,347	41,563	32,567	23,408
Cash/cash equivalents at the month/year end:	55,601	51,253	41,678	15,619	55,573	46,384	36,523	56,398	51,347	41,563	32,567	23,408	23,408

2.10 The following table shows the service delivery budget implementation plan internal department.

LIM351 Blouberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2013/14												Medium
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2013/14
R thousand														
Revenue by Vote	-													
Vote 1 - Mayor and Council		890												890
Vote 2 - Budget and Treasury		35,132	6,276	517	555	38,392	537	675	518	29,969	418	423	258	113,660
Vote 3 - Corporate Services		53	53	53	93	53	53	53	53	53	53	53	74	690
Vote 4 - Community Services			700				300							1,000
Vote 5 - Traffic Services		342	332	322	312	313	362	312	303	322	312	308	305	3,850
Vote 6 - Refuse and Parks		73	74	75	75	74	77	76	74	75	74	66	64	870
Vote 7 - Technical Services		2,405	2,355	2,355	1,305	3,055	1,305	2,265	2,165	1,855	905	655	436	21,060
Vote 8 - Water and Sanitation														
Vote 9 - Roads and Storm Water		15,895				10,950			7,720					34,560
Vote 10 - Economic Development and Planning		148	148	218	208	339	348	228	348	218	228	248	167	2,840
Vote 11 - [NAME OF VOTE 11]														
Vote 12 - [NAME OF VOTE 12]														
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue by Vote		54,938	9,938	3,540	2,548	53,176	2,982	3,609	11,181	32,493	1,990	1,753	1,303	179,400
Expenditure by Vote to be appropriated	-													
Vote 1 - Mayor and Council		2,897	2,269	2,169	2,741	2,183	3,106	2,196	2,188	2,969	2,869	2,446	2,609	30,640

Vote 2 - Budget and Treasury		1,646	2,193	2,392	2,492	2,108	1,320	1,539	1,539	1,139	1,239	1,839	175	19,61
Vote 3 - Corporate Services		2,121	2,174	2,074	2,441	2,564	2,874	2,534	2,432	2,074	1,975	1,518	1,401	26,18
Vote 4 - Community Services		915	900	917	917	919	1,002	989	926	925	1,135	865	878	11,28
Vote 5 - Traffic Services		733	642	633	658	765	577	788	637	698	678	578	558	7,94
Vote 6 - Refuse and Parks		29	29	29	14	29	13	19	29	19	29	19	22	28
Vote 7 - Technical Services		1,547	1,770	1,527	1,847	1,647	2,447	2,035	1,647	1,837	2,167	1,548	445	20,46
Vote 8 - Water and Sanitation		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 9 - Roads and Storm Water		589	677	736	858	761	780	773	667	674	577	563	579	8,23
Vote 10 - Economic Development and Planning		733	642	733	658	765	777	788	707	698	778	778	257	8,31
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure by Vote		11,210	11,296	11,210	12,625	11,741	12,896	11,661	10,771	11,033	11,447	10,154	6,924	132,96
Surplus/(Deficit) before assoc.		43,727	(1,358)	(7,670)	(10,078)	41,434	(9,914)	(8,052)	410	21,460	(9,457)	(8,401)	(5,621)	46,48
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	43,727	(1,358)	(7,670)	(10,078)	41,434	(9,914)	(8,052)	410	21,460	(9,457)	(8,401)	(5,621)	46,48

2.11 Contract having future budgetary implication

Blouberg Local Municipality does not have Contract having future budgetary implication.

