

MID-YEAR BUDGET AND PERFORMANCE ASSESSMENT REPORT 2021/2022

Blouberg Municipality



VISION

A participatory municipality that turns prevailing challenges into opportunities for growth and development through optimal utilization of available resources

MISSION

To ensure delivery of quality services through community participation and creation of an enabling environment for economic growth and job creation

TABLE OF CONTENTS

	Page No
1. Glossary of words/symbols Chapter 1	4
2. Introduction to the report Chapter 2	5
3. Legislative Background Chapter 3	5
4. Financial Analysis Chapter 4	6-71
5. Comments on Annual Report 2020/21 Chapter 5	74
6. Summary of Mid-year/Second Quarter Performance 2021/22 Chapter 6	75
7. Detailed Mid-year SDBIP report 2021/22 Chapter 7	76-133
8. Summary of Budget and Performance Assessment challenges Chapter 8	76-80
9. Summary of Recommendations Chapter 9	76-80
10. Municipal Quality Certification Chapter 10	134

To: The Mayor, Blouberg Local Municipality

MEC Limpopo Provincial Treasury

Minister of Finance Republic of South Africa

In accordance with Section 72 of the Municipal Finance Management Act, I submit the required statement assessing the performance of the first half of the 2020/21 financial year.

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan. The information contained in this report has been reviewed and it is evident that adjustments to the SDBIP will be necessary.

Furthermore, adjustments to the Capital and Operating Budgets will also be necessary.

In terms of section 72 of the MFMA, the SDBIP, projections will have to be revised and the Budget amended thereof to ensure that planned services are rendered.

RAMOTHWALA R.J

ACTING MUNICIPAL MANAGER

1. GLOSSARY OF WORDS/SYMBOLS

SDBIP	: Service Delivery and Budget Implementation Plan
KPA	: Key Performance Area
DKPA	: Departmental Key Performance Area
DKPI	: Departmental Key Performance Indicator
BASELINE	: Current Status
ANNUAL TARGET	: Scope of work in relation to the KPA
SYMBOL #	: Number
QUARTER	: Period of three months
SYMBOL %	: Percentage
SYMBOL h/h	: Households
RoD	: Record of Decision
R value	: Amount spend or generated in particular KPI

2. Introduction

In line with performance regulations and performance legislations, municipalities are expected to continuously review their performance and provide necessary remedial actions wherever under achievement is detected. As per the institutional performance plan (SDBIP) against the set targets in the IDP/Budget, Blouberg Municipality has profiled its Performance for the first half of year ending 31 December 2021 and such report is here presented to all governing structures and interested stakeholders. The Section 72/Mid-year organisational performance report covers Financial analysis, Comments on Annual Report 2021/22, organisational performance challenges, recommendation for improvement, Summary of Mid-year/Second Quarter Performance, Detailed SDBIP Report 2021/22 and Municipal Manager Quality certification.

3. Legislative Background

Organisational performance management has become critical in both private and public sector alike. Equally Municipalities are expected to put in place systems and mechanisms for performance management both in terms of individual and overall organisational performance. The following pieces of legislations pertaining Local Government environment are critical to this noble goal.

Section 39-41 of the Municipal Systems Act , Act no 32 of 2000 'a municipality must develop performance management system, monitor and review performance management, set appropriate key performance indicators, set measurable performance targets, take steps to improve performance and establish a process of regular reporting to Municipal governance structures and stakeholders

Section 72 of the Municipal Finance Management Act, Act no 56 of 2003 states that "the accounting officer of the municipality must no later than 25 January each year assess the performance of the Municipality during the 1st half of the year considering amongst others:

- Monthly statements referred to in terms of Sec 71
- Municipality' service delivery performance during the first half of the year, and the service delivery targets and performance indicators as contained in the SDBIP.
- Past year Annual report

In terms of Municipal performance regulation of 2001 must develop and implement mechanisms, systems and processes for the monitoring and measurement and review of performance in respect of the key performance indicators and performance targets set by it. These mechanisms, systems and processes for monitoring must provide for amongst others:

- reporting to council at least twice a year
- enables the Municipality to detect under-performance and
- provide for corrective measures

It is against this backdrop that the Section 72/mid-year budget and performance assessment report 2021/22 has been compiled for consideration.

4. Financial Analysis

Content	Page
4.1. Part 1 – Annual Budget	
4.1.1. Introduction	7
4.1.2. Legislative Framework	7
4.1.3. Mayor’s Report (required if tabled in the municipal council)	7
4.1.4. Resolutions	7
4.1.5. Executive Summary	7-17
4.1.6. In year budget statement tables	18-37
4.2. Part 2 – Supporting Documentation	
4.2.1 Debtors’ Analysis	38
4.2.2. Creditors’ Analysis	39
4.2.3. Investment Portfolio analysis	41
4.2.4. Allocation and grant receipts and expenditure	42-43
4.2.5. Councillor and board member allowances and employee benefits	34-45
4.2.6. Materials variances to the service delivery and budget implementation plan	46
4.2.7. Capital programme performance	47-51
4.2.8. Other supporting documents	52
4.2.9 mSCOA Report	52-54
4.2.10. SCM Report	54-60

4.1.1. Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery. This report has been prepared in terms of the following legislative framework:

- ❖ The Municipal Finance Management Act – No. 56 of 2003, Section 72, and The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment. "33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act." The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

4.1.2 Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year. Take note that the Section 52, Quarterly Budget Monitoring Report will be incorporated in this report. The requirements of section 52(d) will be met in this mid – year Budget and Assessment Report.

4.1.3 Mayor Report(if tabled in Municipal Council

The report will be tabled to the Executive Committee and Council on the 24 January 2022 and 28 January 2022 respectively.

4.1.4 Resolutions

Not yet tabled before governance structures as alluded to above

4.1.5 Executive Summary

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDB20IP).

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components, which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by Government, farmers, residents and business. To produce a sustainable, affordable budget necessitated reductions to certain budgetary provisions

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 31 January.

4.1.5.1 Summary of 2021/22 budget process

The following summarizes the overall position on the capital and operating budgets

DESCRIPTION	TOTAL REVENUE	CAPITAL EXPENDITURE	OPERATING EXPENDITURE
Annual Budget	379,180,832	74,143,915	348,421,771
Plan to Budget (SDBIP)	179,915,292	35,572,014	172,486,728
Actual	237,214,494	33,206,895	149,096,395
Variance to SDBIP	-57,299,202	2,365,119	23,390,333
% Spent to SDBIP	132%	93%	86%
% of Annual Budget	63%	45%	43%

The above information is based on the Annual Budget for 2021/22 of which one adjustments have been made so far as a result of DRMG . The above figures are explained in more detail throughout the report.

4.1.5.2 Cash Flow

a. Investment

The investment portfolio is prepared in line with the requirement of the municipal investment and PPP regulations –Gazette No.27431, 1 June 2005 issued by the National Treasury.

The below table, investment number 20-70-75-0019 indicates the Accrued interest earned from Guarantee investment at the end of December 2021 amounting to **R 4,441**

The municipal call account (93-540-11-904) investment has **R 126,897** interest accrued and interest capitalized of **R 454,837**.

On the 17 December 2021 municipal made investment with ABSA amounting to **R30, 000,000**, the maturity date 2022/02/17 and the accrued interest is **R 50,170**.

On the 17 December 2021 municipal made investment with Nedbank amounting to **R30, 000,000**, the maturity date 2022/02/17 and the accrued interest is **R 52,126**

ACCOUNT	INVESTMENTS	INTEREST	ACCRUED	BALANCE AT
NUMBER	AMOUNT	RATE	INTEREST	31-Dec-21

20-7075-0019	3,079,000	3.85	4,441	3,083,441
93-540-11-904	35,325,846	4.4	581,735	35,907,582
037-8811-376-14	30,000,000	4.53	52,126	30,052,126
20-8015-8403	30,000,000	4.36	50,170	30,050,170
TOTAL	98,404,846	0	688,473	99,093,319

b. Cash and cash

The municipal has cash and cash equivalent amounting to **R 98,130,826 at** the end of December 2021 and **R 25,477,668 unspent** grant, therefore municipality has enough cash to fulfil its obligation. In other words, when we calculate the going concern for 2 months, we considered the following monthly expenditure items:

Calculation going concern for 2 months

Description	Monthly	2 Months
Salaries	12,023,985	24,047,970
TELEPHONE	108,945	217,890
ESKOM	3,642,637	7,285,274
SECURITY	1,385,788	2,771,577
LANDFIL	320,000	640,000
RENTAL OF EQUIPMENT	46,000	92,000
GRANT	25,177,669	25,177,669
TOTAL	17,161,355	60,232,379

Therefore for 2 months **R 60,140,379 = R 98,130,826 – R 60,140,379 = R 37,990,447.**

4.1.5.3 REVENUE

The table below shows the actual income

REVENUE	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2021-2022	SDPIP	REVENUE	BALANCE	%	%
OWN REVENUE	102,235,832	51,117,798.00	47,428,207	3,689,591	93	46
GRANT	276,945,000	101,915,496	189,786,287	-87,870,791	186	69
TOTAL	379,180,832	153,033,294	237,214,494	-84,181,200	155	63

Although the actual percentage on both grant and own income is **155%** as per planned SDBIP for the past six months, as for Grant revenue the municipality achieved more than the target as the planned target due to approve schedule from National treasury. The results for half yearly are a cause for concern compared to the budgeted and planned income and swift action would be necessary in that regard especially on own income. The municipality is experiencing challenges of collecting revenue on services charges e.g. property rates due to non-payment by the departments and sale of sites.

Own revenue: The municipality planned to collect **R 51,117,798** on own revenue for the past six months as per projections, but only collected or billed **R 47,47428,207 or 93%.**

Grants: The municipality received all the funds for grant as per DORA schedule projections. The total received amounting to **R 189786,287 or 186%** instead of the planned **R 101,915,496.**

Challenges

- Poor collection on assessment rates;
 - Non-payment by both residents (culture of non-payment) and departments (incomplete asset register) which resulted in poor collection.
- Poor collection on electricity;
 - Illegal connections and free flows on electricity seems to be the root cause for poor performance.

Corrective Measures

- Continuous engagements with the relevant departments to align the asset registers so that payments would be processed.
- Do regular meter audit in order to identify the illegal connections and eliminate the free flows.
- Keep minimal the implementation of own funded projects.
- Development a clear implementation plan on how the sites are to be sold within the end of financial year.
- The budget has been provided for the Township establishment and registration.

The following table shows Bill versus Budget

The following table is a summary of the main variance in revenue billed versus planned revenue:

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actul Bill	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
<u>Revenue By Source</u>										
Property rates		27,729	31,244	31,244	398	26,941	15,622	11,319	72%	31,244

Service charges - electricity revenue		28,826	7,739	7,739	618	3,008	4,730	(1,722)	-36%	7,739
Service charges - refuse revenue		1,436	1,199	1,199	167	1,189	599	590	98%	1,199
Total Revenue (excluding transfers and contributions)		57,991	40,182	40,182	1,183	31,139	20,952	10,187	0	40,182

The following table is a summary of the main variance in revenue collections versus projections revenue:

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly Actul Collection	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
									%	
R thousands										
<u>Revenue By Source</u>										
Property rates		27,729	31,244	31,244	307	2,069	15,622	(13,553)	-87%	31,244
Service charges - electricity revenue		28,826	41,676	41,676	2,791	14,921	20,838	(5,917)	-28%	41,676
Service charges - refuse revenue		1,436	1,199	1,199	57	496	599	(103)	-17%	1,199
Total Revenue (excluding transfers and contributions)		57,991	74,119	74,119	3,154	17,486	37,059	(19,573)	(0)	74,119

4.1.5.4. SERVICES CHARGES (PER SOUCE)

a. Property Rates

The actual collection is very poor but municipality billed property rates amounting to **R 26,941 million**. The main challenge is non-payment of government departments. The municipality collected **R 2,069 million** on property rate as per six months projections budget of **R 15,622 million**. Therefore, budget adjustment is needed in this regard to align the projections with bill.

b. Refuse

The municipality billed **R 1,189 million** and the actual collection is at **R 0, 496 million** on Refuse instead of **R 0,599 million** as per six months projected. The lower percentage is due to lack of implementation of the waste roll-out plan. The refuse removal need to be adjusted negatively on cash flow and positively on billing.

c. Electricity

In terms of conventional electricity, the municipality billed **R 3,008 million** and collected **R 14,921 million** including prepaid instead of **R 20,838 million** as per six months planned.

d. Water and Sanitation

In terms of water and sanitation there is a SLA between CDM and BLM to calculate the commission

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Mon thly actu al	YearTD actual	YearTD budget	YTD varian ce	YTD variance	Full Year Forecast
R thousands									%	
<u>Revenue By Source</u>										
Rental of facilities and equipment		–	231	231	–	–	116	(116)	-100%	231
Interest earned - external investments		1,536	1,910	1,910	38	490	955	(465)	-49%	1,910
Interest earned - outstanding debtors		2,250	1,682	1,682	203	1,471	841	630	75%	1,682
Fines, penalties and forfeits		5	3,809	3,809	4	103	1,905	(1,802)	-95%	3,809
Licences and permits		3,824	4,617	4,617	–	1,303	2,309	(1,006)	-44%	4,617
Agency services		0	1,166	1,166	–	–	583	(583)	-100%	1,166
Other revenue		1,251	14,701	14,701	116	446	7,350	(6,905)	-94%	14,701
Gains		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		8,865	28,117	28,117	362	3,813	14,058	(10,246)	(0)	28,117

e. Rental of facilities and equipment

The municipality has received **R 0.00** as per the below table, but the collection of rental was wrongly transacting in to other revenue.

f. Interest earned- external investment and outstanding debtors

The municipality has received R 0,490 million on interest earned external investment and received R 1,471 million on outstanding debtors.

g. Fines

The municipality collected R 0,103 million on traffic fine, there is a need for negative adjustment during budget adjustment.

h. Licences and permits

The municipality has received **R 1,303 million** on traffic service and in percentage is **115%** instead of **R 1,415,924** as per planned SDBIP.

i. Other Income

The municipality has received **R 446 thousand** instead of **R7,350 million** as planned for six months, the municipality did not dispose the land as planned hence the tribunal approve the township around december, and therefore there is a need for negative adjustment or on urgent development of the sale of site strategy/plan to be implemented before year end.

j. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2021/22												Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days				
R thousands															
Debtors Age Analysis By Income Source															
Trade and Other Receivables from Exchange Transactions - Water	1200	733	349	350	1,299	307	249	1,338	10,130	14,754	13,322	-	-		
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1,361	406	539	338	331	623	2,451	12,306	18,355	16,049	-	-		
Receivables from Non-exchange Transactions - Property Rates	1400	726	268	264	1,516	22,992	242	1,421	101,899	129,326	128,068	-	-		
Receivables from Exchange Transactions - Waste Water Management	1500	286	134	72	67	66	66	381	1,927	2,998	2,507	-	-		
Receivables from Exchange Transactions - Waste Management	1600	611	424	102	98	96	115	676	2,145	4,267	3,130	-	-		
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-		
Interest on Arrear Debtor Accounts	1810	404	409	-	169	484	483	929	5,515	8,393	7,580	-	-		
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820									-	-				
Other	1900	39	20	20	20	20	20	116	1,930	2,183	2,105	-	-		
Total By Income Source	2000	4,161	2,008	1,347	3,506	24,294	1,797	7,313	135,851	180,277	172,761	-	-		
2020/21 - totals only										-	-				
Debtors Age Analysis By Customer Group															
Organs of State	2200	-	-	-	-	-	-	-	-	-	-	-	-		
Commercial	2300	-	-	-	-	-	-	-	-	-	-	-	-		
Households	2400	-	-	-	-	-	-	-	-	-	-	-	-		
Other	2500	4,161	2,008	1,347	3,506	24,294	1,797	7,313	135,851	180,277	172,761	-	-		
Total By Customer Group	2600	4,161	2,008	1,347	3,506	24,294	1,797	7,313	135,851	180,277	172,761	-	-		

The above table indicates that at the end of the second quarter/December the outstanding for debtors, is at **R 172,761** million for over 90+days. **R 128,068** million is for Assessment rate including Government debts.

The priority of the finance directorate is to ensure that all debt due to the municipality is recovered and that the policy of Council is effected to bring in stringent measures against defaulters. The Revenue management committee has been established to deal with poor collection and the service provide has been appointed.

4.1.5.4 EXPENDITURE

a. CAPITAL EXPENDITURE

A fundamental part of the review is the performance of major capital projects. At the end of December 2021, the municipality spent **70%** as per planned for six months, although the poor performance was experienced on electrical projects and finance and administration. The Department responsible outlined the reasons in their SDBIP reports.

Each head of department must revise projections (SDBIP) and provide corrective measures to ensure that projects are complete in time to avoid roll-overs.

CAPITAL EXPENDITURE PER VOTE	BUDGET	PLANNED	ACTUAL	VARIANCE	SDBIP	BUDGET
	2020-2021	SDIP	EXPENDITURE	BALANCE	%	%

Executive and council	150,000	100,000	96,995.00	3,005	97	65
Finance and administration	3,116,000	2,900,000	469,409	2,430,591	16	15
Public safety	1,380,000	1,230,000	357,935.30	872,065	29	26
Planning and development	40,000	40,000	37,409.00	2,591	94	94
Road Department	6,050,000	1,050,000	48,000	1,002,000	5	1
Project Management Unit	59,110,960	38,000,000	31,133,127	6,866,873	82	53
Energy Department	4,296,955	4,056,955	1,005,194	3,051,761	25	23
Waste management	0	0	0	0	#DIV/0!	#DIV/0!
TOTAL	74,143,915	47,376,955	33,148,069	14,228,886	70	45

b. Allocation and grant expenditure

A fundamental part of the review is the performance of major capital projects. The total unspent for the month ended 31 December 2021 is at **R 25,477,668**.

The total cash in the bank is amounting to **R 98,001,101**, therefore, the municipality has cash to back up the unspent grant.

Summary of grant: as at 31 December 2021

	EPWP	MIG	FMG	DRMG	Total
DORA	1,266,000	56,764,000	2,400,000	12,900,000	73,330,000
Opening balance		-	-		-
Withheld by National Treasury Through Equitable share	-	-	-		-
Current year receipts	886,000	47,004,955.42	2,400,000	12,900,000	63,190,955.42
Conditions met - transferred to revenue	(1,266,000)	(35,085,174.87)	(1,362,112)	-	- 37,713,286.87
Conditions still to be met - unspent	- 380,000.00	11,919,780.56	1,037,888.00	12,900,000.00	25,477,668.56
% Per DORA	100.00	61.81	56.75	-	51.43
% per Received	142.89	74.64	56.75	-	59.68

c. Conditional grant Roll-Over.

Municipality does not have roll-over from 2021 financial year.

