

A participatory municipality that turns prevailing

challenges into opportunities for growth and resources

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development through optimal utilization of available

## BLOUBERG MUNICIPALITY'S 2014/15 04<sup>th</sup> QUARTER INSTITUTIONAL





Kodunda

vision

A participatory municipality that turns prevailing challenges into opportunities for growth and resources

development through optimal utilization of available

margare charters

Mission

To ensure delivery of quality services through community participation and economic growth and job creation of enabling environment for economic growth and job creation

Project	Objectives	KPI No	KPI/Measurable Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
Construction of Senwabarwana Internal Street and storm water road Phase 3	To provide approximately 1.6 kilometers accessible and user friendly of internal street and storm water road to Senwabarwana community by 2014.	1.	% construction of Senwabarwana internal street and storm water phase 3.	Upgrading of approximately 1.6km of internal Streets from gravel to surface with 80mm interlocking Blocks and storm water channeling.	New Indicator	(100% Complete): COMPLETION STAGE: Practical Completion, Completion, and Close-up Reports and As-Built Drawings Development.	Target not achieved 85% complete Earthworks, Layer works and kerbing are complete and paving and storm water channels are underway.	Delay in delivery of paving bricks.	The supplier was requested to deliver material in bulk to avoid delays.	Technical Services
Construction of SlaaphoekCreche	To provide the community of <b>Slaaphoek</b> with child care facility	2.	% completion of the structure planned.	Slaaphoek ECDC constructed and availed for occupation	New Indicator	(100% Complete): <u>CONSTRUCTION</u> <u>STAGE</u> - Finishes and Playground. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	Target achieved 100% complete	None	None	Technical Services
Construction of DevilliersdaleCreche	To provide the community of <b>Devilliersdale</b> child care facility	3.	% completion of the structure planned.	Devilliersdale ECDC constructed and availed for occupation	New Indicator	(100% Complete): <u>CONSTRUCTION</u> <u>STAGE</u> - Finishes and Playground. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	Target exceeded 100% complete	None	None	Technical Services
Indermark internal streets & storm water	To provide approximately 1.6 kilometers accessible and user friendly of internal street and storm water road	4.	% completion of Indermark internal Streets & storm water.	Upgrading of approximately 1.6km of internal Streets from gravel to surface with	New Indicator	(100% Complete): COMPLETION STAGE: Practical Completion, Completion, and Close-up Reports and As-Built Drawings	<u>Target</u> <u>achieved</u> 100% complete	None	None	Technical Services

				interlocking Blocks and storm water channeling.						
Construction of BersebaCreche	To provide the community of <b>Berseba</b> with child care facility	5.	% completion of the structure planned.	Berseba ECDC constructed and availed for occupation	New Indicator	(100% Complete): <u>CONSTRUCTION</u> <u>STAGE</u> - Finishes and Playground. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	Target achieved 100% complete	None	None	Technical Services
Construction of MotlanaCreche	To provide the community of <b>Motlana</b> with child care facility	6.	% completion of the structure planned.	Motlana ECDC constructed and availed for occupation	New Indicator	(100% Complete): <u>CONSTRUCTION</u> <u>STAGE</u> - Finishes and Playground. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	Target achieved 100% complete	None	None	Technical Services
Construction of BognafarmCreche	To provide the community of <b>Bognafarm</b> with child care facility	7.	% completion of the structure planned.	Bognafarm ECDC constructed and availed for occupation	New Indicator	(100% Complete): <u>CONSTRUCTION</u> <u>STAGE</u> - Finishes and Playground. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	Target achieved 100% complete	None	None	Technical Services
Upgrading of Ben Seraki Sports Complex Phase 1 Upgrading of Ben	To provide the community of Mafateng and ward 14 with access to sports facility.	8.	% of completed construction work for the sporting facility % of completed	Construction of new Fence and installation of access gates, Construction of Guardhouse, Services connections (Water, Electricity). Construction	Roll- over Project New	N/A (100% Complete):	Target achieved 100% complete Target	None	None . None	Technical Services

Seraki Sports Complex Phase 2	community of Mafateng and ward 14 with access to sports facility.		construction work for the sporting facility	of new Fence and installation of access gates, Construction of Guardhouse, Services connections (Water, Electricity).	Indicator	CONSTRUCTION STAGE - Brickwork, Steel Roof work, Soccer, Tennis, Volley Ball, Netball Pitch, Ablution Facilities, Grand Stand, Change Rooms, and finishes. <u>COMPLETION</u> <u>STAGE</u> : Practical Completion, Completion, Close-up Reports and As-Built Drawings Development.	achieved 100% complete			
Construction of Dilaeneng Internal Street and storm water road	To provide approximately 0.7 kilometers accessible and user friendly of internal street and storm water road to Dilaeneng community by 2014.	10.	% completion of Dilaeneng Internal Street and storm water road	Upgrading of approximately 0.7km of internal Streets from gravel to surface with 80mm interlocking Blocks and storm water channeling	New Indicator	(100% Complete): COMPLETION STAGE: Practical Completion, Completion, and Close-up Reports and As-Built Drawings Development.	Target achieved 100% complete	None	None	Technical Services
InveraanMulti Purpose Community Centre	To provide the community of Inveraan and wards 09, 07, 14 and 03 with Multipurpose Centre to have access to government services within 30 kilometer radius.	11.	% of completion of construction work	Multipurpose Community Centre completed and fully functional	New Indicator	(100% Complete): COMPLETION STAGE: Practical Completion, and Close-up Reports and As-Built Drawings Development.	Target not achieved 75% Complete Foundations, VIP toilet, brick work, plastering, Offices and guard house Complete: currently busy with, fence, painting, tilling and electricity.	Poor performance of contractor	The contractor is currently on terms as per the GCC.	Technical Services
Electrification of Ward 20 Ext( Motadi and Gideon)	To provide 40 households of Ward 20 Ext with basic electricity	12.	% completion electrification of ward 20 Ext( Motadi and Gideon)	40 households connected and energized.	New Indicator	N/A	Target   achieved   100%   complete   Practical   Completion.	None	None	Technical Services

Electrification of	To provide 22	13.	% completion	22 households	New	N/A	Target	None	None.	Technical Services
Silvermyn Ext	households ofSilvermyn Ext with basic electricity	13.	electrification of Silvermyn Ext	connected and energized.	Indicator	N/A	100% complete Practical Completion.	None	None.	
Electrification of Diepsloot	To provide 22 households ofDiepsloot with basic electricity	14.	% completion electrification of Diepsloot	22 households connected and energized	New Indicator	N/A	Target not achieved 100% complete	None	None	Technical Service
Electrification of Mongalo	To provide 30 households ofMongalo with basic electricity	15.	% completion electrification of Mongalo	30 households connected and energized	New Indicator	N/A	Target not achieved 100% complete	None	None	Technical Service
Electrification of Ward 17 Ext( Sias, Grootpan, Simpson and Arrie	To provide 136 households of Ward 17 with basic electricity	16.	% completion electrification of Ward 17 Ext( Grootpan, Simpson and Arrie	136 households connected and energized	New Indicator	N/A	Target not achieved85% Pegging for digging of holes, planting, Stringing of MV and LV conductors and installation of pole tops Transformer mounting and complete. Installation of meters is underway.	Contractor terminated his contract due to under coating.	The second bidder is appointed and currently busy with construction.	Technical Service

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				KPA 2: MUNIC	IPAL TRANSFORMATI					
Special n Focus ir s	To promote the needs and interests of special focus groupings.	17.	No of Women Forum resuscitated	1	Women Calendar	N/A	<u>Not</u> <u>Applicable for</u> <u>the quarter</u>	Delay in terms of the appointment of special focus officer.	To fast truck appointment of the special focus person in the next financial year.	Municipal Manager's Office
		18.	No of women ' forum meeting held	Four(4) meetings	Women Calendar	1	<u>Target not</u> <u>achieved</u>	Same as above	Same as above	Municipal Manager's Office
		19.	%implementati on of Women Forum resolutions	100% implementa tion of resolutions	Women Forum resolutions	100% impleme ntation of resolutio ns	Target not achieved 0 % resolution implemented	Same as above	Same as above	Municipal Manager's Office
		20.	No of Children Forum established	1	Children calendar	N/A	<u>Not</u> Applicable for the quarter	Same as above	Same as above	Municipal Manager's Office
		21.	No of Children Forum held	Four(4) meetings	Children calendar	1	<u>Target not</u> <u>achieved</u>	Same as above	Same as above	Municipal Manager's Office
		22.	%implementati on of Children Forum resolutions	100% implementa tion of resolutions	Children Forum Resolutions	100% impleme ntation of resolutio ns	Target not achieved 0 % resolution implemented	Same as above	Same as above	Municipal Manager's Office
		23.	No of Youth Council resuscitated	1	Youth Programme	N/A	<u>Not</u> Applicable for the quarter	Same as above	Same as above	Municipal Manager's Office
		24.	No of Youth Council meetings held	Four (4) Meetings	Youth Programme	1	<u>Target not</u> <u>achieved</u>	Same as above	Same as above	Municipal Manager's Office
		25.	%implementati on of Youth Council resolutions	100% implementa tion of resolutions	Youth council Resolutions	100% impleme ntation of resolutio ns	Target not achieved 0 % resolution implemented	Same as above	Same as above	Municipal Manager's Office
	To support the reduction of new HIV/AIDS infection by 2018	26.	No of disability forum resuscitated	1	Disability forum in place	N/A	Not Applicable for the quarter	None	None	Municipal Manager's Office

