

Traffic Services:

The traffic services revenue has declined from last year's budget , most of our peoples around Blouberg municipality are comply with road law.

Interest Earned on External investments:

The Municipality is obliged to put aside a certain amount determined by ESKOM for guarantee. Blouberg Municipality made provision of R4 000 000.00 for Eskom guarantee and also earn interest on that.

1.5 Operating Expenditure

Further key parameters applied to the Blouberg Municipality's financial framework include the following for the 2013/2014 financial year:

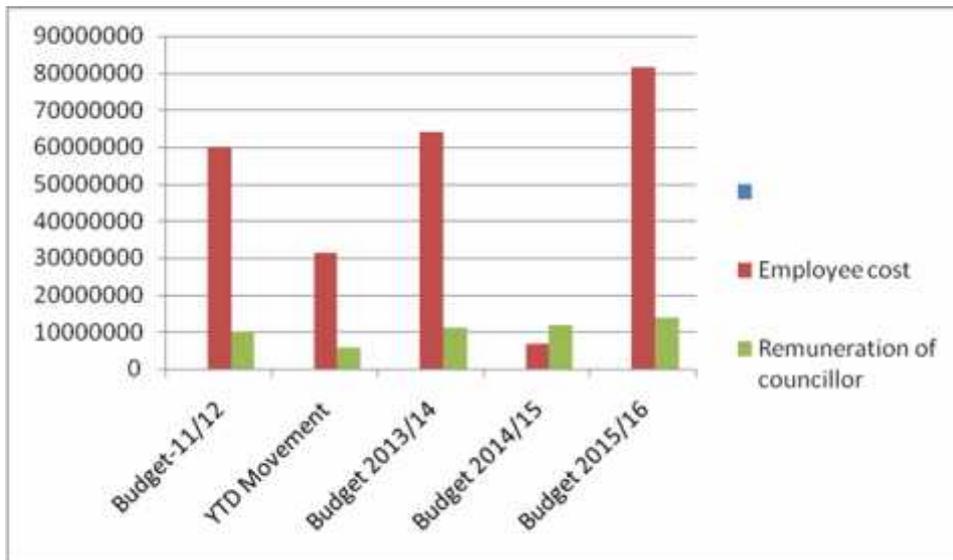
- ❖ Employee related cost R63,90 million.
- ❖ Remuneration for councilors R10,99 million.
- ❖ Contracted Services R2,18 million.
- ❖ Bulk purchase R 14,30 million.
- ❖ Repairs and Maintenance R 1,76 million.
- ❖ Other General Expenses R39million.
- ❖ Capital Expenses R46,2 million

Salaries

The total budget for salaries including remuneration of councilors amounts to R74,8 million and is 42,8% of the total budget .The salary annual increase is estimated at 7% for both councilors and officials looking at the multi-year salary and wage collective agreement for period 1 July 2012 to 30 June 2015,and also Circular 67 advise the Municipality to increase by 6,85 per cent (5.6 per cent plus 1.25) .There are no vacant posts that are included in the draft budget.

The following table shows the total budget of salaries:

| | 2012/2013 FY - Year | | Medium Term Revenue and Expenditure Framework | | |
|--------------------------------|---------------------|--------------|---|--------------------------|--------------------------|
| | 2 | | Budget Year 3 2013/14 | Budget Year 4 2014/15 | Budget Year 5 2015/16 |
| Description | Budget-12/13 | YTD Movement | Budget 2013/14 | Budget 2014/15 | Budget 2015/16 |
| Employee cost | 60,059,747 | 31,432,545 | 63,902,894 | 67,820,949 | 81,603,108 |
| Remuneration of councillors | 10,273,397 | 5,827,087 | 10,992,535 | 11,762,012 | 13,667,733 |
| Total | 70,333,144 | 37,259,632 | 74,895,429 | 79,582,961 | 95,270,841 |



LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---------------------------------|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | 1 | | | | | | | | | | |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | – | 63,903 | 67,821 | 81,603 |
| Remuneration of councilors | | 7,168 | 7,023 | 9,855 | 10,273 | 10,273 | 10,273 | | 10,993 | 11,762 | 13,668 |
| Debt impairment | 3 | | | – | 434 | 434 | 434 | | 3,400 | 9,940 | 10,536 |
| Depreciation & asset impairment | 2 | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | – | 1,809 | 4,520 | 11,744 |
| Finance charges | | 220 | | – | | | | | | | |
| Bulk purchases | 2 | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | – | 14,300 | 15,158 | 16,067 |
| Other materials | 8 | 646 | 1,262 | 1,821 | 5,481 | 5,071 | 5,071 | | 1,666 | 1,766 | 1,890 |
| Contracted services | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | – | 2,190 | 2,321 | 4,461 |
| Transfers and grants | | – | – | – | – | – | – | – | – | – | – |
| Other expenditure | 4, 5 | 26,396 | 25,190 | 27,369 | 34,123 | 33,024 | 33,024 | – | 34,341 | 36,401 | 41,881 |
| Loss on disposal of PPE | | | | 15,490 | | | | | | | |
| Total Expenditure | | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | – | 132,601 | 149,689 | 181,850 |

Operational repairs and maintenance

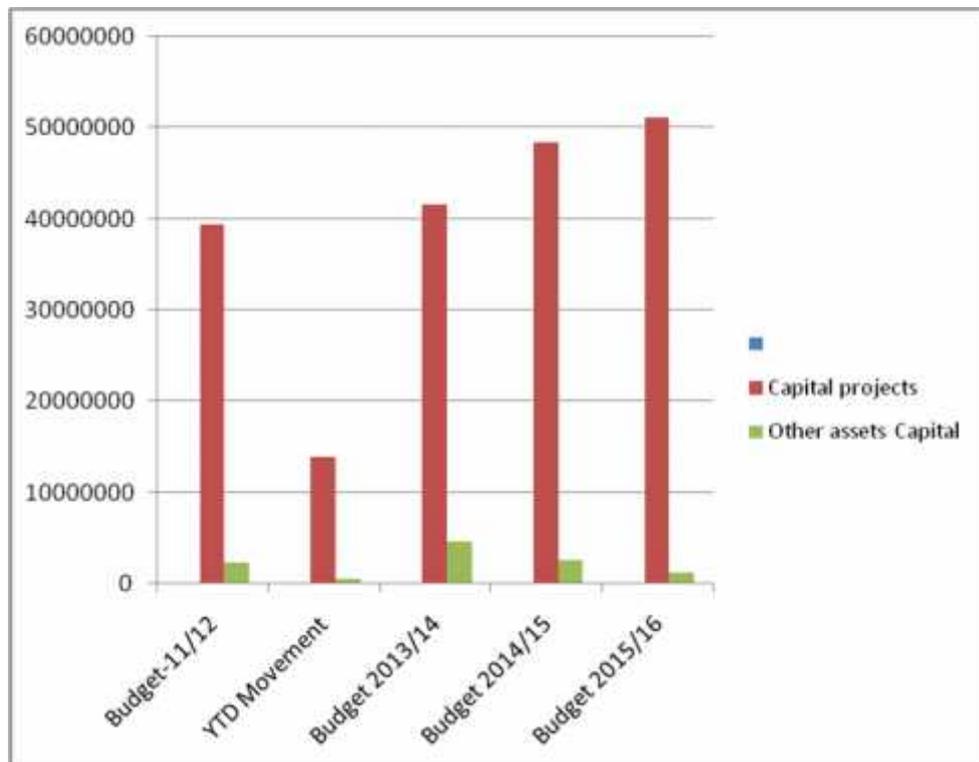
The repairs and maintenance for Blouberg Local municipality is only for material (machinery and equipment) and we are going to use our employees to do the work. The total allocation for 2013/14 is at R1,7 million a decrease of R3,3 million in relation to the Adjustment Budget ,is because we don't have function for water if for district and the district planning to take over the maintenance of water last year they allocate or transfer R 3,0 million for water(Blouberg Municipality)

1.6 Capital Expenditure

The following table shows capital budget :

The total Capital Budget amount to R46, 02million and is 26% of the total budget. There is no capital projects funded by municipality all projects funded by national grant, Municipality funded only the following working tools e.g Office equipment , Motor vehicles, purchasing of grader and installation of CCTV which is R 4,6 million. The capital projects funded by grants are amounting to R 41,5 million.

| | 2012/2013 FY - Year 2 | | Medium Term Revenue and Expenditure Framework | | |
|-------------------------|--------------------------|-------------------|---|-----------------------------|-----------------------------|
| | | | Budget Year 3 2013/14 | Budget Year 4 2014/15 | Budget Year 5 2015/16 |
| Description | Budget- 12/13 | YTD Movement | Budget 2013/14 | Budget 2014/15 | Budget 2015/16 |
| Capital projects | 39,391,200 | 13,922,154 | 41,568,397 | 48,434,000 | 51,156,000 |
| Other assets Capital | 2,275,000 | 585,653 | 4,679,800 | 2,540,452 | 1,240,679 |
| Total | 41,666,200 | 14,507,807 | 46,248,197 | 50,974,452 | 52,396,679 |



Investment

The Municipality is obliged to put aside a certain amount determined by Eskom for guarantee. Blouberg Municipality made provision of R4 000 000.00 for Eskom guarantee and also earn interest on that.

Financial position and summary of medium term revenue and expenditure

LIM351 Blouberg - Table A6 Budgeted Financial Position

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | | 2,502 | 2,473 | 3,162 | 3,162 | 29,760 | | | 10,182 | - | - |
| Call investment deposits | 1 | - | - | - | - | - | - | - | - | - | - |
| Consumer debtors | 1 | 962 | 1,370 | 5,582 | 5,582 | 5,582 | - | - | - | - | - |
| Other debtors | | 3,862 | 4,370 | 9,417 | 9,417 | - | | | | | |
| Current portion of long-term receivables | | 4,997 | 7,807 | 11,753 | 11,753 | - | | | | | |
| Inventory | 2 | 1,025 | 3,075 | 32,245 | 32,245 | - | | | | | |
| Total current assets | | 13,349 | 19,095 | 62,158 | 62,158 | 35,342 | - | - | 10,182 | - | - |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | | | | | | | | | | | |
| Investments | | 4,442 | 4,166 | 4,030 | 4,030 | 4,000 | 4,030 | - | 4,000 | - | - |
| Investment property | | | | | | | | | | | |
| Investment in Associate | | | | | | | | | | | |
| Property, plant and equipment | 3 | 161,193 | 178,570 | 3,106,770 | 40,950 | 41,666 | - | - | 42,948 | 50,533 | 53,381 |
| Agricultural | | | | | | | | | | | |
| Biological | | | | | | | | | | | |
| Intangible | | | | | | | | | | | |
| Other non-current assets | | | | | | | | | | | |
| Total non current assets | | 165,635 | 182,736 | 3,110,800 | 44,980 | 45,666 | 4,030 | - | 46,948 | 50,533 | 53,381 |
| TOTAL ASSETS | | 178,983 | 201,831 | 3,172,957 | 107,137 | 81,009 | 4,030 | - | 57,130 | 50,533 | 53,381 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | - 1 | - | - | - | | | | | | | |

| | | | | | | | | | | | |
|--------------------------------------|---|----------------|----------------|------------------|------------------|---------------|--------------|---|---------------|---------------|---------------|
| Borrowing | 4 | - | - | - | - | - | - | - | - | - | - |
| Consumer deposits | | | | | | | | | | | |
| Trade and other payables | 4 | 20,477 | 23,273 | 16,841 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| Provisions | | 13,689 | 16,423 | 22,562 | | | | | | | |
| Total current liabilities | | 34,165 | 39,695 | 39,404 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | - | - | - | - | - | - | - | - | - | - |
| Provisions | | - | - | - | - | - | - | - | - | - | - |
| Total non current liabilities | | - | - | - | - | - | - | - | - | - | - |
| TOTAL LIABILITIES | | 34,165 | 39,695 | 39,404 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| NET ASSETS | 5 | 144,818 | 162,135 | 3,133,554 | 95,300 | 62,589 | 4,030 | - | 45,275 | 50,533 | 53,381 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 144,169 | 161,487 | 194,655 | 194,655 | 608 | 4,030 | | 608 | - | - |
| Reserves | 4 | 649 | 649 | 2,938,899 | 2,938,899 | - | - | - | - | - | - |
| Minorities' interests | | | | | | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 144,818 | 162,135 | 3,133,554 | 3,133,554 | 608 | 4,030 | - | 608 | - | - |

Municipal 's priorities and linkages to the IDP

- Economic Development and Partnership
- Early Childhood Development and human Resource Development
- Institution Development and Financial Sustainability
- Sports and Recreational Facilities
- Water and Sanitation
- Energy
- Roads and public Transport
- Environment and waste Management
- Health and Welfare
- Land Use Development
- Emergency Services and Communications

Alignment with and achievement of national , provincial and district priorities;

➤ **NATIONAL AND PROVINCIAL ALIGNMENT**

South Africa has a representative form of democratic government. The management and governance of South Africa is based on a three-sphere system of government, namely national, provincial and local spheres of government. These spheres are distinctive, interdependent and interrelated. The Constitution states which matters each sphere of government deals with. This division of powers helps to make sure that the country is properly run and that government is close to the people it serves.

Section 25 of Act 32 of 2000 determines that the IDP must be compatible with national and provincial development plans and planning requirements. To ensure that this legislative requirement is adhered to, the Municipality needs to align itself with National and Provincial directives and draw these down into the spectrum of service delivery.

The national and provincial policy imperatives have been taken into consideration in the implementation of the municipality core business. Blouberg Municipality has therefore focused its efforts to complement National and Provincial Government to accomplish developmental goals, with emphasis on matters that are the competency of Local Government.

➤ **NATIONAL 2014 VISION**

As part of South Africa's celebration of 10 years of democracy, National Government formulated Vision 2014 to guide itself for the next ten years. The vision is to build a society that is truly united, non-racial, non-sexist and democratic. Central to this is a single and integrated economy that benefits all.

The combination of some of the most important targets and objectives making up Vision 2014 are as follows:

Reduce unemployment by half through new jobs, skills development, assistance to small businesses,

Opportunities for self-employment and sustainable community livelihoods;

Reduce poverty by half through economic development, comprehensive social security, land reform and improved household and community assets;

Provide the skills required by the economy, build capacity and provide resources across society to encourage self-employment with an education system that is geared for productive work, good citizenship and a caring society;

Ensure that all South Africans, including especially the poor and those at risk – children youth, women, the aged and people with disabilities – are fully able to exercise their constitutional rights and enjoy the full dignity of freedom;

Compassionate government service to the people: national, provincial and local public representatives who are accessible; and citizens who know their rights and insist on fair treatment and efficient service;

Massively reduce health risks such as tuberculosis, diabetes, malnutrition and maternal deaths and turn the tide against HIV and AIDS, and, working with the rest of Southern Africa, strive to eliminate malaria, and improve services to achieve a better national health profile and reduction of preventable causes of death, including violent crime and road accidents;

Significantly reduce the number of serious and priority crimes as well as cases awaiting trial, with a society that actively challenges crime and corruption, and with programmes that also address the social roots of criminality; and

Position South Africa strategically as an effective force in global relations, with vibrant and balanced trade and other relations with countries of the South and the North, and in an Africa that is growing, prospering and benefiting all Africans, especially the poor.

Vision 2014 translates into practical steps, with the following specific implications for the municipality:

A growing economy;

Sustainable livelihoods – inter alia creating job opportunities through the Expanded Public Works Programme (EPWP);

Access to services: Speed up programmes to provide basic services like water and sanitation, electricity roads and transport services

Realize Batho Pele principles and improve services in government offices;

Safety and security;

Constitutional rights and governance – improve interaction between government and the people.

➤ ACCELERATED AND SHARED GROWTH INITIATIVE - SOUTH AFRICA (ASGISA)

After research and discussion with stakeholders, government identified six “binding constraints on growth” that needed to be addressed so as to progress in its desire for shared growth and to achieve its target of halving unemployment and poverty between 2004 and 2014. This could be achieved if the economy grew at an average rate of at least 4.5% in the period to 2009, and by an average of 6% in the period 2010 to 2014.

Targets set by ASGISA include:

Halving poverty by 2014 to all households;

Halving unemployment by 2014 from 30%;

Achieving growth of approximately 6% per annum; and

50% of the total to be spent on infrastructure should be spent by the three spheres of government.

Six key levers for economic growth have been identified, namely:

Macro-economic intervention;

Infrastructure development;

Skills development;

Strengthening public institutions;

Sectoral investments; and

Interventions in second economy

In the light of the above, ASGISA has identified a set of initiatives that will serve as a catalyst for faster growth. This is complemented with on-going enabling management of fiscal and monetary policy, more focused industrial policy framework, supporting sector policies and legislation and a range of projects and initiatives in the economic cluster of government. Strategies for growth and development include investment in transport infrastructure, support to SMME's and labour intensive projects, prioritizing social and economic infrastructure and building partnerships.

Municipalities in particular, as the closest sphere of government to communities have an important role to play in implementing the goals set by ASGISA. They operate under the framework of developmental local government and a constitutional mandate to look after the socio-economic needs of communities and development of their areas of jurisdiction. They have to actively create conducive environment for job creation.

The National Framework for Local Economic Development addresses this issue directly. The framework argues that the municipal areas are the spaces in which an integrated impact of government needs to be optimized in order to accelerate shared growth. This integrated impact has to be synergized with the requirements of the local economy, the needs of its stakeholders and the opportunities and potentials that drive economic growth and sustainable livelihoods. The Framework also argues that

municipalities have to play a strategic facilitation role managing the forces and dynamics impacting on the area. This is more effective than a direct role in job creation where municipalities attempt to set-up and run enterprises in the form of small ad-hoc projects that require ongoing public support.

Municipalities can further play an important role through provision of infrastructure and services, by-laws, land use planning and procurement policies in stimulating the local economy. Effective infrastructure planning and provision can involve local suppliers and assist in building local competencies. Firstly, certain of the binding constraints on growth that ASGISA identifies have direct relevance to the role and functioning of municipalities. Municipal Local Economic Development strategies need to address how these constraints in their own areas can be overcome.

ASGISA has identified key sectors for growth and development. Again, municipal strategies should identify if and how these sectors are relevant for their areas and what would be done to grow them.

➤ NEW MANDATE: KEY CONSIDERATIONS

In order to give effect to the strategic objectives as spelled out in the electoral mandate of the ruling party, Blouberg Municipality also aligns its programmes to the ten priority areas as contained in the Medium Term Strategic Framework, for the review of the IDP.

The key priority areas include:

Ensuring more inclusive economic growth, decent work and sustainable livelihoods

Economic and social infrastructure

Rural development, food, security and land reform

Access to quality education

Improved health care

Fighting crime and corruption

Cohesive and sustainable communities

Creation of a better Africa and a better world

Sustainable resource management and use

A developmental state including improvement of public services.

Blouberg Municipality has to date implemented a balanced and integrated suite of programmes that cover all key priority areas identified in the manifestos.

➤ NATIONAL SPATIAL DEVELOPMENT PERSPECTIVE

Government's key priority in the second decade of Freedom is to increase economic growth and promote social inclusion. A clearly articulated set of spatial priorities and criteria is one of the mechanisms through which government provides a strategic basis for focusing government action, weighing up trade-offs and linking the strategies and plans of the three spheres and agencies of

government. In this sense the National Spatial Development Perspective (NSDP) is a critical instrument for policy coordination, with regard to the spatial implications of infrastructure programmes in national, provincial and local spheres of government. It is in this context that the January 2003 Cabinet lekgotla approved the NSDP as an indicative tool for development planning in government.

Since its adoption, three factors have necessitated a review and update of the NSDP:

new data on socio-economic trends;

the development of IDPs and Provincial Growth and Development Strategies (PGDS) and the continuing engagement in aligning them with the NSDP; and

Renewed focus on decisive interventions to ensure accelerated and shared economic growth.

The NSDP provides:

a set of principles and mechanisms for guiding infrastructure investment and development decisions;

Description of the spatial manifestations of the main social, economic and environmental trends which should form the basis for a shared understanding of the national space economy; and

An interpretation of the spatial realities and the implications for government intervention.

Government is committed to economic growth, employment creation, sustainable service delivery, poverty alleviation programmes and the eradication of historic inequalities. In order to ensure that infrastructure investment and development programmes are channeled towards these objectives, the NSDP was formulated. The principles enshrined in the NSDP are thus of great importance to local government investment, through the IDP and capital expenditure.

The NSDP Vision is as follows:

South Africa will become a nation in which investment in infrastructure and development programmes support government's growth and development objectives:

By focusing economic growth and employment creation in areas where this is most effective and sustainable;

By supporting restructuring where feasible to ensure greater competitiveness;

By fostering development on the basis of local potential; and

By ensuring that development institutions are able to provide basic needs throughout the country.

The following normative principles are put forward as guide for all spheres of government when making decisions on infrastructure investment and development spending:

Economic growth is a prerequisite for the achievement of other policy objectives, key among which would be poverty alleviation;

Government spending on fixed investment, beyond the constitutional obligation to provide basic services to all citizens, should therefore be focused on localities of economic growth and/or economic

potential in order to attract private sector investment, stimulate sustainable economic activities and/or create long-term employment opportunities;

Efforts to address past and current social inequalities should focus on people not places; and

In order to overcome the spatial distortions of apartheid, future settlement and economic development:

Opportunities should be channeled into activity corridors and nodes that are adjacent to or link the main growth centers.

Infrastructure investment and development spending should primarily support localities that will become major growth nodes in South Africa and the Southern African Development Community region to create regional gateways to the global economy.

The NSDP thus seeks to focus the bulk of fixed investment of government on those areas with the potential for sustainable economic development, as it is in these areas where government's objectives of promoting economic growth and alleviating poverty will best be achieved. It places emphasis on the quality of interventions and investment choices by calling for a rigorous analysis of the economic opportunities and potentials in each of the Local, District and Metropolitan Municipal Areas. The Local, District and Metropolitan IDPs and LED programmes, crafted through joint work across the three spheres of government and with State Owned Enterprises and social partners would have to internalize the logic of the NSDP.