4.1.5.6 OPERATING EXPENDITURE

The municipality has spent R **132,565 million** of the operational budget instead of R **176,546 million** as per planned SDBIP.

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description R thousands	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Expenditure By Type	-									
Employee related costs		115,572	133,004	133,004	10,301	58,268	66,503	(8,235)	-12%	133,004
Remuneration of councillors		16,412	18,841	18,841	1,723	8,278	9,421	(1,143)	-12%	18,841
Debt impairment		20,754	9,272	9,272	-	-	4,636	(4,636)	-100%	9,272
Depreciation & asset impairment		31,623	40,141	40,141	4,867	14,677	20,070	(5,393)	-27%	40,141
Finance charges								-		
Bulk purchases - electricity		36,472	42,506	42,506	3,643	25,622	21,253	4,369	21%	42,506
Inventory consumed		2,037	2,650	2,650	77	796	1,325	(529)	-40%	2,650
Contracted services		62,836	53,235	60,142	3,280	21,792	28,373	(6,581)	-23%	60,142
Transfers and subsidies		-	-	50	-	36	23	13	59%	50
Other expenditure		35,923	41,873	41,816	4,359	19,627	20,883	(1,256)	-6%	41,816
Losses		453	-	-	-	-	-	-		-
Total Expenditure		322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-14%	348,422

a. Salaries, benefits and allowances

- ✓ The municipality spent R **58,268 million** on employee cost and the projection was R **66,503 million** for six months. The variance is as a result of senior managers did not get salary increase and the resignation of municipal manager and one Director.
- ✓ In terms of remuneration of councillors municipality spent R **8,278 million** against the half yearly projections of R **9,421 million**. The variance is a result of the Councillors did not get annual salary increases, secondly outgoing councillors were paid only prorata salaries for November.

b. Bulk Purchases

- ✓ The municipality spent R **25,622 million** against the half yearly projections of R **21,253 million**. There is a need for positive adjustment during adjustment budget.

c. Other Operational cost

The half yearly projection for other operational cost is **R 20,883 million** and the actual spending is at **R 19,627 million**.

d. Contract Services

The half yearly projections for contract services is **R 28,373 million** and the actual spending is at **21,792 million**.

e. Depreciation and Bad debts

The half yearly projection for other operational cost is **R 20,070 million** and the actual is at **R 14,677 million** and bad impairment.

Creditors

Awaiting for original invoice and bank confirmation letter from the supplier.

LIM351 Blouberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)
		0 30 Days	31 60 Days	61 90 Days	91 120 Days	121 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions /											
Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700		39,199							39,199	
Auditor General	0800									-	
Other	0900	-								-	
Total By Customer Type	1000	-	39,199	-	-	-	-	-	-	-	-

4.1.6 In year budget statement tables

LIM351 Blouberg - Table C1 Monthly Budget Statement Summary - M06 December

Description	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	27,729	31,244	31,244	398	26,941	15,622	11,319	72%	31,244
Service charges	30,264	42,875	42,875	3,473	16,674	21,437	(4,763)	-22%	42,875
Investment revenue	1,536	1,910	1,910	38	490	955	(465)	-49%	1,910
Transfers and subsidies	239,283	207,281	214,181	68,053	154,701	101,915	52,786	52%	214,181
Other own revenue	7,330	26,207	26,207	324	3,323	13,103	(9,781)	-75%	26,207
Total Revenue (excluding capital transfers and contributions)	306,141	309,517	316,417	72,285	202,129	153,033	49,096	32%	316,417
Employee costs	115,572	133,004	133,004	10,301	58,268	66,503	(8,235)	-12%	133,004
Remuneration of Councillors	16,412	18,841	18,841	1,723	8,278	9,421	(1,143)	-12%	18,841
Depreciation & asset impairment	31,623	40,141	40,141	4,867	14,677	20,070	(5,393)	-27%	40,141
Finance charges	—	—	—	—	—	—	—	—	—
Inventory consumed and bulk purchases	38,509	45,156	45,156	3,720	26,418	22,578	3,840	17%	45,156
Transfers and subsidies	—	—	50	—	36	23	13	59%	50
Other expenditure	119,967	104,380	111,230	7,639	41,420	53,892	(12,473)	-23%	111,230
Total Expenditure	322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-14%	348,422
Surplus/(Deficit)	(15,941)	(32,005)	(32,005)	44,035	53,033	(19,453)	72,486	-373%	(32,005)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	55,896	56,764	62,764	11,433	35,085	26,882	8,203	31%	62,764
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions	39,956	24,759	30,759	55,468	88,118	7,429	80,690	1086%	30,759
Share of surplus/ (deficit) of associate	—	—	—	—	—	—	—	—	—
Surplus/ (Deficit) for the year	39,956	24,759	30,759	55,468	88,118	7,429	80,690	1086%	30,759
Capital expenditure & funds sources									
Capital expenditure	57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144
Capital transfers recognised	47,313	56,196	62,196	5,484	30,474	29,598	875	3%	62,196
Borrowing	—	—	—	—	—	—	—	—	—
Internally generated funds	10,061	11,948	11,948	58	2,674	5,974	(3,299)	-55%	11,948
Total sources of capital funds	57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144
Financial position									
Total current assets	150,668	206,390	206,390		240,682				206,390
Total non current assets	999,634	990,644	996,644		1,018,105				996,644
Total current liabilities	104,281	9,445	9,445		78,221				9,445
Total non current liabilities	23,126	19,941	19,941		23,126				19,941
Community wealth/Equity	1,077,672	1,133,107	1,133,107		1,128,157				1,133,107
Cash flows									
Net cash from (used) operating	65,507	70,577	70,577	55,739	115,883	35,289	(80,594)	-228%	70,577
Net cash from (used) investing	(52,108)	(68,144)	(68,144)	(5,542)	(33,148)	(34,072)	(924)	3%	(68,144)
Net cash from (used) financing	—	(9)	—	—	9	—	(9)	#DIV/0!	—
Cash/cash equivalents at the month/year end	54,906	79,532	79,541	—	124,074	1,217	(122,857)	-10098%	2,433
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	4,161	2,008	1,347	3,506	24,294	1,797	7,313	135,851	180,277
Creditors Age Analysis									
Total Creditors	—	—	—	—	—	—	—	—	—

LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		270,453	243,376	243,376	68,654	182,773	121,688	61,085	50%	243,376
Executive and council		158	—	—	—	—	—	—	—	—
Finance and administration		270,295	243,376	243,376	68,654	182,773	121,688	61,085	50%	243,376
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		3,158	7,090	7,090	4	1,043	3,545	(2,502)	-71%	7,090
Community and social services		—	—	—	—	—	—	—	—	—
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		3,158	7,090	7,090	4	1,043	3,545	(2,502)	-71%	7,090
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		180	70,073	82,973	26,714	35,214	31,812	3,403	11%	82,973
Planning and development		180	70,073	70,073	26,714	35,214	35,037	178	1%	70,073
Road transport		—	—	12,900	—	—	(3,225)	3,225	-100%	12,900
Environmental protection		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		88,246	45,742	45,742	(11,654)	18,185	22,871	(4,686)	-20%	45,742
Energy sources		85,161	42,010	42,010	(12,342)	14,293	21,005	(6,712)	-32%	42,010
Water management		3	—	—	369	1,131	—	1,131	#DIV/0!	—
Waste water management		—	—	—	141	628	—	628	#DIV/0!	—
Waste management		3,083	3,732	3,732	179	2,133	1,866	267	14%	3,732
<i>Other</i>	4	—	—	—	—	—	—	—	—	—
Total Revenue - Functional	2	362,038	366,281	379,181	83,718	237,214	179,915	57,299	32%	379,181
Expenditure - Functional										
<i>Governance and administration</i>		174,964	173,250	173,250	13,601	73,766	86,626	(12,860)	-15%	173,250
Executive and council		61,989	59,564	59,664	6,563	32,258	29,815	2,442	8%	59,664
Finance and administration		112,975	113,687	113,587	7,038	41,508	56,810	(15,302)	-27%	113,587
Internal audit		—	—	—	—	—	—	—	—	—
<i>Community and public safety</i>		17,688	15,813	15,813	1,518	8,479	7,906	573	7%	15,813
Community and social services		—	—	—	—	—	—	—	—	—
Sport and recreation		—	—	—	—	—	—	—	—	—
Public safety		17,688	15,813	15,813	1,518	8,479	7,906	573	7%	15,813
Housing		—	—	—	—	—	—	—	—	—
Health		—	—	—	—	—	—	—	—	—
<i>Economic and environmental services</i>		43,599	56,790	63,690	2,977	12,889	30,120	(17,231)	-57%	63,690
Planning and development		14,965	14,595	14,595	718	5,482	7,297	(1,816)	-25%	14,595
Road transport		28,634	42,195	49,095	2,259	7,407	22,823	(15,416)	-68%	49,095
Environmental protection		—	—	—	—	—	—	—	—	—
<i>Trading services</i>		85,831	95,668	95,668	10,154	53,962	47,834	6,128	13%	95,668
Energy sources		65,692	69,405	69,405	7,559	41,780	34,703	7,077	20%	69,405
Water management		—	—	—	—	—	—	—	—	—
Waste water management		—	—	—	—	—	—	—	—	—
Waste management		20,139	26,264	26,264	2,595	12,183	13,132	(949)	-7%	26,264
<i>Other</i>		—	—	—	—	—	—	—	—	—
Total Expenditure - Functional	3	322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-14%	348,422
Surplus/ (Deficit) for the year		39,956	24,759	30,759	55,468	88,118	7,429	80,690	1086%	30,759

LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue – Functional										
Municipal governance and administration		270,453	243,376	243,376	68,654	182,773	121,688	61,085	50%	243,376
Executive and council		158	–	–	–	–	–	–		–
Mayor and Council		–	–	–	–	–	–	–		–
Municipal Manager, Town Secretary and Chief Executive		158	–	–	–	–	–	–		–
Finance and administration		270,295	243,376	243,376	68,654	182,773	121,688	61,085	0	243,376
Administrative and Corporate Support		131	402	402	2	12	201	(189)	(0)	402
Asset Management								–		
Finance		270,165	242,974	242,974	68,652	182,761	121,487	61,274	0	242,974
Fleet Management								–		
Internal audit		–	–	–	–	–	–	–		–
Governance Function								–		
Community and public safety		3,158	7,090	7,090	4	1,043	3,545	(2,502)	(0)	7,090
Community and social services		–	–	–	–	–	–	–		–
Aged Care								–		
Sport and recreation		–	–	–	–	–	–	–		–
Public safety		3,158	7,090	7,090	4	1,043	3,545	(2,502)	(0)	7,090
Civil Defence								–		
Police Forces, Traffic and Street Parking Control		3,158	7,090	7,090	4	1,043	3,545	(2,502)	(0)	7,090
Pounds		–	–	–	–	–	–	–		–
Housing		–	–	–	–	–	–	–		–
Housing								–		
Informal Settlements								–		
Health		–	–	–	–	–	–	–		–

Economic and environmental services	180	70,073	82,973	26,714	35,214	31,812	3,403	0	82,973
Planning and development	180	70,073	70,073	26,714	35,214	35,037	178	0	70,073
Billboards							-		
Corporate Wide Strategic Planning (IDPs, LEDs)							-		
Central City Improvement District							-		
Development Facilitation							-		
Economic Development/Planning	180	13,309	13,309	61	129	6,655	(6,526)	(0)	13,309
Regional Planning and Development							-		
Town Planning, Building Regulations and Enforcement, and City Engineer							-		
Project Management Unit	-	56,764	56,764	26,653	35,085	28,382	6,703	0	56,764
Provincial Planning							-		
Support to Local Municipalities							-		
Road transport	-	-	12,900	-	-	(3,225)	3,225	(0)	12,900
Public Transport							-		
Road and Traffic Regulation							-		
Roads	-	-	12,900	-	-	(3,225)	3,225	(0)	12,900
Taxi Ranks							-		
Environmental protection	-	-	-	-	-	-	-		-
Trading services	88,246	45,742	45,742	(11,654)	18,185	22,871	(4,686)	(0)	45,742
Energy sources	85,161	42,010	42,010	(12,342)	14,293	21,005	(6,712)	(0)	42,010
Electricity	85,161	42,010	42,010	(12,342)	14,293	21,005	(6,712)	(0)	42,010
Street Lighting and Signal Systems							-		
Nonelectric Energy							-		
Water management	3	-	-	369	1,131	-	1,131	#DIV/0!	-
Water Treatment	3	-	-	369	1,131	-	1,131	#DIV/0!	-
Water Distribution							-		
Water Storage							-		
Waste water management	-	-	-	141	628	-	628	#DIV/0!	-
Public Toilets							-		
Sewerage							-		

Storm Water Management		-	-	-	-	-	-	-	-
Waste Water Treatment		-	-	-	141	628	-	628	#DIV/0!
Waste management		3,083	3,732	3,732	179	2,133	1,866	267	0
Recycling								-	
Solid Waste Disposal (Landfill Sites)		3,083	3,732	3,732	179	2,133	1,866	267	0
Solid Waste Removal								-	
Street Cleaning								-	
Total Revenue – Functional	2	362,038	366,281	379,181	83,718	237,214	179,915	57,299	0
Expenditure – Functional	-								
Municipal governance and administration	-	174,964	173,250	173,250	13,601	73,766	86,626	(12,860)	(0)
Executive and council	-	61,989	59,564	59,664	6,563	32,258	29,815	2,442	0
Mayor and Council	-	17,689	20,162	20,262	1,906	8,925	10,114	(1,190)	(0)
Municipal Manager, Town Secretary and Chief Executive	-	44,300	39,402	39,402	4,657	23,333	19,701	3,632	0
Finance and administration	-	112,975	113,687	113,587	7,038	41,508	56,810	(15,302)	(0)
Administrative and Corporate Support	-	57,689	66,142	66,042	4,427	26,704	33,038	(6,334)	(0)
Asset Management	-							-	
Finance	-	55,286	47,545	47,545	2,610	14,804	23,773	(8,969)	(0)
Fleet Management	-							-	
Internal audit	-	-	-	-	-	-	-	-	-
Governance Function	-							-	
Community and public safety	-	17,688	15,813	15,813	1,518	8,479	7,906	573	0
Community and social services	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Public safety	-	17,688	15,813	15,813	1,518	8,479	7,906	573	0
Civil Defence	-							-	
Police Forces, Traffic and Street Parking Control	-	17,688	15,613	15,613	1,518	8,370	7,806	564	0
Pounds	-	-	200	200	-	109	100	9	0
Housing	-	-	-	-	-	-	-	-	-
Housing	-							-	
Informal Settlements	-							-	

Health	-	-	-	-	-	-	-	-		-
Economic and environmental services	-	43,599	56,790	63,690	2,977	12,889	30,120	(17,231)	(0)	63,690
Planning and development	-	14,965	14,595	14,595	718	5,482	7,297	(1,816)	(0)	14,595
<i>Economic Development/Planning</i>	-	14,965	14,027	14,027	718	5,441	7,014	(1,572)	(0)	14,027
<i>Project Management Unit</i>	-	-	568	568	-	41	284	(243)	(0)	568
<i>Provincial Planning</i>	-							-		
<i>Support to Local Municipalities</i>	-							-		
Road transport	-	28,634	42,195	49,095	2,259	7,407	22,823	(15,416)	(0)	49,095
<i>Public Transport</i>	-							-		
<i>Road and Traffic Regulation</i>	-							-		
<i>Roads</i>	-	28,634	42,195	49,095	2,259	7,407	22,823	(15,416)	(0)	49,095
<i>Taxi Ranks</i>	-							-		
Environmental protection	-	-	-	-	-	-	-	-		-
Trading services	-	85,831	95,668	95,668	10,154	53,962	47,834	6,128	0	95,668
Energy sources	-	65,692	69,405	69,405	7,559	41,780	34,703	7,077	0	69,405
<i>Electricity</i>	-	65,692	69,405	69,405	7,559	41,780	34,703	7,077	0	69,405
<i>Street Lighting and Signal Systems</i>	-							-		
Waste management	-	20,139	26,264	26,264	2,595	12,183	13,132	(949)	(0)	26,264
<i>Recycling</i>	-							-		
<i>Solid Waste Disposal (Landfill Sites)</i>	-	20,139	26,264	26,264	2,595	12,183	13,132	(949)	(0)	26,264
<i>Solid Waste Removal</i>	-							-		
Total Expenditure – Functional	3	322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	(0)	348,422
Surplus/ (Deficit) for the year		39,956	24,759	30,759	55,468	88,118	7,429	80,690	0	30,759

LIM351 Blouberg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 01 - Executive & Council		—	—	—	—	—	—	—		—
Vote 02 - Finance And Administration		158	—	—	—	—	—	—		—
Vote 03 - Community Service		270,165	242,974	242,974	68,652	182,761	121,487	61,274	50.4%	242,974
Vote 04 - Public And Safety		131	402	402	2	12	201	(189)	-94.2%	402
Vote 05 - Waste Management		85,163	42,010	54,910	(11,832)	16,052	17,780	(1,728)	-9.7%	54,910
Vote 06 - Roads Services		6,241	10,822	10,822	182	3,176	5,411	(2,235)	-41.3%	10,822
Vote 07 - Econominc Development And Planning		180	70,073	70,073	26,714	35,214	35,037	178	0.5%	70,073
Vote 08 -		—	—	—	—	—	—	—		—
Vote 09 -		—	—	—	—	—	—	—		—
Vote 10 -		—	—	—	—	—	—	—		—
Vote 11 -		—	—	—	—	—	—	—		—
Vote 12 -		—	—	—	—	—	—	—		—
Vote 13 -		—	—	—	—	—	—	—		—
Vote 14 -		—	—	—	—	—	—	—		—
Vote 15 - Other		—	—	—	—	—	—	—		—
Total Revenue by Vote	2	362,038	366,281	379,181	83,718	237,214	179,915	57,299	31.8%	379,181
Expenditure by Vote	1									
Vote 01 - Executive & Council		17,689	20,162	20,262	1,906	8,925	10,114	(1,190)	-11.8%	20,262
Vote 02 - Finance And Administration		44,300	39,402	39,402	4,657	23,333	19,701	3,632	18.4%	39,402
Vote 03 - Community Service		55,286	47,545	47,545	2,610	14,804	23,773	(8,969)	-37.7%	47,545
Vote 04 - Public And Safety		57,689	66,142	66,042	4,427	26,704	33,038	(6,334)	-19.2%	66,042
Vote 05 - Waste Management		94,327	111,600	118,500	9,818	49,187	57,525	(8,339)	-14.5%	118,500
Vote 06 - Roads Services		37,827	42,076	42,076	4,113	20,662	21,038	(376)	-1.8%	42,076
Vote 07 - Econominc Development And Planning		14,965	14,595	14,595	718	5,482	7,297	(1,816)	-24.9%	14,595
Vote 08 -		—	—	—	—	—	—	—		—
Vote 09 -		—	—	—	—	—	—	—		—
Vote 10 -		—	—	—	—	—	—	—		—
Vote 11 -		—	—	—	—	—	—	—		—
Vote 12 -		—	—	—	—	—	—	—		—
Vote 13 -		—	—	—	—	—	—	—		—
Vote 14 -		—	—	—	—	—	—	—		—
Vote 15 - Other		—	—	—	—	—	—	—		—
Total Expenditure by Vote	2	322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-13.6%	348,422
Surplus/ (Deficit) for the year	2	39,956	24,759	30,759	55,468	88,118	7,429	80,690	1086.2%	30,759