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					KPA 2	: MUNICIPAL	RANSFORMATI	ON AND ORG	ANISATIONAL DEV	ELOPMENT		
		27.	No of disability forum held		Four (4) meetings		Disability forum in place	1	Target Achieved. The disability forum was held on the 15 <sup>th</sup> May 2015	None	None	Municipal Manager's Office
		28.	% implementation of disability forum, resolution		100% implementa tion of resolutions		disability forum Resolutions	100% impleme ntation of resolutio ns	<u>Target Not</u> <u>achieved0 %</u> <u>resolution</u> <u>implemented</u>	No disability forum meetings were held as there is no responsible officer for the unit	To fastrack appointment the responsible officer	Municipal Manager's Office
		29.	No of Local HIV/AIDS council meeting held		4 Meetings		HIV/AIDS Programme	1	Target Achieved. 1 meetings were held quarterly	None	None	Municipal Manager's Office
		30.	% of implementation of HIV/AIDS council resolutions		100% implementa tion of resolutions		HIV / AIDS Council Resolutions	100% impleme ntation of resolutio ns	Target Achieved. 100% resolutions were implemented.	None	None	Municipal Manager's Office
		31.	No of Local Aids Council technical committee meetings organized		4 Meetings		HIV/AIDS Programme	1	Target Achieved The LACTC meeting was held on the 18 June 2015.	None	None	Municipal Manager's Office
		32.	No of the WAC established (WARD AIDS COUNCIL)		12		Blouberg AIDS C council in place	3	Target <u>achieved</u> . 5 WAC have been established	The TOR was finalized in the 3 <sup>rd</sup> quarter and the capacity building workshop for the Key stakeholders were facilitated on the 26 <sup>th</sup> march 2015.	All wards will be finalized in the2015/16 FY and the launch will be done in the first quarter.	Municipal Manager's Office
		33.	No of HAST(HIV AND AIDS STI AND TB) awareness		4		Calendar events	1	Target Achieved. Candle lighting commemoratio n at kibi	None	None	Municipal Manager's Office

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					KPA 2	: MUNICIPAL	TRANSFORMATIO	ON AND ORG	ANISATIONAL DE	ELOPMENT		
			campaigns and preventions held						catchment area			
		34.	No of the community based organization forum held		4		CBO Database	1	Target achieved. The meeting was held in June 2015.	None	None	Municipal Manager's Office
Sports Council	To coordinate Sporting activities	35.	No of sports council Resuscitated		1		Sports council in place	N/A	<u>Not</u> <u>Applicable for</u> <u>the quarter</u>	None	None	Municipal Manager's Office
		36.	No of sports council meetings held		4 meetings		Sports council in place	1	<u>Target</u> <u>achieved.</u> Interim Sports Council meetings held during May 2015	None	None	Municipal Manager's Office
		37.	% of implementation of sports council resolutions		100% implementa tion of resolutions		Sports council in place	100% impleme ntation of resolutio ns	Target achieved. 100% of resolutions were implemented	None	None	Municipal Manager's Office
Sports Coordination		38.	No of Federations meetings held( Boxing and Soccer)		8 federations meetings held(Boxin g & Soccer)4 Boxing and 4 Soccer		Sports development Plan	1 quarterly meeting per each federatio n	Target achieved. 1 Meetings with federations were held	None	None	Municipal Manager's Office
Sports Development for Employees	To promote team building and good health amongst employees through sports	39.	No of activities on sports development reported		35 Activities per annum		Sport development Plan	8 Activities	Target achieved. Employees participated in sports on Wednesdays 12 activities took place	None	None	Municipal Manager's Office

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						: MUNICIPAL	TRANSFORMATI		ANISATIONAL DEV	<b>ELOPMENT</b>		
Skill development	To address the retention of skilled personnel	40.	To review the retention strategy		01 strategy revised	01	Organization al structure available	01 strategy revised	<u>Target</u> <u>achieved.</u> Retention strategy revised	None	None	Corporate Services
	To address skills gaps	41.	No of employees trained		450 employees trained		Work Skills Plan	Skills gaps addresse d	Target not achieved. 63 employees trained	Budget constraints	Training of the outstanding in the 2015/2016 financial year	Corporate services
		42.	No of WSP developed and submitted to Dept labour by 30/04		1 WSP developed and submitted to Dept of labour by 30 April		WSP approved	Target Achieved	1 WSP developed and submitted to Dept of Labour	None	None	Corporate Services
		43.	No of WSP annual report developed		1 WSP report submitted by 30 may		WSP	01 WSP report develope d and submitte d	<u>Target</u> <u>achieved</u> <u>01 WSP</u> developed	None	None	Corporate Services
		44.	% implementation of WSP		100% implementa tion of WSP		WSP	100%	Target not achieved 30% of WSP implementation	Budget constraints	To be prioritized in the next FY	Corporate Services
	To address skills gaps for external stakeholders(in cluding learnerships and internships)	45.	No External stakeholders capacitated through learner ships and internships programmes		300 learners(LE D: 200, Plumbing:2 0,Electrical: 40, MFMA:20, Traffic Officers: 20)		Workplace Skills Plan	300 learners capacitat ed	<u>Target</u> <u>achieved</u> 520 learners capacitated	None	None	Corporate Services
IT Software and Licensing	To have secure and licensed software	46.	To purchase software licenses		3 software licenses purchased		Licensed Exchange Server and MS	N/A	<u>Not</u> Applicable for the quarter	None	None	Corporate Services

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	1		r	F	KPA 2	: MUNICIPAL		ON AND ORG	ANISATIONAL DEV	ELOPMENT		
Plant and Equipments	To constantly maintain municipal plant and equipment in order to keep it in good working order	47.	No of plant and equipment kept in good working order		12 plant and equipment kept in good working order		Exchanged New Indicator	12 plant and equipme nt kept in good working order	Target not achieved 06 plant and equipments maintained	One CITI GOLF was disposed off as it was written off, two tipper trucks referred to the mechanics, an excavator and grader require new parts.	Two tipper trucks referred to the panel beaters, and the external mechanic sourced to repair the other broken plant.	Corporate Services
Purchase of furniture	To purchase furniture for the new Satellite offices including the new traffic station	48.	% budget spent on purchase of furniture		Satellite fully furnished		Opening of the new satellite office	N/A	<u>Not</u> Applicable for <u>the quarter</u> .	The Langlaagte satellite office was not completed by the end of the financial year.	The furniture for the satellite shall be purchased in the first quarter of the new financial year( 2015/2016)	Corporate Services
Electrical Maintenance	To ensure proper maintenance of the Electrical network and addressing reported breakdowns	49.	% of Procurement of Electricity Equipment for Maintenance and Post Connections		60 X20 Amp meter Boxes and other related materials for post connection and other small materials for electrical routine maintenanc e		Existing Electrical network	100% maintena nce work performe d	Target achieved 100% maintenance work performed and purchased of meter boxes and related materials for post connection.	None	None	Technical Services
Transformer s	Purchasing of Transformers	50.	% Transformers purchased( No of transformers		Transforme rs Purchased when		Transformer Breakdowns	100%	Target achieved 100% (8 transformers	None	None	Technical Services

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						MUNICIPAL	TRANSFORMATIO	ON AND ORG	ANISATIONAL DEV	ELOPMENT	•	
			purchased and installed by No of transformers requested )		required.				purchased and installed.)			
Culverts	To Purchase and construct12 culverts	51.	No of culverts constructed at papegai,Monye bodi,Pax Ext, Maphoto, Avon, Makaipea, Makgari and Milbank		12 Culverts per annum		Maintenance Plan	3	Target not achieved. 1 Culvert was contstructed	Continuous breakdown of plant.	Request assistance from the Department of Public Works	Technical Services
Operation and Maintenance of internal Streets	To ensure proper maintenance of all surfaced and gravel internal streets and access Roads and related storm water control	52.	No of KM of internal street graded		400km internal Street graded		Operation maintenance Plan	100km internal street graded	Target not achieved. 38km of internal streets graded and maintained.	Continuous breakdown of plant.	Establishmen t of pilot program and outsource the repair of plant. Request assistance from the Dept of Public Works.	Technical Services
		53.	No of KM of internal street re-graveled		20km internal street re- graveled		Operation maintenance Plan	5km internal street re- graveled	Target not achieved. 4km of internal streets re- graveled	Continuous breakdown of plant.	Establishmen t of pilot program and outsource the repair of plant. Request assistance from the Dept of Public Works.	Technical Services
		54.	No of Sports Ground graded		60 Spots Ground Graded		Operation maintenance Plan	15 sports ground graded	TARGET ACHIEVED NOT 10 Sports ground graded	Continuous breakdown of plant.	Establishmen t of pilot program and outsource the repair of plant. Request	Technical Services