➤ LIMPOPO EMPLOYMENT, GROWTH AND DEVELOPMENT PLAN (LEGDP)

The Limpopo Employment, Growth and Development Plan (LEGDP) is a provincial (three tiers of government, private sectors, labour federations, NGOs, etc) tactical initiative. The LEGDP assists the Province to be able to make strategic choices in terms of prioritizing catalytic and high impact initiatives as a way of responding to the medium term strategic framework strategic thrust.

➤ PARTNERSHIP WITH PROVINCIAL AND NATIONAL GOVERNMENT

The basic constitutional principle of governance in South Africa is "co-operative governance". All spheres of government are obliged to observe the principles of co-operative government put forward in the Constitution. Chapter 3 of the Constitution provides the cornerstones for cooperation between the different spheres of government and organs of state in South Africa. Co-operative government assumes the integrity of each sphere of government. But it also recognizes the complex nature of government in modern society. No country today can effectively meet its challenges unless the components of government function as a cohesive whole.

In South Africa a system of inter-governmental relations is emerging to give expression to the concept of cooperative government. The Inter-Governmental Relations Framework Act (Act 13 of 2005) is a response to the limited successes in the alignment efforts among the three spheres of government. The Act creates a framework to support intergovernmental cooperation and coordination as required by the Constitution in its definition of "cooperative governance". It provides for the obligation of all spheres to participate in the planning processes of the municipality and in turn allow their own planning processes to be influenced by the municipal IDPs. Municipal IDPs are regarded as important

planning frameworks to integrate both the national and provincial programme in specific local area. The Municipality is participating in the district-planning forum as well as in the Premier's Intergovernmental Forum. The participation is aimed at ensuring proper alignment and coordination of local, district and provincial departments. The Act establishes structures and processes that enhance inter-governmental planning and monitoring processes for local, provincial and national spheres of governance.

A system of inter-governmental relations has the following strategic purposes:

- To promote and facilitate cooperative decision-making
- To coordinate and align priorities, budgets, policies and activities across interrelated functions and sectors
- To ensure a smooth flow of information within government, and between government and communities, with a view to enhancing the implementation of policy and programmes, and
- The prevention and resolution of conflicts and disputes.

The Constitution obliges all spheres of government to co-operate with one another in mutual trust and good faith through fostering friendly relations; assisting and supporting one another; informing one another of, and consulting one another on matters of common interest; and coordinating their actions and legislation with one another. Local government should maintain open, co-operative and constructive relations with both provincial and national government, seeing its operation as a component of the broader state structure.

Local government alone does not influence a matter in its area. Other spheres of government, either by independently conducting their own programmes in the same area as a municipality, or by regulating the operation of municipalities in line with their own sectoral objectives, also affect matters in a municipal area. Municipalities therefore have authority in their respective areas of jurisdiction but contribute to and enhance the effectiveness of national and provincial programmes and are constitutionally obliged to participate in national and provincial development programmes.

Strong and capacitated local government can play a critical role in enhancing the success of national and provincial policies and programmes, and building sustainable human settlements for the nation. In a spirit of cooperative governance, national and provincial government should seek to support and enhance the developmental role of local government. Local government is the structure that serves the people most directly. It is therefore vital that this sphere of government applies the principles of co-operative governance.

Key amendment to budget-related policies;

Budget Related Policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

Tariff Structure – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, Act 22 of 2000.

Indigent Support Policy – to provide access to and regulate free basic services to all indigent households.

Credit Control and Debt Collection Policy – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.

Budget Policy – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.

Investment Policy – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.

Asset Management Policy – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).

Supply Chain Management Policy – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.

Cash Management Policy- to ensure that there is a proper cash flow management and control.

Property Rates and By-Law Policy - to enable the municipality to levy rates on rateable properties and apply rebates and discounts on certain categories of properties.

Fund Reserve Policy: In terms of regulation 8 of the Municipal Budget and Reporting Regulations., each Municipality must have a funding and reserves policy

The following policies were reviewed

- Indigent Support Policy.
- Tariff Policy-Rates increased.

The summary of amendments:

Indigent policy

Households earning a joint income of not more than R 2,700 per month (proof of payslips/copy of recent bond statements). Residents of Blouberg Local Municipality and Residents in possession of a valid South African Identity Document.

Tariffs Policy

Municipal services tariffs will increase by 5% on the following revenue sources e.g. Refuse removal, Water sanitation, Building plan, Advertisements, Animal pounds and Cemeteries.

NB: Electricity tariff will be increased by 5% subject to nersa 's approval.

As from July 2012 the following property rates will be applicable in terms of rateable properties:

- Residential : 0.02
- Residential property consent use :0.008
- Impermissible or illegal use :0.01
- Vacant land : 0.007
- Farms : 0.0015
- State owned properties :0.02
- Business/Commercial :0.01

Key demographic, economic and other assumptions;

Demographic figures for the Blouberg municipality within the Capricorn District Municipal Area

| POPULATION | (Census 2001 Stats) | 2007(Community Survey) | Census 2011 Stats SA |
|----------------------|---------------------|------------------------|----------------------|
| | 171 721 | 194 119 | 162 629 |
| HOUSEHOLDS | | | |
| | 33 468 | 35 595 | 41 192 |
| SOCIO-ECONOMIC STUDY | POPULATION | HOUSEHOLDS | |
| | 197 114 | | |

POPULATION GROUP BY GENDER

| GROUP | MALE | FEMALE | TOTAL |
|---------------|-------|--------|--------|
| BLACK AFRICAN | 73195 | 87 880 | 161075 |
| COLOURED | 40 | 26 | 65 |
| INDIAN | 129 | 22 | 151 |
| WHITE | 540 | 466 | 1006 |
| OTHER | 249 | 83 | 332 |

Blouberg Local Municipality is situated towards the far northern part of the Capricorn District, bordered by Aganang on the south, Molemole on the south-west, Makhado on the north-east, Lephalale on the north-west, with Mogalakwena on the south-west and Musina on the north. As per the new Demarcations Board report (2011), the Municipality covers an area of about 9,248.44km² (this includes the newly incorporated areas). The total population is estimated at 162 629, the municipal population decline from 2007 community survey or 2001 census stats.

Progress with the provision of basic services and financial implication for the medium term revenue and expenditure framework and long term sustainability.

This analysis will focus on the provision of basic and social infrastructure needs for Blouberg communities. More emphasis will be on the provision of services such as water, sanitation, energy, and roads.

➤ ELECTRICITY

Electricity is part of life and economic development. This relates to improved living conditions. Electricity is a basic need for communities.

The main objective of Blouberg Local Municipality is providing electricity to all households by 2014. The Municipality is a licensed electricity distributor.

The Municipality has thus reached the universal access by providing electricity to all established settlements and provided solar energy to 43 households of Hananwa at the top of the Blouberg mountain. The municipality has further provided about 500 households with solar geysers to the Alldays extension of Speaker Park.

By 2014 all households will have electricity as only newly established village extensions are without electricity.

PROVISION OF FREE BASIC ELECTRICITY

The municipality has an indigent policy in place which is reviewed annually with the budget and other related policies. The indigent register is therefore developed as a record of all the indigents in the municipality who qualifies for the free basic services.

The municipality as well as ESKOM provides free basic electricity of 50 KWA to its indigent residents per month. Such indigents are captured in the municipal indigent register which is updated from time to time. Field cashiers have been appointed in all the 21 wards to register and update the indigent register as well as a register of all municipal customers. The municipality is currently providing about 5805 with free basic electricity in line with indigent register.

CHALLENGES

The Municipality currently has a backlog of 2.8% which translates to 5731 households, in ESKOM supply extension areas. The main challenge is lack of funding and delays in the approval of designs, and in some instances also energizing due to misunderstandings between the Municipality and ESKOM.

INTERVENTIONS

The municipality has engaged ESKOM and the Department of Energy to transfer electricity infrastructure in the town of Senwabarwana to the municipality so that council can take full control of such infrastructure to accommodate the growth of the town and also assist in aligning such with the municipal billing system. The Municipality has further engaged ESKOM, CDM and the Department of Energy to assist in the development of the energy master plan. One other intervention has been to engage ESKOM with a priority list of settlements which should be provided with connections as a result of the growth of such settlements and this current year settlements such as Pax, Puraspan, Inveraan have been energized while Longden is currently in the planning stage. Currently the Municipality has submitted its final list of projects to be implemented in 2013/14 financial year. The Municipality aims to provide electricity to all communities as a basic service by 2013/14. For the 2013/2014 financial year the municipality has planned to provide electricity to ten villages' extensions and 14 village's extensions in 2014/2015.

➤ **ROADS AND STORM WATER**

The Municipality takes the responsibility of ensuring that all municipal roads are in a good condition for use by vehicles and other land modes of transport.

STATUS QUO

The Limpopo Department of Roads and Transport takes responsibility of the provincial road network and some of the District Roads (although not clearly defined) within the Municipality's area of jurisdiction. The total length for the Provincial road network is approximately 960km, from which 258km is surfaced and 772km is gravel, leaving a backlog of 75%. About 29 kilometers of internal streets is paved or tarred.

The condition of most of the Provincial gravel roads is not so good, but the Limpopo Department of Roads and Transport performs maintenance on these roads. They re-gravel and construct culverts for some of these roads. They are also currently running an EPWP programme whereby over 600 people have been employed from within the Municipality's communities, specifically for the cleaning of road reserves alongside the main roads, and other routine maintenance of the surfaced roads.

Blouberg Municipality takes responsibility for the municipal roads network. The total length of Blouberg road network is approximately 960km, from which 215km is access roads and 425km is internal Streets. The conditions of municipal roads and storm water facilities are very poor as reflected in the detailed ward analysis in appendix A. most roads are not

accessible during rainy days as they become water logged. Roads in settlements next to mountains have been damaged by uncontrolled surface run-off water from the mountains with villages such as Mokwena, Burgerught, Kgatla, Leipzig and Inveraan been badly affected. Ward one settlement also encounter serious challenges of roads and storm water. The Municipality has only managed to surface 29km of the internal streets from the Municipal Infrastructure Grant that is allocated to the Municipality annually (also utilized for other Infrastructure Projects). There is still a total backlog of approximately 613km which also includes access roads, translating to 75% of backlog. The Municipality's Technical Services Department has a Roads and Storm Water Unit that deals mainly with the maintenance of municipal roads. The Unit is divided into three (3) clusters that operate from Eldorado, Buffelshoek and Indermark. Each of these clusters has a group of villages that it is responsible for, and with the minimal resources that the Municipality has, it has also distributed them amongst these clusters and in some instances the resources are shared. A list of priority Roads, also serving as a Roads maintenance plan has been compiled for each of the clusters.

CHALLENGES

The main challenge is the huge percentage of backlog for municipal roads. The Municipality depends fully on the Municipal Infrastructure Grant (MIG) for the implementation of roads projects and the grant is never sufficient to make an impact on backlogs as it is also utilized on other infrastructure projects other than roads.

Due to lack of funds, currently there is no Master Plan that is in place, causing poor planning for municipal roads and storm water drainage.

Most of the Municipality's gravel roads are in a bad condition and currently there are insufficient resources. Some of municipal resources are even shared amongst the three (3) roads maintenance clusters. There is a shortage of skilled personnel in the municipal roads maintenance unit. The provincial Roads and Transport Department which is also responsible for the operation, maintenance and management of provincial networks of roads has huge capacity constraints thereby causing the municipality with its limited resources to take over the operation and maintenance of most provincial roads

INTERVENTIONS

A funding model for the MIG must be reviewed in order to ensure that allocations are distributed in a manner that will create an impact to municipal backlogs over a certain period.

Roads Master Plans must be developed in order to ensure proper planning for Roads and Storm water drainage, also focusing on access roads.

There must be an increase in the number of resources and recruitment of skilled personnel for municipal roads maintenance clusters.

The Department of Roads and Transport must also allocate sufficient funds to create an impact on the backlog for the provincial roads.

Partnership with the mining and private sector is vital for the improvement of the road conditions in the municipality given the huge backlog.

| | |
|--|---------------------|
| BLOUBERG MUNICIPALITY UPGRADING: GRAVEL TO TAR | |
| ROUTE PARTICULARS | PEGDP: GROWTH AREAS |

| PRI OR ITY | ROAD NO. | ROADS PARTICULARS | APPROXIM ATE LENGTH (km) | L-OCAL MUNICIPALI TY | GROWTH POINT | LEVEL OF GROWTH POINT | OTHER DEVELOPMENT STRATEGY SUPPORTED |
|------------------|----------------------------|---|-----------------------------------|----------------------------|----------------------|-----------------------------|---|
| 1 | D1589, D3297, D3292 | De Vrede via Raditshaba to Eldorado | 25 | Blouberg | Eldorado | Local | Farming and administrative |
| 2 | D1200, D688, D2657 | Dendron via Makgato to N1 (Botlokwa) | 35 | Molemole, Blouberg | Dendron (Mogwadi) | District | SDR, Agriculture, Tourism |
| 3 | D1468 | Puraspan to Indermark | 10 | Blouberg | Avon/ Puraspan | Local | Farming |
| 4 | D 3330, D3474, D3440 | Ga Moleele, Gadikgale, Galetswalo, Raweshi, Pollen, Mons, Swartz to Driekoppies | 30 | Blouberg | Senwabarw ana | Local | Major Link |
| 5 | D3275- D3287 | Windhoek to Eldorado | 38 | Blouberg | Eldorado | Local | Farming |
| 6 | D3322 | Blouberg health centre via Bahananwa Tribal Office to Buffelshoek | 12 | Blouberg | Senwabarw ana | Local | Major Access |

PUBLIC TRANSPORT

There is one mode of public transport in the municipal area viz road transport. The dominant public transport mode is the minibus taxi while another form of public transport is the bus transport with Great North and Mmabi bus being the main operators. The challenge with the municipal public transport is that it is only available between 6H00 in the morning and 20H00 leaving most commuters stranded outside these stipulated times. The movements of these modes of public transport is towards all the nodal points of Blouberg, viz, Alldays, Senwabarwana, Tolwe and Eldorado while outside Blouberg the major destinations are Musina, Louis Trichardt, Lephalale, Steilop and Polokwane.

STATUS OF TAXI RANK FACILITIES

| LOCATION | STATUS | DESTINATIONS |
|--------------|---|--|
| Senwabarwana | The rank is formal with the following facilities: shelter, loading bays, ablution | The rank covers the rest of Blouberg and destinations such as Polokwane, |

| | | |
|-------------|--|---|
| | blocks and hawkers' facilities | Johannesburg, |
| Eldorado | The rank is formal with the following facilities: shelter, loading bays, ablution blocks | The rank covers the rest of Blouberg and areas such as Senwabarwana and it connects to Polokwane via Kromhoek taxi rank |
| Kromhoek | The rank is formal with the following facilities: shelter, loading bays, ablution blocks and hawkers' facilities | The rank covers the rest of Blouberg and destinations such as Polokwane, Johannesburg and Louis Trichardt |
| Alldays | The rank is formal with the following facilities: shelter, loading bays, ablution blocks | The rank covers the rest of Blouberg and destinations such as Musina and Louis Trichardt |
| Windhoek | The rank is informal | It covers Senwabarwana, Steilop |
| Avon | The rank is informal | It covers Senwabarwana, Vivo, Indermark |
| Buffelshoek | The rank is informal | It covers Senwabarwana |
| Vivo | The rank is informal | It covers Senwabarwana, Alldays, Mogwadi and Louis Trichardt |
| Letswatla | The rank is informal | It covers Senwabarwana |



PUBLIC TRANSPORT CHALLENGES

The challenge with the municipal public transport is that it is only available between 6H00 in the morning and 20H00 leaving most commuters stranded outside these stipulated times. The other main challenge is the bad state of roads that increases the operation and maintenance costs of public transport operators. Lack of formal taxi ranks with all related amenities in some strategic areas such as Avon, Vivo, Buffelshoek, Windhoek and Harriswhich remains a challenge. Disputes over operating routes occasionally occur resulting in conflicts among taxi associations.

PUBLIC TRANSPORT INTERVENTIONS

The roads and transport forum has been established and all taxi associations operating within Blouberg are members of the forum. Recent conflicts between Letswatla and Bochum Taxi associations have been resolved through the intervention of the municipality, SAPS and the District Taxi Council. The matter of accessibility of public transport outside the 6H00 and 20H00 time periods has been referred to the operators for rectification. The state of poor road conditions has been highlighted to the MEC for Roads and Transport for intervention. A priority list for formalization of taxi ranks will be developed by the municipality and the CDM in collaboration with public transport operators. Taxi and bus shelters have been constructed along major routes such as D1200 (Senwabarwana-Windhoek road), Wegdraai to Eldorado road, Letswatla to Windhoek road and D1598 (Kibi to Schiermoonikoog road)

The Municipality takes the responsibility of ensuring that all municipal roads are in a good condition for use by vehicles and other land modes of transport.

➤ **WASTE MANAGEMENT**

STATUS QUO

The Municipality has developed and adopted an integrated Waste Management Plan (WMP) in 2008. The plan serves as a roadmap for the management of solid waste for the entire Municipality with R293 towns and nodal points, plus some rural villages, used as starting points since the capacity available cannot cover the entire municipal wide

area. Currently the function is rendered in eleven settlements on a weekly basis while the towns of Alldays and Senwabarwana receive the service on a daily basis. Currently there are two landfill sites in Alldays and Senwabarwana. A waste management team is in place and two waste removal trucks, plus a tractor, have been purchased.

CHALLENGES

Capacity constraints: this involves lack of resources (financial and human) to roll out the service to the entire municipal area. Available plant and personnel are not enough to render the service for all areas. For the past two financial years the Municipality could not purchase plant and refuse bins due to budgetary constraints.

The two landfill sites available are not licensed since they don't comply with all legal requirements for a proper landfill site.

Lack of education on the part of members of the community on waste matters does not help the situation. Lot of littering occurs in the town of Senwabarwana around the CBD mainly because much business activities are taking place there.

INTERVENTIONS

Blouberg Municipality renders the refuse removal service in 11 settlements with the households serviced standing at 11 549. The backlog is 24 139. Challenges are funding for roll out of the refuse service to all settlements.

The Environmental Management Plan (EMP) is partially implemented; the Solid waste and refuse removal by laws are not fully implemented due to capacity challenges that are currently being ironed out. Intergraded Waste Management Plan is currently under review. The neighborhood funding from the National Treasury earmarked for urban renewal shall come in handy to address some of the waste management challenges encountered.

The Municipality will be rolling out the function to a number of settlements with the recruitment of hundred (100) general workers who were employed from the 2011\12 financial year. The programme will be augmented by the integration of EPWP and Community Works Programme. Such general workers will be used to clean settlements, roads, cemeteries and any other work identified by members of the community.

➤ SANITATION

Sanitation provision is the function of the district municipality and the annual provision is made in the budget. There is a huge backlog in the provision of the service in Blouberg Municipality mainly because of budgetary constraints. About 65 percent of the population in Blouberg is without access to proper sanitation facilities. There are two types of the sanitation services provided to the communities in the Municipality namely; dry sanitation (VIP toilets) and the waterborne sewerage. The VIP toilets are provided in the rural communities and sewerage services provided in the towns such as Senwabarwana and Alldays; and will soon be provided in the new settlement at Tolwe.

VIP Toilets projects have been previously completed in sixty six (66) settlements within the Municipality.

CHALLENGES

The current percentage of the backlog for sanitation is high. There are budgetary constraints with regard to the provision of the service to cover the whole municipal area. There is always a challenge of water borne disease outbreak particularly in areas where the water table is high.

The other challenge is with regard to substandard VIP structures constructed that are not lined from underground. Most of the previously constructed VIP toilet units have full pits, but cannot be emptied due to lack of resources.

There is also shortage of maintenance personnel for sewer treatment works/ waterborne sewer (1 x Sewerage maintenance Camp at Helen Franz responsible for Senwabarwana and Alldays)

INTERVENTIONS

The district municipality has increased the sanitation budget for 2011/2012 and 2012/13 financial years. The Municipality has resolved to prioritize the service for the areas with high water table such as Ga – Mamadi (Taaibosch), Eldorado, Innes and Slaaphoek. There is also provision from the Department of Human Settlements for rural areas VIP toilets. A major challenge is the growing settlements that put huge demand of the service.

There has been an intervention from the Department of Human Settlements to assist the Municipality with the eradication of sanitation backlog by initiating a Rural Household Sanitation Programme, whereby R26,5 million has been allocated to the Municipality over three (3) financial years (2010/11 to 2012/13). The Municipality has prioritized three (3) Villages, namely; Witten, Ga - Mamadi and Eldorado

➤ Water

- Water is a basic need to communities. It is important that the water that is provided to communities is good quality and suitable for human consumption, and also suitable for good hygiene practices, noting that without water there is no hygiene.

➤

➤ **3.5.4.1 STATUS QUO**

- Blouberg Municipality serves as a Water Services Provider (WSP) responsible for the function of operations and maintenance for the water infrastructure with a budget allocated from the Water Services Authority (WSA) being the Capricorn District Municipality (CDM).
- CDM has established its own Blouberg Satellite Office, which has a manager also working with local municipal staff. The District has, further, seconded its staff to the Blouberg Satellite Office to work on the operations and Maintenance of the water infrastructure, most of who have been transferred from the Department of Water Affairs in the year 2007. The Satellite office has five (5) Maintenance Camps responsible for the maintenance of the five (5) Regional Water Schemes that are in the Blouberg municipal Area.
- CDM as the WSA implements water projects on the local municipality's behalf. Currently 87% of the households within the Blouberg municipal area have access to water at the level of RDP standard, with only a backlog of 13%. Other Water projects are to be implemented in the future financial years, as prioritized by CDM but in consultation with the Municipality. Some of these projects will focus on the refurbishment of some of the old Infrastructure currently hindering good supply of water to communities.
- The main sources of water are boreholes, which are not completely sustainable as some even dry out over time. Most of the equipment for the boreholes has now aged and therefore break easily. The aquifers are affected when boreholes are over-pumped and not given a chance to rest.
- Where there are water challenges and breakdowns, water is supplied with water tankers.
- **3.5.4.2 PROVISION OF FREE BASIC WATER**
- The municipality, together with the district municipality, provides free basic water and free water to its households in the form of supply of free diesel and payment of electricity bills to ESKOM for the supply of electricity connections to

boreholes. The challenge is in areas where there is no infrastructure or where there are service breakdowns that the free basic service is not adequately rendered but as contingency measure water tinkering is used.