2.12 Capital expenditure details

LIM351 Blouberg - Supporting Table SA36 Detailed capital budget

Municipal Vote/Capital project R thousand	Ref 4	Program/Project description	Project number	Prior year outcomes		2013/14 Medium Term Revenue & Expenditure Framework			Project information	
				Audited Outcome 2011/12	Current Year 2012/13 Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	Ward location	New or renewal
Parent municipality: <i>List all capital projects grouped by Municipal Vote</i>										
Roads and Stormwater				–	–	–	–	–	–	–
2012/13 fy Projects		Infrastructure		21,166	30,620	–	–	–	0	0
Internal street Projects		Infrastructure		–	–	14,018	6,000	6,500	8 and 19	New
Ben Seraki Sports complex upgrading		Infrastructure		–	–	2,250	4,500	6,000	14	New
Lethaleng Edwindsdale Pre School		Infrastructure		–	–	4,200	–	–	11 and 13	New
Cracouw and PaxPre School		Infrastructure		–	–	4,200	–	–	1 and 13	New
Langlaagte (mankgodji)MPCC		Infrastructure		–	–	6,300	–	–	5	New
Slaaphoek Pre-School		Infrastructure		–	–	–	2,150	–	20	New
Devilliersdale Pre-School		Infrastructure		–	–	–	2,150	–	4	New
Grootpan Pre-School		Infrastructure		–	–	–	2,150	–	17	New
Berseba Pre-School		Infrastructure		–	–	–	2,150	–	20	New
Senwabarwana Sports Complex Phase 1		Infrastructure		–	–	–	5,734	5,500	19	New
Inveraan Mpcc		Infrastructure		–	–	–	6,700	–	9	New
Cemetry Fencing		Infrastructure		–	–	–	5,000	5,000	–	New
Motlana Pre-School		Infrastructure		–	–	–	–	2,200	13	New

Inveraan Pre-School		Infrastructure			-	-	-	2,200	9	New	
Bongfarm Pre-School		Infrastructure			-	-	-	2,200	-	New	
Kgatlu Pre-School		Infrastructure			-	-	-	2,200	-	New	
Avon Civic Centre		Infrastructure			-	-	-	7,300	10	New	
Electrification 2012/13 fy projects		Infrastructure			2,514	5,350	-	-	-	New	
Electrification 2013/14 fy projects		Infrastructure			-	-	-	-	-	New	
Electrification of ward (Cluster 1)		Infrastructure			-	-	915	-	-	1 New	
Electrification of ward 3(Cluster 1)Extension		Infrastructure			-	-	2,790	-	-	3 New	
Electrification of Sweethome Extension Phase 1		Infrastructure			-	-	450	-	-	7 New	
Electrification of Thorpe Extension phase 1		Infrastructure			-	-	450	-	-	21 New	
Electrification of Witten Extension phase 3		Infrastructure			-	-	5,395	-	-	19 New	
Electrification 2014/15 fy projects					-	-	-	-	-		
Electrification of sias,Grootpan & simpson		Infrastructure			-	-	-	3,055	-	17 New	
Electrification of Gideon & Motadi		Infrastructure			-	-	-	2,418	-	20 New	
Electrification of Silvermyn		Infrastructure			-	-	-	400	-	New	
Electrification off Mongalo		Infrastructure			-	-	-	400	4	-	
Electrification of Witten Phase 4		Infrastructure			-	-	-	3,427	4	-	
Electrification of Diepsloot		Infrastructure			-	-	-	300	19	-	
Electrification of 2015/16 fy Projects					-	-	-	10,000	21	-	
Other Assets					1,703	5,696	5,512	4,051	3,554	-	-
Parent Capital expenditure	1						46,480	50,585	52,654		
Entities: <i>List all capital projects grouped by Entity</i>											
Entity A Water project A											
Entity B Electricity project B											
Entity Capital expenditure					-	-	-	-	-		
Total Capital expenditure					25,383	41,666	46,480	50,585	52,654		

2.13 Legislation compliance status

Every municipality is required by Acts to develop and adopt its Budget through the legal framework provided. In order to comply with the MFMA implementation requirement have been adhered to through the following activities:

- **In year reporting**
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has done and includes monthly published financial performance on the Blouberg's website has progressively improved.
- **Internship programme**
The Blouberg is participating in the Municipal Financial Management Internship programme since 2005 and has employed five interns undergoing training in various divisions of the Financial Services Department. From 2005 interns three are permanently appointed as managers, three as accountant and six as clerks.
- **Budget and Treasury Office**
The Budget and Treasury Office has been established in accordance with the MFMA.
- **Audit Committee**
An Audit Committee has been established and is fully functional.
 - **Service Delivery and Implementation Plan**
The detail SDBIP document is at a draft stage and will be finalised after approval of the 2012/13 MTREF in May 2010 directly aligned.
 - **Annual Report**
Annual report is compiled in terms of the MFMA and National Treasury requirements.
 - **Policies**
An amendment of the municipal policies has done .