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						: MUNICIPAL	TRANSFORMATIO	ON AND ORG	ANISATIONAL DEV	ELOPMENT	assistance from the Dept of Public Works.	
Employee Wellness	To promote Employee Wellness and manage Injuries on duty (IOD)	55.	No of Medical Surveillance and wellness campaigns		2 medical surveillanc e conducted and 2 awareness campaigns		Two x medical surveillance and campaigns	1 Medical Surveilla nce	<u>Target</u> <u>achieved.</u> 1 Medical surveillances conducted.	None	None	Corporate Services
Office equipment	To procure Office Equipment	56.	% budget spent on maintenance of office equipments		All offices with good working equipment		Equipments and maintenance plan	30%	Target not achieved Only 10% of the budget was spent on maintenance as 20% was spent in the third quarter	The budget was spent in the third quarter.	The budget for maintenance was increased in the 2015/2016 financial year	Corporate Services
IT Backup Systems	Renewal of backup system	57.	% IT Backup system and maintenance		Reliable and available backups		New indicator	100% running backup system	<u>Target not</u> achieved	Budget constraints. The municipality under budgeted for the programme.	The budget for the backup was increased by R1.5 Million in 2015/2016 financial year.	Corporate Services
Vehicle Purchase	To purchase vehicles	58.	No. vehicles purchased		1 Mayoral Car, 8 Vans( 4 community services and 4 Technical Services)		Budget vote for purchase of vehicles catered for in the 2014/15	N\A	<u>Not</u> <u>Applicable for</u> <u>the quarter</u>	None	None	Corporate Services
Waste Management	To ensure a safe and clean environment by implementing the IWMP	59.	% implementation of the implementation of an IWMP.		100% implementa tion of the IWMP		Approved IWMP	100% impleme ntation	Target achieved. Action plan was approved on the 03 <sup>rd</sup> September 2014.	None	None	Community Services

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					KPA 2	: MUNICIPAL 1	RANSFORMATI	ON AND ORG	ANISATIONAL DEV	ELOPMENT		
									Resolution no. OWC 6.3.1. Implementation done at 100%.			
Waste management expansion	To expand waste collection to three villages within the municipality	60.	No of villages provided (extension) with waste management Machaba, Harriswhich, Tolwe and Eldorado village.		Waste expanded to the 4 villages.		Waste collected at 16 villages.	100% collection at all villages	Target not achieved. Only awareness campaign done at Harriswitch and Machaba villages on the 23 <sup>rd</sup> July 2014 and the 03 <sup>rd</sup> June 2015.	Delay by the district municipality to purchase the refuse compactor truck.	To be done in the 2015/16 financial year.	Community Services
Environment al Management	To ensure a safe and clean environment by implementing the Environmental Management Plan (EMP)	61.	To develop and implement EMP action plan		EMP action plan developed and implemente d		Approved EMP	100% impleme ntation	Target achieved. Action plan was approved on the 03 <sup>rd</sup> September 2014. Resolution no. OWC 6.3.1. implementation done at 100%.	None	None	Community Services
Environment al Education and Awareness	To educate communities on environmental issues	62.	No of Awareness & Educational campaigns conducted.		12 awareness campaigns conducted		Approved Environment al plan	3 Awarene ss & Educatio nal campaig ns	TARGET ACHIEVED. 3 environmental awareness campaigns were held.	None	None	Community Services
Implementati on of the Disaster Management Plan	Action plan developed for the implementation of DMP.	63.	To develop and implement DMP action plan		DMP action plan developed and implemente d		Approved DMP	100% impleme ntation	TARGETACHIEVED.Action planwas approvedon the 03rdSeptember2014.Resolution no.OWC 6.3.1.	None	None	Community Services

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			Γ		KPA 2	: MUNICIPAL	TRANSFORMATIO	ON AND ORG	ANISATIONAL DEV	ELOPMENT		
									Implementation			
Disaster	To educate	64.	No of		04		Approved	1	done at 100%	None	None	Community
Education	communities	04.	Awareness &		04 awareness		Approved Disaster	Awarene	ACHIEVED.	None	None	Services
and	on disaster		Educational		campaigns		Management	ss &	01 awareness			
Awareness	issues		campaigns conducted.		conducted		plan	Educatio nal campaig ns	campaign held.			
Licensing and registration of vehicles Management	Development of An action plan to improve the registration and licensing services	65.	To develop action plan for the management of the licensing and registration of vehicles.		action plan developed and implemente d		2013/14 traffic and licensing management operational plan	100% Impleme ntation of the plan	TARGETACHIEVED.Action planwas approvedon the 03rdSeptember2014.Resolution no.OWC 6.3.1.implementationdone.	None	None	Community Services
Traffic Management	To improve and ensure the safety of road users	66.	% implementation of the traffic management operational plan		100% implementa tion.		2013/14 traffic management operational plan	100% Impleme ntation of the plan	TARGET ACHIEVED. Action plan was approved on the 03 <sup>rd</sup> September 2014. Resolution no. OWC 6.3.1. implementation done at 100%.	None	None	Community Services
		67.	To purchase traffic management system		Traffic manageme nt system purchased and functional		2013-14 Traffic management operational plan	100% functiona I system	TARGET NOT ACHIEVED. the system was not purchased.	Delay for the procurement of the system	Prioritized into the 2015/16 financial year.	Community Services
		68.	% implementation of the Community safety plan		100% implementa tion of the community safety plan		Approved community safety plan	100% impleme ntation	TARGET ACHIEVED. Action plan was approved on the 03 <sup>rd</sup>	None	None	Community Services

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		ī			KPA 2	: MUNICIPAL 1	RANSFORMATIO	ON AND ORG	ANISATIONAL DEV	ELOPMENT		
							0010/11		September 2014. Resolution no. OWC 6.3.1. Implementation done at 100%.			
		69.	No of joint operations conducted.		12 joint operations		2013/14 Traffic Management Operational Plan	03 joint operation s	TARGET ACHIEVED. 03 joint operations were held.	None	None	Community Services
By-law enforcement	To enforce Municipal By- laws to ensure community safety	70.	% implementation of municipal By-laws		100% enforceme nt of By- laws		Existing By- laws	100% impleme ntation of the by- laws	TARGET NOT ACHIEVED. The by-laws were implemented at 30%.	None	None	Community Services
Pound management	Review of the Pound Operation Plan	71.	% implementation of pound operational plan		100%		Old pound operation plan	100% impleme ntation	TARGETACHIEVED.Action planwas approvedon the 03rdSeptember2014.Resolution no.OWC 6.3.1.Implementationdone at 100%.	None	None	Community Services
Transport planning	To improve public transport management	72.	% implementation of the Local ITP( Integrated Transport Plan)		100% implementa tion of the ITP		Integrated Transport plan in place	100% impleme ntation	TARGETACHIEVED.Action planwas approvedon the 03rdSeptember2014.Resolution no.OWC 6.3.1.Implementationdone at 100%.	None	None	Community Services
Purchase of Computers	To purchase Computers	73.	% budget spent on		Buy 36 Desktops,		5 Laptops 6 Desktops	N/A	Target not applicable for		Prioritized for 2015/2016	Corporate Services

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						: MUNICIPAL		ON AND ORG	ANISATIONAL DEV	ELOPMENT		
			purchasing of computers		20 Laptops &8 Printers		4 Printers 2 Scanners		the quarter.			
Occupational Health and safety	To ensure that the safety of the employees is guaranteed.	74.	% implementatio n of the OHS Plan		100%		OHS Plan in place	Plan approved by the Council	Target achieved 100% implementation of approved plan	None	None	Corporate Services
Employment Equity	To ensure that recruitment is done in line with the Employment Equity Plan	75.	% implementation of the Employment Equity Plan		Two white employees and one African female at senior manageme nt. 7 African females		One female senior manager and one professional white. one African female	100%	Target Not achieved. 50 <u>%</u>	Adverts could not attract the minority groups	Revision of EE plan in the next financial year	Corporate Services
Labour relations	To maintain good working relationship between Employees and Employer	76.	% Labour relation cases attended.		100% cases attended within 14 working days		!00% of cases resolved internally	100% cases attended	Target achieved 100% cases attended	None	None	Corporate Services
Evacuation plan	To ensure safety of employees during disaster/danger	77.	No of drills conducted		4 drills conducted		Approved evacuation plan	1 drill	TARGET ACHIEVED. 1 drill was held on the 06 <sup>th</sup> June 2015.	None	None	Community Services
Decentralizat ion of municipal services	To ensure that municipal services are decentralized to satellite offices.	78.	%functionality of municipal satellite offices		Five(5)mun icipal satellite offices (Alldays; Eldorado; Tolwe; Raweshi and Senwabarw ana)		There are currently 4 functional satellite offices with the 5th earmarked for operational and established	100% functiona I satellite offices	TARGET ACHIEVED. All 5 satellite offices are functional at 100%.	None	None	Community Services