➤ **3.5.4.3 CHALLENGES**

- The climate conditions and insufficient underground water sources pose a challenge to the availability and sustainability of water supply to the municipal area.
- There are capacity challenges with regard to shortage of staff e.g. pump operators, water tanker drivers, plant operators, general foremen and scheme managers, etc. This is further compounded by lack of resources such as excavators, water tankers, TLBs, crane truck, etc. Insufficient allocation of the budget for the operations and maintenance of the water infrastructure by CDM does not do the area any good to fulfill its Constitutional mandate of providing the basic supply of water.
- Other human factors also pose a challenge to the sustainability of providing the service to the community. Such includes theft of diesel engines, electrical cables, transformers and electric motors. Vandalism of Water infrastructure and Illegal connections on the main water supply pipelines (rising mains) is also a challenge. Unfinished projects (Limited scope of work due to budget constraints) are other human factors that deny communities access to adequate potable water supply.

INTERVENTIONS

The WSA has to allocate sufficient funds to enable the WSP to perform proper maintenance on the water infrastructure, to attend to breakdowns within a reasonable turnaround time and thereby provide adequate water to communities. Further on, resources and personnel responsible for operations and maintenance must also be increased.

Improved cost recovery strategies have to be in place in order to sustain provision of water and/or water supply to communities.

There is a need to augment water supply from other sources such as the Glen-Alpine Dam. The WSA has indicated that there are positive prospects of securing supply from the Glen-Alpine Dam as feasibility study was done by the Department of Water Affairs (DWA), also aiming at securing a license transfer from agricultural to domestic use for the source. The bulk capacity at areas already supplied to RDP standard will be increased should the project be successful. Another source of supply is the Glenfirmess (Blouberg) Dam, which already has infrastructure that needs to be upgraded as it has now aged. The Glenfirmess (Blouberg) Dam previously supplied water to a reasonable portion of the Blouberg municipal area. Refurbishment and/or replacement of such old infrastructure can augment supply to communities.

There is a need for the enforcement of service level agreements (contracts) that CDM has with its service providers for the implementation of water projects in order to ensure successful completion of the projects.

The municipality should endeavor to comply with the green drop standard.

The water catchment facilities should be constructed in almost all areas where there are mountains as lot of water is being wasted. The resuscitation of existing catchment areas should be prioritized taking into account that programmes such as Community Works Programme and EPWP staff be used alongside municipal officials and available equipment. This will be in line with the municipal vision of turning prevailing challenges into opportunities for growth and development... as the benefits will be two fold. The first benefit is that unguided and destructive surface run-off will be contained and the second benefit is that the contained water in the catchment areas will be put into good use for both agricultural and tourism beneficiation and the boost to the local community will be immense.

The separate drinking facilities should be constructed solely for animal drinking to curb the practice of people sharing water with animals. The Department of Agriculture should be roped in to play a meaningful role in this regard.

6. FINANCIAL SUSTAINABILITY

Municipalities were designed with the objective of providing services to their communities in a sustainable manner. To attain all objectives of local government as outlined in the Constitution there is a need for adequate resources. Most of the resources required for local government to fulfill its developmental mandate require that a Municipality be financially viable and sustainable. The municipality must be able to raise all potential revenue from available sources and must at the same time manage its financial matters to ensure there is sustainability.

➤ STATUS QUO

Blouberg Municipality has the Budget and Treasury Department with four Divisions available to manage and render the finance service. The Divisions are Income, Expenditure, Assets and Supply Chain and Budget. Sources of revenue for the Municipality are external (grants and subsidies from the national, provincial and district spheres of government) and internal (own revenue sources). Key external sources include equitable share, municipal infrastructure grant, integrated electrification grant, and financial management grant. Key internal sources of revenue include property rates, development fund, electricity charges, traffic collections and sale of sites. The operation Clean Audit 2014 project is still alive as there are matters that must be addressed. We shall strive to attain the clean audit before the stipulated date.

CHALLENGES

Blouberg Municipality, being rural in nature, has challenges of a small revenue base. Because of the high level of indigence and unemployment rate most of the municipal residents are unable to afford payments of municipal services, rates and taxes.

There is also a culture of non-payment by municipal residents and this is mostly prevalent in the town of Senwabarwana. As a result of this culture there is a high level of indebtedness and bad debts that have a bearing on the capacity of the Municipality to raise the much needed revenue and sustain itself financially.

➤ INTERVENTIONS

The Municipality has developed and adopted finance policies in line with the requirements of the Municipal Finance Management Act. These include Budget ; Supply Chain Management; Assets Management; Investments; Tariffs; Assessment Rates; Debt Management and Credit Control; Rates; and Indigents.

Because of challenges alluded to above a financial turnaround strategy was prepared and included in the Municipality's Turn Around Strategy (MTAS).

This financial turnaround strategy entails, amongst other things, the following:

Staffing and capacitating the Municipality senior management, senior councilors and staff in the Budget and Treasury Department by enrolling them for the Certificate Programme in Financial Management with the Universities of Witwatersrand and Northwest.

Maximizing revenue generation and radically reducing municipal financial costs (Costs-down value-up approach)

A rigorous analysis enabling a response to key challenges;

Ensuring that the Municipality sustains a path to long-term financial health;

Being sensitive to the poor, in order to ensure affordability to all classes of households;

Producing a fiscally sustainable spending pattern;

Integrating and improving all financial IT systems. IT back-up systems must be made available to ensure the continuous operation of the IT system and the prevention of the unnecessary loss of data.

Ensuring that service delivery and development agenda of the Municipality remain intact with the Municipality focusing on financial stabilization, alternative funding, long-term capital planning and competitive tariffs to support sustainability.

To further attain a healthy financial status of the Municipality it is imperative for the Council to broaden the revenue and tax base. To implement credit and debt management policies fully and recoup all monies. The appointment of field cashiers for all wards as a pilot project has been initiated to assist with the registration of indigent, attending to and referring general enquiries to the relevant offices, collection of money due to the municipality.

Capricorn district appointed Consultant to assist the municipality in relation to finance issues to reach the stipulated date of clean audited.

1.7 ANNUAL BUDGET TABLES

LIM351 Blouberg - Table A1 Budget Summary

| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousands | | | | | | | | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 7,591 | 6,753 | 7,929 | 11,100 | 15,500 | 15,500 | – | 8,910 | 9,355 | 9,917 |
| Service charges | 7,088 | 8,436 | 6,723 | 12,873 | 12,873 | 12,873 | – | 12,607 | 13,363 | 14,165 |
| Investment revenue | 631 | 353 | 713 | 500 | 500 | 500 | – | 526 | 841 | 892 |
| Transfers recognised - operational | 51,236 | 61,718 | 77,631 | 96,631 | 96,631 | 96,631 | – | 104,108 | 119,834 | 150,898 |
| Other own revenue | 13,939 | 7,335 | 66,019 | 9,472 | 9,472 | 9,472 | – | 8,134 | 8,836 | 7,218 |
| Total Revenue (excluding capital transfers and contributions) | 80,484 | 84,596 | 159,015 | 130,576 | 134,976 | 134,976 | – | 134,285 | 152,230 | 183,090 |
| Employee costs | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | – | 63,903 | 67,821 | 81,603 |
| Remuneration of councillors | 7,168 | 7,023 | 9,855 | 10,273 | 10,273 | 10,273 | – | 10,993 | 11,762 | 13,668 |
| Depreciation & asset impairment | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | – | 1,809 | 4,520 | 11,744 |
| Finance charges | 220 | – | – | – | – | – | – | – | – | – |
| Materials and bulk purchases | 9,069 | 10,575 | 14,395 | 18,481 | 17,321 | 17,321 | – | 15,966 | 16,924 | 17,958 |
| Transfers and grants | – | – | – | – | – | – | – | – | – | – |
| Other expenditure | 27,447 | 26,355 | 44,436 | 36,253 | 35,524 | 35,524 | – | 39,931 | 48,662 | 56,877 |
| Total Expenditure | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | – | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) | (3,968) | (7,987) | (3,115) | 6,046 | 11,162 | 11,162 | – | 1,683 | 2,540 | 1,240 |
| Transfers recognised - capital | 30,067 | 25,996 | 36,283 | 34,904 | 34,904 | 34,904 | – | 44,565 | 48,434 | 51,156 |
| Contributions recognised - capital & contributed | – | – | – | – | – | – | – | – | – | – |

| | | | | | | | | | | |
|--|-----------------|----------|-----------|-----------|----------|----------|--------|----------|----------|----------|
| assets | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) for the year | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |
| <u>Capital expenditure & funds sources</u> | | | | | | | | | | |
| Capital expenditure | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | - | 46,248 | 50,974 | 52,397 |
| Transfers recognised - capital | 26,271 | 25,775 | 23,680 | 33,900 | 35,970 | 35,970 | - | 41,568 | 48,434 | 51,156 |
| Public contributions & donations | - | - | - | - | - | - | - | - | - | - |
| Borrowing | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | 8,625 | 2,530 | 1,703 | 7,050 | 5,696 | 5,696 | - | 4,680 | 2,540 | 1,241 |
| Total sources of capital funds | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | - | 46,248 | 50,974 | 52,397 |
| <u>Financial position</u> | | | | | | | | | | |
| Total current assets | 13,349 | 19,095 | 62,158 | 62,158 | 35,342 | - | - | 10,182 | - | - |
| Total non current assets | 165,635 | 182,736 | 3,110,800 | 44,980 | 45,666 | 4,030 | - | 46,948 | 50,533 | 53,381 |
| Total current liabilities | 34,165 | 39,695 | 39,404 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| Total non current liabilities | - | - | - | - | - | - | - | - | - | - |
| Community wealth/Equity | 144,818 | 162,135 | 3,133,554 | 3,133,554 | 608 | 4,030 | - | 608 | - | - |
| <u>Cash flows</u> | | | | | | | | | | |
| Net cash from (used) operating | 43,850 | 28,671 | 25,935 | 40,950 | 41,666 | 41,666 | - | 46,248 | 50,974 | 52,397 |
| Net cash from (used) investing | (28,954) | (28,030) | (25,246) | (40,950) | (41,666) | (41,666) | - | (46,248) | (50,974) | (52,397) |
| Net cash from (used) financing | - | - | - | - | - | - | - | - | - | - |
| Cash/cash equivalents at the year end | 1,831 | 2,472 | 3,162 | 3,162 | 29,760 | 29,760 | 29,760 | 10,182 | 10,182 | 10,182 |
| <u>Cash backing/surplus reconciliation</u> | | | | | | | | | | |
| Cash and investments available | 6,944 | 6,639 | 7,191 | 7,191 | 33,760 | 4,030 | - | 14,182 | - | - |
| Application of cash and investments | 13,744 | 19,534 | 13,415 | (3,161) | 13,487 | - | - | 11,855 | - | - |
| Balance - surplus (shortfall) | | | | 10,352 | 20,273 | 4,030 | - | 2,327 | - | - |

| | | | | | | | | | | |
|--|---------|----------|---------|-------|-------|-------|-------|-------|-------|--------|
| | (6,800) | (12,894) | (6,224) | | | | | | | |
| <u>Asset management</u> | | | | | | | | | | |
| Asset register summary (WDV) | - | - | - | - | - | - | - | - | - | - |
| Depreciation & asset impairment | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | 1,809 | 1,809 | 4,520 | 11,744 |
| Renewal of Existing Assets | - | - | - | - | - | - | - | - | - | - |
| Repairs and Maintenance | 647 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | 1,666 | 1,666 | 1,766 | 1,890 |
| <u>Free services</u> | | | | | | | | | | |
| Cost of Free Basic Services provided | 2,622 | 3,122 | 3,122 | 3,679 | 3,220 | 3,263 | 3,420 | 3,420 | 3,463 | 3,709 |
| Revenue cost of free services provided | 637 | 657 | 657 | 1,714 | 755 | 798 | 757 | 757 | 800 | 1,046 |
| <u>Households below minimum service level</u> | | | | | | | | | | |
| Water: | - | - | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | - | - | - | - | - | - | - | - | - | - |
| Energy: | - | - | - | - | - | - | - | - | - | - |
| Refuse: | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Revenue - Standard | | | | | | | | | | |
| <i>Governance and administration</i> | 1 | 70,980 | 94,498 | 134,707 | 106,574 | 106,185 | 106,185 | 114,527 | 132,347 | 164,161 |
| Executive and council | | - | - | - | - | - | - | 890 | 934 | 967 |
| Budget and treasury office | | 70,980 | 94,498 | 134,707 | 104,432 | 104,697 | 104,697 | 112,982 | 130,725 | 162,465 |
| Corporate services | | - | - | - | 2,142 | 1,488 | 1,488 | 655 | 687 | 729 |
| <i>Community and public safety</i> | | 2,416 | 2,940 | 3,081 | 5,349 | 4,964 | 4,964 | 4,450 | 3,657 | 3,876 |

| | | | | | | | | | | |
|--|----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Community and social services | | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| Sport and recreation | | - | - | - | - | - | - | - | - | - |
| Public safety | | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 18,728 | 2,897 | 36,161 | 33,484 | 34,123 | 34,123 | 36,914 | 40,924 | 41,648 |
| Planning and development | | - | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| Road transport | | 18,728 | - | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| Trading services | | 18,427 | 10,258 | 21,349 | 20,073 | 20,208 | 20,208 | 22,959 | 23,736 | 24,560 |
| Electricity | | 18,215 | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | 22,552 | 23,305 | 24,103 |
| Water | | - | - | 5,562 | 3,467 | 3,547 | 3,547 | - | - | - |
| Waste water management | | - | - | 317 | 410 | 410 | 410 | - | - | - |
| Waste management | | 213 | - | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| Other | 4 | - |
| Total Revenue - Standard | 2 | 110,551 | 110,593 | 195,299 | 165,480 | 165,480 | 165,480 | 178,850 | 200,664 | 234,246 |
| Expenditure - Standard | - | | | | | | | | | |
| Governance and administration | | 52,443 | 55,480 | 60,503 | 67,292 | 68,407 | 68,407 | 76,271 | 89,896 | 111,615 |
| Executive and council | | 15,385 | 4,743 | 25,312 | 25,704 | 26,235 | 26,235 | 28,123 | 29,921 | 36,216 |
| Budget and treasury office | | 22,714 | 22,554 | 4,494 | 16,619 | 16,829 | 16,829 | 21,542 | 31,773 | 42,832 |
| Corporate services | | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| Community and public safety | | 9,403 | 9,305 | 10,943 | 18,221 | 17,913 | 17,913 | 19,032 | 20,174 | 23,398 |
| Community and social services | | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| Sport and recreation | | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|--|---|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Public safety | | - | - | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 |
| Housing | | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 14,183 | 7,654 | 29,275 | 16,606 | 15,012 | 15,012 | 15,511 | 16,525 | 18,507 |
| Planning and development | | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| Road transport | | 7,327 | - | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| Environmental protection | | - | - | - | - | - | - | - | - | - |
| Trading services | | 8,423 | 20,144 | 61,409 | 22,412 | 22,483 | 22,483 | 21,787 | 23,095 | 28,330 |
| Electricity | | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| Water | | - | - | 2,058 | 3,000 | 3,000 | 3,000 | - | - | - |
| Waste water management | | - | - | - | - | - | - | - | - | - |
| Waste management | | - | - | 196 | 276 | 267 | 267 | 283 | 300 | 318 |
| Other | 4 | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Standard | 3 | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) for the year | | 26,099 | 18,009 | 33,168 | 40,950 | 41,666 | 41,666 | 46,248 | 50,974 | 52,396 |

LIM351 Blouberg - Table A2 Budgeted Financial Performance (revenue and expenditure by standard classification)

| Standard Classification Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | 1 | | | | | | | | | |
| Revenue - Standard | | | | | | | | | | |
| Municipal governance and administration | | 70,980 | 94,498 | 134,707 | 106,574 | 106,185 | 106,185 | 114,527 | 132,347 | 164,161 |
| Executive and council | | - | | | - | - | - | | | |

| | | | | | | | | | |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | - | - | | | | 890 | 934 | 967 |
| <i>Mayor and Council</i> | | | - | | | | | | |
| <i>Municipal Manager</i> | | | - | | | | 890 | 934 | 967 |
| Budget and treasury office | 70,980 | 94,498 | 134,707 | 104,432 | 104,697 | 104,697 | 112,982 | 130,725 | 162,465 |
| Corporate services | - | - | - | 2,142 | 1,488 | 1,488 | 655 | 687 | 729 |
| <i>Human Resources</i> | | | | 2,142 | 1,488 | 1,488 | 655 | 687 | 729 |
| Community and public safety | 2,416 | 2,940 | 3,081 | 5,349 | 4,964 | 4,964 | 4,450 | 3,657 | 3,876 |
| Community and social services | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| <i>Other Community</i> | | | | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| <i>Other Social</i> | | | | | | | | | |
| Sport and recreation | | | | | | | | | |
| Public safety | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| <i>Other</i> | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| Housing | | | | | | | | | |
| Health | - | - | - | - | - | - | - | - | - |
| <i>Clinics</i> | | | | | | | | | |

| | | | | | | | | | |
|---|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <i>Ambulance</i> | | | | | | | | | |
| <i>Other</i> | | | | | | | | | |
| <i>Economic and environmental services</i> | 18,728 | 2,897 | 36,161 | 33,484 | 34,123 | 34,123 | 36,914 | 40,924 | 41,648 |
| <i>Planning and development</i> | – | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| <i>Economic Development/Planning</i> | | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| <i>Town Planning/Building enforcement</i> | | | | | | | | | |
| <i>Licensing & Regulation</i> | | | | | | | | | |
| <i>Road transport</i> | 18,728 | – | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| <i>Roads</i> | 18,728 | | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| <i>Public Buses</i> | | | | | | | | | |
| <i>Parking Garages</i> | | | | | | | | | |
| <i>Vehicle Licensing and Testing</i> | | | | | | | | | |
| <i>Other</i> | | | | | | | | | |
| <i>Environmental protection</i> | – | – | – | – | – | – | – | – | – |
| <i>Pollution Control</i> | | | | | | | | | |
| <i>Biodiversity & Landscape</i> | | | | | | | | | |
| <i>Other</i> | | | | | | | | | |

| | | | | | | | | | |
|---------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Trading services | 18,427 | 10,258 | 21,349 | 20,073 | 20,208 | 20,208 | 22,959 | 23,736 | 24,560 |
| Electricity | 18,215 | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | 22,552 | 23,305 | 24,103 |
| <i>Electricity Distribution</i> | 18,215 | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | 22,552 | 23,305 | 24,103 |
| <i>Electricity Generation</i> | | | | | | | | | |
| Water | – | – | 5,562 | 3,467 | 3,547 | 3,547 | – | – | – |
| <i>Water Distribution</i> | | | 5,562 | 3,467 | 3,547 | 3,547 | | | |
| <i>Water Storage</i> | | | | | | | | | |
| Waste water management | – | – | 317 | 410 | 410 | 410 | – | – | – |
| <i>Sewerage</i> | | | 317 | 410 | 410 | 410 | | | |
| <i>Storm Water Management</i> | | | | | | | | | |
| <i>Public Toilets</i> | | | | | | | | | |
| Waste management | 213 | – | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| <i>Solid Waste</i> | 213 | | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| Other | – | – | – | – | – | – | – | – | – |
| Air Transport | | | | | | | | | |
| Abattoirs | | | | | | | | | |

| | | | | | | | | | | |
|---|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Tourism | | | | | | | | | | |
| Forestry | | | | | | | | | | |
| Markets | | | | | | | | | | |
| Total Revenue - Standard | 2 | 110,551 | 110,593 | 195,299 | 165,480 | 165,480 | 165,480 | 178,850 | 200,664 | 234,246 |
| <u>Expenditure - Standard</u> | - | | | | | | | | | |
| <i>Municipal governance and administration</i> | - | 52,443 | 55,480 | 60,503 | 67,292 | 68,407 | 68,407 | 76,271 | 89,896 | 111,615 |
| Executive and council | - | 15,385 | 4,743 | 25,312 | 25,704 | 26,235 | 26,235 | 28,123 | 29,921 | 36,216 |
| <i>Mayor and Council</i> | - | | | 19,834 | 14,775 | 15,310 | 15,310 | 15,802 | 16,860 | 20,071 |
| <i>Municipal Manager</i> | - | 15,385 | 4,743 | 5,478 | 10,929 | 10,925 | 10,925 | 12,322 | 13,061 | 16,145 |
| Budget and treasury office | - | 22,714 | 22,554 | 4,494 | 16,619 | 16,829 | 16,829 | 21,542 | 31,773 | 42,832 |
| Corporate services | - | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| <i>Human Resources</i> | - | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| <i>Information Technology</i> | - | | | | | | | | | |
| <i>Property Services</i> | - | | | | | | | | | |
| <i>Other Admin</i> | - | | | | | | | | | |
| <i>Community and public safety</i> | - | 9,403 | 9,305 | 10,943 | 18,221 | 17,913 | 17,913 | 19,032 | 20,174 | 23,398 |

| | | | | | | | | | | |
|--|---|-------|-------|-------|--------|--------|--------|--------|--------|--------|
| Community and social services | - | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| <i>Libraries and Archives</i> | - | | | | | | | | | |
| <i>Museums & Art Galleries etc</i> | - | | | | | | | | | |
| <i>Community halls and Facilities</i> | - | | | | | | | | | |
| <i>Cemeteries & Crematoriums</i> | - | | | | | | | | | |
| <i>Child Care</i> | - | | | | | | | | | |
| <i>Aged Care</i> | - | | | | | | | | | |
| <i>Other Community</i> | - | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| <i>Other Social</i> | - | | | | | | | | | |
| Sport and recreation | - | | | | | | | | | |
| Public safety | - | - | - | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 |
| <i>Police</i> | - | | | | | | | | | |
| <i>Fire</i> | - | | | | | | | | | |
| <i>Civil Defence</i> | - | | | | | | | | | |
| <i>Street Lighting</i> | - | | | | | | | | | |
| <i>Other</i> | - | | | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 |
| Housing | - | | | | | | | | | |
| Health | - | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|---|---|---------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| <i>Clinics</i> | - | | | | | | | | | |
| <i>Ambulance</i> | - | | | | | | | | | |
| <i>Other</i> | - | | | | | | | | | |
| <i>Economic and environmental services</i> | - | 14,183 | 7,654 | 29,275 | 16,606 | 15,012 | 15,012 | 15,511 | 16,525 | 18,507 |
| <i>Planning and development</i> | - | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| <i>Economic Development/Planning</i> | - | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| <i>Town Planning/Building enforcement</i> | - | | | | | | | | | |
| <i>Licensing & Regulation</i> | - | | | | | | | | | |
| <i>Road transport</i> | - | 7,327 | - | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| <i>Roads</i> | - | 7,327 | | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| <i>Public Buses</i> | - | | | | | | | | | |
| <i>Parking Garages</i> | - | | | | | | | | | |
| <i>Vehicle Licensing and Testing</i> | - | | | | | | | | | |
| <i>Other</i> | - | | | | | | | | | |
| <i>Environmental protection</i> | - | - | - | - | - | - | - | - | - | - |
| <i>Pollution Control</i> | - | | | | | | | | | |
| <i>Biodiversity & Landscape</i> | - | | | | | | | | | |

| | | | | | | | | | |
|---------------------------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Other | - | | | | | | | | |
| Trading services | 8,423 | 20,144 | 61,409 | 22,412 | 22,483 | 22,483 | 21,787 | 23,095 | 28,330 |
| Electricity | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| <i>Electricity Distribution</i> | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| <i>Electricity Generation</i> | | | | | | | | | |
| Water | - | - | 2,058 | 3,000 | 3,000 | 3,000 | - | - | - |
| <i>Water Distribution</i> | | | 2,058 | 3,000 | 3,000 | 3,000 | | | |
| <i>Water Storage</i> | | | | | | | | | |
| Waste water management | - | - | - | - | - | - | - | - | - |
| <i>Sewerage</i> | | | | | | | | | |
| <i>Storm Water Management</i> | | | | | | | | | |
| <i>Public Toilets</i> | | | | | | | | | |
| Waste management | - | - | 196 | 276 | 267 | 267 | 283 | 300 | 318 |
| <i>Solid Waste</i> | | | 196 | 276 | 267 | 267 | 283 | 300 | 318 |
| Other | - | - | - | - | - | - | - | - | - |
| Air Transport | | | | | | | | | |
| Abattoirs | | | | | | | | | |

| | | | | | | | | | | |
|---------------------------------------|---|--------|--------|---------|---------|---------|---------|---------|---------|---------|
| Tourism | | | | | | | | | | |
| Forestry | | | | | | | | | | |
| Markets | | | | | | | | | | |
| Total Expenditure - Standard | 3 | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) for the year | | 26,099 | 18,009 | 33,168 | 40,950 | 41,666 | 41,666 | 46,248 | 50,974 | 52,396 |