LIM351 Blouberg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December

Vote Description R thousand	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
01.1 - Council General		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		158	-	-	-	-	-	-		-
02.1 - Municipal Manager		158	-	-	-	-	-	-		-
Vote 03 - Community Service		270,165	242,974	242,974	68,652	182,761	121,487	61,274	50%	242,974
03.1 - Finance Services Administration		270,165	242,974	242,974	68,652	182,761	121,487	61,274	50%	242,974
Vote 04 - Public And Safety		131	402	402	2	12	201	(189)	-94%	402
04.1 - Corporate Services Administration		131	402	402	2	12	201	(189)	-94%	402
Vote 05 - Waste Management		85,163	42,010	54,910	(11,832)	16,052	17,780	(1,728)	-10%	54,910
05.1 - Technical Services Administration		-	-	-	-	-	-	-		-
05.2 - Electrical Services		85,161	42,010	42,010	(12,342)	14,293	21,005	(6,712)	-32%	42,010
05.3 - Water Services		3	-	-	369	1,131	-	1,131	#DIV/0!	-
05.4 - Sanitation Services		-	-	-	141	628	-	628	#DIV/0!	-
05.5 - Roads Services		-	-	12,900	-	-	(3,225)	3,225	-100%	12,900
05.6 - Storm Water Services		-	-	-	-	-	-	-		-
05.7 - Water Reporting Function		-	-	-	-	-	-	-		-
Vote 06 - Roads Services		6,241	10,822	10,822	182	3,176	5,411	(2,235)	-41%	10,822
06.1 - Community Services Administration		1,547	2,432	2,432	-	886	1,216	(330)	-27%	2,432
06.2 - Traffic Services		-	-	-	-	-	-	-		-
06.3 - Traffic Services		3,158	7,090	7,090	4	1,043	3,545	(2,502)	-71%	7,090
06.4 - Libraries		-	-	-	-	-	-	-		-
06.5 - Sport		-	-	-	-	-	-	-		-
06.6 - Cemetery		-	-	-	-	-	-	-		-
06.7 - Refuse		1,536	1,300	1,300	179	1,247	650	597	92%	1,300
06.8 - Pound Services		-	-	-	-	-	-	-		-

Vote 07 - Economic Development And Planning		180	70,073	70,073	26,714	35,214	35,037	178	1%	70,073
07.1 - Project Management Unit		–	56,764	56,764	26,653	35,085	28,382	6,703	24%	56,764
07.2 - Economic Development And Planning		180	13,309	13,309	61	129	6,655	(6,526)	-98%	13,309
Total Revenue by Vote	2	362,038	366,281	379,181	83,718	237,214	179,915	57,299	32%	379,181
Expenditure by Vote	1							–		
Vote 01 - Executive & Council		17,689	20,162	20,262	1,906	8,925	10,114	(1,190)	-12%	20,262
01.1 - Council General		17,689	20,162	20,262	1,906	8,925	10,114	(1,190)	-12%	20,262
Vote 02 - Finance And Administration		44,300	39,402	39,402	4,657	23,333	19,701	3,632	18%	39,402
02.1 - Municipal Manager		44,300	39,402	39,402	4,657	23,333	19,701	3,632	18%	39,402
Vote 03 - Community Service		55,286	47,545	47,545	2,610	14,804	23,773	(8,969)	-38%	47,545
03.1 - Finance Services Administration		55,286	47,545	47,545	2,610	14,804	23,773	(8,969)	-38%	47,545
Vote 04 - Public And Safety		57,689	66,142	66,042	4,427	26,704	33,038	(6,334)	-19%	66,042
04.1 - Corporate Services Administration		57,689	66,142	66,042	4,427	26,704	33,038	(6,334)	-19%	66,042
Vote 05 - Waste Management		94,327	111,600	118,500	9,818	49,187	57,525	(8,339)	-14%	118,500
05.1 - Technical Services Administration		4,534	6,457	6,457	609	3,007	3,228	(222)	-7%	6,457
05.2 - Electrical Services		61,159	62,948	62,948	6,950	38,773	31,474	7,299	23%	62,948
05.3 - Water Services		–	–	–	–	–	–	–		–
05.4 - Sanitation Services		–	–	–	–	–	–	–		–
05.5 - Roads Services		28,634	42,195	49,095	2,259	7,407	22,823	(15,416)	-68%	49,095
05.6 - Storm Water Services		–	–	–	–	–	–	–		–
05.7 - Water Reporting Function		–	–	–	–	–	–	–		–
Vote 06 - Roads Services		37,827	42,076	42,076	4,113	20,662	21,038	(376)	-2%	42,076
06.1 - Community Services Administration		16,627	21,464	21,464	2,587	10,982	10,732	250	2%	21,464
06.2 - Traffic Services		–	–	–	–	–	–	–		–
06.3 - Traffic Services		17,688	15,613	15,613	1,518	8,370	7,806	564	7%	15,613
06.4 – Libraries		–	–	–	–	–	–	–		–
06.5 – Sport		–	–	–	–	–	–	–		–
06.6 – Cemetery		–	–	–	–	–	–	–		–

06.7 – Refuse		3,512	4,800	4,800	8	1,200	2,400	(1,200)	-50%	4,800
06.8 - Pound Services		–	–	–	–	–	–	–		–
06.9 - Pound Services		–	200	200	–	109	100	9	9%	200
06.10 - Satellite Offices		–	–	–	–	–	–	–		–
Vote 07 - Economic Development And Planning		14,965	14,595	14,595	718	5,482	7,297	(1,816)	-25%	14,595
07.1 - Project Management Unit		–	568	568	–	41	284	(243)	-86%	568
07.2 - Economic Development And Planning		14,965	14,027	14,027	718	5,441	7,014	(1,572)	-22%	14,027
Total Expenditure by Vote	2	322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	(0)	348,422
								–		
Surplus/ (Deficit) for the year	2	39,956	24,759	30,759	55,468	88,118	7,429	80,690	0	30,759

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Emmett Dlouhý - Table 04 - Monthly Budget Statement - Financial Performance (Revenue and Expenditure) - MoS December										
Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		27,729	31,244	31,244	398	26,941	15,622	11,319	72%	31,244
Service charges - electricity revenue		28,826	41,676	41,676	2,836	13,970	20,838	(6,868)	-33%	41,676
Service charges - water revenue	(0)	–	–	–	337	925	–	925	#DIV/0!	–
Service charges - sanitation revenue		3	–	–	133	591	–	591	#DIV/0!	–
Service charges - refuse revenue		1,436	1,199	1,199	167	1,189	599	590	98%	1,199
Rental of facilities and equipment		–	231	231	–	–	116	(116)	-100%	231
Interest earned - external investments		1,536	1,910	1,910	38	490	955	(465)	-49%	1,910
Interest earned - outstanding debtors		2,250	1,682	1,682	203	1,471	841	630	75%	1,682
Dividends received								–		
Fines, penalties and forfeits		5	3,809	3,809	4	103	1,905	(1,802)	-95%	3,809
Licences and permits		3,824	4,617	4,617	–	1,303	2,309	(1,006)	-44%	4,617
Agency services		0	1,166	1,166	–	–	583	(583)	-100%	1,166

Transfers and subsidies		239,283	207,281	214,181	68,053	154,701	101,915	52,786	52%	214,181
Other revenue		1,251	14,701	14,701	116	446	7,350	(6,905)	-94%	14,701
Gains		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		306,141	309,517	316,417	72,285	202,129	153,033	49,096	32%	316,417
Expenditure By Type	-									
Employee related costs		115,572	133,004	133,004	10,301	58,268	66,503	(8,235)	-12%	133,004
Remuneration of councillors		16,412	18,841	18,841	1,723	8,278	9,421	(1,143)	-12%	18,841
Debt impairment		20,754	9,272	9,272	–	–	4,636	(4,636)	-100%	9,272
Depreciation & asset impairment		31,623	40,141	40,141	4,867	14,677	20,070	(5,393)	-27%	40,141
Finance charges								–		
Bulk purchases – electricity		36,472	42,506	42,506	3,643	25,622	21,253	4,369	21%	42,506
Inventory consumed		2,037	2,650	2,650	77	796	1,325	(529)	-40%	2,650
Contracted services		62,836	53,235	60,142	3,280	21,792	28,373	(6,581)	-23%	60,142
Transfers and subsidies		–	–	50	–	36	23	13	59%	50
Other expenditure		35,923	41,873	41,816	4,359	19,627	20,883	(1,256)	-6%	41,816
Losses		453	–	–	–	–	–	–		–
Total Expenditure		322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-14%	348,422
Surplus/(Deficit)		(15,941)	(32,005)	(32,005)	44,035	53,033	(19,453)	72,486	(0)	(32,005)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		55,896	56,764	62,764	11,433	35,085	26,882	8,203	0	62,764
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)								–		
Transfers and subsidies - capital (in-kind - all)								–		
Surplus/(Deficit) after capital transfers & contributions		39,956	24,759	30,759	55,468	88,118	7,429			30,759
Taxation								–		
Surplus/(Deficit) after taxation		39,956	24,759	30,759	55,468	88,118	7,429			30,759

Attributable to minorities										
Surplus/(Deficit) attributable to municipality		39,956	24,759	30,759	55,468	88,118	7,429			30,759
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		39,956	24,759	30,759	55,468	88,118	7,429			30,759

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description		Ref	2020/21 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	Budget Year 2021/22 YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands											
Revenue By Source											
Property rates			27,729	31,244	31,244	398	26,941	15,622	11,319	72%	31,244
Service charges - electricity revenue			28,826	41,676	41,676	2,836	13,970	20,838	(6,868)	-33%	41,676
Service charges - water revenue			(0)	—	—	337	925	—	925	#DIV/0!	—
Service charges - sanitation revenue			3	—	—	133	591	—	591	#DIV/0!	—
Service charges - refuse revenue			1,436	1,199	1,199	167	1,189	599	590	98%	1,199
Rental of facilities and equipment			—	231	231	—	—	116	(116)	-100%	231
Interest earned - external investments			1,536	1,910	1,910	38	490	955	(465)	-49%	1,910
Interest earned - outstanding debtors			2,250	1,682	1,682	203	1,471	841	630	75%	1,682
Dividends received			—	—	—	—	—	—	—	—	—
Fines, penalties and forfeits			5	3,809	3,809	4	103	1,905	(1,802)	-95%	3,809
Licences and permits			3,824	4,617	4,617	—	1,303	2,309	(1,006)	-44%	4,617
Agency services			0	1,166	1,166	—	—	583	(583)	-100%	1,166
Transfers and subsidies			239,283	207,281	214,181	68,053	154,701	101,915	52,786	52%	214,181
Other revenue			1,251	14,701	14,701	116	446	7,350	(6,905)	-94%	14,701
Gains			—	—	—	—	—	—	—	—	—
Total Revenue (excluding capital transfers and contributions)			306,141	309,517	316,417	72,285	202,129	153,033	49,096	32%	316,417
Expenditure By Type											
Employee related costs			115,572	133,004	133,004	10,301	58,268	66,503	(8,235)	-12%	133,004
Remuneration of councillors			16,412	18,841	18,841	1,723	8,278	9,421	(1,143)	-12%	18,841
Debt impairment			20,754	9,272	9,272	—	—	4,636	(4,636)	-100%	9,272
Depreciation & asset impairment			31,623	40,141	40,141	4,867	14,677	20,070	(5,393)	-27%	40,141
Finance charges			—	—	—	—	—	—	—	—	—
Bulk purchases - electricity			36,472	42,506	42,506	3,643	25,622	21,253	4,369	21%	42,506
Inventory consumed			2,037	2,650	2,650	77	796	1,325	(529)	-40%	2,650
Contracted services			62,836	53,235	60,142	3,280	21,792	28,373	(6,581)	-23%	60,142
Transfers and subsidies			—	—	50	—	36	23	13	59%	50
Other expenditure			35,923	41,873	41,816	4,359	19,627	20,883	(1,256)	-6%	41,816
Losses			453	—	—	—	—	—	—	—	—
Total Expenditure			322,082	341,522	348,422	28,250	149,096	172,487	(23,390)	-14%	348,422
Surplus/(Deficit)			(15,941)	(32,005)	(32,005)	44,035	53,033	(19,453)	72,486	(0)	(32,005)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)			55,896	56,764	62,764	11,433	35,085	26,882	8,203	0	62,764
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)			—	—	—	—	—	—	—	—	—
Transfers and subsidies - capital (in-kind - all)			—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after capital transfers & contributions			39,956	24,759	30,759	55,468	88,118	7,429			30,759
Taxation			—	—	—	—	—	—	—	—	—
Surplus/(Deficit) after taxation			39,956	24,759	30,759	55,468	88,118	7,429			30,759
Attributable to minorities			—	—	—	—	—	—			—
Surplus/(Deficit) attributable to municipality			39,956	24,759	30,759	55,468	88,118	7,429			30,759
Share of surplus/ (deficit) of associate			—	—	—	—	—	—			—
Surplus/ (Deficit) for the year			39,956	24,759	30,759	55,468	88,118	7,429			30,759

LIM351 Blouberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Single Year expenditure appropriation	2									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		175	150	150	-	97	75	22	29%	150
Vote 03 - Community Service		228	-	-	-	-	-	-		-
Vote 04 - Public And Safety		2,114	3,116	3,116	-	469	1,558	(1,089)	-70%	3,116
Vote 05 - Waste Management		53,545	4,347	10,347	-	1,053	3,673	(2,620)	-71%	10,347
Vote 06 - Roads Services		1,164	1,380	1,420	58	395	710	(315)	-44%	1,420
Vote 07 - Econominc Development And Planning		147	59,151	59,111	5,484	31,133	29,556	1,578	5%	59,111
Vote 08 -		-	-	-	-	-	-	-		-
Vote 09 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Capital single-year expenditure	4	57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144
Total Capital Expenditure		57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144
Capital Expenditure - Functional Classification										
Governance and administration		2,517	3,266	3,266	-	566	1,633	(1,067)	-65%	3,266
Executive and council		175	150	150	-	97	75	22	29%	150
Finance and administration		2,342	3,116	3,116	-	469	1,558	(1,089)	-70%	3,116
Internal audit								-		
Community and public safety		153	330	330	-	-	165	(165)	-100%	330

Community and social services								-		
Sport and recreation								-		
Public safety		153	330	330	-	-	165	(165)	-100%	330
Housing								-		
Health								-		
Economic and environmental services		41,304	59,201	65,161	5,484	31,181	31,081	101	0%	65,161
Planning and development		147	59,151	59,111	5,484	31,133	29,556	1,578	5%	59,111
Road transport		41,157	50	6,050	-	48	1,525	(1,477)	-97%	6,050
Environmental protection								-		
Trading services		13,400	5,347	5,387	58	1,401	2,693	(1,293)	-48%	5,387
Energy sources		12,388	4,297	4,297	-	1,005	2,148	(1,143)	-53%	4,297
Water management								-		
Waste water management		-	-	-	-	-	-	-		-
Waste management		1,012	1,050	1,090	58	395	545	(150)	-27%	1,090
Other								-		
Total Capital Expenditure - Functional Classification	3	57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144
Funded by:										
National Government		47,313	56,196	62,196	5,484	30,474	29,598	875	3%	62,196
Provincial Government								-		
District Municipality								-		
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-		-
Transfers recognised – capital		47,313	56,196	62,196	5,484	30,474	29,598	875	3%	62,196
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		10,061	11,948	11,948	58	2,674	5,974	(3,299)	-55%	11,948
Total Capital Funding		57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	-7%	74,144

LIM351 Blouberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06 December

Vote Description R thousand	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Capital expenditure - Municipal Vote Expenditure of multi-year capital appropriation	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
01.1 - Council General										-
Vote 02 - Finance And Administration		-	-	-	-	-	-	-		-
02.1 - Municipal Manager										-
Vote 03 - Community Service		-	-	-	-	-	-	-		-
03.1 - Finance Services Administration										-
Vote 04 - Public And Safety		-	-	-	-	-	-	-		-
04.1 - Corporate Services Administration										-
Vote 05 - Waste Management		-	-	-	-	-	-	-		-
Capital expenditure - Municipal Vote Expenditure of single-year capital appropriation	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
01.1 - Council General		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		175	150	150	-	97	75	22	29%	150
02.1 - Municipal Manager		175	150	150	-	97	75	22	29%	150
Vote 03 - Community Service		228	-	-	-	-	-	-		-
03.1 - Finance Services Administration		228	-	-	-	-	-	-		-
Vote 04 - Public And Safety		2,114	3,116	3,116	-	469	1,558	(1,089)	-70%	3,116
04.1 - Corporate Services Administration		2,114	3,116	3,116	-	469	1,558	(1,089)	-70%	3,116
Vote 05 - Waste Management		53,545	4,347	10,347	-	1,053	3,673	(2,620)	-71%	10,347
05.1 - Technical Services Administration		-	-	-	-	-	-	-		-
05.2 - Electrical Services		12,388	4,297	4,297	-	1,005	2,148	(1,143)	-53%	4,297
05.3 - Water Services		-	-	-	-	-	-	-		-
05.4 - Sanitation Services		-	-	-	-	-	-	-		-
05.5 - Roads Services		41,157	50	6,050	-	48	1,525	(1,477)	-97%	6,050
05.6 - Storm Water Services		-	-	-	-	-	-	-		-
05.7 - Water Reporting Function		-	-	-	-	-	-	-		-

Vote 06 - Roads Services		1,164	1,380	1,420	58	395	710	(315)	-44%	1,420
06.1 - Community Services Administration		1,012	1,050	1,090	58	395	545	(150)	-27%	1,090
06.2 - Traffic Services		-	-	-	-	-	-	-		-
06.3 - Traffic Services		153	330	330	-	-	165	(165)	-100%	330
Vote 07 - Economic Development And Planning		147	59,151	59,111	5,484	31,133	29,556	1,578	5%	59,111
07.1 - Project Management Unit		-	59,111	59,111	5,484	31,133	29,555	1,578	5%	59,111
07.2 - Economic Development And Planning		147	40	-	-	-	0	(0)	-100%	-
Vote 08 -		-	-	-	-	-	-	-		-
Total single-year capital expenditure		57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	(0)	74,144
Total Capital Expenditure		57,373	68,144	74,144	5,542	33,148	35,572	(2,424)	(0)	74,144