Project	Objectives	KPI No	Original KPI/Measurable Objective	Revised KPI/Measure able Objective	Annual Target	Revised Target	Baseline	Q4(Apr- Jun)	Actual Performance	Reason for Variance	Corrective measures	Responsibil ity
			-			MUNICIPAL		on and org	ANISATIONAL DE	/ELOPMENT		
					performing delegated powers and functions at 100%		the sixth one.					
Performance Management System Implementati on	To ensure that the work of all the employees is managed and monitored.	79.	No of quarterly Assessment conducted		4 Assessmen t sessions coordinated and conducted		PMS Policy	1	<u>Target not</u> <u>achieved</u>	Third Quarter individual assessment is not formal and also not compulsory	The remaining assessments to be finalized	Economic Developme nt and Planning
		80.	No of Performance Steering Committee Meetings coordinated		4 quarterly meetings.		IDP process plan	1	Target achieved. 1 IDP Steering committee sessions conducted	None	None	Economic Developme nt and Planning
		81.	No of institutional performance reviews session conducted		4 (1 per quarter)		IDP process plan	1	Target <u>achieved.</u> 1 institutional performance review session conducted.	None	None	Municipal Manager's Office
		82.	% of Unit Managers with signed performance plans (# of unit managers with plans/total # of managers)		100%		PMS policy available	100%	<u>Target</u> <u>achieved.</u> 100% Signed performance plans in place	None	None	Municipal Manager's Office
		83.	% of employees with signed performance plans (# of employees with plans/total # of employees)		100%		PMS policy available	100%	Target Achieved. 100% Signed performance plans in place	None	None	Municipal Manager's Office
		84.	No of senior		6		PMS policy	N/A	<u>Not</u>	None	None	Municipal

Project	Objectives	KPI No	Original KPI/Measurable Objective	Revised KPI/Measure able Objective	Annual Target	Revised Target	Baseline	Q4(Apr- Jun)	Actual Performance	Reason for Variance	Corrective measures	Responsibil ity
		1	1		KPA 2	MUNICIPAL 1		ON AND ORG	ANISATIONAL DEV	ELOPMENT		
			management with signed performance agreements				available		<u>Applicable for</u> <u>the quarter</u>			Manager's Office
Institutional Management meetings	To hold management meetings for proper planning and monitoring.	85.	No of management meetings held		24 (1 bi- weekly)		Year Plan developed	6	<u>Target Not</u> <u>Achieved.</u> 5 institutional management meetings were held.	The remainder number could not be achieved due to institutional instability.	None	Municipal Manager's Office
		86.	% of Management resolutions implemented.		100% implementa tion of resolution		Year Plan	100% impleme ntation	Target Achieved. 100% implementation of resolutions	None	None	Municipal Manager's Office
Intergovern int mental co Relations pro- se de an	To ensure integration and cohesion of programs for sector departments and Municipality.	87.	No of local IGR forum established		1 forum		Schedule of Meetings	1	Target Achieved. IGR Forum established.	None	None	Municipal Manager's Office
		88.	No of the local IGR Forum /meeting held		4 Meetings per Annum		Schedule of the meeting	1	Target Achieved. IGR meeting has been held.	None.	None	Municipal Manager's Office
		89.	% of implementation of IGR resolutions		100% implementa tion of IGR forum resolutions		Schedule of the meeting	100% impleme ntation of IGR forum resolutio ns	Target Achieved 100% Implementation of IGR forum resolutions	None	None	Municipal Manager's Office

Project	Objectives	KPI No	Original KPI/Measura ble Objective	Revised KPI/Measure able objective	Original Annual Target	Revised Annual Target	Baseline	Q4(Apr- Jun)	Actual Performanc e	Reason for Variance	Corrective measures	Responsibi lity
						KPA 3 : LOCAL	ECONOMIC D	EVELOPMEN	T		·	
Poverty Alleviation	To give financial support to poverty alleviation projects	90.	To support and sustain 4 poverty alleviation projects		4 projects supported		Poverty alleviation projects in place	Monitoring of the projects	Target not achieved. All needs assessmen ts and business plans for the identified four projects completed	Requisiti on and specificat ions submitte d to Finance Departm ent but no action on procure ment of such goods and	To fast-track procurement processes	Economic Developme nt and Planning
EPWP and Municipal Capital	To create jobs through municipal capital works programme.	91.	No of Jobs Created and sustained through municipal EPWP by June 2015		170 jobs created and sustained through EPWP by		140 EPWP job opportunities created in the 2013\14 FY	175 appointed EPWP sustained	Target achieved170 jobs createdthrough Municipal capital works programm me	services		Economic Developme nt and Planning
		92.	No of Jobs Created and sustained through Implementatio n of Municipal Capital works programme by June 2015		244 jobs created and sustained through Municipal Capital works programme		175 MIG jobs created in the 2013/14 FY	Monitoring and evaluation report	Target achieved (625 jobs created) and were continuousl y monotired	None	None	Economic Developme nt and Planning
Alldays RRR	To create Jobs and To reduce the volume of waste	93.	No of cooperatives established		1 Cooperative established with 10 members		Integrated Waste Managemen t Plan	Monitoring and interventio n	Target achieved. Rebareng Recycling cooperative	None	None	Community services

Project	Objectives	KPI No	Original KPI/Measura ble Objective	Revised KPI/Measure able objective	Original Annual Target	Revised Annual Target	Baseline	Q4(Apr- Jun)	Actual Performanc e	Reason for Variance	Corrective measures	Responsibi lity
				objective		KPA 3 : LOCAL	ECONOMIC DI		T			
	Generation, To establish recycling cooperatives								established and continously monitored and evaluated.			
LED Strategy implementati on	to implement LED strategy action plan	94.	% implementatio n of LED strategy action plan		100% implementatio n of the action plan		approved LED strategy in place	100% implement ation of the action plan	Target achieved. 100% implementa tion of action plan	None	None	Economic Developme nt and Planning
Coordination of job creation through CWP (community work programme	To coordinate jobs that is created through CPW	95.	No of Reports on the coordination of CWP		4 reports		Programme in place with 1237 (both participants and support staff)	1	Target achieved. 1 reports on the implementa tion of CWP submitted	None	None	Economic Developme nt and Planning
SMME Development	To capacitate and train SMME's	96.	No of capacity building workshops and trainings conducted		200 individual SMME's		42 SMME's trained	1 capacity building workshop and training	Target achieved. 1 Capacity building workshops coordinated	None	None	Economic Developme nt and Planning
Social and Labour Plan coordination	To coordinate SLP with mining houses	97.	No of Reports on the SLP coordinated		04 Reports per annum		Quarterly meetings with mining houses	1	Target achieved. 1 report on the implementa tion of SLP submitted	None	None	Economic Developme nt and Planning
By-law on informal traders revision	To review the informal traders By- Law	98.	To review and implement and informal traders by-law		01 Adopted and implementabl e by-law		2013/2014 by-law	Implement ation	Target achieved. By-law approved by council on the 29 May 2015	None	None	Economic Developme nt and Planning
Hawkers stalls and	To manage and regulate	99.	% application for renewal of		hawkers and hawkers stalls		hawkers and hawkers	100%	<u>Target not</u> achieved.	Poor law enforcem	Establish a Rapid	Economic Developme

Project	Objectives	KPI No	Original KPI/Measura ble Objective	Revised KPI/Measure able objective	Original Annual Target	Revised Annual Target	Baseline	Q4(Apr- Jun)	Actual Performanc e	Reason for Variance	Corrective measures	Responsibi lity
						KPA 3 : LOCAL	ECONOMIC DE	EVELOPMEN	Т			
hawkers management	hawkers and hawkers stalls		permits and demarcation of portions		in place		stalls in place		Hawkers and hawkers stalls not in place	ent	Response Team	nt and Planning
unemployed persons database	To update database of unemployed person	100.	To development and update data-base of unemployed persons		01 data-base developed		Blouberg Unemployed Database in place	Link with CETA,s, governme nt agencies and private sectors for employme nt opportuniti es	Target achieved Database of unemploye d persons updated	None	None	Economic Developme nt and Planning
Tourism development	to promote tourism and tourism attractions within the municipality To promote local	101.	To operationalize Senwabarwan a Tourism Information Centre		1 functional Tourism Information Centre		Tourism information Centre in place	N/A	Not Applicable for the quarter	Requisiti on and specificat ions submitte d to Finance Departm ent but no action on procure ment of such goods and services	Project included in the 2015\16 SDBIP	Economic Developme nt and Planning
Functionality of the Blouberg Business Forum	To promote local business development and entrepreneurs hip	102.	No of business forums organized		4 meetings		Blouberg Business Forum in place	1	Target achieved 1 Business forum meetings held	None	None	Economic Developme nt and Planning