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|------------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Mayor and Council | | - | - | - | - | - | - | 890 | 934 | 967 |
| Vote 2 - Budget and Treasury | | 70,980 | 94,498 | 134,707 | 104,432 | 104,697 | 104,697 | 112,982 | 130,725 | 162,465 |
| Vote 3 - Corporate Services | | - | - | - | 2,142 | 1,488 | 1,488 | 655 | 687 | 729 |
| Vote 4 - Community Services | | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| Vote 5 - Traffic Services | | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| Vote 6 - Refuse and Parks | | 213 | - | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| Vote 7 - Technical Services | | | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | | | |

| | | | | | | | | | | |
|--|----------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| | | 18,215 | | | | | | 22,552 | 23,305 | 24,103 |
| Vote 8 - Water and Sanitation | | - | - | 5,879 | 3,876 | 3,956 | 3,956 | - | - | - |
| Vote 9 - Roads and Storm Water | | 18,728 | - | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| Vote 10 - Economic Development and Planning | | - | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| Total Revenue by Vote | 2 | 110,551 | 110,593 | 195,299 | 165,480 | 165,480 | 165,480 | 178,850 | 200,664 | 234,246 |
| <u>Expenditure by Vote to be appropriated</u> | 1 | | | | | | | | | |
| Vote 1 - Mayor and Council | | 15,385 | 4,743 | 25,312 | 25,704 | 26,235 | 26,235 | 28,123 | 29,921 | 36,216 |
| Vote 2 - Budget and Treasury | | 22,714 | 22,554 | 4,494 | 16,619 | 16,829 | 16,829 | 21,542 | 31,773 | 42,832 |
| Vote 3 - Corporate Services | | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| Vote 4 - Community Services | | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| Vote 5 - Traffic Services | | - | - | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 |
| Vote 6 - Refuse and Parks | | - | - | 196 | 276 | 267 | 267 | 283 | 300 | 318 |
| Vote 7 - Technical Services | | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| Vote 8 - Water and Sanitation | | - | - | 2,058 | 3,000 | 3,000 | 3,000 | - | - | - |

| | | | | | | | | | | |
|---|----------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Vote 9 - Roads and Storm Water | | 7,327 | - | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| Vote 10 - Economic Development and Planning | | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| Total Expenditure by Vote | 2 | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) for the year | 2 | 26,099 | 18,009 | 33,168 | 40,950 | 41,666 | 41,666 | 46,248 | 50,974 | 52,396 |

LIM351 Blouberg - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| Vote Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|-------------------------------------|----------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Mayor and Council | | - | - | - | - | - | - | 890 | 934 | 967 |
| 1.1 - Mayor and Council | | | | | | | | | | |
| 1.2 - Municipal Manager | | | | | | | | 890 | 934 | 967 |
| Vote 2 - Budget and Treasury | | 70,980 | 94,498 | 134,707 | 104,432 | 104,697 | 104,697 | 112,982 | 130,725 | 162,465 |
| 2.1 - Budget and Treasury | | 70,980 | 94,498 | 134,707 | 104,432 | 104,697 | 104,697 | 112,982 | 130,725 | 162,465 |
| Vote 3 - Corporate Services | | - | - | - | 2,142 | 1,488 | 1,488 | 655 | 687 | 729 |
| 3.1 - Human Resources | | | | | 2,142 | 1,488 | 1,488 | | | 729 |

| | | | | | | | | | |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| | | | | | | 655 | 687 | | |
| Vote 4 - Community Services | - | - | - | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| 4.1 - Community and Social Services | | | | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| Vote 5 - Traffic Services | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| 5.1 - Public Safety | 2,416 | 2,940 | 3,081 | 4,349 | 3,964 | 3,964 | 3,450 | 3,657 | 3,876 |
| Vote 6 - Refuse and Parks | 213 | - | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| 6.1 - Solid Waste | 213 | | 360 | 368 | 388 | 388 | 407 | 431 | 457 |
| Vote 7 - Technical Services | 18,215 | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | 22,552 | 23,305 | 24,103 |
| 7.1 - Electricity Distribution | 18,215 | 10,258 | 15,109 | 15,829 | 15,864 | 15,864 | 22,552 | 23,305 | 24,103 |
| 7.2 - Electricity Generation | | | | | | | | | |
| Vote 8 - Water and Sanitation | - | - | 5,879 | 3,876 | 3,956 | 3,956 | - | - | - |
| 8.1 - Water Distribution | | | 5,562 | 3,467 | 3,547 | 3,547 | | | |
| 8.2 - Sewerage | | | 317 | 410 | 410 | 410 | | | |
| Vote 9 - Roads and Storm Water | 18,728 | - | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| 9.1 - Roads and Storm Water | 18,728 | | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |

| | | | | | | | | | | |
|--|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Vote 10 - Economic Development and Planning | | - | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| 10.1 - Economic Development and Planning | | | 2,897 | 8,589 | 2,580 | 3,219 | 3,219 | 2,349 | 2,490 | 492 |
| Total Revenue by Vote | 2 | 110,551 | 110,593 | 195,299 | 165,480 | 165,480 | 165,480 | 178,850 | 200,664 | 234,246 |
| Expenditure by Vote | 1 | | | | | | | | | |
| Vote 1 - Mayor and Council | | 15,385 | 4,743 | 25,312 | 25,704 | 26,235 | 26,235 | 28,123 | 29,921 | 36,216 |
| 1.1 - Mayor and Council | | | | 19,834 | 14,775 | 15,310 | 15,310 | 15,802 | 16,860 | 20,071 |
| 1.2 - Municipal Manager | | 15,385 | 4,743 | 5,478 | 10,929 | 10,925 | 10,925 | 12,322 | 13,061 | 16,145 |
| Vote 2 - Budget and Treasury | | 22,714 | 22,554 | 4,494 | 16,619 | 16,829 | 16,829 | 21,542 | 31,773 | 42,832 |
| 2.1 - Budget and Treasury | | 22,714 | 22,554 | 4,494 | 16,619 | 16,829 | 16,829 | 21,542 | 31,773 | 42,832 |
| Vote 3 - Corporate Services | | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| 3.1 - Human Resources | | 14,345 | 28,183 | 30,696 | 24,969 | 25,343 | 25,343 | 26,606 | 28,202 | 32,567 |
| Vote 4 - Community Services | | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| 4.1 - Community and Social Services | | 9,403 | 9,305 | 6,420 | 11,017 | 10,716 | 10,716 | 11,330 | 12,010 | 13,744 |
| Vote 5 - Traffic Services | | - | - | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 |

| | | | | | | | | | | |
|--|---|--------|--------|---------|---------|---------|---------|---------|---------|---------|
| 5.1 - Public Safety | | | 4,524 | 7,203 | 7,197 | 7,197 | 7,702 | 8,164 | 9,654 | |
| Vote 6 - Refuse and Parks | | - | 196 | 276 | 267 | 267 | 283 | 300 | 318 | |
| 6.1 - Solid Waste | | | 196 | 276 | 267 | 267 | 283 | 300 | 318 | |
| Vote 7 - Technical Services | | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| 7.1 - Electricity Distribution | | 8,423 | 20,144 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 |
| 7.2 - Electricity Generation | | | | | | | | | | |
| Vote 8 - Water and Sanitation | | - | 2,058 | 3,000 | 3,000 | 3,000 | - | - | - | |
| 8.1 - Water Distribution | | | 2,058 | 3,000 | 3,000 | 3,000 | | | | |
| 8.2 - Sewerage | | | | | | | | | | |
| Vote 9 - Roads and Storm Water | | 7,327 | - | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| 9.1 - Roads and Storm Water | | 7,327 | | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 |
| Vote 10 - Economic Development and Planning | | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| 10.1 - Economic Development and Planning | | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 |
| Total Expenditure by Vote | 2 | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) for the year | 2 | 26,099 | 18,009 | 33,168 | 40,950 | 41,666 | 41,666 | | | 52,396 |

| | | | | | | | | | | |
|--|--|--|--|--|--|--|--|--------|--------|--|
| | | | | | | | | 46,248 | 50,974 | |
|--|--|--|--|--|--|--|--|--------|--------|--|

PART 2 – SUPPORTING DOCUMENTATION

2.1 Overview of annual budget process

Section 21(1)(b) of the Municipal Finance Management Act (MFMA) (no. 56 of 2003) generally echoes Section 28(1) of the Municipal Systems Act (MSA) (no. 32 of 2000) by prescribing that the Mayor of the Municipality must at least 10 months before the commencement of the financial year, table in the Council a time schedule outlining key deadlines for the preparations, tabling and approval of the annual budget and also the review of the Integrated Development Plan.

The integrated development plan (IDP) annual revision allows the municipality to expand upon or refine plans and strategies to include additional issues and to ensure that these plans and strategies inform institutional and financial planning through the budget process.

Through the Public participation process it was reconfirmed that the municipality must pull up on repairs and maintenance and other capital projects.

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

The Budget Steering Committee consists of the Mayor, Exco member, Municipal Manager, Directors, Chief financial officer , Budget Manager, idp Manager and senior officials of the municipality meeting under the chairpersonship of the Budget and treasury committee.

The primary aims of the Budget Steering Committee is to ensure:

- that the process followed to compile the budget complies with legislation and good budget practices;
- that there is proper alignment between the policy and service delivery priorities set out in the Blouberg's IDP and the budget, taking into account the need to protect the financial sustainability of municipality;
- that the municipality's revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- that the various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

To achieve the above, the IDP revision process plan as well as the budget process timetable were considered and approved by Council .

Below is the schedule for the IDP/Budget process for the 2013/2014 Financial Year as adopted by Council.

IDP/BUDGET REVIEW PROCESS PLAN 2013/2014

| KEY PROGRAMMES | ACTIVITY | RESPONSIBLE COMMITTEE/PERSON | TIMELINES |
|--|--|-------------------------------------|-------------------|
| PROCESS PLAN | SUBMISSION OF DRAFT PROCESS PLAN TO COUNCIL FOR APPROVAL | MAYOR | 31 July 2012 |
| ANNUAL FINANCIAL STATEMENTS | SUBMISSION OF ANNUAL FINANCIAL STATEMENTS TO AG AND TREASURY | CFO | 31 AUGUST 2012 |
| ANNUAL PERFORMANCE REPORT | SUBMISSION OF ANNUAL PERFORMANCE REPORT TO A.G AND COGHSTA | IDP MANAGER | 31 AUGUST 2021 |
| IDP REPRESENTATIVES FORUM | FIRST IDP/BUDGET REPRESENTATIVES FORUM MEETING | IDP MANAGER | 03 OCTOBER 2012 |
| TRADITIONAL LEADERS | MEETING WITH TRADITIONAL LEADERS | IDP MANAGER | 11 OCTOBER 2012 |
| IDP/BUDGET STEERING COMMITTEE MEETING | FIRST QUARTER STEERING COMMITTEE MEETING | IDP MANAGER | 15 OCTOBER 2012 |
| INSTITUTIONAL PERFORMANCE REVIEW SESSIONS | FIRST QUARTER IDP PERFORMANCE REVIEW SESSION | MUNICIPAL MANAGER | 18 OCTOBER 2012 |
| | IDP/BUDGET CLUSTER CONSULTATION MEETINGS | MAYOR/EXCO | 1-8 DECEMBER 2012 |
| | SECOND QUARTER IDP STEERING COMMITTEE MEETING | IDP MANAGER | 14 JANUARY 2013 |
| | SECOND QUARTER IDP PERFORMANCE REVIEW SESSION | MUNICIPAL MANAGER | 17 JANUARY 2013 |
| | THIRD QUARTER IDP STEERING COMMITTEE MEETING | IDP MANAGER | 15 APRIL 2013 |
| | THIRD QUARTER IDP PERFORMANCE REVIEW SESSION | MUNICIPAL MANAGER | 18 APRIL 2013 |
| | FOURTH QUARTER IDP STEERING COMMITTEE MEETING | IDP MANAGER | 15 JULY 2013 |
| | FOURTH QUARTER IDP PERFORMANCE REVIEW SESSION | MUNICIPAL MANAGER | 18 JULY 2013 |
| ANNUAL REPORT | TABLING OF DRAFT ANNUAL REPORT TO | MAYOR | 31 JANUARY 2013 |

| | | | |
|---|--|-------------|------------------|
| | COUNCIL 2011/2012 | | |
| SECTION 72 REPORT | TABLING OF THE SECTION 72 REPORT TO COUNCIL | MAYOR | 31 JANUARY 2013 |
| ADJUSTMENT BUDGET | TABLING OF THE ADJUSTMENT BUDGET 2012/2013 | MAYOR | 31 JANUARY 2013 |
| FIRST DRAFT IDP/BUDGET 2013/2014 | TABLING OF FIRST DRAFT IDP/BUDGET 2013/2014 | MAYOR | 31 JANUARY 2013 |
| IDP/BUDGET PUBLIC CONSULTATION | MEETING WITH TRADITIONAL AUTHORITIES | MAYOR | 07 FEBRUARY 2013 |
| | IDP REPRESENTATIVES FORUM | MAYOR/EXCO | 09 FEBRUARY 2013 |
| | CLUSTER A CONSULTATIVE MEETING | MAYOR/EXCO | 12 FEBRUARY 2013 |
| | CLUSTER B CONSULTATIVE MEETING | MAYOR/EXCO | 14 FEBRUARY 2013 |
| | CLUSTER C CONSULTATIVE MEETING | MAYOR/EXCO | 16 FEBRUARY 2013 |
| | CLUSTER D CONSULTATIVE MEETING | MAYOR/EXCO | 19 FEBRUARY 2013 |
| | CLUSTER E CONSULTATIVE MEETING | MAYOR/EXCO | 21 FEBRUARY 2013 |
| | CLUSTER F CONSULTATIVE MEETING | MAYOR/EXCO | 23 FEBRUARY 2013 |
| IDP REPRESENTATIVES FORUM | IDP/BUDGET 2012/2013 REPRESENTATIVES FORUM MEETING | IDP MANAGER | 13 MARCH 2013 |
| ANNUAL REPORT PUBLIC CONSULTATIONS | CLUSTER A CONSULTATIVE MEETING | MPAC | 27 FEBRUARY 2013 |
| | CLUSTER B CONSULTATIVE MEETING | MPAC | 02 MARCH 2013 |
| | STAKE HOLDER CONSULTATIVE MEETING | MPAC | 06 MARCH 2013 |
| TRADITIONAL LEADERS | MEETING WITH TRADITIONAL LEADERS | IDP MANAGER | 26 MARCH 2013 |
| APPROVAL OF ANNUAL REPORT | TABLING OF ANNUAL REPORT TO COUNCIL | MPAC | 29 MARCH 2013 |
| APPROVAL OF DRAFT IDP/BUDGET 2013/2014 | TABLING OF THE DRAFT IDP/BUDGET 2013/2014 TO | MAYOR | 29 MARCH 2013 |

| | | | |
|---|--|---------------------|---------------|
| | COUNCIL | | |
| SUBMISSION OF OVERSIGHT REPORT TO MEC DLGH | SUBMISSION OF OVERSIGHT REPORT TO MEC (COGHSTA) | MUNICIPAL MANAGER | 17 APRIL 2013 |
| SUBMISSION OF DRAFT IDP/BUDGET 2013/2014 TO MEC AND TREASURY | SUBMISSION OF DRAFT IDP/BUDGET TO MEC AND TREASURY | MUNICIPAL MANAGER | 17 APRIL 2013 |
| IDP/BUDGET REPRESENTATIVES FORUM | MEETING STAKE HOLDERS AFTER CLUSTER MEETINGS | MAYOR | 23 APRIL 2013 |
| IDP CLUSTER MEETINGS | MEETING WITH CLUSTER A | MAYOR | 07 MAY 2013 |
| STEERING COMMITTEE | IDP/BUDGET STEERING COMMITTEE MEETING TO FINALISE IDP/BUDGET 2013/2014 | MUNICIPAL MANAGER | 14 MAY 2013 |
| APPROVAL OF IDP/BUDGET 2013/2014 | IDP/BUDGET 2013/2014 IS TABLED TO COUNCIL FOR APPROVAL | MAYOR | 30 MAY 2013 |
| SUBMISSION OF IDP/BUDGET | FINAL IDP/BUDGET IS SUBMITTED TO MEC (COGHSTA) | MUNICIPAL MANAGER | 20 JUNE 2013 |
| APPROVAL OF THE SDBIP | SDBIP IS SUBMITTED TO THE MAYOR FOR APPROVAL | MUNICIPAL MANAGER | 17 JUNE 2013 |
| SUBMISSION OF SDBIP | SDBIP IS SUBMITTED TO MEC (COGHSTA) | MUNICIPAL MANAGER | 20 JUNE 2013 |
| PERFORMANCE AGREEMENTS AND PLANS | MUNICIPAL MANAGER SIGNS WITH MAYOR | MAYOR | 21 JUNE 2013 |
| | SECTION 57 MANAGERS SIGN WITH MUNICIPAL MANAGER | MUNICIPAL MANAGER | 27 JUNE 2013 |
| | UNIT MANAGERS SIGN WITH DEPARTMENTAL HEADS | SECTION 57 MANAGERS | 27 JUNE 2013 |
| | OFFICERS SIGN WITH UNIT MANAGERS | UNIT MANAGERS | 28 JUNE 2013 |
| SUBMISSION OF PERFORMANCE AGREEMENTS | PERFORMANCE AGREEMENTS OF THE MUNICIPAL MANAGER AND SECTION 57 MANAGERS ARE SUBMITTED TO MEC (COGHSTA) | MUNICIPAL MANAGER | 05 JULY 2013 |

2.2 Overview of alignment of annual budget with integrated development plan

The budget responds to needs outlined in the IDP as a five year strategic document developed in consultation with the communities. Internally, departments outline their strategic programme of action propose their budgetary needs and priorities there in line with the available funds.