2.14 Other supporting documents

➤ SA 1 Supporting Details to Budget financial performance

LIM351 Blouberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
REVENUE ITEMS:											
<u>Property rates</u>											
Total Property Rates	6	7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
<i>less Revenue Foregone</i>											
Net Property Rates		7,591	6,753	7,929	11,100	15,500	15,500	15,306	9,057	9,510	10,080
<u>Service charges - electricity revenue</u>											
Total Service charges - electricity revenue	6	6,876	8,212	5,772	11,769	11,769	11,769	13,379	12,416	13,161	13,951
<i>less Revenue Foregone</i>											
Net Service charges - electricity revenue		6,876	8,212	5,772	11,769	11,769	11,769	13,379	12,416	13,161	13,951
<u>Service charges - water revenue</u>											
Total Service charges - water revenue	6	882	756	407	457	457	457	1,170			
<i>less Revenue Foregone</i>											
Net Service charges - water revenue		882	756	407	457	457	457	1,170	-	-	-
<u>Service charges - sanitation revenue</u>											
Total Service charges - sanitation revenue				317	410	410	410	373			
<i>less Revenue Foregone</i>											
Net Service charges - sanitation revenue		-	-	317	410	410	410	373	-	-	-

Service charges - refuse revenue	6										
Total refuse removal revenue		213	224	226	238	238	238	215	722	765	811
Total landfill revenue											
<i>less Revenue Foregone</i>											
Net Service charges - refuse revenue		213	224	226	238	238	238	215	722	765	811
Other Revenue by source											
<i>Building plans</i>		90		90	80	80	80	109	100	106	112
<i>Burial fees</i>		31		28	45	45	45	33	45	48	50
Logbook & Carpots and Photo copies		48		49	87	87	87	29	68	71	76
Cattle pound		61		29	85	85	85	111	110	117	124
Connection fees and Reconnetion fees		413		114	60	60	60	215	497	474	502
Database Registration		30		32	25	25	25	39	41	43	46
Development Fund				561	4	4	4	572	700	742	787
Hawkers Fees		1		1	63	63	63	21	84	89	95
Sale of Stands		2,783		7,664	1,500	2,220	2,220	2,760	2,500	2,332	325
Tender Documents		49		81	20	20	20	125	42	45	47
Othe Income	3	7,828	4,276	54,038	2,588	2,088	2,088	1,393	788	1,277	1,624
Total 'Other' Revenue	1	11,335	4,276	62,685	4,556	4,776	4,776	5,408	4,975	5,344	3,787
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	19,649	23,022	26,745	34,825	34,999	34,999	29,493	41,298	46,177	51,838
Pension and UIF Contributions		5,336	6,627	8,090	9,104	9,109	9,109	6,821	8,638	9,169	11,432
Medical Aid Contributions				1,273	1,582	1,575	1,575	1,363	1,612	1,713	1,820
Overtime		1,003	783	920	1,138	1,028	1,028	955	550	583	618
Performance Bonus				-	-						
Motor Vehicle Allowance		4,685	6,246	6,178	7,244	7,644	7,644	6,699	7,234	7,676	10,746
Cellphone Allowance				963	991	1,173	1,173	1,048	1,018	1,080	2,296
Housing Allowances		2,210	1,093	2,145	492	299	299	126	64	68	572

Other benefits and allowances		1,558	(829)	3,513	4,234	4,234	3,490	4,993	5,209	5,998	
Payments in lieu of leave											
Long service awards											
Post-retirement benefit obligations											
	4										
sub-total	5	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs	1	32,883	39,329	45,487	58,887	60,060	60,060	49,995	65,407	71,675	85,321
Contributions recognised - capital											
<i>List contributions by contract</i>											
Total Contributions recognised - capital		-	-	-	-	-	-	-	-	-	
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		7,665	9,302	47,957	636	636	636	952	5,239	11,744	
Lease amortisation											
Capital asset impairment											
Depreciation resulting from revaluation of PPE											
	10										
Total Depreciation & asset impairment	1	7,665	9,302	47,957	636	636	636	-	952	5,239	11,744
Bulk purchases											
Electricity Bulk Purchases		8,423	9,313	12,574	13,000	12,250	12,250	12,870	14,300	15,158	17,067
Water Bulk Purchases											
Total bulk purchases	1	8,423	9,313	12,574	13,000	12,250	12,250	12,870	14,300	15,158	17,067
Transfers and grants											
Cash transfers and grants		-	-	-	-	-	-	-	-	-	
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	
Total transfers and grants	1	-	-	-	-	-	-	-	-	-	
Contracted services											
Security				1,578		2,066	1,739	2,190	2,321	4,461	