Project	Objective s	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
					AL FINANCIAL VIA	BILITY AND MAI				
Support of Financial Viability and Management structures/for ums	To ensure functionality of Financial Viability and Management Financial Viability and Management)	103.	No of Budget Steering Committee resuscitated	Budget steering committee established and functional.	Budget Steering Committee established and inducted	N/A	Not Applicable for the quarter	None	None	Chief Financial Officer
		104.	No of meetings of the Budget Steering Committee	4 meetings held for the year	Process plan	1 Meeting held for the quarter	Target not achieved 1 Meeting held	3 <sup>rd</sup> quarter meeting failed due to other council matters.	To be held July 2015.	Chief Financial Officer
Financial Planning	To develop forward financial plans required for financial sustainability	105.	To develop the 3/5 year financial plan within required timeframe	Adoption of the 3/5 Budget within the prescribed legal requirements	3/5 Year Financial Plan developed and approved	3/5 Financial plan developed and approved by council	Target achieved. Final plan approved and implemented	None	None	Chief Financial Officer
Free Basic Services (Indigent Register)	To conduct awareness campaigns in updating indigent register	106.	No of awareness campaigns conducted to update the indigent register	4	Indigent policy	1 awareness conducted to update indigent register.	Target achieved- Awareness conducted to update indigent register.	None	None	Chief Financial Officer
Revenue Enhancement strategy.	Increase revenue collection strategy of the municipality.	107.	To review the Revenue Enhancement Strategy	Revenue enhancement strategy developed.	Reviewed Revenue Enhancement Strategy approved	Revenue enhancement strategy developed and approved by council	Target achieved- Revised Revenue Enhancement Strategy approved by council	None	None	Chief Financial Officer
		108.	% implementation of the Revenue Enhancement Strategy	100%	100%	100% implementatio n of Revenue strategy	Target achieved- 100% implementation of Revenue enhancement strategy.	None	None	Chief Financial Officer
Revenue Management	To build a strong revenue base and collect revenue due to the	109.	% of projected revenue collected	100% projected revenue collected.	100% collection of revenue due to the Municipality collected.	100% of projected revenue collected.	Target notachieved.58% or revenuecollected 25million collected	R25m received against projected amount of	Speed up the extension of farmers agreement and implement the	Chief Financial Officer

Project	Objective s	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
					AL FINANCIAL VIA	BILITY AND MA	NAGEMENT			•
	Municipality that ensures financial sustainability of the Municipality to ensure it fulfills its developmental roles						against projected revenue of 43 million	R43m.	credit control policy.	
		110.	% of debt collected	100% collection of outstanding debts	60% collection from Debtors.	20% of debt outstanding collected	Target not achieved- 0% received from debt collector and an amount of R 225,912.89 from farmers for the period February to May 2015.	•Total outstanding debt is R 41M. •R 9m for 2013 and 2014 billing of farmers accounts which they are still in disputes with the Municipality because of tariff (0.05). •R 3.6m is for 2014 and 2015 financial which they have agreed to pay.	•NAPE MAGOLEGO Attorneys were appointed on the 5th May 2015. Debtors' information was submitted to open files. *The Municipality entered into agreement with farmers union to assist with debt collection.	Chief Financial Officer
	To update the valuation roll by compiling a supplementary valuation roll	111.	To complete the supplementary valuation roll by June end	Certified supplementar y roll	Valuation roll in place plus two supplementary roll compiled for the previous financial years	Certified roll	Target achieved. The valuation roll was certified	None	None	Economic Development and Planning
	To revise the rates policy	112.	To revise the rates policy by 31 May 2015	Approved revised rates policy	Rates policy annually revised and approved alongside budget related polices	Public consultations Approval of the revised rates policy	Target achieved Public consultation was conducted and Revised rates policy approved	None	None	Economic Development and Planning

Project	Objective s	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
					AL FINANCIAL VI	ABILITY AND MA		-		
							on the 29 May 2015			
Expenditure Management	To ensure expenditure is kept within budget limit and cash flow projections	113.	% capital budget spent on capital projects	Projected capital expenditure budget spends	100% Capital expenditure spends	25% OF Capital expenditure spends for the quarter.	Target not achieved- 83% of the projected capital expenditure spends for the year. R35m spends against the projecteion of R 38m	17% of non expenditure on the additional R5m transffered	None	Budget and Treasury
		114.	% of operating budget spent	90% of operating expenditure budget spends.	Demand Management Plan	100% implementatio n of Dement Management plan	Target not achieved-Almost 92% of operating expenditure spends.	None	None	Budget and Treasury
Assets and Inventory Management	To maintain integrity of the Assets Register by ensuring that all assets are recorded in the Register, physically located and functional. Ensure compliance to asset and inventory management policy (i.e. GRAP17 & GRAP 12)	115.	No of assets verifications conducted	No of assets verified and recorded to fixed register.	2 assets verifications conducted	1 asset verification done for the quarter	Target achieved- 1 verification of asset done	None	None	Budget and Treasury
		116.	No of stock taking performed per annum	4	4	1 stock taking performed for the quarter	Target achieved- 1 stock taking conducted	None	None	Budget and Treasury
		117.	% compliance to Asset Standard	Approved Asset Management	100% of all municipal assists	100% infrastructure assets	Target achieved- 100% of all assets reviewed	None	None	Budget and Treasury

Project	Objective s	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
	3				L AL FINANCIAL VIA			Variance	mededice	
			(GRAP 17)	Policy in place and implemented	reviewed and recorded in Fixed Assets	unbundled	and recorded in fixed assets.			
		118.	% implementation of Assets Maintenance Plan	Development of asset plans for the year.	Assets Maintenance Plan Developed and Implemented	100%Implem entation of Assets Maintenance Plan	Target achieved- Asset management plan developed and 100 % implemented.	None	None	Budget and Treasury
Budget Preparation	To ensure timeous preparation of the annual and adjustments budgets	119.	% of Compliance with timelines for preparation and approval of the Annual Budget (2013/14) in terms of S 16 of the MFA	Availability of Adopted annual budget and adjusted annual budget	IDP/Budget Process Plan	N/A	Not Applicable for the quarter.	None	None	Budget and Treasury
		120.	100% progress with the timeous tabling and adoption of annual budget to Council	Availability of Adopted annual budget and adjusted annual budget	IDP/Budget Process Plan	100% progress (public participation, compilation of final budget and submitted to Council for adoption by end May)	Target achieved- 2015/16 Annual Draft and Final compiled and approved by council. (100 % progress on public participation)	None	None	Budget and Treasury
		121.	To prepare and submit annual financial statements and performance report to the Auditor General by 31st August.	Availability of AFS process Plan	2013/14 Financial records	Preparation of 2014/15 AFS	Target achieved- AFS Plan developed and implemented.	None	None	Budget and Treasury

Project	Objective s	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Performance	Reason for Variance	Corrective measures	Responsibility
			K	(PA 4; MUNICIPA	AL FINANCIAL VIA	<b>BILITY AND MAI</b>	NAGEMENT			
SCM – Demand Management	To procure municipal goods and services in a manner that is fair, equitable, transparent, competitive and cost-effective, in compliance with relevant regulations, policies and standards.	122.	No of municipal procurement plan developed and implemented.	1 plan developed and implemented	Submitted Procurement Plan	1 Annual Procurement Plan developed	Target achieved- Procurement plan developed and implemented.	None	None	Budget and Treasury
		123.	To award tenders within timeframe	All advertised tender awarded	Awarded Projects	100%	Target achieved. All advertised 100 % tenders awarded	None	None	Corporate Services
Free basic Service Services	To ensure that qualifying people access free basic services	124.	Indigent register updated and implemented	Updated indigent register	Indigent Policy	Ongoing project	Target achieved- Indigent register updated.	None	None	Budget and Treasury
	To ensure that the Municipality is having a credible database of its customers	125.	To develop a credible customer database	1 Credible Database	New Indicator	Customer Database updated ongoing	Target achieved- Database updated.	None	None	Budget and Treasury

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
			k	(PA 5 : GOOD G	OVERNANCE AN	ID PUBLIC PARTICII	PATION			
Auditing	To provide independent objective assurance and consulting activities of the internal control systems, risk	126.	No of risk based internal audit plan developed and approved	1 Approved of risk based audit plan	Approved Risk based audit plan	I Risk Based Internal Pan developed and approved N/A	<u>Target</u> <u>achieved.</u> Risk audit plan in place	None	None	Municipal Manager 's office