The annual budget is aligned to the main strategic goals and objectives, which are as follows:

LIM351 Blouberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | Goal Code | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|---|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | | | |
| Quality basic services and infrastructure | Service Delivery | | | 27,557 | 28,305 | 36,283 | 34,904 | 34,904 | 34,904 | 44,565 | 48,343 | 51,156 |
| Local Economic Development | Economic Growth & Development and poverty alleviation | | | 898 | 1,900 | 944 | 1,057 | 1,187 | 1,187 | 2,349 | 2,490 | 992 |
| Municipal transformation | Service Delivery | | | 15,981 | 19,640 | 77,337 | 28,619 | 28,749 | 28,749 | 17,693 | 18,222 | 19,315 |
| Good Governance and Public participation and financial viability | Publishing the municipal outcomes on the website and effecting community participation in the community and implementation of batho pele in the revenue management strategy | | | 66,115 | 60,748 | 80,734 | 100,900 | 100,640 | 100,640 | 114,243 | 131,609 | 162,783 |
| Allocations to other priorities | | | 2 | | | | | | | | | |

| | | | | | | | | | | | | |
|---|--|--|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Total Revenue (excluding capital transfers and contributions) | | | 1 | 110,551 | 110,593 | 195,299 | 165,480 | 165,480 | 165,480 | 178,850 | 200,664 | 234,246 |
|---|--|--|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|

LIM351 Blouberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | Goal Code | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | | |
|--|-------------------------------|-----------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|---------|
| | | | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 | |
| Electrical Infrastructure | Services Delivery | | | 12,172 | 14,043 | 59,155 | 19,136 | 19,215 | 19,215 | 21,504 | 22,794 | 28,012 | |
| Community & Social Service | Services Delivery | | | 8,620 | 9,063 | 10,943 | 18,221 | 17,913 | 17,913 | 19,082 | 20,174 | 23,398 | |
| Waste Management | Services Delivery | | | 2,945 | 2,320 | 2,254 | 3,276 | 3,267 | 3,267 | 283 | 300 | 318 | |
| Road Infrastructure Development | Services Delivery | | | 1,415 | 2,015 | 2,920 | 6,971 | 6,071 | 6,071 | 6,279 | 6,656 | 7,055 | |
| Good Governance & public Participation and financial viability | Financial Viability | | | 52,443 | 57,488 | 60,503 | 67,292 | 68,407 | 68,407 | 76,221 | 89,895 | 111,615 | |
| Local Economic Development | Economic Growth & Development | | | 6,856 | 7,654 | 26,355 | 9,635 | 8,941 | 8,941 | 9,232 | 9,870 | 11,452 | |
| Allocations to other priorities | | | | | | | | | | | | | |
| Total Expenditure | | | | 1 | 84,453 | 92,584 | 162,131 | 124,530 | 123,814 | 123,814 | 132,601 | 149,689 | 181,850 |

LIM351 Blouberg - Table A4 Budgeted Financial Performance (revenue and expenditure)

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|------|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | 1 | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 7,591 | 6,753 | 7,929 | 11,100 | 15,500 | 15,500 | - | 8,910 | 9,355 | 9,917 |
| Property rates - penalties & collection charges | | | | | | | | | | | |
| Service charges - electricity revenue | 2 | 6,876 | 8,212 | 5,772 | 11,769 | 11,769 | 11,769 | - | 12,357 | 13,099 | 13,885 |
| Service charges - water revenue | 2 | - | - | 407 | 457 | 457 | 457 | - | - | - | - |
| Service charges - sanitation revenue | 2 | - | - | 317 | 410 | 410 | 410 | - | - | - | - |
| Service charges - refuse revenue | 2 | 213 | 224 | 226 | 238 | 238 | 238 | - | 250 | 265 | 281 |
| Service charges - other | | | | | | | | | | | |
| Rental of facilities and equipment | | 105 | 163 | 227 | 168 | 298 | 298 | | 313 | 332 | 352 |
| Interest earned - external investments | | 631 | 353 | 713 | 500 | 500 | 500 | | 526 | 841 | 892 |
| Interest earned - outstanding debtors | | 83 | 260 | 4 | 389 | 389 | 389 | | 408 | 653 | 692 |
| Dividends received | | - | | | | | | | | | |
| Fines | | 271 | 307 | 495 | 510 | 545 | 545 | | 647 | 686 | 728 |
| Licences and permits | | 2,145 | 2,330 | 2,608 | 3,849 | 3,464 | 3,464 | | 2,850 | 3,021 | 3,202 |
| Agency services | | | | | | | | | | | |
| Transfers recognised - operational | | 51,236 | 61,718 | 77,631 | 96,631 | 96,631 | 96,631 | | 104,108 | 119,834 | 150,898 |
| Other revenue | 2 | 11,335 | 4,276 | 62,685 | 4,556 | 4,776 | 4,776 | - | 3,916 | 4,144 | 2,245 |
| Gains on disposal of PPE | | | | | | | | | | | |
| Total Revenue (excluding capital transfers and contributions) | | 80,484 | 84,596 | 159,015 | 130,576 | 134,976 | 134,976 | - | 134,285 | 152,230 | 183,090 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | - | 63,903 | 67,821 | 81,603 |
| Remuneration of councillors | | 7,168 | 7,023 | 9,855 | 10,273 | 10,273 | 10,273 | | 10,993 | 11,762 | 13,668 |
| Debt impairment | 3 | | | - | 434 | 434 | 434 | | 3,400 | 9,940 | 10,536 |
| Depreciation & asset impairment | 2 | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | - | 1,809 | 4,520 | 11,744 |
| Finance charges | | 220 | | - | | | | | | | |
| Bulk purchases | 2 | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | - | 14,300 | 15,158 | 16,067 |
| Other materials | 8 | 646 | 1,262 | 1,821 | 5,481 | 5,071 | 5,071 | | 1,666 | 1,766 | 1,890 |
| Contracted services | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | - | 2,190 | 2,321 | 4,461 |
| Transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | 4, 5 | 26,396 | 25,190 | 27,369 | 34,123 | 33,024 | 33,024 | - | 34,341 | 36,401 | 41,881 |

| | | | | | | | | | | | |
|--|---|----------------|----------------|----------------|----------------|----------------|----------------|----------|----------------|----------------|----------------|
| Loss on disposal of PPE | | | | 15,490 | | | | | | | |
| Total Expenditure | | 84,453 | 92,584 | 162,130 | 124,530 | 123,814 | 123,814 | - | 132,601 | 149,689 | 181,850 |
| Surplus/(Deficit) | | (3,968) | (7,987) | (3,115) | 6,046 | 11,162 | 11,162 | - | 1,683 | 2,540 | 1,240 |
| Transfers recognised - capital | | 30,067 | 25,996 | 36,283 | 34,904 | 34,904 | 34,904 | | 44,565 | 48,434 | 51,156 |
| Contributions recognised - capital | 6 | - | - | - | - | - | - | - | - | - | - |
| Contributed assets | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |
| Taxation | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |
| Attributable to minorities | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |
| Share of surplus/ (deficit) of associate | 7 | | | | | | | | | | |
| Surplus/(Deficit) for the year | | 26,099 | 18,009 | 33,168 | 40,950 | 46,066 | 46,066 | - | 46,248 | 50,974 | 52,396 |

LIM351 Blouberg - Table A5 Budgeted Capital Expenditure by vote, standard classification and funding

| Vote Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| expenditure to be appropriated | 2 | | | | | | | | | | |
| Vote 1 - Mayor and Council | | - | - | - | - | - | - | - | 1,100 | 1,400 | - |
| Vote 2 - Budget and Treasury | | - | 335 | 335 | - | - | - | - | - | - | - |
| Vote 3 - Corporate Services | | 1,958 | 2,195 | 1,365 | 1,210 | 270 | 270 | - | 3,262 | 803 | 883 |
| Vote 4 - Community Services | | 6,667 | - | 3 | 100 | 245 | 245 | - | - | - | - |
| Vote 5 - Traffic Services | | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Refuse and Parks | | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Technical Services | | 13,018 | 14,105 | 2,514 | 7,540 | 7,730 | 7,730 | - | 10,918 | 10,337 | 10,357 |
| Vote 8 - Water and Sanitation | | - | - | - | - | - | - | - | - | - | - |
| Vote 9 - Roads and Storm Water | | 13,253 | 11,670 | 21,166 | 32,100 | 33,421 | 33,421 | - | 30,968 | 38,434 | 41,156 |
| Vote 10 - Economic Development and Planning | | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - [NAME OF VOTE 11] | | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | | |
|--|---|---------------|---------------|---------------|---------------|---------------|---------------|----------|---------------|---------------|---------------|
| Vote 13 - [NAME OF VOTE 13] | | – | – | – | – | – | – | – | – | – | – |
| Vote 14 - [NAME OF VOTE 14] | | – | – | – | – | – | – | – | – | – | – |
| Vote 15 - [NAME OF VOTE 15] | | – | – | – | – | – | – | – | – | – | – |
| Capital single-year expenditure sub-total | | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |
| Total Capital Expenditure - Vote | | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |
| Capital Expenditure - Standard | | | | | | | | | | | |
| Governance and administration | | 1,958 | 2,530 | 1,700 | 1,210 | 270 | 270 | – | 4,362 | 2,203 | 883 |
| Executive and council | | | | | | | | | 1,100 | 1,400 | |
| Budget and treasury office | | | 335 | 335 | | | | | | | |
| Corporate services | | 1,958 | 2,195 | 1,365 | 1,210 | 270 | 270 | | 3,262 | 803 | 883 |
| Community and public safety | | 6,667 | – | 3 | 100 | 245 | 245 | – | – | – | – |
| Community and social services | | 1,739 | | 3 | 100 | 245 | 245 | | | | |
| Sport and recreation | | 4,928 | | | | | | | | | |
| Public safety | | | | | | | | | | | |
| Housing | | | | | | | | | | | |
| Health | | | | | | | | | | | |
| Economic and environmental services | | 13,253 | 11,670 | 21,166 | 32,100 | 33,421 | 33,421 | – | 30,968 | 38,434 | 41,156 |
| Planning and development | | | | | | | | | | | |
| Road transport | | 13,253 | 11,670 | 21,166 | 32,100 | 33,421 | 33,421 | | 30,968 | 38,434 | 41,156 |
| Environmental protection | | | | | | | | | | | |
| Trading services | | 13,018 | 14,105 | 2,514 | 7,540 | 7,730 | 7,730 | – | 10,918 | 10,337 | 10,357 |
| Electricity | | 13,018 | 14,105 | 2,514 | 7,540 | 7,730 | 7,730 | | 10,918 | 10,337 | 10,357 |
| Water | | | | | | | | | | | |
| Waste water management | | | | | | | | | | | |
| Waste management | | | | | | | | | | | |
| Other | | | | | | | | | | | |
| Total Capital Expenditure - Standard | 3 | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |
| Funded by: | | | | | | | | | | | |
| National Government | | 26,271 | 24,775 | 22,950 | 32,900 | 32,900 | 32,900 | | 41,568 | 48,434 | 51,156 |
| Provincial Government | | | | | | | | | | | |
| District Municipality | | – | 1,000 | 730 | 1,000 | 3,070 | 3,070 | | | | |
| Other transfers and grants | | | | | | | | | | | |
| Transfers recognised - capital | 4 | 26,271 | 25,775 | 23,680 | 33,900 | 35,970 | 35,970 | – | 41,568 | 48,434 | 51,156 |
| Public contributions & donations | 5 | | | | | | | | | | |
| Borrowing | 6 | | | | | | | | | | |
| Internally generated funds | | 8,625 | 2,530 | 1,703 | 7,050 | 5,696 | 5,696 | | 4,680 | 2,540 | 1,241 |
| Total Capital Funding | 7 | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |

LIM351 Blouberg - Table A6 Budgeted Financial Position

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|------------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| ASSETS | | | | | | | | | | | |
| Current assets | | | | | | | | | | | |
| Cash | | 2,502 | 2,473 | 3,162 | 3,162 | 29,760 | | | 10,182 | - | - |
| Call investment deposits | 1 | - | - | - | - | - | - | - | - | - | - |
| Consumer debtors | 1 | 962 | 1,370 | 5,582 | 5,582 | 5,582 | - | - | - | - | - |
| Other debtors | | 3,862 | 4,370 | 9,417 | 9,417 | - | | | | | |
| Current portion of long-term receivables | | 4,997 | 7,807 | 11,753 | 11,753 | - | | | | | |
| Inventory | 2 | 1,025 | 3,075 | 32,245 | 32,245 | - | | | | | |
| Total current assets | | 13,349 | 19,095 | 62,158 | 62,158 | 35,342 | - | - | 10,182 | - | - |
| Non current assets | | | | | | | | | | | |
| Long-term receivables | | | | | | | | | | | |
| Investments | | 4,442 | 4,166 | 4,030 | 4,030 | 4,000 | 4,030 | - | 4,000 | - | - |
| Investment property | | | | | | | | | | | |
| Investment in Associate | | | | | | | | | | | |
| Property, plant and equipment | 3 | 161,193 | 178,570 | 3,106,770 | 40,950 | 41,666 | - | - | 42,948 | 50,533 | 53,381 |
| Agricultural | | | | | | | | | | | |
| Biological | | | | | | | | | | | |
| Intangible | | | | | | | | | | | |
| Other non-current assets | | | | | | | | | | | |
| Total non current assets | | 165,635 | 182,736 | 3,110,800 | 44,980 | 45,666 | 4,030 | - | 46,948 | 50,533 | 53,381 |
| TOTAL ASSETS | | 178,983 | 201,831 | 3,172,957 | 107,137 | 81,009 | 4,030 | - | 57,130 | 50,533 | 53,381 |
| LIABILITIES | | | | | | | | | | | |
| Current liabilities | | | | | | | | | | | |
| Bank overdraft | - | | | | | | | | | | |
| Borrowing | 4 | - | - | - | - | - | - | - | - | - | - |
| Consumer deposits | | | | | | | | | | | |
| Trade and other payables | 4 | 20,477 | 23,273 | 16,841 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| Provisions | | 13,689 | 16,423 | 22,562 | | | | | | | |
| Total current liabilities | | 34,165 | 39,695 | 39,404 | 11,838 | 18,420 | - | - | 11,855 | - | - |

| | | | | | | | | | | | |
|--------------------------------------|---|----------------|----------------|------------------|------------------|---------------|--------------|---|---------------|---------------|---------------|
| Non current liabilities | | | | | | | | | | | |
| Borrowing | | - | - | - | - | - | - | - | - | - | - |
| Provisions | | - | - | - | - | - | - | - | - | - | - |
| Total non current liabilities | | - | - | - | - | - | - | - | - | - | - |
| TOTAL LIABILITIES | | 34,165 | 39,695 | 39,404 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| NET ASSETS | 5 | 144,818 | 162,135 | 3,133,554 | 95,300 | 62,589 | 4,030 | - | 45,275 | 50,533 | 53,381 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | | | | |
| Accumulated Surplus/(Deficit) | | 144,169 | 161,487 | 194,655 | 194,655 | 608 | 4,030 | | 608 | - | - |
| Reserves | 4 | 649 | 649 | 2,938,899 | 2,938,899 | - | - | - | - | - | - |
| Minorities' interests | | | | | | | | | | | |
| TOTAL COMMUNITY WEALTH/EQUITY | 5 | 144,818 | 162,135 | 3,133,554 | 3,133,554 | 608 | 4,030 | - | 608 | - | - |

LIM351 Blouberg - Table A7 Budgeted Cash Flows

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Ratepayers and other | | 39,938 | 14,671 | 18,425 | 33,445 | 33,444 | 33,444 | | 29,651 | 31,554 | 31,301 |
| Government - operating | 1 | 55,846 | 61,718 | 77,631 | 96,631 | 96,631 | 96,631 | | 104,108 | 119,834 | 150,898 |
| Government - capital | 1 | 30,067 | 25,996 | 24,446 | 34,904 | 34,904 | 34,904 | | 44,565 | 48,434 | 51,156 |
| Interest | | 714 | 613 | 717 | 500 | 501 | 501 | | 526 | 841 | 892 |
| Dividends | | | | | | | | | | | |
| Payments | | | | | | | | | | | |
| Suppliers and employees | | (82,715) | (74,328) | (95,284) | (124,530) | (123,814) | (123,814) | | (132,601) | (149,689) | (181,850) |
| Finance charges | | - | - | - | - | - | - | | | | |
| Transfers and Grants | 1 | - | - | - | - | - | - | | | | |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | | 43,850 | 28,671 | 25,935 | 40,950 | 41,666 | 41,666 | - | 46,248 | 50,974 | 52,397 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | | | | |

| | | | | | | | | | | | |
|---|---|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|----------|-----------------|-----------------|-----------------|
| Receipts | | | | | | | | | | | |
| Proceeds on disposal of PPE | | 414 | – | – | | | | | | | |
| Decrease (Increase) in non-current debtors | | – | – | – | | | | | | | |
| Decrease (increase) other non-current receivables | | – | – | – | | | | | | | |
| Decrease (increase) in non-current investments | | (463) | 276 | 138 | | | | | | | |
| Payments | | | | | | | | | | | |
| Capital assets | | (28,905) | (28,305) | (25,383) | (40,950) | (41,666) | (41,666) | | (46,248) | (50,974) | (52,397) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | | (28,954) | (28,030) | (25,246) | (40,950) | (41,666) | (41,666) | – | (46,248) | (50,974) | (52,397) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | | | | |
| Receipts | | | | | | | | | | | |
| Short term loans | | – | – | – | – | – | – | – | – | – | – |
| Borrowing long term/refinancing | | – | – | – | – | – | – | – | – | – | – |
| Increase (decrease) in consumer deposits | | – | – | – | – | – | – | – | – | – | – |
| Payments | | | | | | | | | | | |
| Repayment of borrowing | | – | – | – | – | – | – | – | – | – | – |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | | – | – | – | – | – | – | – | – | – | – |
| NET INCREASE/ (DECREASE) IN CASH HELD | | 14,896 | 641 | 690 | – | – | – | – | – | – | 0 |
| Cash/cash equivalents at the year begin: | 2 | (13,065) | 1,831 | 2,472 | 3,162 | 29,760 | 29,760 | 29,760 | 10,182 | 10,182 | 10,182 |
| Cash/cash equivalents at the year end: | 2 | 1,831 | 2,472 | 3,162 | 3,162 | 29,760 | 29,760 | 29,760 | 10,182 | 10,182 | 10,182 |

LIM351 Blouberg - Table A8 Cash backed reserves/accumulated surplus reconciliation

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Cash and investments available | | | | | | | | | | | |
| Cash/cash equivalents at the year end | 1 | 1,831 | 2,472 | 3,162 | 3,162 | 29,760 | 29,760 | 29,760 | 10,182 | 10,182 | 10,182 |
| Other current investments > 90 days | | 671 | 1 | (0) | – | – | (29,760) | (29,760) | – | (10,182) | (10,182) |
| Non current assets - Investments | 1 | 4,442 | 4,166 | 4,030 | 4,030 | 4,000 | 4,030 | – | 4,000 | – | – |
| Cash and investments available: | | 6,944 | 6,639 | 7,191 | 7,191 | 33,760 | 4,030 | – | 14,182 | – | – |

| | | | | | | | | | | | |
|---|---|----------------|-----------------|----------------|----------------|---------------|--------------|----------|---------------|----------|----------|
| <u>Application of cash and investments</u> | | | | | | | | | | | |
| Unspent conditional transfers | | 16,722 | 18,707 | 11,838 | 11,838 | 18,420 | - | - | 11,855 | - | - |
| Unspent borrowing | | - | - | - | - | - | - | - | - | - | - |
| Statutory requirements | 2 | - | - | - | - | - | - | - | - | - | - |
| Other working capital requirements | 3 | (2,978) | 827 | 1,578 | (14,999) | (4,933) | - | - | - | - | - |
| Other provisions | | - | - | - | - | - | - | - | - | - | - |
| Long term investments committed | 4 | - | - | - | - | - | - | - | - | - | - |
| Reserves to be backed by cash/investments | 5 | - | - | - | - | - | - | - | - | - | - |
| Total Application of cash and investments: | | 13,744 | 19,534 | 13,415 | (3,161) | 13,487 | - | - | 11,855 | - | - |
| Surplus(shortfall) | | (6,800) | (12,894) | (6,224) | 10,352 | 20,273 | 4,030 | - | 2,327 | - | - |

LIM351 Blouberg - Table A9 Asset Management

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | | | |
| <u>Total New Assets</u> | 1 | 22,463 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | 46,248 | 50,974 | 52,397 |
| <i>Infrastructure - Road transport</i> | | 13,253 | 17,483 | 14,942 | 29,900 | 29,900 | 29,900 | 22,568 | 38,434 | 41,156 |
| <i>Infrastructure - Electricity</i> | | 7,206 | 8,665 | 2,514 | 4,050 | 5,780 | 5,780 | 10,000 | 10,000 | 10,000 |
| <i>Infrastructure - Water</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Sanitation</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Other</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 20,459 | 26,148 | 17,456 | 33,950 | 35,680 | 35,680 | 32,568 | 48,434 | 51,156 |
| Community | | - | - | - | 100 | 100 | 100 | - | - | - |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6 | 2,004 | 2,157 | 7,927 | 6,900 | 5,886 | 5,886 | 13,680 | 2,540 | 1,241 |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|--|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Total Renewal of Existing Assets | 2 | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Road transport</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Electricity</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Water</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Sanitation</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Other</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | - | - | - | - | - | - | - | - | - | - |
| Community | - | - | - | - | - | - | - | - | - | - |
| Heritage assets | - | - | - | - | - | - | - | - | - | - |
| Investment properties | - | - | - | - | - | - | - | - | - | - |
| Other assets | 6 | - | - | - | - | - | - | - | - | - |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure | 4 | | | | | | | | | |
| <i>Infrastructure - Road transport</i> | | 13,253 | 17,483 | 14,942 | 29,900 | 29,900 | 29,900 | 22,568 | 38,434 | 41,156 |
| <i>Infrastructure - Electricity</i> | | 7,206 | 8,665 | 2,514 | 4,050 | 5,780 | 5,780 | 10,000 | 10,000 | 10,000 |
| <i>Infrastructure - Water</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Sanitation</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Other</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 20,459 | 26,148 | 17,456 | 33,950 | 35,680 | 35,680 | 32,568 | 48,434 | 51,156 |
| Community | | - | - | - | 100 | 100 | 100 | - | - | - |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | | 2,004 | 2,157 | 7,927 | 6,900 | 5,886 | 5,886 | 13,680 | 2,540 | 1,241 |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| TOTAL CAPITAL EXPENDITURE - Asset class | 2 | 22,463 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | 46,248 | 50,974 | 52,397 |
| ASSET REGISTER SUMMARY - PPE (WDV) | 5 | | | | | | | | | |
| <i>Infrastructure - Road transport</i> | | | | | | | | | | |
| <i>Infrastructure - Electricity</i> | | | | | | | | | | |
| <i>Infrastructure - Water</i> | | | | | | | | | | |
| <i>Infrastructure - Sanitation</i> | | | | | | | | | | |

| | | | | | | | | | | |
|---|---------|--------------|---------------|---------------|--------------|--------------|--------------|--------------|--------------|---------------|
| <i>Infrastructure - Other</i> | | | | | | | | | | |
| Infrastructure | | - | - | - | - | - | - | - | - | - |
| Community | | | | | | | | | | |
| Heritage assets | | | | | | | | | | |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | | | | | | | | | | |
| Agricultural Assets | | - | - | - | - | - | - | - | - | - |
| Biological assets | | - | - | - | - | - | - | - | - | - |
| Intangibles | | - | - | - | - | - | - | - | - | - |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 5 | - | - | - | - | - | - | - | - | - |
| EXPENDITURE OTHER ITEMS | | | | | | | | | | |
| <u>Depreciation & asset impairment</u> | | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | 1,809 | 4,520 | 11,744 |
| <u>Repairs and Maintenance by Asset Class</u> | 3 | 647 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | 1,666 | 1,766 | 1,890 |
| <i>Infrastructure - Road transport</i> | | 9 | 111 | 502 | 400 | 400 | 400 | 428 | 454 | 481 |
| <i>Infrastructure - Electricity</i> | | 306 | 351 | 474 | 700 | 580 | 580 | - | - | - |
| <i>Infrastructure - Water</i> | | - | - | - | 3,000 | 3,000 | 3,000 | - | - | - |
| <i>Infrastructure - Sanitation</i> | | - | - | - | - | - | - | - | - | - |
| <i>Infrastructure - Other</i> | | - | - | - | - | - | - | - | - | - |
| Infrastructure | | 314 | 461 | 976 | 4,100 | 3,980 | 3,980 | 428 | 454 | 481 |
| Community | | - | - | - | 40 | 20 | 20 | - | - | - |
| Heritage assets | | - | - | - | - | - | - | - | - | - |
| Investment properties | | - | - | - | - | - | - | - | - | - |
| Other assets | 6, 7 | 333 | 801 | 1,053 | 1,341 | 1,071 | 1,071 | 1,238 | 1,312 | 1,409 |
| TOTAL EXPENDITURE OTHER ITEMS | | 8,312 | 10,565 | 49,987 | 6,117 | 5,707 | 5,707 | 3,475 | 6,286 | 13,634 |
| <i>Renewal of Existing Assets as % of total capex</i> | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| <i>Renewal of Existing Assets as % of deprecn"</i> | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| <i>R&M as a % of PPE</i> | | 0.4% | 0.7% | 0.1% | 13.4% | 12.2% | 0.0% | 3.9% | 3.5% | 3.5% |
| <i>Renewal and R&M as a % of PPE</i> | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |

LIM351 Blouberg - Table A10 Basic service delivery measurement

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|---------|---------|---------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Outcome | Outcome | Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Household service targets | 1 | | | | | | | | | |
| Water: | | | | | | | | | | |
| Piped water inside dwelling | | | | | | | | | | |
| Piped water inside yard (but not in dwelling) | | | | | | | | | | |
| Using public tap (at least min.service level) | 2 | | | | | | | | | |
| Other water supply (at least min.service level) | 4 | | | | | | | | | |
| <i>Minimum Service Level and Above sub-total</i> | | - | - | - | - | - | - | - | - | - |
| Using public tap (< min.service level) | 3 | | | | | | | | | |
| Other water supply (< min.service level) | 4 | | | | | | | | | |
| No water supply | | | | | | | | | | |
| <i>Below Minimum Service Level sub-total</i> | | - | - | - | - | - | - | - | - | - |
| Total number of households | 5 | - | - | - | - | - | - | - | - | - |
| Sanitation/sewerage: | | | | | | | | | | |
| Flush toilet (connected to sewerage) | | | | | | | | | | |
| Flush toilet (with septic tank) | | | | | | | | | | |
| Chemical toilet | | | | | | | | | | |
| Pit toilet (ventilated) | | | | | | | | | | |
| Other toilet provisions (> min.service level) | | | | | | | | | | |
| <i>Minimum Service Level and Above sub-total</i> | | - | - | - | - | - | - | - | - | - |
| Bucket toilet | | | | | | | | | | |
| Other toilet provisions (< min.service level) | | | | | | | | | | |
| No toilet provisions | | | | | | | | | | |
| <i>Below Minimum Service Level sub-total</i> | | - | - | - | - | - | - | - | - | - |
| Total number of households | 5 | - | - | - | - | - | - | - | - | - |
| Energy: | | | | | | | | | | |
| Electricity (at least min.service level) | | 1,997 | 550 | 412 | 412 | 412 | 412 | 412 | 412 | 412 |
| Electricity - prepaid (min.service level) | | | | | | | | | | |
| <i>Minimum Service Level and Above sub-total</i> | | 1,997 | 550 | 412 | 412 | 412 | 412 | 412 | 412 | 412 |

| | | | | | | | | | |
|--|---|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Electricity (< min.service level) | | | | | | | | | |
| Electricity - prepaid (< min. service level) | | | | | | | | | |
| Other energy sources | | | | | | | | | |
| <i>Below Minimum Service Level sub-total</i> | | | | | | | | | |
| | | | | | | | | | |
| Total number of households | 5 | 1,997 | 550 | 412 | 412 | 412 | 412 | 412 | 412 |
| <u>Refuse:</u> | | | | | | | | | |
| Removed at least once a week | | 6 | 8 | 11 | 11 | 11 | 11 | 11 | 11 |
| <i>Minimum Service Level and Above sub-total</i> | | | | | | | | | |
| Removed less frequently than once a week | | 6 | 8 | 11 | 11 | 11 | 11 | 11 | 11 |
| Using communal refuse dump | | 6 | 8 | 11 | 11 | 11 | 11 | 11 | 11 |
| Using own refuse dump | | | | | | | | | |
| Other rubbish disposal | | | | | | | | | |
| No rubbish disposal | | | | | | | | | |
| <i>Below Minimum Service Level sub-total</i> | | 6 | 8 | 11 | 11 | 11 | 11 | 11 | 11 |
| Total number of households | 5 | 12 | 16 | 22 | 22 | 22 | 22 | 22 | 22 |
| <u>Households receiving Free Basic Service</u> | 7 | | | | | | | | |
| Water (6 kilolitres per household per month) | | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 |
| Sanitation (free minimum level service) | | - | - | - | - | - | - | - | - |
| Electricity/other energy (50kwh per household per month) | | 624 | 642 | 642 | 936 | 936 | 936 | 936 | 936 |
| Refuse (removed at least once a week) | | 60 | 60 | 60 | 60 | 60 | 60 | 60 | 60 |
| <u>Cost of Free Basic Services provided (R'000)</u> | 8 | 2,000 | 2,500 | 2,500 | 2,000 | 2,500 | 2,500 | 2,700 | 2,700 |
| Water (6 kilolitres per household per month) | | | | | | | | | |
| Sanitation (free sanitation service) | | | | | | | | | |
| Electricity/other energy (50kwh per household per month) | | 500 | 500 | 500 | 1,550 | 583 | 618 | 583 | 618 |
| Refuse (removed once a week) | | 122 | 122 | 122 | 129 | 137 | 145 | 137 | 145 |
| Total cost of FBS provided (minimum social package) | | 2,622 | 3,122 | 3,122 | 3,679 | 3,220 | 3,263 | 3,420 | 3,463 |
| | | | | | | | | | |

| | | | | | | | | | | |
|--|---|------------|------------|------------|--------------|------------|------------|------------|------------|--------------|
| Highest level of free service provided | | | | | | | | | | |
| Property rates (R value threshold) | | | | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 | 19,177 |
| Water (kilolitres per household per month) | | | | | | | | | | |
| Sanitation (kilolitres per household per month) | | | | | | | | | | |
| Sanitation (Rand per household per month) | | | | 11,332 | 11,449 | 11,449 | 11,449 | 11,449 | 11,449 | 11,449 |
| Electricity (kwh per household per month) | | | | | | | | | | |
| Refuse (average litres per week) | | | | | | | | | | |
| Revenue cost of free services provided (R'000) | | | | | | | | | | |
| Property rates (R15 000 threshold rebate) | 9 | 15 | 35 | 35 | 35 | 35 | 35 | 37 | 37 | 37 |
| Property rates (other exemptions, reductions and rebates) | | | | | | | | | | |
| Water | | | | | | | | | | |
| Sanitation | | | | | | | | | | |
| Electricity/other energy | | 500 | 500 | 500 | 1,550 | 583 | 618 | 583 | 618 | 855 |
| Refuse | | 122 | 122 | 122 | 129 | 137 | 145 | 137 | 145 | 154 |
| Municipal Housing - rental rebates | | | | | | | | | | |
| Housing - top structure subsidies | 6 | | | | | | | | | |
| Other | | | | | | | | | | |
| Total revenue cost of free services provided (total social package) | | 637 | 657 | 657 | 1,714 | 755 | 798 | 757 | 800 | 1,046 |

LIM351 Blouberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---------------------------|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | |
| Property rates | | | | | | | | | | | |
| Total Property Rates | 6 | 7,591 | 6,753 | 7,929 | 11,100 | 15,500 | 15,500 | | 8,910 | 9,355 | 9,917 |
| less Revenue Foregone | | | | | | | | | | | |
| Net Property Rates | | | | 7,929 | | | 15,500 | - | 8,910 | 9,355 | 9,917 |

| | | | | | | | | | | |
|---|---|--------------|--------------|--------------|---------------|---------------|---------------|----------|---------------|---------------|
| | | 7,591 | 6,753 | | 11,100 | 15,500 | | | | |
| <u>Service charges - electricity revenue</u> | 6 | | | | | | | | | |
| Total Service charges - electricity revenue | | 6,876 | 8,212 | 5,772 | 11,769 | 11,769 | 11,769 | | 12,357 | 13,099 |
| less Revenue Foregone | | | | | | | | | | |
| Net Service charges - electricity revenue | | 6,876 | 8,212 | 5,772 | 11,769 | 11,769 | 11,769 | - | 12,357 | 13,099 |
| <u>Service charges - water revenue</u> | 6 | | | | | | | | | |
| Total Service charges - water revenue | | | | 407 | 457 | 457 | 457 | | | |
| less Revenue Foregone | | | | | | | | | | |
| Net Service charges - water revenue | | - | - | 407 | 457 | 457 | 457 | - | - | - |
| <u>Service charges - sanitation revenue</u> | | | | | | | | | | |
| Total Service charges - sanitation revenue | | | | 317 | 410 | 410 | 410 | | | |
| less Revenue Foregone | | | | | | | | | | |
| Net Service charges - sanitation revenue | | - | - | 317 | 410 | 410 | 410 | - | - | - |
| <u>Service charges - refuse revenue</u> | 6 | | | | | | | | | |
| Total refuse removal revenue | | 213 | 224 | 226 | 238 | 238 | 238 | | 250 | 265 |
| Total landfill revenue | | | | | | | | | | |
| less Revenue Foregone | | | | | | | | | | |
| Net Service charges - refuse revenue | | 213 | 224 | 226 | 238 | 238 | 238 | - | 250 | 265 |
| <u>Other Revenue by source</u> | | | | | | | | | | |
| Advertisement | | 4 | | 3 | 20 | 20 | 20 | | 6 | 6 |
| Building plans | | 90 | | 90 | 80 | 80 | 80 | | 100 | 106 |
| Burial fees | | 31 | | 28 | 45 | 45 | 45 | | 47 | 50 |
| Logbook & Carpots and Photo copies | | 48 | | 49 | 87 | 87 | 87 | | 81 | 85 |
| Cattle pound | | 61 | | 29 | 85 | 85 | 85 | | 110 | 117 |
| Connection fees and Reconnection fees | | 413 | | 114 | 60 | 60 | 60 | | 147 | 156 |
| Database Registration | | 30 | | 32 | 25 | 25 | 25 | | 41 | 43 |
| Development Fund | | | | 561 | 4 | 4 | 4 | | 525 | 557 |
| Hawkers Fees | | 1 | | 1 | 63 | 63 | 63 | | 84 | 89 |
| Sale of Stands | | 2,783 | | 7,664 | 1,500 | 2,220 | 2,220 | | 2,000 | 2,120 |
| | | | | | | | | | | 100 |

| | | | | | | | | | | | |
|---|----------|---------------|---------------|---------------|---------------|---------------|---------------|----------|---------------|---------------|---------------|
| Tender Documents | | 49 | | 81 | 20 | 20 | 20 | | 42 | 45 | 47 |
| Other Income | 3 | 7,823 | 4,276 | 54,035 | 2,568 | 2,068 | 2,068 | | 732 | 770 | 816 |
| Total 'Other' Revenue | 1 | 11,335 | 4,276 | 62,685 | 4,556 | 4,776 | 4,776 | - | 3,916 | 4,144 | 2,245 |
| EXPENDITURE ITEMS: | | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Basic Salaries and Wages | 2 | 19,649 | 23,022 | 26,745 | 34,825 | 34,999 | 34,999 | | 37,449 | 39,734 | 45,360 |
| Pension and UIF Contributions | | 5,336 | 6,627 | 8,090 | 9,104 | 9,109 | 9,109 | | 9,746 | 10,350 | 12,691 |
| Medical Aid Contributions | | | | 1,273 | 1,582 | 1,575 | 1,575 | | 1,685 | 1,792 | 1,906 |
| Overtime | | 1,003 | 783 | 920 | 1,138 | 1,028 | 1,028 | | 1,099 | 1,165 | 1,236 |
| Performance Bonus | | | | - | - | | | | | | |
| Motor Vehicle Allowance | | 4,685 | 6,246 | 6,178 | 7,244 | 7,644 | 7,644 | | 8,179 | 8,685 | 11,821 |
| Cellphone Allowance | | | | 963 | 991 | 1,173 | 1,173 | | 1,255 | 1,332 | 2,564 |
| Housing Allowances | | 2,210 | 1,093 | 2,145 | 492 | 299 | 299 | | 320 | 340 | 860 |
| Other benefits and allowances | | | 1,558 | (829) | 3,513 | 4,234 | 4,234 | | 4,169 | 4,423 | 5,166 |
| Payments in lieu of leave | | | | | | | | | | | |
| Long service awards | | | | | | | | | | | |
| Post-retirement benefit obligations | 4 | | | | | | | | | | |
| <i>sub-total</i> | 5 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | - | 63,903 | 67,821 | 81,603 |
| <u>Less: Employees costs capitalised to PPE</u> | | | | | | | | | | | |
| Total Employee related costs | 1 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | - | 63,903 | 67,821 | 81,603 |
| Contributions recognised - capital | | | | | | | | | | | |
| <i>List contributions by contract</i> | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Total Contributions recognised - capital | | - | - | - | - | - | - | - | - | - | - |
| Depreciation & asset impairment | | | | | | | | | | | |

| | | | | | | | | | | |
|--|----|--------------|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Depreciation of Property, Plant & Equipment | | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | 1,809 | 4,520 | 11,744 |
| Lease amortisation | | | | | | | | | | |
| Capital asset impairment | | | | | | | | | | |
| Depreciation resulting from revaluation of PPE | 10 | | | | | | | | | |
| Total Depreciation & asset impairment | 1 | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | 1,809 | 4,520 | 11,744 |
| <u>Bulk purchases</u> | | | | | | | | | | |
| Electricity Bulk Purchases | | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | 14,300 | 15,158 | 16,067 |
| Water Bulk Purchases | | | | | | | | | | |
| Total bulk purchases | 1 | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | 14,300 | 15,158 | 16,067 |
| <u>Transfers and grants</u> | | | | | | | | | | |
| Cash transfers and grants | | - | - | - | - | - | - | - | - | - |
| Non-cash transfers and grants | | - | - | - | - | - | - | - | - | - |
| Total transfers and grants | 1 | - | - | - | - | - | - | - | - | - |
| <u>Contracted services</u> | | | | | | | | | | |
| <i>Security</i> | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | 2,190 | 2,321 | 4,461 |
| sub-total | 1 | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | 2,190 | 2,321 | 4,461 |
| Allocations to organs of state: | | | | | | | | | | |
| Electricity | | | | | | | | | | |
| Water | | | | | | | | | | |
| Sanitation | | | | | | | | | | |
| Other | | | | | | | | | | |
| Total contracted services | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | 2,190 | 2,321 | 4,461 |
| <u>Other Expenditure By Type</u> | | | | | | | | | | |
| Collection costs | | | | | | | | | | |
| Contributions to 'other' provisions | | | | | | | | | | |
| Consultant fees | | | | 385 | 1,000 | 700 | 700 | 742 | 787 | 834 |
| Audit fees | | 1,761 | | 1,841 | 1,663 | 2,063 | 2,063 | 2,186 | 2,317 | 2,456 |
| General expenses | 3 | 15,204 | 14,856 | 6,246 | 14,016 | 11,970 | 11,970 | 12,796 | 13,564 | 16,377 |
| <i>Advertising</i> | | 215 | 197 | 99 | 150 | 100 | 100 | 106 | 112 | 119 |

| | | | | | | | | | | | |
|--|-------|---------------|---------------|---------------|---------------|---------------|---------------|----------|---------------|---------------|---------------|
| <i>Admin Fees</i> | 47 | 94 | 122 | 261 | 261 | 261 | 276 | 293 | 311 | | |
| <i>Bank Charges</i> | 220 | 243 | 245 | 350 | 350 | 350 | 371 | 393 | 417 | | |
| <i>Brsaries</i> | 23 | 14 | 2 | 20 | 20 | 20 | 21 | 22 | 24 | | |
| <i>Conferences and Delegations</i> | 669 | 781 | 805 | 882 | 997 | 997 | 1,057 | 1,120 | 1,186 | | |
| <i>Connection Charges</i> | | | 136 | | | | | | | | |
| <i>Financial Managent Grant</i> | 493 | 433 | 731 | 1,000 | 1,000 | 1,000 | 1,150 | 1,219 | 1,292 | | |
| <i>Fuel and Oil</i> | 1,452 | 1,894 | 2,354 | 2,756 | 2,556 | 2,556 | 2,709 | 2,872 | 3,044 | | |
| <i>Insurance</i> | 254 | 184 | 397 | 435 | 435 | 435 | 461 | 488 | 518 | | |
| <i>Levies Paid</i> | | | 68 | | | | | | | | |
| <i>Licence Fees -Vehicle</i> | | 72 | 67 | 127 | 127 | 127 | 92 | 98 | 104 | | |
| <i>Membership Fees</i> | | 67 | 470 | 702 | 550 | 550 | 583 | 618 | 655 | | |
| <i>Postage</i> | | 17 | 17 | 3 | 21 | 21 | 22 | 24 | 25 | | |
| <i>Printing and Stationery</i> | 540 | 524 | 588 | 609 | 599 | 599 | 635 | 673 | 713 | | |
| <i>Rental of Office Equipment</i> | 873 | 925 | 897 | 901 | 901 | 901 | 955 | 1,012 | 1,073 | | |
| <i>Telephone Costs</i> | 891 | 618 | 734 | 898 | 798 | 798 | 846 | 897 | 950 | | |
| <i>Travel and Substance</i> | 2,715 | 3,135 | 4,649 | 3,792 | 4,884 | 4,884 | 4,867 | 5,159 | 6,765 | | |
| <i>Training</i> | 416 | 338 | 168 | 644 | 644 | 644 | 683 | 724 | 767 | | |
| <i>Stocks and Material</i> | | 82 | 136 | 231 | 311 | 311 | 330 | 349 | 370 | | |
| <i>Valuation Costs</i> | 384 | 330 | 2,440 | 1,000 | 1,000 | 1,000 | 550 | 583 | 618 | | |
| <i>Payment to Sars</i> | | | 853 | | | | | | | | |
| <i>Ward Committee Expenses</i> | | | 2,606 | 2,738 | 2,738 | 2,738 | 2,902 | 3,076 | 3,261 | | |
| Total 'Other' Expenditure | 1 | 26,396 | 25,190 | 27,369 | 34,123 | 33,024 | 33,024 | - | 34,341 | 36,401 | 41,881 |
| Repairs and Maintenance by Expenditure Item | 8 | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Other materials | | | | | | | | | | | |
| Contracted Services | | | | | | | | | | | |

| | | | | | | | | | | | |
|--|---|-----|-------|-------|-------|-------|-------|---|-------|-------|-------|
| Other Expenditure | | 646 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | | 1,666 | 1,766 | 1,890 |
| Total Repairs and Maintenance Expenditure | 9 | 646 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | - | 1,666 | 1,766 | 1,890 |

2.3 Measurable performance objectives and indicators

MUNICIPALITY'S BROAD OBJECTIVES

The Municipality's strategies seek to achieve the following broad objectives:

To deliver basic services to communities in a sustainable manner in the quest to create a better life for all,

To create an environment for local economic growth and job creation, focusing on the competitive advantages of the Municipality.

To provide responsible and accountable political and administrative leadership to local communities,

To mobilize the broadest section of the local communities behind the Municipality's endeavors to develop communities with other government departments, public institutions, private sector, NGO's and CBO's as the Municipality's critical partners.

Blouberg Local Municipality have strategies meeting to monitor implementation of SDBIP. The development strategies are the product of the strategic planning session. The actual strategies detailed in perspective below orients towards the achievement of the strategic priorities, objectives and outcomes as shows in the IDP. The following are Key Performance Areas (KPAs) / respective output – the overarching purpose is to reconfigure the municipal growth economy and creating jobs.

KPA1 : Spatial Rationale and Land use projects

The municipality has developed the land use management scheme. That was done through the assistance of the district municipality. All the councilors and the traditional leaders were consulted before the scheme could be proclaimed. The scheme was developed in 2006/7 financial year in order to amalgamate the erstwhile Alldays town planning scheme with the rest of Blouberg which had no access to any town planning practice. In terms of the scheme most of the areas in Blouberg have a predominant zoning of agriculture, followed by residential one.

KPA 2: Basic service Delivery

The main objective of Blouberg Local Municipality is providing electricity to all households by 2014. The Municipality is a licensed electricity distributor.