LIM351 Blouberg - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2020/21	Budget Year 2021/22			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		134,775	72,823	72,823	94,663	72,823
Call investment deposits		(91,797)	8,109	8,109	8,517	8,109
Consumer debtors		92,965	122,606	122,606	120,807	122,606
Other debtors		10,081	2,852	2,852	12,052	2,852
Current portion of long-term receivables						
Inventory		4,643	-	-	4,643	-
Total current assets		150,668	206,390	206,390	240,682	206,390
Non current assets						
Long-term receivables						
Investments						
Investment property		7,723	8,545	8,545	7,723	8,545
Investments in Associate						
Property, plant and equipment		991,212	981,687	987,727	1,009,724	987,727
Biological						

Intangible		699	412	372	658	372
Other non-current assets		–	–	–	–	–
Total non current assets		999,634	990,644	996,644	1,018,105	996,644
TOTAL ASSETS		1,150,302	1,197,034	1,203,034	1,258,787	1,203,034
LIABILITIES						
Current liabilities	-					
Bank overdraft		–	–	–	–	–
Borrowing		–	–	–	–	–
Consumer deposits		(9)	–	–	(9)	–
Trade and other payables		104,290	9,445	9,445	78,230	9,445
Provisions		–	–	–	–	–
Total current liabilities		104,281	9,445	9,445	78,221	9,445
Non current liabilities						
Borrowing		1,159	–	–	1,159	–
Provisions		21,967	19,941	19,941	21,967	19,941
Total non current liabilities		23,126	19,941	19,941	23,126	19,941
TOTAL LIABILITIES		127,407	29,386	29,386	101,347	29,386
NET ASSETS	2	1,022,895	1,167,648	1,173,648	1,157,440	1,173,648
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1,077,672	1,133,107	1,133,107	1,128,157	1,133,107
Reserves		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1,077,672	1,133,107	1,133,107	1,128,157	1,133,107

LIM351 Blouberg - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										

Property rates	5,583	28,120	28,120	307	2,069	14,060	(11,991)	-85%	28,120
Service charges	22,994	38,311	38,311	2,923	66,762	19,156	47,606	249%	38,311
Other revenue	235,719	28,443	28,443	(15,361)	(41,396)	14,221	(55,617)	-391%	28,443
Transfers and Subsidies – Operational	–	207,281	207,281	68,182	162,639	103,641	58,998	57%	207,281
Transfers and Subsidies – Capital	–	56,764	56,764	28,591	52,843	28,382	24,461	86%	56,764
Interest	–	1,910	1,910	–	–	955	(955)	-100%	1,910
Dividends							–		
Payments									
Suppliers and employees	(198,789)	(290,252)	(290,252)	(28,903)	(127,034)	(145,126)	(18,091)	12%	(290,252)
Finance charges							–		
Transfers and Grants							–		
NET CASH FROM/(USED) OPERATING ACTIVITIES	65,507	70,577	70,577	55,739	115,883	35,289	(80,594)	-228%	70,577
CASH FLOWS FROM INVESTING ACTIVITIES									
Receipts									
Proceeds on disposal of PPE	–	–	–	–	–	–	–		–
Decrease (increase) in non-current receivables							–		
Decrease (increase) in non-current investments							–		
Payments									
Capital assets	(52,108)	(68,144)	(68,144)	(5,542)	(33,148)	(34,072)	(924)	3%	(68,144)
NET CASH FROM/(USED) INVESTING ACTIVITIES	(52,108)	(68,144)	(68,144)	(5,542)	(33,148)	(34,072)	(924)	3%	(68,144)
CASH FLOWS FROM FINANCING ACTIVITIES									
Receipts									
Short term loans							–		
Borrowing long term/refinancing							–		
Increase (decrease) in consumer deposits	–	(9)	–	–	9	–	9	#DIV/0!	–
Payments									
Repayment of borrowing							–		
NET CASH FROM/(USED) FINANCING ACTIVITIES	–	(9)	–	–	9	–	(9)	#DIV/0!	–
NET INCREASE/ (DECREASE) IN CASH HELD	13,399	2,425	2,433	50,197	82,743	1,217			2,433
Cash/cash equivalents at beginning:	41,508	77,107	77,107	–	41,331				
Cash/cash equivalents at month/year end:	54,906	79,532	79,541		124,074	1,217			2,433

MABOTE N.J

CHIEF FINANCIAL OFFICER

DATE: 2022/01/21

COMMENTS: CHIEF FINANCIAL OFFICER

Information contained in this report is a fair reflection of the financial status of the municipality and performance thereof. As per the assessment of the half yearly report budget adjustment is necessary to revise projections. Therefore adjustment budget is needed.

4.2 Part 2 - Supporting Documentation

4.2.1. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2021/22											
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands													
Debtors Age Analysis By Income Source													
Trade and Other Receivables from Exchange Transactions – Water	1200	546	237	171	179	2,193	465	3,559	5,571	12,920	11,967	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1,237	1,030	385	329	329	750	3,052	9,990	17,101	14,450	–	–
Receivables from Non-exchange Transactions - Property Rates	1400	637	1,862	198	190	20,485	188	1,093	81,107	105,760	103,063	–	–
Receivables from Exchange Transactions - Waste Water Management	1500	149	80	63	63	62	60	342	1,399	2,217	1,926	–	–
Receivables from Exchange Transactions - Waste Management	1600	264	132	118	116	116	111	627	1,122	2,605	2,091	–	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	777	–	145	–	382	550	1,137	2,899	5,888	4,967	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–	–	–
Other	1900	40	20	20	20	20	19	97	1,738	1,972	1,893	–	–
Total By Income Source	2000	3,648	3,360	1,099	896	23,586	2,142	9,906	103,826	148,463	140,356	–	–
2019/20 - totals only										–	–		
Debtors Age Analysis By Customer Group													
Organs of State	2200	–	–	–	–	–	–	–	–	–	–	–	–
Commercial	2300	–	–	–	–	–	–	–	–	–	–	–	–
Households	2400	–	–	–	–	–	–	–	–	–	–	–	–
Other	2500	3,648	3,360	1,099	896	23,586	2,142	9,906	103,826	148,463	140,356	–	–
Total By Customer Group	2600	3,648	3,360	1,099	896	23,586	2,142	9,906	103,826	148,463	140,356	–	–

The above table indicates that at the end of the second quarter the outstanding for debtors, is at R 140,356 million for up-to 90+days. R 103,063for Assessment rate including Government debts.

4.2.2. Creditors' Analysis

Still waiting for original invoice and bank confirmation letter from the supplier.

LIM351 Blouberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2021/22									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100									-	
Bulk Water	0200									-	
PAYE deductions	0300									-	
VAT (output less input)	0400									-	
Pensions / Retirement deductions	0500									-	
Loan repayments	0600									-	
Trade Creditors	0700		39,199							39,199	
Auditor General	0800									-	
Other	0900	-	-							-	
Total By Customer Type	1000	-	39,199	-	-	-	-	-	-	-	-

LIM351 Blouberg - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description R thousands	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
RECEIPTS:	1,2									
- Operating Transfers and Grants										
National Government:		239,125	207,281	214,181	68,053	154,701	101,915	52,786	51.8%	214,181
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-		-
Equitable Share		235,078	203,615	203,615	67,613	152,453	101,807	50,646	49.7%	203,615

Expanded Public Works Programme Integrated Grant		1,547	1,266	1,266	–	886	633	253	40.0%	1,266
Local Government Financial Management Grant		2,500	2,400	2,400	440	1,362	1,200	162	13.5%	2,400
Municipal Demarcation Transition Grant		–	–	–	–	–	–	–		–
Municipal Disaster Relief Grant		–	–	6,900	–	–	(1,725)	1,725	-100.0%	6,900
Other transfers and grants [insert description]								–		
Provincial Government:		–	–	–	–	–	–	–		–
Other transfers and grants [insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
Environmental Protection		–	–	–	–	–	–	–		–
Specify (Add grant description)		–	–	–	–	–	–	–		–
Other grant providers:		158	–	–	–	–	–	–		–
Mayors' Charity Fund		–	–	–	–	–	–	–		–
National Skills Fund		158	–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	239,283	207,281	214,181	68,053	154,701	101,915	52,786	51.8%	214,181
<u>Capital Transfers and Grants</u>										
National Government:		55,896	56,764	62,764	11,433	35,085	26,882	8,203	30.5%	62,764
Energy Efficiency and Demand Side Management Grant		–	–	–	–	–	–	–		–
Integrated National Electrification Programme Grant		12,533	–	–	–	–	–	–		–
Municipal Disaster Relief Grant		–	–	6,000	–	–	(1,500)	1,500	-100.0%	6,000
Municipal Infrastructure Grant		43,363	56,764	56,764	11,433	35,085	28,382	6,703	23.6%	56,764
Municipal Rehabilitation Grant		–	–	–	–	–	–	–		–
Provincial Government:		–	–	–	–	–	–	–		–
[insert description]								–		
District Municipality:		–	–	–	–	–	–	–		–
[insert description]								–		
Other grant providers:		–	–	–	–	–	–	–		–
[insert description]								–		
Total Capital Transfers and Grants	5	55,896	56,764	62,764	11,433	35,085	26,882	8,203	30.5%	62,764
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	295,179	264,045	276,945	79,486	189,786	128,797	60,989	47.4%	276,945

4.2.3. Investment portfolio analysis

LIM351 Blouberg - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M06 December

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate ^a	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
R thousands		Yrs/Months												
Municipality														
ABASA		Months	Guaratee		Variable	3.51	0	0	22/03/2022	3,079,000	4,441	0	0	3,083,441
ABSA		Months	Deposit		Variable	4.20	0	0	31/12/2021	5,119,402	581,735	0	30,000,000	35,701,137
NEDBANK		Months	Deposit		Fixed	4.53	0	0	17/02/2022	30,000,000	69,501	0	0	30,069,501
ABSA		Months	Deposit		Fixed	4.36	0	0	17/02/2022	30,000,000	50,170	0	0	30,050,170
ABSA		Months	Deposit		Fixed									
Municipality sub-total										0		-	-	0
Entities														
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2									0		-	-	0

4.2.4. Allocation and grant receipts and Expenditure

LIM351 Blouberg - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
-										
Operating expenditure of Transfers and Grants										
National Government:		201,695	207,109	214,009	16,428	88,336	105,246	(16,909)	-16.1%	214,009
Equitable Share		195,937	202,876	202,876	16,573	85,805	101,404	(15,599)	-15.4%	202,876
Expanded Public Works Programme Integrated Grant		1,441	1,266	1,266	(419)	1,266	633	633	100.0%	1,266
Local Government Financial Management Grant		2,322	2,400	2,400	275	1,225	1,200	25	2.1%	2,400
Municipal Demarcation Transition Grant		-	-	-	-	-	-	-	-	-
Municipal Disaster Relief Grant		-	-	6,900	-	-	1,725	(1,725)	-100.0%	6,900
Municipal Infrastructure Grant		1,995	568	568	-	41	284	(243)	-85.7%	568
Provincial Government:		-	-	-	-	-	-	-		-
		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Environmental Protection		-	-	-	-	-	-	-		-
Specify (Add grant description)		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
National Skills Fund		-	-	-	-	-	-	-		-
Skill Development and Training		-	-	-	-	-	-	-		-
Total operating expenditure of Transfers and Grants:		201,695	207,109	214,009	16,428	88,336	105,246	(16,909)	-16.1%	214,009
Capital expenditure of Transfers and Grants										

National Government:		47,313	56,196	62,196	5,484	30,474	29,598	875	3.0%	62,196
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-		-
Integrated National Electrification Programme Grant		10,915	-	-	-	-	-	-		-
Municipal Disaster Relief Grant		-	-	6,000	-	-	1,500	(1,500)	-100.0%	6,000
Municipal Infrastructure Grant		36,398	56,196	56,196	5,484	30,474	28,098	2,375	8.5%	56,196
Provincial Government:		-	-	-	-	-	-	-		-
								-		
District Municipality:		-	-	-	-	-	-	-		-
								-		
Other grant providers:		-	-	-	-	-	-	-		-
Discount Benefit Scheme (Housing		-	-	-	-	-	-	-		-
Total capital expenditure of Transfers and Grants		47,313	56,196	62,196	5,484	30,474	29,598	875	3.0%	62,196
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		249,007	263,306	276,206	21,912	118,810	134,844	(16,034)	-11.9%	276,206

4.2.5 Councillor allowances and employee benefits

LIM351 Blouberg - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
	1	A	B	C						D
<u>Councillors (Political Office Bearers plus Other)</u>										
Basic Salaries and Wages		7,775	11,199	11,199	1,092	5,771	5,599	171	3%	11,199
Pension and UIF Contributions		3,155	1,276	1,276	–	3	638	(635)	-100%	1,276
Medical Aid Contributions								–		
Motor Vehicle Allowance								–		
Cellphone Allowance		1,839	2,413	2,413	326	926	1,207	(281)	-23%	2,413
Housing Allowances								–		
Other benefits and allowances		3,643	3,953	3,953	306	1,578	1,977	(399)	-20%	3,953
Sub Total – Councillors		16,412	18,841	18,841	1,723	8,278	9,421	(1,143)	-12%	18,841
% increase	4		14.8%	14.8%						14.8%
<u>Senior Managers of the Municipality</u>	3									
Basic Salaries and Wages		3,630	4,851	4,851	219	1,963	2,426	(462)	-19%	4,851
Pension and UIF Contributions		718	707	707	47	363	353	9	3%	707
Medical Aid Contributions		–	–	–	–	–	–	–		–
Overtime		–	–	–	–	–	–	–		–
Performance Bonus		234	289	289	–	217	144	72	50%	289
Motor Vehicle Allowance		1,259	1,460	1,460	75	614	730	(116)	-16%	1,460
Cellphone Allowance		130	189	189	8	65	94	(30)	-31%	189
Housing Allowances		–	–	–	–	–	–	–		–
Other benefits and allowances		3	564	564	0	1	282	(282)	-100%	564
Payments in lieu of leave		–	–	–	–	–	–	–		–
Long service awards		–	–	–	–	–	–	–		–

Post-retirement benefit obligations	2	–	–	–	–	–	–	–	–	–
Sub Total - Senior Managers of Municipality		5,974	8,060	8,060	349	3,222	4,030	(808)	-20%	8,060
% increase	4		34.9%	34.9%						34.9%
<u>Other Municipal Staff</u>										
Basic Salaries and Wages		62,281	72,511	72,511	6,107	32,630	36,255	(3,626)	-10%	72,511
Pension and UIF Contributions		14,118	17,280	17,280	1,242	7,239	8,640	(1,401)	-16%	17,280
Medical Aid Contributions		4,417	4,228	4,228	366	2,221	2,114	107	5%	4,228
Overtime		2,592	2,358	2,358	307	1,249	1,179	70	6%	2,358
Performance Bonus		5,492	6,687	6,687	328	2,199	3,344	(1,145)	-34%	6,687
Motor Vehicle Allowance		14,802	16,383	16,383	1,266	7,668	8,191	(524)	-6%	16,383
Cellphone Allowance		2,092	2,131	2,131	184	1,106	1,065	41	4%	2,131
Housing Allowances		208	550	550	17	104	275	(171)	-62%	550
Other benefits and allowances		558	563	563	56	228	282	(54)	-19%	563
Payments in lieu of leave		740	2,160	2,160	80	403	1,080	(677)	-63%	2,160
Long service awards		–	93	93	–	–	46	(46)	-100%	93
Post-retirement benefit obligations	2	2,297	–	–	–	–	–	–		–
Sub Total - Other Municipal Staff		109,598	124,945	124,945	9,952	55,045	62,473	(7,427)	-12%	124,945
% increase	4		14.0%	14.0%						14.0%
Total Parent Municipality		131,984	151,845	151,845	12,024	66,545	75,923	(9,378)	-12%	151,845
			15.0%	15.0%						15.0%
Unpaid salary, allowances & benefits in arrears:										
TOTAL SALARY, ALLOWANCES & BENEFITS		131,984	151,845	151,845	12,024	66,545	75,923	(9,378)	-12%	151,845
% increase	4		15.0%	15.0%						15.0%
TOTAL MANAGERS AND STAFF		115,572	133,004	133,004	10,301	58,268	66,503	(8,235)	-12%	133,004

4.2.6 Materials variance to the service delivery and budget implementation plan

Reasons for major variances between planned and actual revenue collected:

- Poor collection on assessment rate
 - Non-payment by both residents (culture of non-payments) and government departments (incomplete asset registers) resulted with poor collection in this regard.
- We could not generate more from pre-paid electricity
 - Illegal connection and free flows on electricity might be the root cause for poor performance.
- Sites not sold out as projected

Corrective Measure

- To project all sources of revenue, through implementation of the adopted ten strategies of revenue collection and enhancement.
1. Commitment from Councillors (*Educating community why they should pay for municipal services*)
 2. Knowing your customers (*major client are well known*)
 3. Sending accurate accounts (*all accounts are billed & but not all sent to clients*)
 4. Making it easier to pay (*through systems at supermakert*)
 5. Showing commitment to debt collection (*appointed service provider to assist*)
 6. Dealing with arrears (*service provider appointed assist with arrears*)
 7. Helping those who can't afford to pay (*free basic services – indigent register*)
 8. Incentivising payment (*municipality still to develop a clear policy*)
 9. Communicating well (*in a process of developing a clear client communication strategy*)
 10. Developing civic pride (*have in place the valuation roll - credible billing system*)
- In terms of sale of sites, municipality did not perform well for the past six months, however the process has been finalised and the sites will be sold before the end of financial year.

4.2.7 Capital Programme performance

LIM351 Blouberg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2020/21	Budget Year 2021/22							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands								%	
<u>Monthly expenditure performance trend</u>									
July	–	5,679	5,679	1,246	1,246	5,679	4,432	78.1%	2%
August	2,573	5,679	5,679	6,065	7,312	11,357	4,045	35.6%	11%
September	2,069	5,679	5,679	2,350	9,662	17,036	7,374	43.3%	14%
October	1,945	5,679	5,679	11,504	21,166	22,715	1,549	6.8%	31%
November	3,326	5,679	6,429	6,440	27,607	29,143	1,537	5.3%	41%
December	17,074	5,679	6,429	5,542	33,148	35,572	2,424	6.8%	49%
January	78	5,679	6,429	–		42,001	–		
February	3,181	5,679	6,429	–		48,429	–		
March	4,894	5,679	6,429	–		54,858	–		
April	2,831	5,679	6,429	–		61,287	–		
May	3,164	5,679	6,429	–		67,715	–		
June	16,239	5,679	6,429	–		74,144	–		
Total Capital expenditure	57,373	68,144	74,144	33,148					

The municipality spent R 33,148 million for the past six month instate of R 35,572 million as planned for six month.