		1,761			1,663	2,063					
General expenses	3	15,204	14,856	6,246	14,016	11,970	11,970	8,118	13,520	13,165	15,954
Advertising		215	197	99	150	100	100	108	106	112	119
Admin Fees		47	94	122	261	261	261	215	276	293	311
Bank Charges		220	243	245	350	350	350	261	371	393	417
Brsaries		23	14	2	20	20	20	1	21	22	24
Conferences and Delegations		669	781	805	882	997	997	609	1,057	1,120	1,186
Connection Charges				136							
Financial Management Grant		493	433	731	1,000	1,000	1,000	878	1,150	1,219	1,292
Fuel and Oil		1,452	1,894	2,354	2,756	2,556	2,556	2,052	2,709	2,872	3,044
Insurance		254	184	397	435	435	435	413	461	488	518
Levies Paid				68							
Licence Fees -Vehicle		72		67	127	127	127	52	92	98	104
Membership Fees		67	470	702	550	550	550	30	583	618	655
Postage		17	17	3	21	21	21	15	22	24	25
Printing and Stationery		540	524	588	609	599	599	581	635	673	713
Rental of Office Equipment		873	925	897	901	901	901	720	800	848	899
Telephone Costs		891	618	734	898	798	798	754	846	897	950
Travel and Substance		2,715	3,135	4,649	3,792	4,884	4,884	5,142	4,937	5,233	6,844
Training		416	338	168	644	644	644	601	683	724	767
Stocks and Material		82	136	231	311	311	311	289	365	387	410
Valuation Costs		384	330	2,440	1,000	1,000	1,000		550	583	618
Payment to Sars				853							
Ward Committee Expenses				2,606	2,738	2,738	2,738	2,243	2,902	3,076	3,261
Total 'Other' Expenditure	1	26,396	25,190	27,369	34,123	33,024	33,024	25,140	35,014	35,949	41,401
Repairs and Maintenance by Expenditure Item	8										

Employee related costs										
Other materials										
Contracted Services										
Other Expenditure	646	1,262	2,029	5,481	5,071	5,071	4,126	2,016	2,137	2,284
Total Repairs and Maintenance Expenditure	9 646	1,262	2,029	5,481	5,071	5,071	4,126	2,016	2,137	2,284

➤ SA 2 Financial Performance Budget (Revenue source/expenditure type and dept)

LIM351 Blouberg - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - Mayor and Council	Vote 2 - Budget and Treasury	Vote 3 - Corporate Services	Vote 4 - Community Services	Vote 5 - Traffic Services	Vote 6 - Refuse and Parks	Vote 7 - Technical Services	Vote 8 - Water and Sanitation	Vote 9 - Roads and Storm Water	Vote 10 - Economic Development and Planning	Total
R thousand	1											
Revenue By Source												
Property rates		–	9,057	–	–	–	–	–	–	–	–	9,057
Property rates - penalties & collection charges		–	–	–	–	–	–	–	–	–	–	–
Service charges - electricity revenue		–	–	–	–	–	–	12,416	–	–	–	12,416
Service charges - water revenue		–	–	–	–	–	–	–	–	–	–	–
Service charges - sanitation revenue		–	–	–	–	–	–	–	–	–	–	–
Service charges - refuse revenue		–	–	–	–	–	722	–	–	–	–	722
Service charges - other		–	–	–	–	–	–	–	–	–	–	–
Rental of facilities and equipment		–	463	–	–	–	–	–	–	–	–	463
Interest earned - external investments		–	687	–	–	–	–	–	–	–	–	687
Interest earned - outstanding debtors		–	408	–	–	–	–	–	–	–	–	408
Dividends received		–	–	–	–	–	–	–	–	–	–	–
Fines		–	–	–	–	700	–	197	–	–	–	897
Licences and permits		–	–	–	–	3,150	–	–	–	–	–	3,150
Agency services		–	–	–	–	–	–	–	–	–	–	–
Other revenue		–	833	691	–	–	155	447	–	–	2,849	4,975
Transfers recognised - operational		890	102,218	–	1,000	–	–	–	–	–	–	104,108