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
					OVERNANCE AN	ND PUBLIC PARTICI	PATION			
	management and governance processes.									
	To provide independent objective assurance and consulting activities of the internal control systems, risk management and governance processes.	127.	% implementation of risk based internal audit plan	100% implementatio n of approved risk based audit plan	Risk based audit plan	100%	Target achieved. 100% implementation	None	None	Municipal Manager's Office
		128.	No of audit committee meeting held	4 audit committee meeting held	Audit committee meeting are held as per MFMA	1	<u>Target</u> <u>achieved</u> . 1 Meetings held	None	None	Municipal Manager's Office
	To address all queries raised by the internal audit	129.	% of audit queries raised by internal audit unit	100%	Internal audit unit in place and annual audit plan annually developed	100%	Target not achieved Only 39% of issues raised by internal audit were attended to	Raised queries were not attended to	Regular follow ups with management on raised issues	Municipal Manager's Office
	To address all queries raised by the external audit	130.	% of audit queries raised by external audit unit	100%	Audit Action Plan	100%	Target not achieved Only 68% of issues raised by AG were resolved	The remaining issues will be addressed during the preparations of AFS's	The remaining issues will be addressed during the preparations of AFS's	Municipal Manager's Office
Audit & Risk Committee allowance	To ensure that Audit & Risk Committee Members are paid	131.	% of payment of Audit & Risk Committee allowances	100% payment of Audit & Risk Committee allowance	Schedule of meetings	100% allowance claims paid to audit & Risk Committee members	Target achieved- 100% Audit and Risk payments committee allowances paid on time.	None	None	Budget and Treasury
Community Participation	To improve and encourage participation of stakeholders and communities in	132.	To Coordinate meetings of stakeholders and communities	84 meetings per year for all 21 wards( 4 meetings per year per	Schedule of meetings	To hold Ward public meetings in all the 21 wards (Report back meetings)	Target not achieved 78 Ward public meetings held	Ward 19 could not host its Ward Public meeting in the 03 <sup>rd</sup> Quarter	The remaining wards to sit in the 01 <sup>st</sup> Quarter of the new FY	Corporate Services

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
					OVERNANCE AN	<b>ID PUBLIC PARTICI</b>	PATION			
	the municipal affairs.		as per approved schedule of meetings.	each ward)				due to non availability of Ward councilor and wards: 03,08,11,12 & 19 could not sit for ward public meetings in quarter 04 were affected by municipal employees strike		
IDP review	To review the 2013/14 IDP/Budget that is aligned to the budget	133.	To develop 1 Credible IDP/Budget Document	1	Approved Schedule of meetings.	1 IDP/Budget document adopted	Target achieved. IDP\Budget adopted on the 29 May 2015	None	None	Municipal Manager's Office
Newsletter	To produce quarterly municipal newsletter	134.	To Produce and print newsletters for the community	4 Editions	2013/14 IDP Document	1	Target achieved: 1 edition of newsletter has been printed and distributed.	None	None	Corporate Services
Publicity and Branding	To create a positive publicity for Blouberg Municipality	135.	To Produce Flyers, Issue out media releases and provide branding wherever the municipality is.	12	2013/14 IDP Document	3	<u>Target</u> <u>achieved</u> Flyers media releases and branding were issued	None	None	Corporate Services
Advertiseme nts	To publicize municipal events	136.	No of Print adverts publicized	20 adverts	20 adverts	6	Target <u>achieved</u> : 6 adverts printed for the period under review	None	None	Corporate Services
Out of Pockets Expenses	To Comply with guidelines on allocation of our pocket expenses for ward committees.	137.	To provide out of pocket expenses to all 210 ward committees on monthly basis.	210	COGSHTA Guidelines and Council Resolution on provision of out of pocket	Payment of 210 stipends.	Target   Achieved.   All ward   committees   received their   stipends.	None	None	Corporate Services

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
						ID PUBLIC PARTICI		, and the second	mououroo	inty
					expenses.					
MPAC Programme	To build accountable and transparent governance structures responsive to the need of the community	138.	No of oversight meetings coordinated	4	Approved Schedule of meetings.	1	<u>Target</u> <u>achieved</u> .	None	None	Corporate Services
Mayors Bursary Fund	To provide financial assistance to needy community members	139.	To provide bursary fund to needy community members	Provision of bursaries to the awarded needy members of the communities	Mayor's Bursary Policy	N/A	Not Applicable for the quarter	None	None	Municipal Manager's Office
	To monitor and evaluate progress of existing beneficiaries of mayor' bursary fund	140.	No of quarterly reports of bursary beneficiaries to council	4 Reports per annum	4 bursary beneficiaries	1	Target <u>achieved.</u> 1 quarterly report for 4 beneficiaries available	None	None	Municipal Manager's Office
Anti Fraud And Corruption	To ensure reduction of fraud and corruption within the municipality.	141.	No of risk register developed.	1 Risk register	Risk Management and Fraud implementatio n Plan	Approval of the Risk Register	Target achieved. Risk register was developed and reviewed on a quarterly basis	None	None	Municipal Manager's Office
		142.	No of fraud and corruption awareness Campaigns Coordinated and Supported	2	Risk register	1	Target   achieved.   1 fraud and   corruption   awareness   campaign was   conducted	None	None	Municipal Manager's Office
Arts & Culture	To give Support on Heritage celebrations of all traditional houses	143.	No of heritage and cluster cultural competition coordinated and supported	Five(05) heritage events coordinated(O ne (01) per traditional House	Year plan	N/A	N\A	N\A	N/A	Municipal Manager's Office
Council	To provide	144.	No of Council	100% support	Council	100%	Target	None	None	Corporate

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
						ND PUBLIC PARTICI		Vananoo	medodreo	inty
Support	strategic and administrative support to the Mayor, Speaker, and Chief Whip, Councilors and Traditional Leaders		meetings coordinated and supported.	to the Mayor, Speaker and Chief Whip and traditional leaders	Calendar		achieved. 100% Strategic and administrative support provided to Mayor, Speaker, Chiefwhip & Traditional Leaders			Services
		145.	No of Mayor/Magoshi meetings coordinated and supported	4	Council Calendar	1	Target achieved. 1 Meetings coordinated	None	None	Corporate Services
		146.	No of portfolio committee meetings coordinated and supported	12	Council Calendar	3	Target Achieved. All 3 Portfolio Committee meetings were held during the period in issue	None	None	Corporate Services
		147.	No of Executive Committee meetings Coordinated and Supported	12	Council Calendar	3	Target   Achieved.   All three   Executive   Committee   meetings were   held during the   period in issue	None	None	Corporate Services
Public Participation	To engage in programmes that foster participation, interaction and partnership	148.	No of ward public participation programmes held	4	Council calendar	1	Target not achieved. Wards 3, 8, 11, 12 and 19 could not sit for their quarterly public meetings.	Industrial action put paid to the initial programme	Meetings should be held in the next quarter	Corporate Services
		149.	No of MPAC public hearings Coordinated and Supported	3	MPAC Programme	N/A	Target Achieved. All MPAC Public Hearings were coordinated and supported.	None	None	Municipal Manager's Office

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
						ID PUBLIC PARTIC				,
		150.	No of Ward Committee Meetings Coordinated and Supported	6	Municipal Calendar	N/A	Not applicable for the quarter	None	None	Corporate Services
		151.	No of IDP/Budget public Participation Meetings Coordinated and Supported	8 for Rep forum, Magoshi, farmers' unions and clusters	IDP process plan	4	Targetachieved.Publicparticipationmeetings heldduring April/Maymonths	None	None	Municipal Manager's Office
		152.	No of Mayoral Public Participation Meetings Coordinated and Supported\road shows	16	Council Calendar	4	Target achieved. Public participation meetings coordinated and supported	None	None	Municipal Manager's Office
		153.	No of waste forum held	4	Integrated Waste Management Plan	1	TARGET ACHIEVED. The forum was held on the 08 <sup>th</sup> May 2015.	None	None	Director: Community Services
		154.	% implementation of resolutions for waste forum	100%	Availability of the forum and the 2013-14 reports	100% implementation	TARGET ACHIEVED 100% implementation of resolutions of the forum.	None	None	Community services.
		155.	No of roads and transport forums held	4	Local Integrated Transport Management Plan	1	TARGET ACHIEVED 1 forum was held on the 07 <sup>th</sup> May 2015.	None	None	Community services.
		156.	% implementation of resolutions for transport forum	100% forum resolutions	Availability of the forum and the 2013-14 reports	100% implementation	TARGET ACHIEVED. 100% implementation of resolutions.	None	None	Community services.