The monitoring on the projects will be done to avoid roll over especially on own capital projects ,the grant projects are performing very well.

LIM351 Blouberg - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06
December

Description	Ref	2020/21	Budget Year 2021/22							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Capital expenditure on new assets by Asset Class/Sub-class</u>										
-										
<u>Infrastructure</u>		36,498	17,614	23,614	173	10,217	10,307	89	0.9%	23,614
Roads Infrastructure		25,084	16,214	16,214	173	9,212	8,107	(1,105)	-13.6%	16,214
Roads		25,084	16,214	16,214	173	9,212	8,107	(1,105)	-13.6%	16,214
Road Structures		-	-	-	-	-	-	-		-
Road Furniture		-	-	-	-	-	-	-		-
Capital Spares		-	-	-	-	-	-	-		-
Storm water Infrastructure		-	-	6,000	-	-	1,500	1,500	100.0%	6,000
Drainage Collection		-	-	-	-	-	-	-		-
Storm water Conveyance		-	-	6,000	-	-	1,500	1,500	100.0%	6,000
Attenuation		-	-	-	-	-	-	-		-
Electrical Infrastructure		11,414	1,400	1,400	-	1,005	700	(305)	-43.6%	1,400
Power Plants		-	-	-	-	-	-	-		-
HV Substations		4,531	-	-	-	-	-	-		-
HV Switching Station		-	-	-	-	-	-	-		-
HV Transmission Conductors		-	-	-	-	-	-	-		-
MV Substations		-	-	-	-	-	-	-		-
MV Switching Stations		-	-	-	-	-	-	-		-
MV Networks		-	-	-	-	-	-	-		-
LV Networks		6,884	1,400	1,400	-	1,005	700	(305)	-43.6%	1,400
Capital Spares		-	-	-	-	-	-	-		-
Water Supply Infrastructure		-	-	-	-	-	-	-		-
Dams and Weirs		-	-	-	-	-	-	-		-

Community Assets	16,055	43,047	43,047	5,368	21,979	21,524	(455)	-2.1%	43,047
Community Facilities	932	150	150	58	58	75	17	22.8%	150
Halls	–	150	150	58	58	75	17	22.8%	150
Centres	147	–	–	–	–	–	–		–
Crèches	786	–	–	–	–	–	–		–
Clinics/Care Centres							–		
Abattoirs							–		
Airports							–		
Taxi Ranks/Bus Terminals							–		
Capital Spares	–	–	–	–	–	–	–		–
Sport and Recreation Facilities	15,122	42,897	42,897	5,310	21,921	21,449	(472)	-2.2%	42,897
Indoor Facilities							–		
Outdoor Facilities	15,122	42,897	42,897	5,310	21,921	21,449	(472)	-2.2%	42,897
Capital Spares							–		
Heritage assets	–	–	–	–	–	–	–		–
Monuments							–		
Historic Buildings							–		
Works of Art							–		
Conservation Areas	–	–	–	–	–	–	–		–
Other Heritage							–		
Investment properties	–	–	–	–	–	–	–		–
Revenue Generating	–	–	–	–	–	–	–		–
Improved Property							–		
Unimproved Property							–		
Non-revenue Generating	–	–	–	–	–	–	–		–
Improved Property							–		
Unimproved Property							–		
Other assets	705	300	300	–	300	150	(150)	-100.0%	300
Operational Buildings	705	300	300	–	300	150	(150)	-100.0%	300
Municipal Offices	705	300	300	–	300	150	(150)	-100.0%	300
Pay/Enquiry Points							–		

<i>Building Plan Offices</i>							-		
<i>Workshops</i>							-		
<i>Yards</i>	-	-	-	-	-	-	-		-
<i>Stores</i>							-		
<i>Laboratories</i>							-		
<i>Training Centres</i>							-		
<i>Manufacturing Plant</i>							-		
<i>Depots</i>							-		
<i>Capital Spares</i>							-		
<i>Housing</i>	-	-	-	-	-	-	-		-
<i>Staff Housing</i>							-		
<i>Social Housing</i>							-		
<i>Capital Spares</i>							-		
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-		-
Biological or Cultivated Assets							-		
<u>Intangible Assets</u>	267	40	-	-	-	0	0	100.0%	-
Servitudes							-		
Licences and Rights	267	40	-	-	-	0	0	100.0%	-
<i>Water Rights</i>							-		
<i>Effluent Licenses</i>							-		
<i>Solid Waste Licenses</i>							-		
<i>Computer Software and Applications</i>	267	40	-	-	-	0	0	100.0%	-
<i>Load Settlement Software Applications</i>							-		
<i>Unspecified</i>							-		
<u>Computer Equipment</u>	901	1,650	1,650	-	406	825	419	50.8%	1,650
Computer Equipment	901	1,650	1,650	-	406	825	419	50.8%	1,650
<u>Furniture and Office Equipment</u>	107	133	133	-	64	67	3	4.4%	133
Furniture and Office Equipment	107	133	133	-	64	67	3	4.4%	133
<u>Machinery and Equipment</u>	2,088	4,060	4,060	-	145	2,030	1,885	92.9%	4,060
Machinery and Equipment	2,088	4,060	4,060	-	145	2,030	1,885	92.9%	4,060

<u>Transport Assets</u>		622	1,300	1,300	-	-	650	650	100.0%	1,300
Transport Assets		622	1,300	1,300	-	-	650	650	100.0%	1,300
<u>Land</u>		-	-	-	-	-	-	-		-
Land								-		
<u>Zoo's, Marine and Non-biological Animals</u>		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals								-		
Total Capital Expenditure on new assets	1	57,243	68,144	74,104	5,542	33,111	35,552	2,441	6.9%	74,104

4.2.8 Other supporting document

a. Roll Over Projects :2020/21

Municipality does not have roll over for 2020/21.

b. Action plan for 2020/21 Audit query

In terms of section 72(1) (iii) of MFMA the municipal manager must 'the past year's annual report, and progress on resolving problems identified in the annual report;

- Action plan attached as **Appendix A**
- Progress on **SDBIP per department attached as Appendix B**

4.2.9 Mscoa Report

1. Background

Guided by Constitution and MFMA Section 216(1) of the Constitution states that: "national legislation must establish a national treasury and prescribe measures to ensure both transparency and expenditure control in each sphere of government by introducing: GRAP, Uniform expenditure classification – SCOA/General Ledger and Uniform treasury norms and standards.

Section 168(1) of the MFMA states that: The minister (of Finance) acting with the concurrence of the cabinet minister responsible for local government may make regulations for among other – Any matter that may be prescribed, and –Any other matter that may facilitate the enforcement and administration of the Act .

It is against this background that the municipality Regulations on a Standard Chart of Accounts were promulgated in preparation for full Mscoa compliance by 1 July 2017.

2. Implementation and monitoring

- ▶ Supply Chain Management
- ▶ Expenditure and payroll
- ▶ Billing and Receipting
- ▶ Assets and Inventory Accounting
- ▶ Budget and Reporting Management
- ▶ IT infrastructure
- ▶ Governance

2.1. Supply Chain Management

The SCM module is operational and we are transacting in accordance with the mSCOA requirement.

Currently both the requisition and order are issued from the financial system. The order is allocated against the six mandatory segment. When goods are received, both the assets management module and the inventory management module is updated. When an order from quotation is received that order is captured as commitment against the respective mSCOA segments. The relevant mSCOA segment are updated in the creditors sub ledger and general ledger. When an order amount is above the approved budget the system will reject the order.

Challenges:

CSD not yet accessible on the financial System.

Contract management not active from the core system.

Manual contract register.

2.2. Payment and Payroll

Creditors' module is operational and transacting in accordance with the MSCOA

The payment to the Creditors account is processed in terms of Mscoa Segment. Once GRN is processed, Invoice is generated on the system and approved.

Payroll model is operational and that we are transacting in accordance with the MSCOA requirement.

There is a seamless integrated between the payroll system and core system.

Challenges:

Salaries interfacing on zero budget.

2.3 Billing and Receipting

Debtors/Income module is operational and that we are transacting in accordance with the MSCOA requirement.

Billing of rates has been classified in the general ledger in accordance with item mScoa segment categories and functionalities. The tariffs are updated in the system, including rebates as approved by council. The receipting model is operational and that we are transacting in accordance with the mSCOA requirement. Remote offices are able to connect with head office.

Challenges:

No seamless integration between sub systems (Ontec – prepaid electricity) and core system.

No seamless integration between sub systems (E-Natis - Traffic system) and core system.

Water transaction transacting on zero budget

2.3 Assets and Inventory Management

The Asset management module on core system is operational and we are transacting in accordance with mSCOA. The additions on the system are automatically capitalized to assets and the depreciation are updated on monthly basis. The Asset Register module is active and transacting in accordance with mSCOA. The financial system has inventory module which was recently activated and not fully utilized. Inventory categories used by the municipality are available on the core system.

Challenges:

Inventory module not yet uploaded but excel spreadsheet utilised.

2.4 Budget and Reporting Management

The budget module is operational and we are transacting accordance with the MSCOA requirement. The mSCOA chart is hosted in the system and have all segment. The municipality uploaded monthly data strings report (July, August, September, October ,November and December) to National treasury portal.

Challenges:

Budget tool not active.

2.5 IT infrastructure

The two financial system Servers have four faulty hard drives during the roll out of the antivirus by BCX. Budget was availed to enable IT to either replace the hard drives or total replacement of servers during adjustment budge.

Challenges:

There is no established disaster recovery office in place to cater business continuity in case of disaster. Management has put aside budget in 2022/23 to establish the office.

2.6 Governance

The post implementation risks register is developed and monitored.

2.7 Change Management

Training and awareness are done. All officials and councilors to be trained on mSCOA (Both Financial and Non-financial)

4.2.10 SUPPLY CHAIN MANAGEMENT MID-YEAR REPORTS

SCM

1. ACQUISITION MANAGEMENT

	Current Month	Year to date
Requisition received	21	56
Total number of requisitions processed and forwarded to orders section	21	56
Difference between specification request received and requisitions processed*	0	0

2. ORDERS

	Current Month	Year to date
Requisitions received from Acquisition Management	21	56
Total number of orders processed for the month	21	56
Difference between requisitions received and orders processed*	0	0

3. ORDERS PER SUPPLIER ABOVE R30 000 FOR MID-YEAR 2021/2022

Company Name	-Current Month	Expenditure in current month	YTD Orders	YTD Expenditure
Matlacam project	68,000.00	01	01	68000.00

MTN Mobile Telecommunication	35,648.00	01	01	35648.00
Khutela Carpentry and Maitenance	48,000.00	01	01	48000
Ngwanakekana Safety Consulting	165,480.07	01	01	0
Xigodo Technologies	178,002.00	01	01	0
TSR Chartered Accountants	146,230.00	01	01	0
Pay day Software	32,343.75	0	03	
Sekgobokgobo Business Ent	151,400.00	03	03	
Mbekwa Trading Ent	120,000.00	01	01	
Maphungubje Travelling	78,864.70	05	05	
Boshilo and Selokela Cons	34,000.00	01	01	
Ramone Trading Ent	96,995.00	01	01	
Redi 4 Ma3	195,195.70	04	04	
K4K Trading	90,061.13	01	01	

Burgeregt general Dealer	89,966.00	01	01	
Maphungubje Travel Agency	64,363.48	01	01	68000.00
Skeem.Com(Pty)Ltd	76,900.00	01	01	76,900.00
Mode Hope Properties	94,300.00	01	01	94,300.00
Monkey K Holding	75,000.00	01	01	75,000.00
Maborooroo (Pty)Ltd	68,000.00	01	01	68,000.00
Maphungubje Travel Agency	64,363.48	01	01	68000.00

3. BIDS UNDER ADJUDICATION FOR MID-YEAR 2021/2022

Bid No.	Description	Business unit	Status	Validity date
BM04/21/22	Software Service Provider for Financial Affordability Background Check for Blouberg Local Municipality.	Budget & Treasury	Appointed	90 days
BM09/21/22	Design and Construction of Mokhurumela Stormwater Channel-Erosion Protection and Stormwater Control	Technical Services	Appointed	90 Days

BM07/21/22	Design and Re-gravelling of Bosehla Access Roads and Stormwater Control	Technical services	Appointed	90 days
BM08/21/22	Contractor of Kwarung to Lebakong Access Road & Stormwater	Technical services	Appointed	90 Days
BM05/21/22	Hiring of Plant for 2021/2022 Financial Year	Technical Services	Appointed	90 Days
BM03/21/22	Supply and Delivery of Traffic Uniform for Blouberg Local Municipality.	Community Services	Appointed	90 Days
BM01/21/22	Construction of Pinkie Sebotse Sports Facility	Technical Services	Appointed	90 ays

4. APPROVED DEVIATIONS FOR MID-YEAR 2021/2022

No	Vendor name	User Department	Details of deviation request	Contract period	Approval date	Amount
	Batsibi Technologies	Corporate Services	Payday Services Data Recovery	Once off	10/08/2021	196,650.00
	Workshop electronics	Community Services	Annual calibration of vehicle testing	Once off	20/09/2021	17,223.20

LIST OF DATE OF EXPIRY OF CONTRACTS

Completed Contracts

Name of the Contract	Bid No	Completed Month

Contracts expired /Expired during the month

Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments

Contracts expiring in one month

Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments

Contracts awarded			
Service provider	Description	Amount	Bid number
Mogmara Pty(LTD)	Financial Affordability Background Check for Blouberg Local Municipality.	R490, 000.00	BM04/21/22
Morula Consulting Engineers Jv PJMJ Engineering and Plant Hire at an amount of R5, 907,561.50	Design and Construction of Mokhurumela Stormwater Channel-Erosion Protection and Stormwater Control	R5,907,561.50	BM09/21/22
Urich Construction Jv Oltatech Consulting	Design and Re-gravelling of Bosehla Access Roads and Stormwater Control	R3,903,629.00	BM07/21/22
Urich Construction Jv Oltatech Consulting	Contractor of Kwarung to Lebakong Access Road & Stormwater	R2,819,179.00	BM08/21/22
Chisa Multi Projects	Hiring of Plant for 2021/2022 Financial Year	R14, 595.80	BM05/21/22
Shalae Holdings (Pty)Ltd	Supply and Delivery of Traffic Uniform for Blouberg Local Municipality.	R483, 300.00	BM03/21/22
Dzwa Development Projects	Construction of Pinkie Sebotse Sports Facility	R8, 397,385.52	BM01/21/22

6. FRUITLESS AND WASTEFULL EXPENDITURE

Fruitless and wasteful expenditure				
Date	Department	Supplier	Interest/Charges	Reason

7. IRREGULAR EXPENDITURE

Irregular Expenditure			
Name of the Supplies	Department	Date	Amount
Mod Hope Properties	EDP(Opening)	14 Dec 2020	R220, 305.50
URICH	Technical Services(Opening)	30 June 2021	R4,943,986.93
Tlou Integrated Tech	Technical Services(Opening)	30 June 2021	R 312,123.75
URICH	Technical Services	30 Dec 2021	R 6,716,486.43
Tlou Integrated Tech	Technical Services	30 Dec 2021	533,639.40

TOTAL			R12,726,541.58
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8. ANALYSIS OF PROCUREMENT

PROCUREMENT VALUE ANALYSIS FOR MID-YEAR 2021/2022		
Analysis of procurement value by location	Amount	Percentage
Total value of goods/services procured within Blouberg	876,008.90	62.25%
Total value of goods/services procured outside Blouberg	531,027.00	37.74%
Total value of goods/services procured during Mid-year 2021/2022	1,407,035.00	100%

Appendix A –Action plan 2021 financial year

FINANCIAL YEAR		2020/21				
Municipality Name		Blouberg Local Municipality				
Audit Opinion		Qualified				
Reporting Period						
		Description of Finding	Root Cause			

Audit Findings	Category of Finding			Responsible Personnel	Action Plan Description	Progress	Narrative to Progress
Contingent Liabilities	Matters affecting the auditor's report	A written letter to management was identified from the lawyers of Municipal Councillors Pension Fund (MCPF) wherein they instructed the municipality to pay their client an amount of R7 453 646.24. This was as a result of municipal councillors terminating their contributions with the MCPF and joining National fund of Municipal workers (NFMW) and Consolidate Retirement Fund (CRF). Management of the municipality facilitated the shift of contributions from MCPF to NFMW and CRF.	Contingent register (legal matters faced by the Municipality) was not adequately reviewed for completeness of contingent liability disclosure.	Manager - Legal	Resolved during adjustments (<u>contingent note was adjusted</u>) however management commit to keep the register updated quarterly and be reported to portfolio, Audit Committee, EXCO & Council.	Completed	Legal reporting template has been agreed to with Audit Committee and it will be used for quarterly reporting.
Commitments - Completeness	Matters affecting the auditor's report	It was identified that the following contracts that should form part of commitments disclosure were not included	Management shouldn't review the commitment for its	Manager - SC	Resolved during adjustments (<u>commitment</u>	Completed	Contract register has created a columns for

		as part of the disclosure: 1. Morula Consulting Engineering (Senwabarwana Internal Street & storm water - R3 212 3016.44), 2. URICH CONSTRUCTION cc (Construction of Witten Internal Streets and Storm water phase 2 - R11 203 516.54), 3. SIZEYA CONSULTING ENGINEERS (Senwabarwana Sports Complex Phase 05 R532 745.89)	completeness by ensuring that all the contracts in the contract register that are still effective are form part of commitments disclosure.	Manager - Asset & Inventory	<u>register was updated</u>) however management commit to derive commitments figures from contract registers (finance & operations). This will address completeness		commitments and tested for completeness . It will be reported quarterly.
Debt Impairment- Incorrect provision for doubtful debts recognised	Matters affecting the auditor's report	It was determined when recalculating debt impairment on receivables from non-exchange (property rates) that debt impairment was incorrectly recognized on government properties against the consistently applied impairment methodology of the municipality. As per the municipality's usual methodology provisions for doubtful debts is raised on properties with outstanding debts amount of over a period of three hundred and sixty	Management should not ensure that the municipality's approved impairment methodology is consistently applied when determining the year end debt impairment.	Manager - Revenue	Resolved during adjustments (<u>re-calculations was made</u>) however management commit to stick/rely with one method of calculation.	Completed	Audited methodology agreed with AGSA