Gains on disposal of PPE			-		-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)	890	113,666	691	1,000	3,850	877	13,061	-	-	2,849	136,884
Expenditure By Type											
Employee related costs	10,304	8,361	13,393	8,520	7,586		4,230		7,604	5,409	65,407
Remuneration of councillors	10,975		-	-	-	-	-	-	-	-	10,975
Debt impairment	-	2,114	-	-	-	-	-	-	-	-	2,114
Depreciation & asset impairment	-	952	-	-	-	-	-	-	-	-	952
Finance charges	-	-	-	-	-	-	-	-	-	-	-
Bulk purchases	-	-	-	-	-	-	14,300	-	-	-	14,300
Other materials	50	-	495	148	53	42	800		428		2,016
Contracted services	2,190	-	-	-	-	-	-	-	-	-	2,190
Transfers and grants		-	-	-	-	-	-	-	-	-	-
Other expenditure	7,123	8,172	12,345	2,620	295	241	1,114		200	2,903	35,015
Loss on disposal of PPE	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure	30,642	19,599	26,232	11,289	7,934	283	20,444	-	8,232	8,313	132,968
Surplus/(Deficit)	(29,752)	94,067	(25,541)	(10,289)	(4,084)	593	(7,383)	-	(8,232)	(5,463)	3,915
Transfers recognised - capital	-	-	-	-	-	-	8,000		34,565	-	42,565
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-
Contributed assets	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(29,752)	94,067	(25,541)	(10,289)	(4,084)	593	617	-	26,333	(5,463)	46,480

➤ SA 3 Supporting detail to Budgeted financial position

LIM351 Blouberg - Supporting Table SA3
Supporting detail to 'Budgeted
Financial Position'

Description	Ref	2009/10	2010/11	2011/12	Current Year 2012/13				2013/14 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand											
ASSETS											
<u>Call investment deposits</u>											
Call deposits < 90 days		-	-	-	-	-	-	-	-	-	-
Other current investments > 90 days											
Total Call investment deposits	2	-	-	-	-	-	-	-	-	-	-
<u>Consumer debtors</u>											
Consumer debtors		962	1,370	5,582	5,582	5,395	5,395	5,395	5,964	6,262	6,575
<u>Less: Provision for debt impairment</u>											
Total Consumer debtors	2	962	1,370	5,582	5,582	5,395	5,395	5,395	5,964	6,262	6,575
<u>Debt impairment provision</u>											
Balance at the beginning of the year		2,502	2,473	3,162	3,162	12,314	12,314	-	2,744	2,881	5,906
Contributions to the provision					-	-	-	-	-	-	-
Bad debts written off					-	-	-	-	-	-	-
Balance at end of year		2,502	2,473	3,162	3,162	12,314	12,314	-	2,744	2,881	5,906
<u>Property, plant and equipment (PPE)</u>											
PPE at cost/valuation (excl. finance leases)		161,193	178,570	3,106,770	40,950	41,666	41,666	27,032	46,480	50,585	52,654
Leases recognised as PPE					-	-	-	-	-	-	-
<u>Less: Accumulated depreciation</u>					-	-	-	-	-	-	-
Total Property, plant and equipment (PPE)	2	161,193	178,570	3,106,770	40,950	41,666	41,666	27,032	46,480	50,585	52,654
LIABILITIES											
<u>Current liabilities - Borrowing</u>											

Short term loans (other than bank overdraft)											
Current portion of long-term liabilities											
Total Current liabilities - Borrowing											
Trade and other payables											
Trade and other creditors											
Unspent conditional transfers											
VAT											
Total Trade and other payables	2										
Non current liabilities - Borrowing											
Borrowing	4										
Finance leases (including PPP asset element)											
Total Non current liabilities - Borrowing											
Provisions - non-current											
Retirement benefits											
List other major provision items											
Refuse landfill site rehabilitation											
Other											
Total Provisions - non-current											
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance											
GRAP adjustments											
Restated balance											
Surplus/(Deficit)											
Appropriations to Reserves											
Transfers from Reserves											
Depreciation offsets											
Other adjustments											
Accumulated Surplus/(Deficit)	1										
Reserves											
Housing Development Fund											
Capital replacement											
Self-insurance											
Other reserves											
Revaluation											
Total Reserves	2										