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
					OVERNANCE AN	D PUBLIC PARTIC				
		157.	No of disaster forum held	4	Disaster Management Plan	1	TARGET   ACHIEVED   1 forum   meetings was   held on the 08 <sup>th</sup> May 2015.	None	None	Community services.
		158.	%implementati on of resolutions for the disaster forum	100% forum resolutions implemented	Availability of the forum and the 2013-14 reports	100% implementation	TARGET ACHIEVED. 100% implementation of resolutions.	None	None	Community services.
		159.	No of community safety forum held	4	Approved community safety plan	1	TARGET ACHIEVED. 1 forum meetings were	None	None	Community services.
		160.	% implementation of resolutions for the community safety forum	100% forum resolutions prepared.	Approved community safety plan	100% implementation	TARGET ACHIEVED All resolutions of the forum were implemented.	None	None	Community services.
		161.	No of Housing Forums held	4	Council calendar	1	Target achieved. 1 meeting of the housing forum held	None	None	Economic Developme nt and Planning
		162.	% implementation of resolutions for housing forum	100% forum resolutions prepared.	Council calendar	100% implementation	Target achieved. 100% resolutions of the Housing Forum implemented	None	None	Economic Developme nt and Planning
		163.	No of LED forums held	4	Council calendar	1	Target achieved. 1 meeting of the LED forum held	None	None	Economic Developme nt and Planning
		164.	%	100% forum	Council	100%	Target	None	None	Economic

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
					OVERNANCE AN	D PUBLIC PARTICI	PATION			
			implementation of resolutions for LED forum	resolutions prepared.	calendar	implementation	achieved. 100% resolutions of the LED Forum implemented			Developme nt and Planning
		165.	No of Tourism Development Forums held	4	Council calendar	1	<u>Target</u> <u>achieved</u> . 1 meeting of the Tourism forum held	None	None	Economic Developme nt and Planning
		166.	% implementation of resolutions for tourism Development forum	100% forum resolutions prepared.	Council calendar	100% implementation	Target achieved. 100% resolutions of the Tourism Forum implemented	None	None	Economic Developme nt and Planning
		167.	No of energy forums held	4	Council calendar	1	Target achieved. 1 Energy forum meeting was held	None	None	Technical Services
		168.	% implementation of resolutions for Energy forum	100% forum resolutions prepared.	Council calendar	100% implementation	<u>Target</u> <u>achieved.</u> 100% resolutions of Energy forum were implemented	None	None	Technical Services
Internal Audit	To provide independent objective assurance and consulting activities of the internal control systems, risk management and governance processes.	169.	No of Risk based internal audit plan developed and approved.	1	1 Risk based Internal Audit plan	1 Risk based Internal Audit plan	Target achieved. 1 Risk based plan in place	None	None	Municipal Manager's Office
		170.	No of quarterly reports produced	4	Audit Plan	1	Target achieved. 1 Quarterly	None	None	Municipal Manager's Office

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
					GOVERNANCE AN	ID PUBLIC PARTICI		Vulluliee	incusures	inty
							reports produced as per the audit plan			
Audit Committee	To strengthen accountability through proactive oversight.	171.	No of Audit meetings coordinated	5	Year Plan	1	Target achieved 1 audit committee meeting was held	None	None	Municipal Manager's Office
External Audit	To ensure that issues raised by AG are adequately addressed.	172.	% of queries addressed on the action plan	100% of issued resolved	Action Plan	100%	Target not achieved Only 68% of issues raised by AG were resolved	Only 68% of issues raised by AG were resolved	The remaining 32% of issues raised will be addressed during the preparations of AFS's	Municipal Manager's Office
		173.	No of audit steering committee meeting	24	Year Plan	6	Target achieved. 6 Audit steering committee meetings were held	None	None	Municipal Manager's Office
Clean Audit	To ensure that the municipality attains clean audit by 2014.	174.	To address all issues raised by Auditor General	100%	2012/2013 Annual report	Implementation of Internal and external audit action plan	Target not achieved Only 68% of issues raised by AG were resolved	Only 68% of issues raised by AG were resolved	The remaining 32% of issues raised will be addressed during the preparations of AFS's	Municipal Manager's Office
Risk Management	To protect the municipality from potential risk.	175.	No of risk registers developed for risk management	1	Risk Implementatio n Plan	Development and approval of risk register	Target achieved Risk register developed and approved and was reviewed on a quarterly basis	None	None	Municipal Manager's Office
	To provide independent objective assurance and consulting activities of the internal control	176.	No of risk awareness campaigns coordinated and supported	2	Risk Implementatio n Plan	N/A	. Not applicable for the quarter	None	None	Municipal Manager's Office

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
		1			GOVERNANCE AN	D PUBLIC PARTICI				
	system, risk management and governance processes									
		177.	No of risk committee meetings coordinated	4	Risk Implementatio n Plan	1	Target achieved. 1 risk management committee meetings were held during the FY	None`	None	Municipal Manager's Office
Security Management	To protect the municipal properties and employees against potential threats.	178.	% reduction of incidents reported	100%	Security contracts in place	100% incidents attended	Target achieved 100% incident attended	None	None	Municipal Manager's Office
Communicati on management	To provide communication support services, public liaison, marketing management.	179.	No of communication and corporate branding strategy reviewed	1	Communicatio n and Branding strategies	N/A	. Not applicable for the quarter	None	None	Corporate Services
		180.	% of corporate profiling on radios and magazines	100%	Communicatio n Policy	100%	<u>Target not</u> <u>achieved:</u> Only 70 % done on radio profilling	Profiling could not be done due to budgetary constraints	To be prioritized in the new financial year	Corporate Services
		181.	No of paid interviews conducted and organized on radio.	2	Communicatio n strategies/me dia relations policy	N/A	Target achieved. No paid interviews for the period under review	Only free interviews were done. No budget was allocated for the paid interviews	Paid interview be prioritized in the new financial year	Corporate Services
		182.	% of publicity materials procured	100%	Communicatio n and Branding	25%	<u>Target</u> <u>Achieved:</u> 100%	None	None	Corporate Services

Project	Objectives	KPI	KPI/Measurabl	Annual	Baseline	Q4 (April-June)	Actual	Reason for	Corrective	Responsib
		No	e Objective	Target			Performance	Variance	measures	ility
				(PA 5 : GOOD G		D PUBLIC PARTICI				
					Strategy		Procurement material (banners, posters, podium, flyers, sign boards have been procured and delivered for the period under			
							review)			
		183.	No of interviews broadcasted and printed	20	Communicatio n and Branding Strategy/ Media Relations Policy	5	Target Achieved: 20 adverts printed for the period under review	None	None	Corporate Services
		184.	No of media statements issued	16 media statements/al erts issued to various media houses	Communicatio n and Branding Strategy/ Media Relations Policy	4	Target achieved: 16 media statements have been issued for the period number	None	None	Corporate Services
		185.	No of media articles written	16	Communicatio n and Branding Strategy/ Media Relations Policy	4	Target Achieved: 16 media articles written and issued to various media houses.	None	None	Corporate Services
		186.	% advertising of requested municipal activities on print and electronic media	100%	Communicatio n and Branding Strategy/Adve rtising Policy	100%	Target achieved: 100% the requested municipal activities have been advertised on print media.	None	None	Corporate Services
		187.	No of newsletters printed	24 000 newsletter printed and distributed to	Communicatio n and Branding Strategy/	7000	Target Achieved: 7000 Newsletters	None	None	Corporate Services

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility
						D PUBLIC PARTICI				inty
				the communities per annum	publications		delivered and distributed for the period under review			
		188.	No of IDP, Budget speech produced and printed.	1	IDP/Budget Process Plan	1 IDP/Budget speech produced and printed	Target achieved. IDP\Budget speech tabled on the 29 May 2015	None	None	Municipal Manager's Office
		189.	No of diaries and calendars provided.	550	Communicatio n and Branding Strategy	N/A	Target Achieved: 550 diaries delivered and distributed for the period under review	N/A	N\A	Corporate Services
		190.	% of brochures, videos and other publications produced and printed	100%	Communicatio n and Branding Strategy	100%	Target achieved: Brochures, publications produced and printed.	Awaiting delivery of brochures for the quarter under review	N/A	Corporate Services
		191.	% of municipal programmes communicated and publicized	100%	Communicatio n and Branding Strategy	100%	Target Achieved: 100% council activities for the quarter under review have been communicated and publicized.	None	None	Corporate Services
		192.	No of stakeholders meeting coordinated	12	Communicatio n and Branding Strategy and Policy	3	Target achieved. 3 Stakeholder meetings were coodinated	None	None	Corporate Services
		193.	No of information sharing sessions coordinated	20	Communicatio n Strategy and Policy	5	<u>TARGET</u> <u>achieved</u> <u>Information</u> <u>sharing</u> <u>sessions</u> <u>coordinated</u>	None	None	Corporate Services

Project	Objectives	KPI	KPI/Measurabl	Annual	Baseline	Q4 (April-June)	Actual	Reason for	Corrective	Responsib
		No	e Objective	Target			Performance	Variance	measures	ility
	T	104				ID PUBLIC PARTICI		_ <b>k</b> 1		
SDBIP	To ensure that the SDBIP is developed in line with the relevant legislations	194.	No of SDBIP developed	1 SDBIP developed and submitted to the mayor for approval within 14 days of the approval of the annual budget	2013/14 SDBIP	1Final SDBIP	Target achieved. 2014\15 SDBIP approved on 27 June 2014	None	None	Municipal Manager's Office
Annual performance report	To ensure that the annual performance report is developed, adopted and submitted as per legislation	195.	No of Annual Performance Report developed	1 Approved Annual Performance Report 2013\14	Annual report consistently approved for the previous financial years in line with legislation	Distribution of annual Performance report and posting on the website	Target achieved. Annual performance report 2013\14 produced, adopted and distributed	None	None	Municipal Manager's Office
Annual report	To ensure that the annual report is developed, adopted and submitted as per legislation.	196.	No of Annual Report developed	1 annual report developed and submitted o to all relevant stakeholders	Annual report consistently approved for the previous financial years in line with legislation	Distribution of annual report and posting on the website	Target achieved. Annual report 2013\14 produced, adopted and distributed	None	None	Municipal Manager's Office
IDP Process Plan	To ensure that the process of reviewing IDP/Budget is done in line with the legislation	197.	No of the IDP process Plan developed	1 Process Plan available and submitted to council for approval	MSA	Implementation of the process Plan	<u>Target</u> achieved	None	None	Municipal Manager's Office
Revision of the IDP	To ensure revision of the IDP 2014\15 in line with applicable legislation	198.	No of revised IDP developed	1 Approved revised IDP	MSA compliance	Approval	Target achieved. Revised IDP\Budget 2015\16 adopted on the 29 May 2015	None	None	Municipal Manager's Office