KPA 3: Local Economic Development projects

KPA 4: Good Governance and Public participation

KPA 5: Financial Viability Projects

KPA 5: Municipal Transformation and Institutional Development

2.4 Overview of Budget Related policy

The purpose of budget-related and financial policies is to provide a sound environment to manage the financial affairs of the municipality. The following are key budget relating policies:

- **Tariff Policy** – the policy prescribes the procedures for calculating tariffs. This policy is required in terms of Section 74 of the Local Government Municipal Systems Act, Act 22 of 2000.
- **Indigent Support Policy** – to provide access to and regulate free basic services to all indigent households.
- **Credit Control and Debt Collection Policy** – to provide for credit and debt collection procedures and mechanisms to ensure that all consumers pay for the services that are supplied.
- **Budget Policy** – this policy set out the principles which must be followed in preparing a medium term revenue and expenditure framework budget. It further ensures that the budget reflects the strategic outcomes embodied in the IDP and related strategic policies.
- **Investment Policy** – this policy was compiled in accordance with the Municipal Investment Regulations and ensures that cash resources are managed in the most efficient and effective manner possible.
- **Asset Management Policy** – the objective of the policy is to prescribe the accounting and administrative procedures relating to property, plant and equipment (assets).
- **Supply Chain Management Policy** – this policy is developed in terms of Section 111 of the Municipal Finance Management Act, Act 56 of 2003. The principles of this policy is to give effect to a fair, equitable, transparent, competitive and cost-effective system for the procuring of goods and services, disposing of goods and selecting of contractors in the provision of municipal services.
- **Cash management policy**- to ensure that there is a proper cash flow management and control.

The following policies were reviewed

- **Indigent support policy**-The threshold increased to R 2,700.00
- **Tariff Policy**-Rates increased by 5%.

The summary of amendments:

Indigent policy

Households earning a joint income of not more than R 2,700 per month (proof of payslips/copy of recent bond statements). Residents of Blouberg Local Municipality and Residents in possession of a valid South African Identity Document.

Tariffs Policy

Municipal services tariffs will increase by 5% on the following revenue sources e.g. Refuse removal, Water sanitation, Building plan, Advertisements, Animal pounds and Cemeteries.

NB: Electricity tariff will be increased by 5% subject to nersa 's approval.

As from July 2013 the following property rates will be applicable in terms of rateable properties:

| | |
|------------------------------------|----------|
| – Residential | : 0.005 |
| – Residential property consent use | :0.008 |
| – Impermissible or illegal use | :0.01 |
| – Vacant land | : 0.007 |
| – Farms | : 0.0015 |
| – State owned properties | :0.015 |
| – Business/Commercial | :0.01 |

SUPPLY CHAIN CONTROL MANAGEMENT

2.5 Overview of Budget assumptions

Circular 66 and the latest 67 of the National Treasury advice municipalities to develop credible budget for 2013/14 and also advice municipalities to consider the CPI of 5.6% and also advise the municipality to increase the salaries and wages for 2013/2014 budget year of 6.85 % (5.6

per cent plus 1.25 percent). Therefore salaries for both official and councilors is budgeted by 7%.The indigent register has been reviewed. The operating expenses are rising annually; the budget is considering various ways of reducing recurring expenditure by promoting the green economy and monitoring our austerity measures.

Municipalities must pay special attention to controlling unnecessary spending on non-essential activities.

The following assumptions were used in compiling the budget;

- ❖ Ensuring that expenditure is aligned to revenue and that the municipality has sufficient cash to finance the expenditure.
- ❖ Ensure that the municipality avoids borrowings.
- ❖ Ensure that the budget respond to priorities enlisted in the IDP.
- ❖ Review of all programmes and cost centers to minimize wastage.
- ❖ Reprioritization of expenditure programmes to curb the growing personnel and operating expenditure.
- ❖ Ensure that services are cost reflective, affordable and sustainable.
- ❖ Ensure that realistic revenue targets are set based on trends.

- ❖ Ensuring that service delivery and capital projects use labour intensive methods wherever appropriate
- ❖ Ensuring that service providers use labour intensive approaches;
- ❖ Supporting labour intensive LED projects
- ❖ Participating fully in the Expanded Public Works Programme; and
- ❖ Implementing interns programmes to provide young people with on-the-job training.
- ❖ Price benchmarking;
- ❖ Encourage the enforcement of remedial actions (penalties, litigations, restrictions etc.) on all suppliers that act fraudulently; and
- ❖ Refinement to the register for tender defaulters and the database of restricted supplies which must be checked prior to awarding of contracts in order to ensure that no restricted companies are awarded contracts.

2.6 Overview of budget funding

- The funding of operating and capital expenditure are funded as follow:

The above table shows the municipal investment. The Municipality is obliged to put aside a certain amount determined by Eskom for guarantee. Blouberg Municipality made provision of R 4 000 000.00 for Eskom guarantee and also earn interest on that.

The table shows the Funded operation Expenditure.

LIM351 Blouberg - Table A1 Budget Summary

| Description | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| Financial Performance | | | | | | | | | | |
| Property rates | 7,591 | 6,753 | 7,929 | 11,100 | 15,100 | 15,100 | – | 8,910 | 9,355 | 9,917 |
| Service charges | 7,088 | 8,436 | 6,723 | 12,873 | 12,873 | 12,873 | – | 12,607 | 13,363 | 14,165 |
| Investment revenue | 631 | 353 | 713 | 500 | 500 | 500 | – | 526 | 841 | 892 |
| Transfers recognised - operational | 51,236 | 61,718 | 77,631 | 96,631 | 96,631 | 96,631 | – | 104,108 | 119,834 | 150,898 |
| Other own revenue | 13,939 | 7,335 | 66,019 | 9,472 | 9,472 | 9,472 | – | 8,134 | 8,836 | 7,218 |
| Total Revenue (excluding capital transfers and contributions) | 80,484 | 84,596 | 159,015 | 130,576 | 130,576 | 130,576 | – | 134,285 | 152,230 | 183,090 |

The table below shows the Capital Funding

| <u>Capital expenditure & funds sources</u> | | | | | | | | | | |
|--|---------------|--------|--------|--------|--------|--------|---|--------|--------|--------|
| Capital expenditure | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |
| Transfers recognised - capital | 26,271 | 25,775 | 23,680 | 33,900 | 35,970 | 35,970 | – | 40,968 | 48,434 | 51,156 |
| Public contributions & donations | – | – | – | – | – | – | – | – | – | – |
| Borrowing | – | – | – | – | – | – | – | – | – | – |
| Internally generated funds | 8,625 | 2,530 | 1,703 | 7,050 | 5,696 | 5,696 | – | 5,280 | 2,540 | 1,241 |
| Total sources of capital funds | 34,896 | 28,305 | 25,383 | 40,950 | 41,666 | 41,666 | – | 46,248 | 50,974 | 52,397 |

Grant Revenue:

- Municipal Infrastructure Grant R34,565 ,000
- Department of Energy R 10,000,000
- Equitable Shares R 100,368,000
- Finance Management Grant R 1,650,000
- Municipal System Management Grant R 890,000
- EPWP R1000,000
- Own Revenue R 30,176,621

2.7 The following table shows the Expenditure on allocations and grant programmes

LIM351 Blouberg - Supporting Table SA19 Expenditure on transfers and grant programme

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| EXPENDITURE: | 1 | | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | | | |
| National Government: | | 51,236 | 61,718 | 77,631 | 93,631 | 93,631 | 93,631 | 104,108 | 119,834 | 150,898 |
| Local Government Equitable Share | | 49,268 | 60,017 | 75,548 | 90,331 | 90,331 | 90,331 | 100,568 | 117,100 | 147,981 |
| Municipal Systems Improvement | | 953 | 710 | 830 | 800 | 800 | 800 | 890 | 934 | 967 |
| Finance Management | | 1,015 | 991 | 1,254 | 1,500 | 1,500 | 1,500 | 1,650 | 1,800 | 1,950 |
| EPWP Incentive | | | | | 1,000 | 1,000 | 1,000 | 1,000 | - | - |
| Other transfers/grants [insert description] | | | | | | | | | | |
| Provincial Government: | | - | - | - | - | - | - | - | - | - |
| Other transfers/grants [insert description] | | | | | | | | | | |
| District Municipality: | | - | - | - | 3,000 | 3,000 | 3,000 | - | - | - |
| <i>Water Contribution</i> | | | | | 3,000 | 3,000 | 3,000 | - | - | - |
| Other grant providers: | | - | - | - | - | - | - | - | - | - |
| Other transfers/grants [insert description] | | | | | | | | | | |
| Total operating expenditure of Transfers and Grants: | | 51,236 | 61,718 | 77,631 | 96,631 | 96,631 | 96,631 | 104,108 | 119,834 | 150,898 |
| Capital expenditure of Transfers and Grants | | | | | | | | | | |

| | | | | | | | | | |
|--|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| National Government: | 25,057 | 20,406 | 34,777 | 33,904 | 33,904 | 33,904 | 44,565 | 48,434 | 51,156 |
| Municipal Infrastructure Grant (MG) | 18,728 | 13,235 | 27,573 | 30,904 | 30,904 | 30,904 | 34,565 | 38,434 | 41,156 |
| | 6,329 | 7,170 | 7,204 | 3,000 | 3,000 | 3,000 | 10,000 | 10,000 | 10,000 |
| Other capital transfers/grants [insert desc] | | | | | | | | | |
| Provincial Government: | - | - | - | - | - | - | - | - | - |
| Other capital transfers/grants [insert description] | | | | | | | | | |
| District Municipality: | 5,010 | 5,591 | 1,506 | 1,000 | 1,000 | 1,000 | - | - | - |
| <i>Electrification</i> | 5,010 | 5,591 | 1,506 | 1,000 | 1,000 | 1,000 | - | - | - |
| Other grant providers: | - | - | - | - | - | - | - | - | - |
| <i>[insert description]</i> | | | | | | | | | |
| Total capital expenditure of Transfers and Grants | 30,067 | 25,996 | 36,283 | 34,904 | 34,904 | 34,904 | 44,565 | 48,434 | 51,156 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | 81,303 | 87,715 | 113,914 | 131,535 | 131,535 | 131,535 | 148,673 | 168,268 | 202,054 |

2.7 Allocation and grant made by the municipality

There is no grant made by the municipality.

2.8 The following table shows the Councillor and board member allowances and employers benefits.

LIM351 Blouberg - Supporting Table SA22 Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration R thousand | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| | | A | B | C | D | E | F | G | H | I |
| <u>Councillors (Political Office Bearers plus Other)</u> | 1 | | | | | | | | | |
| Basic Salaries and Wages | | 4,615 | 4,431 | 6,539 | 7,796 | 7,296 | 7,296 | 7,807 | 8,354 | 8,855 |
| Pension and UIF Contributions | | 517 | 1,645 | 1,929 | 1,471 | 1,471 | 1,471 | 944 | 1,010 | 1,071 |
| Medical Aid Contributions | | | | | | | | | | |
| Motor Vehicle Allowance | | 1,678 | 602 | 886 | 883 | 883 | 883 | 1,574 | 1,684 | 1,785 |
| Cellphone Allowance | | 358 | 344 | 501 | 123 | 623 | 623 | 667 | 714 | 756 |
| Housing Allowances | | | | | | | | | | |
| Other benefits and allowances | | | | | | | | | | |
| Sub Total - Councillors | | 7,168 | 7,023 | 9,855 | 10,273 | 10,273 | 10,273 | 10,993 | 11,762 | 12,468 |
| % increase | 4 | | (2.0%) | 40.3% | 4.2% | - | - | 7.0% | 7.0% | 6.0% |
| <u>Senior Managers of the Municipality</u> | 2 | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |

| | | | | | | | | | | |
|--|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Municipality | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | - | - | - | - | - | - | - | - |
| <u>Other Municipal Staff</u> | | | | | | | | | | |
| Basic Salaries and Wages | | 19,649 | 23,022 | 26,745 | 34,825 | 34,999 | 34,999 | 37,325 | 39,603 | 42,021 |
| Pension and UIF Contributions | | 4,487 | 5,584 | 8,090 | 9,104 | 9,109 | 9,109 | 9,746 | 10,350 | 10,991 |
| Medical Aid Contributions | | 849 | 1,043 | 1,273 | 1,582 | 1,575 | 1,575 | 1,685 | 1,792 | 1,906 |
| Overtime | | 1,003 | 783 | 920 | 1,138 | 1,028 | 1,028 | 1,099 | 1,165 | 1,236 |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | 2,892 | 5,426 | 6,178 | 7,244 | 7,644 | 7,644 | 8,179 | 8,685 | 11,821 |
| Cellphone Allowance | 3 | 704 | 820 | 963 | 991 | 1,173 | 1,173 | 1,255 | 1,332 | 2,564 |
| Housing Allowances | 3 | 2,210 | 1,093 | 2,145 | 492 | 299 | 299 | 320 | 340 | 860 |
| Other benefits and allowances | 3 | 1,089 | 1,558 | (829) | 3,513 | 4,234 | 4,234 | 4,293 | 4,554 | 10,205 |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Other Municipal Staff | | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | 63,903 | 67,821 | 81,603 |
| % increase | 4 | | 19.6% | 15.7% | 29.5% | 2.0% | - | 6.4% | 6.1% | 20.3% |
| Total Parent Municipality | | 40,051 | 46,352 | 55,342 | 69,160 | 70,333 | 70,333 | 74,896 | 79,583 | 94,071 |
| | | | 15.7% | 19.4% | 25.0% | 1.7% | - | 6.5% | 6.3% | 18.2% |
| <u>Board Members of Entities</u> | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |

| | | | | | | | | | | |
|--|---|---|---|---|---|---|---|---|---|---|
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Board Fees | | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Board Members of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | - | - | - | - | - | - | - | - |
| Senior Managers of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Senior Managers of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | - | - | - | - | - | - | - | - |
| Other Staff of Entities | | | | | | | | | | |
| Basic Salaries and Wages | | | | | | | | | | |
| Pension and UIF Contributions | | | | | | | | | | |
| Medical Aid Contributions | | | | | | | | | | |
| Overtime | | | | | | | | | | |
| Performance Bonus | | | | | | | | | | |
| Motor Vehicle Allowance | 3 | | | | | | | | | |
| Cellphone Allowance | 3 | | | | | | | | | |
| Housing Allowances | 3 | | | | | | | | | |
| Other benefits and allowances | 3 | | | | | | | | | |
| Payments in lieu of leave | | | | | | | | | | |
| Long service awards | | | | | | | | | | |
| Post-retirement benefit obligations | 6 | | | | | | | | | |
| Sub Total - Other Staff of Entities | | - | - | - | - | - | - | - | - | - |
| % increase | 4 | | - | - | - | - | - | - | - | - |

| | | | | | | | | | | |
|--|-----|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Total Municipal Entities | | - | - | - | - | - | - | - | - | - |
| TOTAL SALARY, ALLOWANCES & BENEFITS | | 40,051 | 46,352 | 55,342 | 69,160 | 70,333 | 70,333 | 74,896 | 79,583 | 94,071 |
| % increase | 4 | | 15.7% | 19.4% | 25.0% | 1.7% | - | 6.5% | 6.3% | 18.2% |
| TOTAL MANAGERS AND STAFF | 5,7 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | 63,903 | 67,821 | 81,603 |

LIM351 Blouberg - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Ref | No. | Salary | Contributions | Allowances | Performance Bonuses | In-kind benefits | Total Package |
|---|------|-----|------------------|----------------|------------------|---------------------|------------------|-------------------|
| Rand per annum | | | | 1. | | | | 2. |
| Councillors | 3 | | | | | | | |
| Speaker | 4 | | 333,283 | 49,992 | 186,781 | | | 570,056 |
| Chief Whip | | | 312,452 | 46,868 | 176,433 | | | 535,753 |
| Executive Mayor | | | 416,603 | 62,491 | 228,170 | | | 707,264 |
| Deputy Executive Mayor | | | | | | | | - |
| Executive Committee | | | 1,413,738 | 222,623 | 895,030 | | | 2,531,391 |
| Total for all other councillors | | | 3,469,446 | 562,415 | 2,616,213 | | | 6,648,074 |
| Total Councillors | 8 | - | 5,945,522 | 944,389 | 4,102,627 | | | 10,992,538 |
| Senior Managers of the Municipality | 5 | | | | | | | |
| Municipal Manager (MM) | | | 614,481 | 141,447 | 268,208 | | | 1,024,136 |
| Chief Finance Officer | | | 544,416 | 125,332 | 225,359 | | | 895,107 |
| Director Corporate | | | 491,121 | 113,074 | 214,340 | | | 818,535 |
| Director Technical services | | | 491,121 | 113,074 | 214,340 | | | 818,535 |
| Director Community services | | | 491,121 | 113,074 | 214,340 | | | 818,535 |
| Director ED and Planning | | | 491,121 | 113,074 | 214,340 | | | 818,535 |
| List of each official with packages >= senior manager | | | | | | | | - |
| Total Senior Managers of the Municipality | 8,10 | - | 3,123,381 | 719,075 | 1,350,927 | | | 5,193,383 |
| A Heading for Each Entity | 6,7 | | | | | | | |

| | | | | | | | | |
|--|------|---|-----------|-----------|-----------|---|---|------------|
| List each member of board by designation | | | | | | | | |
| Total for municipal entities | 8,10 | - | - | - | - | - | - | - |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 10 | - | 9,068,903 | 1,663,464 | 5,453,554 | - | - | 16,185,921 |

2.9 The following table shows the monthly targets for revenue and expenditure and cash flow.

LIM351 Blouberg - Supporting Table SA25 Budgeted monthly revenue and expenditure

| Description | Ref | Budget Year 2013/14 | | | | | | | | | | | | Medium |
|---|-----|---------------------|--------|-------|---------|----------|----------|---------|----------|-------|-------|-----|-------|---------------------|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Y 2013/14 |
| Revenue By Source | - | | | | | | | | | | | | | |
| Property rates | | 333 | 5,843 | 233 | 333 | 333 | 233 | 233 | 233 | 333 | 233 | 233 | 333 | 8,9 |
| Property rates - penalties & collection charges | | | | | | | | | | | | | - | - |
| Service charges - electricity revenue | | 1,100 | 950 | 955 | 950 | 955 | 1,400 | 955 | 955 | 950 | 1,000 | 955 | 1,231 | 12,3 |
| Service charges - water revenue | | | | | | | | | | | | | - | - |
| Service charges - sanitation revenue | | | | | | | | | | | | | - | - |
| Service charges - refuse revenue | | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 21 | 20 | 2 |
| Service charges - other | | | | | | | | | | | | | - | - |
| Rental of facilities and equipment | | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 19 | 104 | 3 |
| Interest earned - external investments | | | | 200 | | 150 | | | 100 | | | | 76 | 5 |
| Interest earned - outstanding debtors | | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 32 | 52 | 4 |
| Dividends received | | | | | | | | | | | | | - | - |

| | | | | | | | | | | | | | |
|--|---------------|----------------|----------------|----------------|---------------|----------------|----------------|---------------|----------------|----------------|----------------|-----------------|-------------|
| Fines | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 50 | 97 | 6 |
| Licences and permits | 320 | 320 | 300 | 280 | 250 | 250 | 200 | 200 | 210 | 200 | 200 | 120 | 2,8 |
| Agency services | | | | | | | | | | | | - | |
| Transfers recognised - operational | 35,540 | | 1,000 | | 38,000 | | | 29,568 | | | | - | 104, |
| Other revenue | 326 | 326 | 326 | 326 | 326 | 356 | 326 | 326 | 326 | 356 | 356 | 245 | 3,9 |
| Gains on disposal of PPE | | | | | | | | | | | | - | |
| Total Revenue (excluding capital transfers and contributions) | 37,741 | 7,561 | 3,136 | 2,011 | 40,136 | 2,361 | 1,836 | 31,504 | 1,941 | 1,911 | 1,866 | 2,278 | 134, |
| <u>Expenditure By Type</u> | | | | | | | | | | | | | |
| Employee related costs | 5,485 | 5,285 | 5,285 | 5,285 | 5,385 | 5,285 | 5,285 | 5,285 | 5,285 | 5,285 | 5,285 | 5,463 | 63,9 |
| Remuneration of councillors | 916 | 916 | 916 | 916 | 916 | 916 | 916 | 916 | 916 | 916 | 916 | 915 | 10,9 |
| Debt impairment | | | | | | | | | | | | 3,400 | 3,4 |
| Depreciation & asset impairment | | | | | | | | | | | | 1,809 | 1,8 |
| Finance charges | | | | | | | | | | | | - | |
| Bulk purchases | 1,200 | 1,100 | 980 | 980 | 1,000 | 2,500 | 1,000 | 980 | 950 | 1,100 | 1,000 | 1,510 | 14,3 |
| Other materials | | | | | | | | | | | | 1,666 | 1,6 |
| Contracted services | 182 | 182 | 182 | 182 | 182 | 182 | 182 | 182 | 182 | 182 | 182 | 183 | 2,1 |
| Transfers and grants | | | | | | | | | | | | - | |
| Other expenditure | 3,799 | 2,799 | 2,799 | 2,199 | 2,299 | 2,799 | 2,799 | 3,799 | 2,799 | 2,799 | 2,799 | 2,655 | 34,3 |
| Loss on disposal of PPE | | | | | | | | | | | | - | |
| Total Expenditure | 11,583 | 10,283 | 10,163 | 9,563 | 9,783 | 11,683 | 10,183 | 11,163 | 10,133 | 10,283 | 10,183 | 17,602 | 132, |
| Surplus/(Deficit) | 26,159 | (2,721) | (7,027) | (7,552) | 30,354 | (9,322) | (8,346) | 20,342 | (8,191) | (8,372) | (8,317) | (15,324) | 1,6 |
| Transfers recognised - capital | 18,895 | 2,000 | | | 11,920 | | | | 11,750 | | | - | 44,5 |
| Contributions recognised - capital | | | | | | | | | | | | - | |
| Contributed assets | | | | | | | | | | | | - | |
| Surplus/(Deficit) after capital transfers & contributions | 45,054 | (721) | (7,027) | (7,552) | 42,274 | (9,322) | (8,346) | 20,342 | 3,559 | (8,372) | (8,317) | (15,324) | 46,2 |
| Taxation | | | | | | | | | | | | - | |
| Attributable to minorities | | | | | | | | | | | | - | |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | - | |

| | | | | | | | | | | | | | | |
|-------------------|---|--------|-------|---------|---------|--------|---------|---------|--------|-------|---------|---------|----------|------|
| Surplus/(Deficit) | 1 | 45,054 | (721) | (7,027) | (7,552) | 42,274 | (9,322) | (8,346) | 20,342 | 3,559 | (8,372) | (8,317) | (15,324) | 46,2 |
|-------------------|---|--------|-------|---------|---------|--------|---------|---------|--------|-------|---------|---------|----------|------|