TOTAL COMMUNITY WEALTH/EQUITY	2	145,700	162,892	3,133,554	3,141,335	46,674	50,096	60,447	241,135	245,240	247,310
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➤ SA 4 Reconciliation of IDP strategic objectives and budget (Revenue)

LIM351 Blouberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand												
Quality basic services and infrastructure	Service Delivery			27,557	28,305	36,283	34,904	34,904	34,904	44,565	48,343	51,156
Local Economic Development	Economic Growth & Development and poverty alleviation			898	1,900	944	1,057	1,187	1,187	2,349	2,490	992
Municipal transformation	Service Delivery			15,981	19,640	77,337	28,619	28,749	28,749	18,142	20,927	22,453
Good Governance and Public participation and financial viability	Publishing the municipal outcomes on the website and effecting community participation in the community and implementation of batho pele in the revenue management strategy			66,115	60,748	80,734	100,900	105,040	105,040	114,393	132,109	163,583
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	110,551	110,593	195,299	165,480	169,880	169,880	179,449	203,869	238,184

➤ SA 5 Reconciliation of IDP strategic objectives and budget (Operating Expenditure)

LIM351 Blouberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16	
Electrical Infrastructure	Services Delivery			12,172	14,043	59,155	19,136	19,215	19,215	21,504	22,794	28,012	
Community & Social Service	Services Delivery			8,620	9,063	10,943	18,221	17,913	17,913	19,082	20,174	23,398	
Waste Management	Services Delivery			2,945	2,320	2,254	3,276	3,267	3,267	283	300	318	
Road Infrastructure Development	Services Delivery			1,415	2,015	2,920	6,971	6,071	6,071	6,279	6,656	7,055	
Good Governance & public Participation and financial viability	Financial Viability			52,443	57,488	60,503	67,292	68,407	68,407	76,588	93,489	115,294	
Local Economic Development	Economic Growth & Development			6,856	7,654	26,355	9,635	8,941	8,941	9,232	9,870	11,452	
Allocations to other priorities													
Total Expenditure				1	84,453	92,584	162,131	124,530	123,814	123,814	132,968	153,283	185,529

➤ SA 6 Reconciliation of IDP strategic objectives and budget (Capital Expenditure)

LIM351 Blouberg - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2009/10	2010/11	2011/12	Current Year 2012/13			2013/14 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2013/14	Budget Year +1 2014/15	Budget Year +2 2015/16
R thousand												
Community & Social Services	Service Delivery	A		8,440	6,901	7,924	1,210	270	270	4,407	2,551	1,204
Waste management	Service Delivery	B			1,213	3	100	245	245	-	-	-
Roads infrastructure Development	Service Delivery	C		9,820	6,086	14,942	32,100	33,421	33,421			
Electricity Infrascture Developme	Service Delivery	D		4,203	14,105	2,514	7,540	7,730	7,730	33,156	38,034	41,402
Allocations to other priorities			3							8,918	10,000	10,048
Total Capital Expenditure			1	22,464	28,305	25,383	40,950	41,666	41,666	46,480	50,585	52,654

➤ SA 17 Borrowing

Municipality does not have long –term borrowing in the next coming three years and the past four years.

➤ SA 21 Transfers and grant made by the municipality.

There is no transfer and grand made by the municipality.

➤ SA 31 Municipality does not have entities

Municipality does not have entities.

➤ SA 32 List of external mechanism

Municipality does not have external mechanism

➤ SA 33 Contract having future budgetary implications

Municipality does not have contract having future budgetary implications.

➤ SA 34b Capital expenditure on the renewal of existing assets by assets of class.

Municipality does not have the renewal of existing assets.

➤ Other Supporting document are attached as Annexure A

2.15 Municipal manager 's quality certification.

QUALITY CERTIFICATE

I Municipal Manager of, hereby certify that the annual budget 2013/14 financial year and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulation made under the Act .

Print Name.....

Chief Financial Officer of Blouberg Municipality: Lim351

Signature.....

Date.....

Print Name.....

Municipal Manager of Blouberg Municipality : Lim351

Signature.....

Date.....