Project	Objectives	KPI	KPI/Measurabl	Annual	Baseline	Q4 (April-June)	Actual	Reason for	Corrective	Responsib
		No	e Objective	Target			Performance	Variance	measures	ility
•	<b>T</b>			1		ID PUBLIC PARTICI				
Annual financial report	To ensure that annual report submitted with annual financial statement.	199.	No of annual financial report developed	The development of 1 annual financial report	13/14 Annual report	N/A	. Not applicable for the quarter	None	None	Budget and Treasury
Review of finance policiesand strategies	To ensurealignment ofpolicies to relevantlegislation s	200.	No of policies reviewed for the year	13 policies reviewed for the year	12 budget related policies and 1 strategy reviewed andapproved.	13 policies and strategies adopted by council for implementation	Target achieved- 13 Budget related policies reviewed and approved by council on the 29 <sup>th</sup> of may 2015	None	None	Budget and Treasury
Audit Queries	To ensure that the Municipality achieves clean audit on the financial statements by 2014/15 FY	201.	% implementation of AG Action Plan t on 2013/14 Audit Report	100% implementatio n of AG action plan	Issues raised by the AG on the 2014/15 Financial Statements resolved at 75%	100% implementation of AG action plan	Target not achieved. Only 68% of issues raised by AG were resolved	Only 68% of issues raised by AG were resolved	The remaining issues will be addressed during the preparations of AFS's	Municipal Manager's Office
		202.	% implementation of Internal action plan	100% implementatio n of Internal action plan	100% implementatio n of Internal action plan	100% implementation of Internal action plan	Target not achieved Only 39% raised queries were not attended to	Only 39% raised queries were not attended to	Regular follow ups with management on raised issues	Municipal Managers Office
MFMA Implementati on/treasury implementati on	To enhance accountability and compliance to statutory and other compulsory reporting requirements	203.	No of Sec. 71 Reports submitted to Provincial and National Treasury	Continuous compliance	100% compliance with sec 71 reports(144 reports completed and submitted to both treasuries)	36 Reports (OSA, CAA, CFA, BSAC,AD, AC, RME, Schedule C and conditional grants reports MSIG, MIG,FMG and EPWP)	Target achieved- all S: 71 reports compile and send to both treasuries on time.	None	None	Budget and Treasury
		204.	No of financial management reports to Council	Management reports prepared and reported continuously.	4 financial reports prepared and submitted to the Mayor quarterly	1 financial report prepared and submitted to the mayor.	Target   achieved-   1 finance   reports   prepared and   submitted to the	None	None	Budget and Treasury

Project	Objectives	KPI No	KPI/Measurabl e Objective	Annual Target	Baseline	Q4 (April-June)	Actual Performance	Reason for Variance	Corrective measures	Responsib ility		
			ŀ	(PA 5 : GOOD G	<b>OVERNANCE AN</b>	AND PUBLIC PARTICIPATION						
							mayor quarterly					
		205.	No of Monthly reconciliation developed and approved	All reconciliations developed and filed	All reconciliation be completed and monitored (128).	32 reconciliations completed and approved(Debtors , Creditors, grants, investments, stores. suppliers, payroll, VAT 201)	<u>Target</u> <u>achieved-</u> all monthly reconciled and filed.	None	None	Budget and Treasury		
		206.	Half-Year Financial performance assessment report compiled and submitted to the Mayor, Provincial and National Treasury	Analysis of half-year financial performance of the municipality.	Half year financial performance assessment report compiled and submitted to the Mayor; Provincial and National Treasury by 25 January 2012	N/Ă	Not applicable for the quarter.	None	None	Budget and Treasury		

Project	Objectives	KPI No	KPI/Measura ble Objective	Annual Target	Baseline	Q4 (April- June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
Senwabarwa na Master plans development	to develop master plans for Senwabarwa na town so that the town is properly planed	207.	No of master plans developed and approved by council.	1 Senwabarwa na master plans developed and approved	Project in the IDP Service provider appointed and work has commenced	RATIONALE public consultations	Target achieved .Public Consultation was conducted Master plan approved by	None	None	Economic Development and Planning
Functionality of the Local Geographical Names Committee	To conclude the process of naming of streets and other public features in	208.	Approved names for streets and public features in Senwabarwa	Approved street names for Alldays and Senwabarwa na and	LGNC in place Policy on naming and renaming in place	Monitoring and evaluation	council on 29 May 2015 <u>Target not</u> <u>achieved.</u>	Establishmen t of a new committee after delinking the programme	Project included in the 2015\16 SDBIP	Economic Development and Planning

Project	Objectives	KPI No	KPI/Measura ble Objective	Annual Target	Baseline	Q4 (April- June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
				K	PA 6: SPATIAL	RATIONALE				
	Senwabarwa na and Alldays		na and Alldays	installed infrastructure for such names, especially street names	Names committee and policy was unpacked to Senwabarwa na and Alldays residents in April and May 2014			from the Land Use Committee		
Climate Change	Reduction of greenhouse gases/carbon emissions into the atmosphere	209.	No of trees planting projects implemented.	2 tree planting projects implemented	SDF and EMP	N/A	Not applicable for the quarter.	None	None	Community Services
Urban Renewal	To ensure that the town of Alldays is kept safe and well accessible	210.	% of strategy implemented	100% implementati on of the strategy	Urban renewal strategy available	100% implementati on of the strategy	Target achieved. 100% implementation of the strategy	None	None	Economic Development and Planning
Land acquisition	to acquire Puraspan, Laanglagte & Amulree	211.	No of the Settlements acquired	3 settlements ( Puraspan, Laanglagte & Amulree ) acquired	Existence of settlements	3 settlements acquired and registered to the municipality	Target not achieved.	Assessments were not done	Dept of Rural Development & Land Reform to intervene	Economic Development and Planning
	To finalize the acquisition of a portion of Harriswhich farm	212.	Farm portion transferred to municipality with full title deed	1 farm portion acquired	Deed of sale signed with seller	N\A	N\A	N\A	N\A	Economic Development and Planning
	To acquire a portion of the farm Monmouth for construction of a landfill	213.	Farm portion transferred to municipality with full title deed	1 farm portion	Deed of sale signed with seller	Registration of the farm portion in the name of the Municipality	<u>Target not</u> <u>achieved</u>	Delays by the seller's land surveyor and conveyancer s	Target included in the 2015\16 SDBIP	Economic Development and Planning

Project	Objectives	KPI No	KPI/Measura ble Objective	Annual Target	Baseline	Q4 (April- June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility
				K	PA 6: SPATIAL	RATIONALE				
	site in Alldays									
Township Establishmen t	To ensure that there is properly planned township	214.	No of the township establishment projects completed	1 township established and completed at Tolwe	Availability of approved layout	Final approval of GP by SG	Target not achieved. Pre-approved general plan has been developed and submitted to the Surveyor- General	Resurveying to accommodat e new water and sanitation projects	Target included in the 2015\16 SDBIP	Economic Development and Planning
	To ensure that engineering services are made available within the new development.	215.	Ensuring that Engineering Services are provided within the new development of Senwabarwa na and Alldays	100% installation of engineering services within the new development	Established township	100% Engineering Services installed	<u>Target not</u> <u>achieved.</u>	Project did not meet the actual requirements of the National Treasury on PPP	Initiatives started for registration of project in line with PPP guidelines	Economic Development and Planning
Human Settlement	To ensure that beneficiaries are accorded safe and habitable houses.	216.	No of beneficiaries identified.	500 beneficiaries	Housing Disaster database	Final list of beneficiaries	Target not achieved. A total of 400 beneficiaries approved	Reduction in the number of housing units allocated by COGHSTA	Unallocated units submitted to the MEC for the 2015\16 allocation	Economic Development and Planning
	To coordinate the programme and identify beneficiaries.	217.	+No of beneficiaries identified.	500 beneficiaries	Housing Disaster database	Verified beneficiaries	Target achieved. Beneficiaries were verified	None	None	Economic Development and Planning
Land use Management	To ensure that land use management scheme is implemented fully.	218.	% of LUMS implemented	100% compliance of all approved and developed applications	land use Management Scheme is in place	100% processing and finalization of all land development applications and change of land use	Target achieved. 100% Compliance of approved and developed LUMS	None	None	Economic Development and Planning

Project	Objectives	KPI No	KPI/Measura ble Objective	Annual Target	Baseline	Q4 (April- June)	Actual Performance	Reason for Variance	Corrective measures	Responsibility	
				K	PA 6: SPATIAL	RATIONALE					
						rights in line with the land use management scheme					