		(360) days excluding only outstanding debts for government departments since are not regarded as risky and bad paying customers.					
Provision incorrectly provided for government institution	Matters affecting the auditor's report	It was determined when recalculating of provision for impairment on consumer debtors that provision for impairments was incorrectly recognized on government institutions which is not consistently applied impairment methodology of the municipality. The Municipalities methodology states that "provision is calculated using the payment rate of individual debtor the municipality uses outstanding amount for more than 360 days to determine provision after determining the individual customer payment rate and provision rate. Provision amount is calculated using the provision rate and the total debt owed over 360 days. Government receivables are excluded from the calculation of provision of	Management should not ensure that the municipality's approved impairment methodology is consistently applied when determining the year end debt impairment.	Manager - Revenue	Resolved during adjustments (<u>re-calculations was made</u>) however management commit to stick with one/approved method of calculation.	Completed	Audited methodology agreed with AGSA

		doubtful debt as it is deemed unlikely that they will not pay.					
Predetermined Objectives - Basic services and infrastructure (Reported achievement is not accurate)	Matters affecting the auditor's report	During the audit of the predetermined objectives KPA 1, the following issues were identified: 1. The listing provided for the audit does not support the indicator in the SDIBIP and the APR of the Indigents households provided with free basic electricity but support the indigent's wards provided with free basic electricity and therefore it is impractical to confirm the validity, the accuracy and the completeness of the reported target in the APR. .	The accurate, valid and complete supporting Information was submitted for audit afetr the required time (three days).	Manager - PM S	Resolved during adjsutment (<u>required information was submitted</u>), however management commit to keep indigent register to support provided free basic electricity for each households.	Completed	Proper/compl ete record management
Predetermined Objectives - Basic services and infrastructure (Reported achievement is not accurate)	Matters affecting the auditor's report	2. The listing/ quarterly reports provided for the audit does not support the indicator in the SDIBIP and the APR of the number of households provided with free basic refuse but support the indigents area provided with refuse collection services and therefore it is impractical to confirm the validity, accuracy and the	The accurate, valid and complete supporting Information was submitted for audit afetr the required time (three days).	Manager - PM S	Resolved during adjsutment (<u>required information was submitted</u>) however management commit to keep indigent register to	Completed	Proper/compl ete record management

		completeness of the reported target in the APR			support provided free basic electricity for each households.		
Predetermined Objectives - Basic services and infrastructure (Reported achievement is not accurate)	Matters affecting the auditor's report	3. There were no invoices provided for the transformers reconditioned. We could not perform alternative procedures as well to audit this indicator.	The accurate, valid and complete supporting Information was submitted for audit afetr the required time (three days).	Manager - PM S	Resolved during adjustment (<u>required information was submitted</u>), however management commit to keep & submit evidence of all transactions required for audit purposes.	Completed	Record management
Predetermined Objectives - Basic services and infrastructure (Reported achievement	Matters affecting the auditor's report	4. The total of the specific areas as per the planned annual target does not reconcile to the 120 households the total of the specific areas is 110. During the audit of the target and discussion with management	The accurate, valid and complete supporting Information was submitted for audit afetr the	Manager - PM S	Resolved during adjustment, however (<u>required information was submitted</u>)	Completed	Proper/compl ete record management

is not accurate)		we have noted that error emanates from the target for Kgokonyane which was supposed to be 30 households as per the plan and not 20 resulting in a total that will reconcile in that case.	required time (three days).		however planned targets reported achievements will be reviewed for alignment.		
Procurement and Contract	Matters affecting the auditor's report	It was noted that the following bids were advertised for less than 30 days: 1. PJMJ Engineering and Plant Hire (construction of Senwabarwana by-pass road - 16 days) 2. Izigi Molokwana Trading (construction of Senwabarwana Sports complex phase 5 - 17 days)	Non-adherence to SCM Regulation 22(1)(b)(i)	Manager - SCM	Resolved during adjustment (<u>disclosed as irregular expenditure</u>) however the spreadsheet will be developed for calculating adverts days prior publication in order to be within the prescribed laws & regulations (SCM Regulation 22(1)(b)(i).	Completed	The spreadsheet has been developed for calculating adverts days prior publication in order to be within the prescribed laws & regulations.
Deviations not justifiable	Matters affecting the auditor's report	Higher bidder was considered on three quotes procurement	Non-adherence to SCM regulations	Manager	Resolved during		All services required

		which is contrary to the SCM processes. No advertisement when procuring the service of valuation services for ext 7, ext 8 & Bochum 1529 and 1530.	even though Management was aware of the required annual requirement.	- SC M	adjustment (<u>disclosed as irregular expenditure</u>) however, annual required service must be planned for and procurement processes be started in time.	Completed	annually in particular for AFS purposes are listed to start procurement processes in time.
Contract awarded to supplier with a lower CIDB grading	Matters affecting the auditor's report	During the audit of SCM we have noted that the following construction contract was awarded to a constructor who's CIDB grading does not qualify for the amount of contract awarded. The contract was also advertised on a lower grading than that required for the amount of the contract. Further the contract amount exceeds the grading range by 65% and there was no risk assessment performed before appointment	Management did not ensure that CIDB contracts are inline with CIDB Regulations in terms of amount & grading	Manager - SC M	Resolved during adjustments (<u>disclosed as irregular expenditure</u>) however management commit to attach guiding tools to CIDB projects prior advertisement & awarding.	Completed	On each and every CIDB required project, a regulation as a guiding tool must be attached.
Property Plant and Equipment -	Matters affecting the auditor's report	During the audit of Property Plant and Equipment, we identified assets class which	Wrong accounting treatment applied and management	Manager -	Resolved during adjustments	Completed	Resolved during adjustments,

Assets prior period error not appropriate		had R0 values which are immaterial when comparing to the cost of those R0 value items to the total cost of the assets class. The municipality adjusted the useful life of the assets class and raised prior period error instead of change in estimates. We have further noted that for the class of other assets there are assets, which have been classified as having Bad condition but their useful lives have been extended.	should ensure that the impact of reassessment of useful lives should result in prior period error in an instance where the zero values in that class of assets is material in relation to the population.	Asset and Inventory	<u>(recalculations of the reassessed useful lives)</u> however management commit to apply standards correctly through consultations with Coghsta, Treasury & AG prior AFS submission.		but management commit to apply standards correctly through consultations
Revenue from non-exchange transactions - Property rates-incorrect market values utilised for the property rates calculation	Other important matters	During the audit of property rates we have identified that the following property was billed at an incorrect market value. The market value for billing was not updated with the supplementary valuation roll.	No reviewed of the values captured on the systems based on supplementary rolls as and when it becomes available to avoid misstatements.	Manager - Revenue	Resolved during adjustments <u>(re-calculations was made & adjusted)</u> . Quarterly reconciliation between valuationroll and Solar system (both property & amounts).	Completed	Supplementary valuation-roll to be aligned to the captured information in the Solar system (Quarterly)

Consumer Debtors - Different age analysis and consumer debtors	Other important matters	During the audit of consumer debtors, it was identified differences between amount on the age analysis and consumer statements.	Management did not strengthen controls in place for the review of the financial statements against the underlying records. The financial statements should only be signed off for submission to the AGSA after the accounting officer has obtained assurance that the financial statements are free of misstatements and that they reconcile to the underlying records.	Manager - Revenue	Resolved during adjustment (<u>alignment of the two was made and adjusted</u>) how ever review of AFS by different stakeholders will be taken place	Completed	Review AFS prior submission
Expenditure - Account not classified correctly	Other important matters	During the audit of general expenditure, it was identified that the following transactions were incorrectly recorded in the general expenditure vote	Incorrect classification of transactions and management did not review the	Manager - Exp	Resolved during adjustments (<u>transactions were re-</u>	Completed	Advertisement on TB restructuring (mSCOA compliance)

		number instead of consulting and contracted fees (vote:341622600EQQ25ZZHO - Landfill).	adequacy and effectiveness of current measures in place for the preparation, review and approval of the financial statements. These measures need to be tightened so that they are able to detect and correct errors prior to submission of the financial statements for audit.	endure	<u>mapped & adjustments made</u>), however BTO management to undergo activities on TB restructuring (mSCOA compliance) and Quarterly financial statements (re-classification of transaction).		is out and In-house quarterly financial statements (re-classification of transactions) is in progress.
Expenditure - Trips not authorised	Other important matters	During the audit of fleet costs, it was noted that transactions were not supported by a trip authorization. The trip authorization for fuel cost incurred is a control the municipality uses to ensure that it was incurred for the municipality and not for the employees' personal use. The absence of this document for the said trips resulted in us not being able to confirm that the	No consistency in ensuring that each fuel cost transaction is supported by an approved trip authorization. This will assist in ensuring that costs incurred under this item relates to the municipality and	Manager - Administration	Trip authorisation form to be used consistently and monthly report be kept for audit purpose.	Not yet started	

		cost was incurred for the municipality and not for personal purposes either.	not for personal use of employees.				
Master plan not signed	Other important matters	During the audit IT, it was noticed that the system master plan for the Municipality is not clear if it is still active or not and there is no evidence of signatures on the Master Plan. It was also noted that the pages for the Master System plan submitted for audit is not complete. The table of contents stated that the system master plan should at least constitute of a minimum of 149 pages whereas the system master plan submitted for audit is up to page number 105.	Incomplete system master plan submitted for audit and IT system master plan not reviewed for the year under review.	Manager - IT	The reviewed/complete master plan to be aproved by the council	Not yet started	

Appendix B

1. TABLE OF ACRONYMS AND ABBREVIATIONS

AG	Auditor-General
ATR	Annual Training Report
B2B	Back to Basics
BSID	Basic Services and Infrastructure Development
BLM	Blouberg Local Municipality
CDM	Capricorn District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
DoHS	Department of Human Settlement
EDP	Economic Development & Planning Department
EMP	Environmental Management Plan
EPWP	Expanded Public Works Programme
FBW	Free Basic Water
FVM	Financial Viability and Management
FY	Financial Year
GGPP	Good Governance and Public Participation
GP	General Plan
HAST	HIV And AIDS STI and TB
IDP	Integrated Development Plan
IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
mSCOA	Municipal Standard Chart of Accounts
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPAC	Municipal Public Account Committee
MTAS	Municipal Turn Around Strategy
MSIG	Municipal Systems Improvement Grant
MTOD	Municipal Transformation and Organisational Development
MW	Municipal Wide
N/A	Not applicable
OPEX	Operational Expenditure
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
RA	Registering Authority
R & S	Roads and Storm Water division
SCM	Supply Chain Management
SLP	Social and Labour Plan
SDBIP	Service Delivery and Budget Implementation Plan
SG	General Plan
SPE	Spatial Planning and Environment

TBC	To be Confirmed
WAC	Ward AIDS Council
WSP	Workplace Skills Plan

Comments on Annual Report 2020/21

2020/21 has been a successful year though however there were challenges encountered amongst others;

2019/20 Corrective measures	Effect	2020/21 Corrective measures
Capital projects turnaround plan development and implementation of forward planning	Inadequate collection i.e. electricity collection, and traffic revenue sources	Improve on billing system and collection measures Identification of additional revenue sources. Support the work of revenue management committee
Recruitment of Technical Director has been finalised. There is a need for appointment of additional technicians and plant operators	Land invasions	Implement forward planning and proactive land use measures that will alleviate land invasions ,for example township establishment and registration, by-law enforcement
Implement revenue management strategy	Ageing machinery and infrastructure	Appointment of term contractor for plant maintenance and budgeting for purchase of plant annually
New ways of project implementation under COVID-19	Electricity loss	Appointment of electricians and budget allocation for smart and split meters
	COVID-19 Alert levels regulations which affected normal working hours, physical contact et cetera	Adapt to new measures for business continuity

1.1. Summary of Mid-year SDBIP Report 2021/22 Per Department

2. The table below indicate the summary of Mid-year SDBIP 2021/22 Performance. Out of 128 targets for the mid-year, 107 targets were achieved while 21 targets were not achieved. The overall performance for the Mid-year stands at 83 %

Department	Total Mid-Year Targets	Targets Achieved	Targets not achieved	Achievement in Percentage
Corporate Services	28	25	03	89 %
Community Services	18	12	6	67 %
Economic Development & Planning	10	6	4	60 %
Budget & Treasury	22	20	2	90 %
Technical Services	29	25	04	86 %
Municipal Managers 'Office	21	19	02	90 %
Overall Total Targets	128	107	21	83 %

3. Comparison on Mid-year 2021/22 and 2020/21

Overall Total Municipal Targets for Mid-year	Year	Total Targets for Mid-year	Total Targets Achieved for Mid-year	Total Targets not achieved for Mid-year	Overall Percentage for Mid-year
	2021/22	128	107	21	83 %
	2020/21	131	104	27	79 %

Comparison of 2021/22 mid-year targets indicates a 4 % improvement compared to 2020/21

4. Summary of Unachieved Targets per Department

4.1. Budget and Treasury Office

No	KPI	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE
1.	Percentage debt collected by December 2021 (25%)	(R6,103,129.14) = 30%	None None Payment by Residents and Government Departments	Clearance Certificates were issued to govt. departments, for registration of properties <u>[Propose to re-define the target]</u>
2.	Number of Revenue Management Committee meeting held	Report prepared	Unavailability of members due to election process	To hold two meeting in 3 rd quarter

4.2. Technical Services

No	KPI	Actual	Reason for variance	Corrective Measure
01	40 Electrical equipment purchased.	Only 7 Electrical material purchased	Budget constraints, More money was channeled for procurement of meters in order to address backlog to avoid free flows	More material will be purchased after Budget Adjustment in February
02	<u>Purchasing and Installation of smart meters</u>	Target Not Achieved: Bid was none responsive	There was no competitive bidder	To be re -advertised in January 2022
03	Re-graveling of access roads and internal streets in villages	Service provider for the re-graveling of internal streets and access roads appointed. Sod turning and introduction completed by December 2021	Late appointment of the Service provider, rainy season	Re-graveling of internal streets and access roads to commence in January 2022 Completion date: 16 June 2020
04	100% earthworks on athletic tracks and Soccer Pitch and construction of boxing and gym building for Senwabarwana Sports Complex Phase 5 Completed by June 2022	Layer works on soccer field and athletic track completed, currently busy with drains and asphalt surfacing and laying of soccer field awaiting for the drains to be completed	Slow progress on site by the contractor, heavy rain and delay in delivery of materials from the suppliers	The contractor submitted commitment letter stating the revised completion of works, delivery date of materials for the remaining works which is outsourced

3.3. Community services

No	KPI	Actual	Reason for variance	Corrective Measure
01	MTOD 18 Uniform and PPE for Traffic	Service provider appointment	Delay in SCM processes	Follow up delivery with Service Provider
02	MTOD 30 Cemetery management	Specification submitted, not advertised	Delay in SCM	Follow up with SCM
03	MTOD 31 Waste Chassis	Specification submitted, not advertised	Delay in SCM	Follow up with SCM
04	MTOD 32 Digging Compressor	Specification submitted, not advertised	Delay in SCM	Follow up with SCM
05	MTOD 35 Fire Arms	Tender Advertised and Closed, at Evaluation stage	Delay in SCM Not acceptable evaluation report	Recommended for re-advert by SCM
	MTOD 41 Maintenance Equipment	Specification compiled Not procured	Budget not allocated for servicing maintenance equipment	Correct budget to be allocated

3.4. Corporate Services

No	KPI	Actual	Reason for variance	Corrective Measure
01	Air Conditioners	Target not achieved.	Delay in the procurement process	To be implemented in the third quarter
02	Maintenance of Fleet	Target not achieved.	Delay in the procurement process.	Appointed letter issued to the service provider
03	Furniture	Target not achieved.	Delay in the procurement process.	To be implemented in the third quarter

3.5. ED & Planning

No	KPI	Actual	Reason for variance	Corrective Measure
01	IDP stakeholders consultation (Rep Forum)	Not achieved	The councilors were not available because of elections	<u>The forum shall be held in the fourth quarter</u>
02	Township establishment (Senwabarwana and Alldays Ext 09 and 03)	Not achieved	The applications were deferred back for corrections	The corrections were since been made and submitted
03	Tenure upgrading	Not achieved	Delay caused by the service provider in finalizing the project	To fast track the project and finalise it in the fourth quarter
04	Sale of sites	Not achieved	Late commencement with the sale and slow pace of customers in Alldays Ext 02	Target for quarter 4

3.6. MM' Office

No	KPI	Actual	Reason for variance	Corrective Measure
01	Security cameras	Concept document was not developed	SCM Process (adjudication stage)	Revise the KPI during adjustment
02	Performance assessments	Not conducted	Affected by Municipal elections	Targeted for quarter 3

6. DETAILED MID-YEAR SDBIP REPORT 2021/22

KPA		BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT																			
NDP OUTCO ME 9	BUILDING KEY CAPABILITIES(HUMAN,PHYSICAL AND INSTITUTIONAL																				
	IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)																				
Project Details																					
								Quarte rly Project ions													
Project/ KPI Numbe r	Project Name	Project Description (major activities)	Strategic Objective	Locati on	Key Performance Indicator	2020/21 Baseline	2021/2 2 Annual Target	Q1				Q2					Q3	Q4	2021/ 22 Budg et	Por tfoli o of evi den ce	Responsi ble Departme nt
									Actual Perform ance	Varia nce	Corre ctive Measu re		Actual Performance	Variance	Corre ctive Measu re						
BSID 1	Electric al Equipm ent	Purchasing of identified Electrical equipments	To ensure minimal energy consumptio n by users as per the national energy reduction strategy	BLM	Number of identified electrical equipment purchased	45 Electrical equipment purchased.	40 Electric al equipm ent purcha sed by June 2022	Procur ement proces s	Target Achieve d. Specificat ions submitted to SCM	N/A	N/A	40 Elect rical equi pme nt purch ase d .	Target Not Achieved. Only 7 Electrical material purchased	Budget constraints, More money was channelled for procurement of meters in order to address backlog to avoid free flows	more materi al will be purcha sed after Budge t Adjust ment in Febru ary	N/A	N/ A	R1,00 0,000. 00	Pro of of Pur cha se	Technical services	
BSID 3	Transfor mers	Purchasing and Installation of emergency Transformers		BLM	Percentage emergency transformers purchased and installed as an when required.	100% emergency transformer s purchased and installed as an when required.	100 % Purcha sing and Installat ion of emerge ncy Transfo rmers as an when require d.	N/A	N/A	N/A	N/A	Purch ase of Tran sfor mers and instal lation as an when requi re	Target Achieved: The need for purchasing and installation did not arise.	N/A	N/A	Purch ase of Trans formers and installa tion as an when require d	N/ A	R400, 000.0 0	Pro of of Pur cha se and Tra nsfo rme r regi ster	Technical services	