2.10 The following table shows the service delivery budget implementation plan internal department.

LIM351 Blouberg - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| Description | Ref | Budget Year 2013/14 | | | | | | | | | | | | | | |
|---|-----|---------------------|--------|-------|---------|----------|----------|---------|----------|--------|-------|-------|------|--|---|---|
| | | July | August | Sept. | October | November | December | January | February | March | April | May | June | | | |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue by Vote | - | | | | | | | | | | | | | | | |
| Vote 1 - Mayor and Council | | 890 | | | | | | | | | | | | | - | 9 |
| Vote 2 - Budget and Treasury | | 35,124 | 6,276 | 389 | 447 | 38,384 | 398 | 403 | 398 | 29,811 | 398 | 403 | 555 | | | 1 |
| Vote 3 - Corporate Services | | 53 | 53 | 53 | 93 | 53 | 53 | 53 | 53 | 53 | 53 | 53 | 37 | | | 7 |
| Vote 4 - Community Services | | | 700 | | | | 300 | | | | | | | | - | |
| Vote 5 - Traffic Services | | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 302 | 123 | | | 3 |
| Vote 6 - Refuse and Parks | | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 34 | 33 | | | 4 |
| Vote 7 - Technical Services | | 4,001 | 3,201 | 3,651 | 901 | 2,750 | 951 | 951 | 901 | 2,551 | 951 | 1,101 | 642 | | | 2 |
| Vote 8 - Water and Sanitation | | | | | | | | | | | | | | | - | |
| Vote 9 - Roads and Storm Water | | 15,895 | | | | 10,950 | | | | 7,720 | | | | | - | 4 |
| Vote 10 - Economic Development and Planning | | 248 | 148 | 118 | 108 | 339 | 248 | 128 | 248 | 118 | 128 | 248 | 267 | | | 4 |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | | | - | |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | | | - | |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | | | - | |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | | | - | |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | | | - | |
| Total Revenue by Vote | | | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | | | | | |
|--|----------|---------------|---------------|----------------|-----------------|---------------|-----------------|----------------|----------------|---------------|----------------|----------------|----------------|--|--|--|--|
| | | 56,547 | 10,714 | 4,547 | 1,885 | 52,812 | 2,286 | 1,871 | 1,936 | 40,590 | 1,866 | 2,141 | 1,657 | | | | |
| <u>Expenditure by Vote to be appropriated</u> | - | | | | | | | | | | | | | | | | |
| Vote 1 - Mayor and Council | | 2,897 | 1,869 | 1,869 | 2,741 | 1,973 | 3,106 | 1,986 | 1,988 | 2,869 | 2,869 | 2,146 | 1,811 | | | | |
| Vote 2 - Budget and Treasury | | 1,646 | 2,193 | 2,392 | 2,492 | 2,108 | 1,320 | 1,539 | 1,539 | 1,139 | 1,239 | 1,839 | 2,097 | | | | |
| Vote 3 - Corporate Services | | 2,121 | 2,174 | 2,074 | 2,441 | 2,364 | 2,874 | 2,434 | 2,432 | 2,074 | 1,975 | 1,518 | 2,127 | | | | |
| Vote 4 - Community Services | | 915 | 899 | 877 | 900 | 912 | 1,002 | 911 | 913 | 915 | 1,135 | 805 | 1,146 | | | | |
| Vote 5 - Traffic Services | | 733 | 642 | 633 | 658 | 765 | 577 | 788 | 507 | 698 | 678 | 578 | 446 | | | | |
| Vote 6 - Refuse and Parks | | 29 | 29 | 29 | 14 | 29 | 13 | 19 | 29 | 19 | 29 | 19 | 22 | | | | |
| Vote 7 - Technical Services | | 1,547 | 1,770 | 1,527 | 1,847 | 1,647 | 2,447 | 2,035 | 1,647 | 1,837 | 2,167 | 1,548 | 1,485 | | | | |
| Vote 8 - Water and Sanitation | | | | | | | | | | | | | - | | | | |
| Vote 9 - Roads and Storm Water | | 589 | 477 | 476 | 558 | 561 | 580 | 573 | 567 | 574 | 377 | 563 | 383 | | | | |
| Vote 10 - Economic Development and Planning | | 733 | 642 | 733 | 658 | 765 | 877 | 788 | 807 | 898 | 878 | 778 | 676 | | | | |
| Vote 11 - [NAME OF VOTE 11] | | | | | | | | | | | | | - | | | | |
| Vote 12 - [NAME OF VOTE 12] | | | | | | | | | | | | | - | | | | |
| Vote 13 - [NAME OF VOTE 13] | | | | | | | | | | | | | - | | | | |
| Vote 14 - [NAME OF VOTE 14] | | | | | | | | | | | | | - | | | | |
| Vote 15 - [NAME OF VOTE 15] | | | | | | | | | | | | | - | | | | |
| Total Expenditure by Vote | | 11,210 | 10,695 | 10,610 | 12,308 | 11,124 | 12,796 | 11,073 | 10,428 | 11,023 | 11,347 | 9,794 | 10,193 | | | | |
| Surplus/(Deficit) before assoc. | | 45,336 | 19 | (6,063) | (10,424) | 41,687 | (10,510) | (9,202) | (8,492) | 29,567 | (9,481) | (7,653) | (8,536) | | | | |
| Taxation | | | | | | | | | | | | | - | | | | |
| Attributable to minorities | | | | | | | | | | | | | - | | | | |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | | | | |
| Surplus/(Deficit) | 1 | 45,336 | 19 | (6,063) | (10,424) | 41,687 | (10,510) | (9,202) | (8,492) | 29,567 | (9,481) | (7,653) | (8,536) | | | | |

2.11 Contract having future budgetary implication

Blouberg Local Municipality does not have Contract having future budgetary implication.

2.12 Capital expenditure details

The following table present details of the capital expenditure programme.

| | Amount | Wards |
|---|---------------|-------------------|
| SENWABARWANA INTERNAL STREETS PHASE 1 | 6,755,980 | 19 |
| SENWABARWANA TRAFFIC STATION PHASE 2 | 5,062,417 | 19 |
| LETHALENG PRSCHOOL | 2,100,000 | 11 |
| EDWINDALE PRESCHOOL | 2,100,000 | 13 |
| CRACOUW PRESCHOOL | 2,100,000 | 01 |
| PAX PRESCHOOL | 2,100,000 | 13 |
| BEN SERAKI SPORTS COMPEX UPGRADING | 2,250,000 | 14 |
| LANGLAAGTE (MANKGODI) MPCC | 6,300,000 | 05 |
| DILAENENG INTERNAL STREETS AND STORMWATER PHASE 2 | 2,200,000 | 08 |
| ELECTRIFICATION OF Msehleng,Raweshi,kgokonyane | 915,000 | 01 |
| ELECTRIFICATION Miltonduff,Hlako,addney,Milbank | 2,790,000 | 03 |
| ELECTRIFICATION OF SWEETHOME EXTENTION PHASE 1 | 450,000 | 07 |
| ELECTRIFICATION OF THORPE EXTENTION PHASE 1 | 450,000 | 21 |
| ELECTIRFICATION OF WITTEN EXTENTION PHASE 3 | 5,395,000 | 19 |
| LIGHTINING CONDUCTOR WEGDRAAI | 600,000 | 20 |
| INSTALLATION OF CCTV | 1,100,000 | Municipal offices |
| OTHER ASSETS | | Offices tools |

| | | |
|--------------|-------------------|--|
| | 3,579,800 | |
| TOTAL | 46,248,197 | |

2.13 Legislation compliance status

Every municipality is required by Acts to develop and adopt its Budget through the legal framework provided. In order to comply with the MFMA implementation requirement have been adhered to through the following activities:

- **In year reporting**
Reporting to National Treasury in electronic format was fully complied with on a monthly basis. Section 71 reporting to the Executive Mayor (within 10 working days) has done and includes monthly published financial performance on the Blouberg's website has progressively improved.

- **Internship programme**
The Blouberg is participating in the Municipal Financial Management Internship programme since 2005 and has employed five interns undergoing training in various divisions of the Financial Services Department. From 2005 interns three are permanently appointed as managers, three as accountant and six as clerks.

Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

Audit Committee

An Audit Committee has been established and is fully functional.

- **Service Delivery and Implementation Plan**

The detail SDBIP document is at a draft stage and will be finalised after approval of the 2012/13 MTREF in May 2010 directly aligned.

- **Annual Report**

Annual report is compiled in terms of the MFMA and National Treasury requirements.

- **Policies**

An amendment of the municipal policies has done .

2.14 Other supporting documents

LIM351 Blouberg - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

| Description | Ref | 2009/10 | 2010/11 | 2011/12 | Current Year 2012/13 | | | | 2013/14 Medium Term Revenue & Expenditure Framework | | |
|--|-----|-----------------|-----------------|-----------------|----------------------|-----------------|--------------------|-------------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Full Year Forecast | Pre-audit outcome | Budget Year 2013/14 | Budget Year +1 2014/15 | Budget Year +2 2015/16 |
| R thousand | | | | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | | | | |
| <u>Property rates</u> | | | | | | | | | | | |
| Total Property Rates | 6 | 7,591 | 6,753 | 7,929 | 11,100 | 11,100 | 11,100 | | 8,910 | 9,355 | 9,917 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Property Rates | | 7,591 | 6,753 | 7,929 | 11,100 | 11,100 | 11,100 | - | 8,910 | 9,355 | 9,917 |
| <u>Service charges - electricity revenue</u> | | | | | | | | | | | |
| Total Service charges - electricity revenue | 6 | 6,876 | 8,212 | 5,772 | 11,769 | 11,769 | 11,769 | | 12,357 | 13,099 | 13,885 |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - electricity revenue | | 6,876 | 8,212 | 5,772 | 11,769 | 11,769 | 11,769 | - | 12,357 | 13,099 | 13,885 |
| <u>Service charges - water revenue</u> | | | | | | | | | | | |
| Total Service charges - water revenue | 6 | | | 407 | 457 | 457 | 457 | | | | |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - water revenue | | - | - | 407 | 457 | 457 | 457 | - | - | - | - |
| <u>Service charges - sanitation revenue</u> | | | | | | | | | | | |
| Total Service charges - sanitation revenue | | | | 317 | 410 | 410 | 410 | | | | |
| <i>less Revenue Foregone</i> | | | | | | | | | | | |
| Net Service charges - sanitation revenue | | - | - | 317 | 410 | 410 | 410 | - | - | - | - |
| <u>Service charges - refuse revenue</u> | | | | | | | | | | | |
| Total refuse removal revenue | 6 | 213 | 224 | 226 | 238 | 238 | 238 | | 250 | 265 | 281 |
| Total landfill revenue | | | | | | | | | | | |

| | | | | | | | | | | |
|---|-----------------|--------------|---------------|--------------|--------------|--------------|----------|--------------|--------------|--------------|
| <i>less Revenue Foregone</i> | | | | | | | | | | |
| Net Service charges - refuse revenue | 213 | 224 | 226 | 238 | 238 | 238 | — | 250 | 265 | 281 |
| <u>Other Revenue by source</u> | | | | | | | | | | |
| <i>Advertisement</i> | 4 | | 3 | 20 | 20 | 20 | | 6 | 6 | 7 |
| <i>Building plans</i> | 90 | | 90 | 80 | 80 | 80 | | 100 | 106 | 112 |
| <i>Burial fees</i> | 31 | | 28 | 45 | 45 | 45 | | 47 | 50 | 53 |
| <i>Logbook & Carpots and Photo copies</i> | 48 | | 49 | 87 | 87 | 87 | | 81 | 85 | 91 |
| <i>Cattle pound</i> | 61 | | 29 | 85 | 85 | 85 | | 110 | 117 | 124 |
| <i>Connection fees and Reconnection fees</i> | 413 | | 114 | 60 | 60 | 60 | | 147 | 156 | 165 |
| <i>Database Registration</i> | 30 | | 32 | 25 | 25 | 25 | | 41 | 43 | 46 |
| <i>Development Fund</i> | | | 561 | 4 | 4 | 4 | | 525 | 557 | 590 |
| <i>Hawkers Fees</i> | 1 | | 1 | 63 | 63 | 63 | | 84 | 89 | 95 |
| <i>Sale of Stands</i> | 2,783 | | 7,664 | 1,500 | 2,220 | 2,220 | | 2,000 | 2,120 | 100 |
| <i>Tender Documents</i> | 49 | | 81 | 20 | 20 | 20 | | 42 | 45 | 47 |
| <i>Othe Income</i> | 3 7,823 | 4,276 | 54,035 | 2,568 | 2,068 | 2,068 | | 732 | 770 | 816 |
| Total 'Other' Revenue | 1 11,335 | 4,276 | 62,685 | 4,556 | 4,776 | 4,776 | — | 3,916 | 4,144 | 2,245 |
| <u>EXPENDITURE ITEMS:</u> | | | | | | | | | | |
| <u>Employee related costs</u> | | | | | | | | | | |
| <i>Basic Salaries and Wages</i> | 2 19,649 | 23,022 | 26,745 | 34,825 | 34,999 | 34,999 | | 37,449 | 39,734 | 45,360 |
| <i>Pension and UIF Contributions</i> | 5,336 | 6,627 | 8,090 | 9,104 | 9,109 | 9,109 | | 9,746 | 10,350 | 12,691 |
| <i>Medical Aid Contributions</i> | | | 1,273 | 1,582 | 1,575 | 1,575 | | 1,685 | 1,792 | 1,906 |
| <i>Overtime</i> | 1,003 | 783 | 920 | 1,138 | 1,028 | 1,028 | | 1,099 | 1,165 | 1,236 |
| <i>Performance Bonus</i> | | | — | — | | | | | | |
| <i>Motor Vehicle Allowance</i> | 4,685 | 6,246 | 6,178 | 7,244 | 7,644 | 7,644 | | 8,179 | 8,685 | 11,821 |
| <i>Cellphone Allowance</i> | | | 963 | 991 | 1,173 | 1,173 | | 1,255 | 1,332 | 2,564 |
| <i>Housing Allowances</i> | 2,210 | 1,093 | 2,145 | 492 | 299 | 299 | | 320 | 340 | 860 |
| <i>Other benefits and allowances</i> | | 1,558 | (829) | 3,513 | 4,234 | 4,234 | | 4,169 | 4,423 | 5,166 |
| <i>Payments in lieu of leave</i> | | | | | | | | | | |
| <i>Long service awards</i> | | | | | | | | | | |

| | | | | | | | | | | | |
|---|----|--------|--------|--------|--------|--------|--------|---|--------|--------|--------|
| Post-retirement benefit obligations | 4 | | | | | | | | | | |
| <i>sub-total</i> | 5 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | - | 63,903 | 67,821 | 81,603 |
| <u>Less: Employees costs capitalised to PPE</u> | | | | | | | | | | | |
| Total Employee related costs | 1 | 32,883 | 39,329 | 45,487 | 58,887 | 60,060 | 60,060 | - | 63,903 | 67,821 | 81,603 |
| <u>Contributions recognised - capital</u> | | | | | | | | | | | |
| <i>List contributions by contract</i> | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| Total Contributions recognised - capital | | - | - | - | - | - | - | - | - | - | - |
| <u>Depreciation & asset impairment</u> | | | | | | | | | | | |
| Depreciation of Property, Plant & Equipment | | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | | 1,809 | 4,520 | 11,744 |
| Lease amortisation | | | | | | | | | | | |
| Capital asset impairment | | | | | | | | | | | |
| Depreciation resulting from revaluation of PPE | 10 | | | | | | | | | | |
| Total Depreciation & asset impairment | 1 | 7,665 | 9,302 | 47,957 | 636 | 636 | 636 | - | 1,809 | 4,520 | 11,744 |
| <u>Bulk purchases</u> | | | | | | | | | | | |
| Electricity Bulk Purchases | | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | | 14,300 | 15,158 | 16,067 |
| Water Bulk Purchases | | | | | | | | | | | |
| Total bulk purchases | 1 | 8,423 | 9,313 | 12,574 | 13,000 | 12,250 | 12,250 | - | 14,300 | 15,158 | 16,067 |
| <u>Transfers and grants</u> | | | | | | | | | | | |
| Cash transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Non-cash transfers and grants | | - | - | - | - | - | - | - | - | - | - |
| Total transfers and grants | 1 | - | - | - | - | - | - | - | - | - | - |
| <u>Contracted services</u> | | | | | | | | | | | |
| Security | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | | 2,190 | 2,321 | 4,461 |

| | | | | | | | | | | | | |
|--|------------------|---|--------|--------|-------|--------|--------|--------|---|--------|--------|--------|
| | <i>sub-total</i> | 1 | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | - | 2,190 | 2,321 | 4,461 |
| Allocations to organs of state: | | | | | | | | | | | | |
| Electricity | | | | | | | | | | | | |
| Water | | | | | | | | | | | | |
| Sanitation | | | | | | | | | | | | |
| Other | | | | | | | | | | | | |
| Total contracted services | | | | | | | | | | | | |
| | | | 1,051 | 1,165 | 1,578 | 1,696 | 2,066 | 2,066 | - | 2,190 | 2,321 | 4,461 |
| Other Expenditure By Type | | | | | | | | | | | | |
| Collection costs | | | | | | | | | | | | |
| Contributions to 'other' provisions | | | | | | | | | | | | |
| Consultant fees | | | | | 385 | 1,000 | 700 | 700 | | 742 | 787 | 834 |
| Audit fees | | | 1,761 | | 1,841 | 1,663 | 2,063 | 2,063 | | 2,186 | 2,317 | 2,456 |
| General expenses | | 3 | 15,204 | 14,856 | 6,246 | 14,016 | 11,970 | 11,970 | | 12,796 | 13,564 | 16,377 |
| <i>Advertising</i> | | | 215 | 197 | 99 | 150 | 100 | 100 | | 106 | 112 | 119 |
| <i>Admin Fees</i> | | | 47 | 94 | 122 | 261 | 261 | 261 | | 276 | 293 | 311 |
| <i>Bank Charges</i> | | | 220 | 243 | 245 | 350 | 350 | 350 | | 371 | 393 | 417 |
| <i>Brsaries</i> | | | 23 | 14 | 2 | 20 | 20 | 20 | | 21 | 22 | 24 |
| <i>Conferences and Delegations</i> | | | 669 | 781 | 805 | 882 | 997 | 997 | | 1,057 | 1,120 | 1,186 |
| <i>Connection Charges</i> | | | | | 136 | | | | | | | |
| <i>Financial Managent Grant</i> | | | 493 | 433 | 731 | 1,000 | 1,000 | 1,000 | | 1,150 | 1,219 | 1,292 |
| <i>Fuel and Oil</i> | | | 1,452 | 1,894 | 2,354 | 2,756 | 2,556 | 2,556 | | 2,709 | 2,872 | 3,044 |
| <i>Insurance</i> | | | 254 | 184 | 397 | 435 | 435 | 435 | | 461 | 488 | 518 |
| <i>Levies Paid</i> | | | | | 68 | | | | | | | |
| <i>Licence Fees -Vehicle</i> | | | 72 | | 67 | 127 | 127 | 127 | | 92 | 98 | 104 |
| <i>Membership Fees</i> | | | 67 | 470 | 702 | 550 | 550 | 550 | | 583 | 618 | 655 |
| <i>Postage</i> | | | 17 | 17 | 3 | 21 | 21 | 21 | | 22 | 24 | 25 |
| <i>Printing and Stationery</i> | | | 540 | 524 | 588 | 609 | 599 | 599 | | 635 | 673 | 713 |
| <i>Rental of Office Equipment</i> | | | 873 | 925 | 897 | 901 | 901 | 901 | | 955 | 1,012 | 1,073 |
| <i>Telephone Costs</i> | | | | | 734 | | | 798 | | 846 | 897 | 950 |

| | | | | | | | | | | | |
|--|---|---------------|---------------|---------------|---------------|---------------|---------------|----------|---------------|---------------|---------------|
| | | 891 | 618 | | 898 | 798 | | | | | |
| Travel and Substance | | 2,715 | 3,135 | 4,649 | 3,792 | 4,884 | 4,884 | | 4,867 | 5,159 | 6,765 |
| Training | | 416 | 338 | 168 | 644 | 644 | 644 | | 683 | 724 | 767 |
| Stocks and Material | | 82 | 136 | 231 | 311 | 311 | 311 | | 330 | 349 | 370 |
| Valuation Costs | | 384 | 330 | 2,440 | 1,000 | 1,000 | 1,000 | | 550 | 583 | 618 |
| Payment to Sars | | | | 853 | | | | | | | |
| Ward Committee Expenses | | | | 2,606 | 2,738 | 2,738 | 2,738 | | 2,902 | 3,076 | 3,261 |
| Total 'Other' Expenditure | 1 | 26,396 | 25,190 | 27,369 | 34,123 | 33,024 | 33,024 | - | 34,341 | 36,401 | 41,881 |
| Repairs and Maintenance by Expenditure Item | 8 | | | | | | | | | | |
| Employee related costs | | | | | | | | | | | |
| Other materials | | | | | | | | | | | |
| Contracted Services | | | | | | | | | | | |
| Other Expenditure | | 646 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | | 1,666 | 1,766 | 1,890 |
| Total Repairs and Maintenance Expenditure | 9 | 646 | 1,262 | 2,029 | 5,481 | 5,071 | 5,071 | - | 1,666 | 1,766 | 1,890 |

2.15 Municipal manager 's quality certification.

QUALITY CERTIFICATE

I Municipal Manager of, hereby certify that the draft annual budget 2013/14 financial year and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulation made under the Act .

Print Name.....

Chief Financial Officer of Blouberg Municipality: Lim351

Signature.....

Date.....

Print Name.....

Municipal Manager of Blouberg Municipality: Lim351

Signature.....

Date.....