BSID 4	Transformers	Reconditioning of Transformers		BLM	Number of Transformers reconditioned	20 Transformers reconditioned by June 2022	16 Transformers reconditioned by June 2022	procurement processes	N/A	N/A	N/A	8 Transformers reconditioned	Target Achieved: 16 Transformer reconditioned	N/A	N/A	8 Transformers reconditioned	N/A	R500,000.00	Proof of Purchase and pictures	Technical services
BSID 5	Auto-Recloser	Purchasing of Auto Recloser		Witten	Number of Auto Recloser purchased	New Indicator	One Auto-recloser purchased and Installed.	procurement processes	Target Achieved. Specification submitted to SCM, Evaluation completed	N/A	N/A	One Auto-recloser purchased.	Target Achieved: Auto-recloser purchased awaiting shipment and installation	N/A	N/A	One auto-recloser installed	N/A	746,383.00	Proof of Purchase and pictures	Technical services
BSID 6	SMART METER S	Purchasing and Installation of smart meters		Alldays and Witten	Number of smart meters installed	New Indicator	350 smart meters purchased and Installed	procurement processes	Target Achieved. Specification submitted to SCM	N/A	N/A	Appointment of service provider	Target Not Achieved: Bid was none responsive	There was no competitive bidder	To be re-advertized in January 2022	175 smart meters installed	175 smart meters installed	2,000,000	Completion certificate	Technical services
BSID 13	Alldays Bulk Point	Upgrading of Alldays Bulk point		Alldays	Number of Alldays Bulk point upgraded	New Indicator	One bulk point upgraded at Alldays	procurement processes	Target Achieved. Alldays Bulk Point Specification submitted to SCM, Connection fees paid	N/A	N/A	procurement process	Target Achieved: Payment for Alldays Bulk upgrading done	N/A	N/A	One bulk point upgraded at Alldays	N/A	R1,000,000.00	Proof of Purchase and pictures	Technical services
BSID 26	Indigent relief	Provision of indigent services	To provide indigent relief	BLM	Number of Indigent provided with Free basic electricity by June 2022	4834 Indigent provided with Free basic electricity	4834 Indigent provided with Free basic electricity by June 2022	4834 Indigent provided with Free basic electricity				4834 Indigent provided with Free basic electricity	Achieved Targets	N/A	N/A	4834 Indigent provided with Free basic electricity	4834 Indigent provided with	R1,329 220	Reports	Budget & Treasury

																	h Fr ee ba sic ele ctri cit y			
BSID 27	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Senwabarwana	Kilometres road markings, Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes at Senwabarwana Internal Streets and Storm water done by June 2022.	6.7km of road markings, 15 road signs, 500m of patching the road and 10.5km sweeping of Senwabarwana Internal Streets and Storm water completed by June 2021	2km of road markings, installation of 15 road signs and construction of 02 speed humps, 5km of sweeping and 300 square meters of patching potholes at Senwabarwana Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Patching of potholes, road markings, construction of speed humps and installation of road signs	Target Achieved Patching of 300sqm, construction of 2 speed humps, road markings and installation of road signs completed	N/A	N/A	Patching of potholes, road markings, construction of speed humps and installation of road signs	N/A	R350,000	Photographs, Ward Councilors confirmation letter	Technical services

BSID 28	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Dilaeneng	Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes at Dilaeneng Internal Streets and Storm water done by June 2022.	3.0km of road markings, 10 road signs, 20m of road patching and 3.0km sweeping at Dilaeneng Internal Streets and Storm water completed by end of June 2021	Installation of 10 road signs and construction of 02 speed humps complete with markings, 1km of sweeping and 50 square meters of patching potholes at Dilaeneng Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Patching, road markings, construction of speed humps and installation of road signs	Target Achieved Official Purchase order issued to the service provider. Preparations for construction of 02 speed humps, road markings and installation of 04 road signs completed.	N/A	N/A	Patching, road markings, construction of speed humps and installation of road signs completed by end March 2021	N/A	R60,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 29	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Witten	Kilometres road markings, Number of road signs and construction of speed humps and square meters of patching damaged section and construction of a trapezoidal concrete drain at Witten Internal Streets and Storm water done by June 2022	3.0km of road markings, 10 road signs, 10m of road patching and 3.0km sweeping at Witten Internal Streets and Storm water completed by June 2021	2km of road markings, installation of 10 road signs and construction of 04 speed humps and 50 square meters of patching damaged section and construction of a trapezoidal concrete drain at Witten Internal Streets and Storm water done by June 2022	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Patching the damaged section, road markings, construction of speed humps and trapezoidal drain and installation of road signs	Target Achieved Patching of 50sqm, construction of 09 speed humps, road markings and installation of 30 road signs completed.	N/A	N/A	Patching the damaged section, road markings, construction of speed humps and trapezoidal drain and installation of road signs by end of march 2021	N/A	R300,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 30	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Purasp an	Number of road signs and construction of speed humps, km of sweeping at Puraspan Internal Streets and Storm water done by June 2022.	2.5km of road markings, 10 road signs and 2.5km sweeping at Puraspan Internal Streets and Storm water completed by June 2021	Installation of 06 road signs and construction of 05 speed humps complete with markings, 2.5km of sweeping at Purasp an Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Road markings, construction of speed humps and installation of road signs	Target Achieved Official Purchase order issued to the service provider and preparations for construction of 05 speed humps, road markings and installation of 10 road signs completed.	N/A	N/A	Road markings, construction of speed humps and installation of road signs	N/A	R75,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 31	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Avon	Kilometres road markings, Number of road signs, km of sweeping and square meters of patching potholes at Avon Internal Streets and Storm water done by June 2022.	3.0km of road markings, 07 road signs, 30m of road repairing and 6.0km sweeping at Avon Internal Streets and Storm water completed by June 2021	2.0 road markings, installation of 06 road signs, 3.0 km of sweeping and 50 square meters of patching potholes at Avon Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Road markings, patching of potholes and installation of road signs	Target Achieved Patching of 10sqm, road markings and installation of 06 road signs completed	N/A	N/A	N/A	N/A	R50,000	Photographs, Ward Councilors confirmation letter	Technical services
BSID 32	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Indermark	Number of road signs, km of sweeping and square meters of patching potholes at Indermark Internal Streets and Storm water done by June 2022	4.7km of road markings, 10 road signs, 30m of road patching and 4.7km sweeping at Indermark Internal Streets and Storm water completed by June 2021	Installation of 06 road signs, 2.0 km of sweeping and 50 square meters of patching potholes at Indermark Internal Streets and Storm water done	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Road markings, patching of potholes and installation of road signs	Target Achieved Patching of 50sqm, road markings and installation of 07 road signs completed	N/A	N/A	N/A	N/A	R50,000	Photographs, Ward Councilors confirmation letter	Technical services

							by June 2022													
BSID 33	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Kromhoek	Number of road signs, km of sweeping and square meters of patching potholes at Kromhoek Internal Streets and Storm water done by June 2022.	3.0km of road markings, 05 road signs and 6km sweeping at Kromhoek Internal Streets and Storm water completed by June 2021	Installation of 05 road signs, 3.0km of sweeping and clearing of stormwater drain and 50 square meters of patching potholes at Kromhoek Internal Streets and Storm water done	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Road markings, patching of potholes and installation of road signs	Target Achieved Patching of 50sqm, sweeping for 1km, road markings and installation of 14 road signs completed	N/A	N/A	Road markings and sweeping, patching of potholes and installation of road signs	N/A	R65,000	Photographs, Ward Councilors confirmation letter	Technical services

							by June 2022.														
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BSID 34	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Devrede	Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes at Devrede Internal Streets and Storm water done by June 2022.	1.0km of road markings, 5 road signs, 1 repair of a concrete drift and 1.0km sweeping of Devrede Internal Streets and Storm water completed by June 2021	Installation of 10 road signs and construction of 02 speed humps, 1.0km of sweeping and 20 square meters of patching potholes at Devrede Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Road markings, construction of speed humps and installation of road signs	Target Achieved Construction of 01 speed hump, sweeping for 1km, road markings and installation of 10 road signs completed	N/A	N/A	Road markings and sweeping, construction of speed humps and installation of road signs	N/A	R65,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 35	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Taaibosch	Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes at Taaibosch Internal Streets and Storm water done by June 2022.	3.5km of road markings, 06 road signs, 200m of road patching and 3.5km sweeping at Taaibosch Internal Streets and Storm water completed by June 2021	Installation of 10 road signs and construction of 02 speed humps, 1km of sweeping and 50 square meters of patching potholes at Taaibosch Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Road markings, construction of speed humps and installation of road signs	Target Achieved Construction of 02 speed humps, road markings and installation of 10 road signs completed	N/A	N/A	Road markings and sweeping, construction of speed humps and installation of road signs	N/A	R75,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 36	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	All days	Kilometres road markings, Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes at Alldays Internal Streets and Storm water done by June 2022.	7.0km of road markings, 10 road signs, 500m of patching the road and 6.55km sweeping of Alldays Internal Streets and Storm water completed by June 2021	1.0km road markings, Installation of 10 road signs and construction of 06 speed humps, 3km of sweeping and 50 square meters of patching potholes at Alldays Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Patching of potholes, road markings, construction of speed humps and installation of road signs	Target Achieved Patching of 5sqm, construction of 08 speed humps, road markings and installation of 19 road signs completed	N/A	N/A	Patching of potholes, road markings, construction of speed humps and installation of road signs completed by end of March 2021	N/A	R250,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 37	Roads	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Desmond park	Kilometers of road markings, Number of road signs and construction of speed humps, km of sweeping and square meters of patching of damaged sections at Desmond Park Internal Streets and Storm water done by June 2022.	New Indicator	1km of road markings, Installation of 10 road signs and construction of 06 speed humps, 1km of sweeping and 100 square meters of patching of damaged sections at Desmond Park Internal Streets and Storm water done by June 2022.	Assessment and measurements on the status of the roads. Procurement processes for appointment of service providers	Target Achieved Assessment and procurement processes done	N/A	N/A	Preparation for Patching of potholes, road markings, construction of speed humps and installation of road signs	Target Achieved Patching of 150sqm, construction of 06 speed humps completed. Installation of road signs underway	N/A	N/A	Patching of potholes, road markings, construction of speed humps and installation of road signs completed by end of March 2021	N/A	R150,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 38	Culverts	Construction of new culverts	To construct low water bridges	BLM	Number of culverts constructed complete with wing-walls and stone pitching by June 2022	Forty two Culverts completed by June 2021	Construction of 56 new culverts complete with 16 wingwalls.	Assessment and measurements of the streams. Procurement of new concrete stormwater pipes and portal boxes. Construction of 12 culverts complete with 04 wingwalls	Target Achieved Assessment complete. 70 new stormwater pipes purchased. 16 (03 x 450mm Bosehla and 02 wingwalls, 09 x 600mm Cooperspark culverts and 02 wingwalls and 04 x 600mm Mankgodi with 02 wingwalls ,	Construction of 4 more culverts and 02 wing walls	There was a need to urgently construct the culverts at areas identified before rainy season.	Construction of 20 culverts complete with 06 wing walls	Target Achieved Construction of 24 culverts complete with 08 wingwalls. 08 x 825mm Culverts complete with 04 wingwalls at Essourinca, 4 x 900mm and 12 x 600mm culverts complete with 04 wingwalls at Thaalane	N/A	N/A	Construction of 16 culverts complete with 04 wingwalls	Construction of 8 culverts complete with 02 wingwalls	R500,000	Photographs, Ward Councilors confirmation letter	Technical services
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BSID 39	Gravel roads and internal street maintenance	Re-graveling of access roads and internal streets in villages	To maintain internal streets and access roads on continuous basis	BLM	Kilometres internal streets and access roads re-gravelled by June 2022	35 kilometers regravelled by June 2021	8 Kilometres of internal streets and access roads re-gravelled by June 2022	Identification and consultation meetings with concerned communities of access roads/internal streets that requires re-graveling. Procurement processes for hiring of service providers for re-graveling	Target Achieved Assessment and procurement processes completed.	N/A	N/A	Re-graveling of access roads and internal streets in villages	Target Not Achieved Service provider for the re-graveling of internal streets and access roads appointed. Sod turning and introduction completed by December 2021	Late appointment of the Service provider, rainy season	Re-graveling of internal streets and access roads to commence in January 2022	Re-graveling of access roads and internal streets in villages	N/A	R3,000,000	Photographs, Ward Councilors confirmation letter	Technical services
BSID 41	Machinery	Purchase of Rammer	To improve road maintenance capacity	BLM	Number of machinery purchased	New Indicator	Purchase of Rammer	Procurement Processes	Target Achieved Official Purchase Order has been issued to the service provider.	N/A	N/A	Purchasing of Rammer	Target Achieved Design approved	N/A	N/A	N/A	N/A	R50,000	Proof of Purchase	Technical services

BSID 42	Senwabarwana internal and stormwater control phase 11	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/ Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	To ensure availability of infrastructure to support public transport	Senwabarwana	Number of Design report approved by June 2020	New Indicator	1 Design report approved By June 2022	Presentation of Preliminary Design report	Target Achieved Presentation of Preliminary Design report done.	N/A	N/A	Approval of the Design report	Target Achieved 100% Completion stage	N/A	N/A	N/A	N/A	R 3,272,261.13	Design report and approval letter	Technical services
BSID 43	Witten Internal Street and Stormwater channel (2.4km)	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/ Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	To ensure availability of infrastructure to support public transport	Witten	kilometer of internal street and stormwater control completed by June 2022	Construction of 2,4 Km of Roadbed layer and Sub base layer for Witten internal street and Stormwater channel	Construction of 2,4km of internal street from gravel to pavement and Stormwater channel completed by June 2022	Construction of base layer, installation of kerbs, v-drains	Target Achieved Construction of base layer and kerbs completed, v-drains underway.	N/A	N/A	Construction of Culverts, Interlocking paving blocks, Road markings and signs	Target Achieved 100% Completion stage	N/A	N/A	Stone pitching and rehabilitation of borrow pit and De-establishment of site and Construction of 2.4 kilometres completed by end of June 2022	N/A	R12,941,483	Advert, appointment letter, sh and over minutes, Site visit report, pictures and Completion certificate	Technical services

BSID 55	Construction of Senwabarwana Sports phase 6	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/ Tender documents, Tender advert, Evaluation, Appointments , Design, Construction, closeout.	To provide safe and sustainable recreational and social facilities	Senwabarwana	Number of concrete grand stand seats at Senwabarwana Sports Complex Completed by June 2022	Phase 1 - 4 Sports complex constructed.	Construction of 3265 Seaters concrete grand stand Completed by June 2022	Site establishment and site handover and site clearance, setting out, earthworks	Target Achieved Site handover ,Site establishment,site clearance ,setting out and earthworks underway	N/A	N/A	concrete footings, precast element	Target Achieved, foundation, concrete footings and precast element completed	N/A	N/A	De-establishment of site and cleaning and Construction of 3265 seater s completed by June 2022	N/A	R29,982,616	Advert, appointment letters, and over minutes ,Site visit report ,pictures and Completion certificate	Technical services
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BSID 56	Construction of Pinkie Sebotse Sports facility	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/ Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.		Pinkie and Sebotse	Percentage of Construction of Soccer field, Gravel Athletic tracks, Palisade fence, Change rooms and ablution facility, 2x Combination courts completed at Pinkie Sebotse facility	New indicator	100% of Construction of Soccer field, Gravel Athletic tracks, Palisade fence, Change rooms and ablution facility, 2x Combination courts, Softball diamond, Indigenous games Completed by June 2022	Planning stage Inception and Preliminary Design development	Target Achieved Planning stage, inception and preliminary design report presentation done	N/A	N/A	Design approval and Tender stage	Target Achieved Design approved	N/A	N/A	Site handover, Site establishment and Clearance, Construction of Palisade fence, Earthworks for Soccer pitch, Ablution block, Indigenous game platform and Softball diamond	Construction of courts, Laying of grass on soccer field and finishes on ablution facility completed by June 2022	R10,000,000.00	Advert, appointment letters, and over minutes, Site visit report, pictures and Completion certificate	Technical services
BSID 66	Hydraulic step ladder	To purchase and mounting of a hydraulic step ladder	To improve road maintenance capacity	BLM	Number of hydraulic step ladder purchased	New Indicator	1 of hydraulic step ladder purchased	N/A	N/A	N/A	N/A	procurement process	Target Achieved: Bid advertized	N/A	N/A	Purchase of equipment	N/A	R150,572,000	Proof of Purchase	Technical services

BSID 70	Construction of Senwabarwana Sports phase 5	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/ Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	To provide safe and sustainable recreation and social facilities	Senwabarwana town	Percentage construction of athletic tracks, Soccer Pitch and boxing and gym building for Senwabarwana Sports Complex Phase 5 completed by June 2021	Phase 1 - 4 Sports complex constructed.	100% construction of Phase 5 sports complex completed by June 2021 complex planning stage 5%, tender stage stage, site handover, establishment and site clearing (5 %) athletic tracks (4652 sqm)30 %, Soccer Pitch (278sqm) 30% and construction of boxing and gym building (floor 174sqm)30%	Construction stage: earthworks on athletic tracks and Soccer Pitch And Finishes on Gym and boxing building	Target Achieved Construction of earthworks on athletic tracks and soccer field and finishes in Gym and boxing building underway.	N/A	N/A	Construction stage: 100 % earthworks on athletic tracks and Soccer Pitch and construction of boxing and gym building for Senwabarwana Sports Complex Phase 5 Completed by June 2022	Target not achieved, layer works on soccer field and athletic track completed, currently busy with drains and asphalt surfacing and laying of soccer field awaiting for the drains to be completed	Slow progress on site by the contractor, heavy rain and delay in delivery of materials from the suppliers	The contractor submitted commitment letter stating the revised completion of works, delivery date of materials for the remaining works which is outsourced.	N/A	N/A	R 2,914,600,000	Advertisement, appointment letters, and over minutes, Site visit report, pictures and Completion certificate	Technical services
BSID 71	BSID 71	Re-graveling of Bosehla Access Road and stormwater control (4.0km)	Confirmation of the Project on the IDP, Compilation of Specification	To ensure availability of infrastructure to	Bosehla	kilometer of internal street and stormwater control completed	New Indicator	Regraveling of 4km access road and Stormw	N/A	N/A	N/A	Tender stage, Planning	At design stage. Site handover, site establishment done.	N/A	N/A	Site establishment and site handover	Construction of each	R4,000,000.00	Advertisement, appointment letters	Technical services

			on/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	support public transport		by June 2022		ater control completed by June 2022				stage Inception and Preliminary Design development
BSID 72	BSID 72	Re-graveling of Kwarung to Lebakong access road and stormwater control (3.0km)	Confirmation of the Project on the IDP, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	To ensure availability of infrastructure to support public transport	Lebakong	kilometer of internal street and stormwater control completed by June 2022	New Indicator	Regraveling of 3km access road and Stormwater control completed by June 2022	N/A	N/A	N/A	Tender stage, Planning stage Inception and Preliminary Design development

At design stage

		and site clearance, setting out, earthworks	rth works and installation of culverts complete with wing walls, close out		rs,h and over minutes ,Site visit report ,pictures and Completion certificate	
N/A	N/A	Site establishment and site handover and site clearance, setting out, earthworks	Construction of earthworks and installation of culverts complete with wi	R3,000,000.00	Adv, appointment letters,h and over minutes ,Site visit report ,pictures and Completion certificate	Technical services

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BSID 73	BSID 73	Construction of Mokhurumela Stormwater Channel-Erosion protection and stormwater control	Confirmation of the Project on the IDP, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction, closeout.	To ensure availability of infrastructure to support public transport	Mokhurumela	Number of culverts constructed complete with wing-walls and kilometers of erosion protection wall by June 2022	New Indicator	Construction of 2km erosion protection wall and Stormwater control completed by June 2022	N/A	N/A	N/A	Tender stage, Planning stage Inception and Preliminary Design development	At design stage. Site handover, site establishment done	N/A	N/A	Site establishment and site handover and site clearance, setting out, sourcing of materials for erosion protection	Construction of erosion protection masonry and installation of culverts complete with wing walls, closeout	R6,000,000.00	Advert, appointment letters, handover minutes, Site visit report, pictures and Completion certificate	Technical services
KPA	INSTITUTION																			

	AL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																			
NDP	BUILDING CAPABLE AND DEVELOPMENTAL STATE																			
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY																		
Project Details																				
Project/KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2020/21 Baseline	2021/22 Annual Target	Quarterly Projections									2020/21 Budget	Portfolio of evidence	Responsible Department	
								Q1 Target	Actual Performance	Variance	Corrective Measure	Q2	Actual Performance	Variance	Corrective Measure	Q3	Q4			
TOD 01	Employee wellness	Conducting employee wellness	improve employees health and well-being, optimize performance and productivity	BLM	Reports on the employee wellness conducted	Two Reports on employee wellness conducted	Two Reports on employee wellness conducted by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Reports on the employee wellness conducted	R 80 000.00	Report and attendance registers	Corporate services
TOD 02	Youth Programme	Support to youth programs	To provide support to special focus groups	BLM	Number of the youth programs supported	Support to youth programs	Four Support to youth programs	N/A	N/A	N/A	N/A	Support to youth programs	Target Achieved.	N/A	N/A	N/A	Support to youth	R200 000.00	Report and attendance	MM/Mayor's Office

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TOD 03	Gender Progra m me	Support to gender programs	To provide support to special focus groups	BLM	Number of gender programs supported	Two gender programs support to the gender programs	Two gender progra ms support to the gender progra ms	Suppor t to the gender progra ms	Target Achieved gender program mes supporte d	N/A	N/A						N/A	N/A	N/A	N/A	N/A	Sup port to the ge nd er pr og ra ms	R60 000.0 0	Rep ort and atte nda nce regi ster s	MM/Mayor ' Office
TOD 04	Children Progra m me	Support to the children programs	To provide support to special focus groups	BLM	Number of the children's programs supported	Two children's programs supported	Two children 's progra ms support ed by June 2022	N/A	N/A	N/A	N/A	Supp ort to the child ren's progr ams	Target Achieved.	N/A	N/A		N/A	N/A	N/A	N/A	N/A	N/A	R60 800.0 0	Rep ort and atte nda nce regi ster s	MM/Mayor ' Office
TOD 05	Disabilit y Progra ms	Support to the disability programs	To provide support to special focus groups	BLM	Number of the disability programs supported	Two disability programs supported	Two disabilit y progra ms support ed by June 2022	N/A	N/A	N/A	N/A	One disa bility progr ams supp orted	Target Achieved.	N/A	N/A		N/A	N/A	N/A	N/A	N/A	On e dis abi lity pr og ra ms su pp ort ed	R 80 000.0 0	Rep ort and atte nda nce regi ster s	MM/Mayor ' Office
TOD 06	Elderly program mes	Support to the elderly programs	To provide support to special focus groups	BLM	Number Elderly programmes supported by June 2022	Two programme s supported	Two Elderly progra mmes support ed bY June 2022	Target Achiev ed	N/A	N/A	N/A	N/A	One elder ly progr amm es supp orted bY June 2022	Target Achieved	N/A	N/A		N/A	N/A	N/A	N/A	On e eld erl y pr og ra m m es su pp	R 100 000.0 0	Rep ort and atte nda nce regi ster s	MM/Mayor ' Office

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TOD 07	HIV/AIDS Programme	Implementation of HIV/AIDS Programs	Promote healthy living	BLM	Number of the HIV/AIDS programs implemented	Two HIV/AIDS programmes implemented	Two HIV/AIDS Programs implemented	N/A	N/A	N/A	N/A	One HIV/AIDS Programs implemented	Target Achieved.	N/A	N/A	N/A	One HIV/AIDS Programs implemented	R192 920.00	Report and attendance registers	MM/Mayor's Office
TOD 08	Back to School campaign	Conduct the back to school campaign	To provide support to schools	BLM	Number of the back to school campaigns conducted	Two back to school campaigns conducted.	Two back to school campaigns conducted by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	One back to school campaigns conducted by June 2022	One back to school campaigns conducted by June 2022	R120 000.00	Report and attendance registers	MM/Mayor's Office

TOD 09	Licenses	Network Maintenance and Purchase of Server	To enhance municipal network connectivity	BLM	Number Network Mainenance reports compiled and New Server Procurement by June 2022	New Indicator	Four Network Mainenance reports compiled and two New Server Procurement by June 2022	One network maintenance report compiled and two Servers procured	Target achieved Achieved 01 maintanance report compiled and 02 servers procured	N/A	N/A	One network maintenance report compiled	target achieved One network maintenance report compiled	N/A	N/A	One network maintenance report compiled	One network maintenance report compiled	R 1,659.000	PoP	Corporate services
TOD 10	IT Software and Licensing	Renewal of software and licenses	To enhance municipal network connectivity	BLM	Number softwareand licences purchased and renewed	New Indicator	Software and licenses purchased(3) and renewed(5) by June 2022	N/A	N/A	N/A	N/A	Software and licenses purchased(3) and renewed(5) by June 2022	achieved Software and licenses purchased(3) and renewed(5) by June 2022	N/A	N/A	N/A	N/A	R700,000.00	PoP	Corporate services
TOD 11	Rental of Office Equipment	Rental	improve institutional capacity	BLM	Number reports on office equipment rental and maintenance compiled by June 2022	Four reports compiled	Four reports on office equipment rental and maintenance compiled by June 2022	Onereports on office equipment rental and maintenance compiled	Target Achieved 01 report on office equipment rental and maintenance compiled	N/A	N/A	Onereports on office equipment rental and maintenance compiled	achieved One reports on office equipment rental and maintenance compiled	N/A	N/A	Onereports on office equipment rental and maintenance compiled	Onereports on office equipment rental and maintenance compiled	R1000000.00		Corporate services

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TOD 12	Mayoral Imbizos	Hosting of Mayor's Imbizo	Improved stakeholder relations	BLM	Reports	One imbizo conducted	Two imbizos conducted	N/A	N/A	N/A	N/A	One imbizos conducted	Target Achieved	N/A	N/A	One imbizos conducted	N/A	R100 000.00	Reports and Registers	MM/Mayor's Office
TOD 13	Mayor – Magoshi	Hosting of Mayor Magoshi	Improved stakeholder relations	BLM	Program me and Reports	Four Mayor-Magoshi sessions conducted	Four Mayor-Magoshi sessions held	Target Achieved One session conducted	N/A	N/A	N/A	One session conducted	Target Achieved	N/A	N/A	One session conducted	One session conducted	R150 000.00	Reports and registers	MM/Mayor's Office
TOD 14	Heritage Celebrations	Hosting of Heritage Celebrations	Preservation of heritage	BLM	Number of the celebration hosted	Five heritage celebrations hosted and supported	Five heritage celebrations conducted	Target Achieved Five heritage celebrations conducted	N/A	N/A	N/A	Five heritage events	Target Achieved	N/A	N/A	N/A	N/A	R168, 540.00	Report and attendance registers	MM/Mayor's Office
TOD 18	Uniform and PPE for Traffic	Procurement of uniform and PPE	To ensure safety for Law Officers	BLM	Number traffic officials provided with uniform by June 2022	New Indicator	16 Number traffic officials provided with uniform by June 2022	Procurement Processes	Target Achieved Tender Advertised and closed	N/A	N/A	16 Number traffic officials provided with uniform .	Target not achieved 16 Number traffic officials provided with uniform .	N/A	N/A	N/A	N/A	R500 000	PoP	Community Services

TOD 19	Landfill maintenance	Maintenance of landfill sites	To ensure proper maintenance and operation of site	BLM	Number landfill site maintenance reports compiled by June 2022	1 2 landfill site maintenance reports compiled	1 2 landfill site maintenance reports compiled by June 2022	3 landfill site maintenance reports compiled	Target Achieved 3 July-September Reports Submitted	N/A	N/A	3 landfill site maintenance reports compiled	Target achieved 3 landfill site maintenance reports compiled	N/A	N/A	3 landfill site maintenance reports compiled	R3,350,000.	Report	Community Services
TOD 20	Coordination of the Disaster Management Plan	Curbing of the disaster incidents	To ensure effective Disaster Management	BLM	Well coordination of Disaster incidents	New Indicator	No Disaster incidents attended to	Development of Strategy	Target Achieved , Discussin ed on Strategy held with CDM	N/A	N/A	Procurement of Equipment	achieved Procurement of Equipment	N/A	N/A	Coordination & Monthly report	R200 000	Report	Community Services
TOD 21	Insurance	Insurance of Municipal Assets	Improve asset lifespan	BLM	Number report Municipal assets insurance compiled by June 2022	Four reports compiled	Four report Municipal assets insurance compiled by June 2022	One report Municipal assets insurance compiled	Target achieved	N/A	N/A	One report Municipal assets insurance compiled	N/A	N/A	N/A	One report Municipal assets insurance compiled	R1200 ,000.00	Insurance Report	Budget & Treasury

TOD 22	Licensing and registration of vehicles Management	Licensing and registration of vehicles	To ensure uninterrupted provision of Licensing services	BLM	Number Licensing equipment purchased by June 2022	New Indicator	One Licensing equipment purchased by June 2022	One Licensing equipment purchased	Target Achieved Specification compiled	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R250 000	PoP	Community Services
TOD 23	Vehicle Tracking	Tracking of Municipal Vehicles	To improve and maintain Municipal fleet	BLM	Number of the vehicles fitted with tracking devices	New Indicator	Functional vehicle tracking system	N/A	N/A	N/A	N/A	Functional vehicle tracking system	ACHIEVED Functional vehicle tracking system	N/A	N/A	N/A	N/A	R318 000.00	Report	Corporate services
TOD 24	Wet Fuel	Management of fuel used by fleet.	To improve and maintain Municipal fleet	BLM	Report on the use of wet fuel by June 2022	Four reports compiled	Four on the use of wet fuel management by June 2022	One on the use of wet fuel management	Target Achieved 01report on the wet fuel management	N/A	N/A	One on the use of wet fuel management	achieved One on the use of wet fuel management	N/A	N/A	One on the use of wet fuel management	One on the use of wet fuel management	R3,000.00	Report	Corporate services
TOD 25	Pound management	Pound Feeds	To provide feeding for impounded animals	BLM	Number of reports on pound management compiled by June 2022	Four reports compiled	Four reports on pound management compiled by June 2022	One report on pound management compiled	Target Achieved Report Submitted	N/A	N/A	One report on pound management compiled	Target ACHIEVED One report on pound management compiled	N/A	N/A	One report on pound management compiled	One report on pound management compiled	R200 000.00	Pound management Report	Community Services

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TOD 27	Sports Facility	Maintenance of Sports Facility	To ensure user-friendly Sports facilities	BLM	Number sports facilities maintained by June 2022	New Indicator	2 Sports facilities to be Maintained (Skeiding & Eldorado)	Assessments and planning	Target Achieved Report Submitted	N/A	N/A	Appointment of Service Provider and Renovation	Target Achieved Appointment of Service Provide and Renovation	N/A	N/A	N/A	N/A	R300 000	Maintenance Report	Community Services
TOD 28	Municipal Facilities	Maintenance of Municipal facilities	To ensure safe Municipal facilities	BLM	Percentage municipal buildings maintained by June 2022	100% maintained	100 % municipal buildings maintained by June 2022	Assessments and Report	Target Achieved , Assessment & planning completed	N/A	N/A	Procurement Planning and Renovations	Target Achieved Procurement Planning and Renovations	N/A	N/A	Renovations	N/A	R400 000	Maintenance Report	Community Services
TOD 29	Community Hall	Maintenance of Community Halls	To provide communities with proper venue for events	BLM	Number Community halls maintained by June 2022	New Indicator	2 Community Halls to be Maintained (Inveran and Alldays) by June 2022	Assessment and Report	Target Achieved , Assessment & planning completed	N/A	N/A	Appointment of Service Provider	Target Achieved Appointment of Service Provider	N/A	N/A	Maintenance	N/A	R100 000	Maintenance report	Community Services
TOD 30	Cemetery	Cemetery management	To ensure that grave sites are well maintained	BLM	Number cemetery maintained by June 2022	New Indicator	2 Cemetery sites maintained (Senwarwana and Alldays) by	Assessment and Specifications	Target not achieved Assessment and Specification In progress	N/A	N/A	Procurement of Material	Target Not achieved Procurement of Material	Delay in SCM	Follow up with SCM	Numbering and Maintenance-	N/A	R100 000	Report	Community Services

							June 2022							Delay in SCM	Follow up with SCM							
TOD 31	Waste Chassis	Purchase of Waste Chassis	To ensure smooth Waste Collection	BLM	Number waste Chassis purchased by June 2022	New Indicator	One waste Chassis purchased by June 2022	Specification and Evaluation	Target not Achieved Specification submitted	N/A	N/A	Waste chassis purchased	Not achieved Waste chassis purchased					N/A	N/A	R300 000	PoP	Community Services
TOD 32	Digging Compressor	Purchasing the cemetery digging compressor	To make provision of graves to the community without impediments	BLM	Number digging compressor purchased by June 2022	New Indicator	One digging compressor purchased by June 2022	N/A	N/A	N/A	N/A	One digging compressor purchased	Target Not achieved One digging compressor purchased			Delay in SCM	Follow up with SCM	N/A	N/A	R300 000.00	PoP and Pictures	Community Services
TOD 33	Pound management	Renovation of the pound kraal	To ensure a safe and compliant storage for Animals	BLM	Percentage renovation of the Pound kraal completed by June 2022	New Indicator	100% renovation of the Pound kraal completed by June 2022	Assessment and Specifications	Target Achieved Assessment and Specification submitted	N/A	N/A	Appointment of Service Provider and	Target Achieved Appointment of Service Provider and	N/A	N/A	Renovations	N/A	R150, 000.00	Report	Community Services		
TOD 34	Materials and Surplus	Procurement of stationeries (Traffic)	To ensure enough material for Traffic services	BLM	Percentage traffic stationery purchased by June 2022	100% Traffic stationery purchased	100% traffic stationery purchased by June 2022	100% traffic stationery purchased	Target Achieved Specification submitted Supply Chain	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R300, 000.00	PoP	Community Services		
TOD 35	Fire Arms	Purchase of 9 guns	To ensure safety for Law Officers	BLM	Delivered fire arms	New Indicator	Deliveery of fire arms	Specification and Procurement	Target Achieved Procurement & Evaluarti on Completed	N/A	N/A	Purchase of 9 guns	Target Not achieved Purchase of 9 guns	Delay in SCM	Follow up with SCM	N/A	N/A	R180 000.00	PoP	Community Services		

TOD 36	Tolwe Satellite facelift	upgraded of Tolwe satellite	To improve Municipal services	BLM	Percentage upgrading of Tolwe Satellite completed by June 2022	New Indicator	100% upgrading of Tolwe Satellite completed by June 2022	N/A	N/A	N/A	N/A	100% upgrading of Tolwe Satellite completed by June 2022	Target Achieved 100% upgrading of Tolwe Satellite completed by June 2022	N/A	N/A	N/A	N/A	R300,000	Reports	Community Services
TOD 38	Machines calibration	To calibrate both traffic and Licensing machines	To ensure proper functioning and compliant machines	BLM	Number report on machine calibration by June 2022	One report compiled	Two report on machine calibration by June 2022	One report on machine calibration by June 2022	Target Achieved VTS Machines Calibrated	N/A	N/A	N/A	N/A	N/A	N/A	One report on machine calibration by June 2022	N/A	R150 000.00	Calibrated Machine's delivery note	Community Services
TOD 39	Women Month campaign	To celebrate women month through law enforcement activities	To provide respect and dignity to women	BLM	Number women law enforcement event held by June 2022	One women event held	One women law enforcement event held by June 2022	N/A	N/A	N/A	N/A	celebrate women month through law enforcement activities	Target Achieved celebrate women month through law enforcement activities	N/A	N/A	N/A	N/A	R40 000.00	Photos	Community Services
TOD 40	Transport month	To celebrate transport month	To provide Road and Traffic Law awareness to the Public	BLM	Number transport Awareness Event conducted by June 2022	One celebration held	One transport Awareness Event conducted by June 2022	N/A	N/A	N/A	N/A	One transport Awareness Event conducted	Target Achieved One transport Awareness Event conducted	N/A	N/A	N/A	N/A	R40 000.00	Photos	Community Services

TOD 41	Maintenance of equipment	To make provision for maintaining the equipment	To ensure proper working equipment	BLM	Number Maintenance Report compiled by June 2022	Four reports compiled	Four Maintenance Report compiled by June 2022	Maintenance procurement	Target Achieved Specifications completed	N/A	N/A	Maintenance procurement	Target Not Achieved Maintenance procurement	N/A	N/A	Maintenance procurement	Maintenance Procurement	R120 000.00	Report	Community Services
TOD 42	Occupational Health and safety	Provision of health and safety kits	To provide a safe and healthy working environment	BLM	Number of Fire extinguishers serviced and summary of laws by June 2022	New Indicator	80 Fire Extinguishers and 14 Hose reel to be serviced and 15 OHS Laws summary procured by June 2022	15 OHS Laws summary procured	Target Achieved 15 OHS Laws summary procured	N/A	N/A	N/A	N/A	N/A	N/A	N/A	80 Fire Extinguishers and 14 Hose reel to be serviced	R50 000.00	Service Certificate	Corporate services
TOD 43	Uniform & protective clothing	Purchasing of Uniform and protective clothing	To protect employees from exposure to work place hazards and the risk of injuries	BLM	Number of employees provided with protective clothing Bu June 2022	90 employees provided with PPE	90 employees provided with protective clothing Bu June 2022	Appointment of services provider	Target achieved	N/A	N/A	Procurement of uniform	Target achieved	N/A	N/A	N/A	N/A	R742 000.00	Collection register	Corporate services

TOD 44	OHS	Maintanance of she bins	To provide discreet and hygiene way to dispose of feminine hygien waste	BLM	Number report on health and hygiene equipment purchased and maintenance report compiled by June 2022	New indicator	Four health and hygiene equipm ent purchas ed and mainte nance report compile d by June 2022	Health and hygien e equipm ent purchas ed and mainte nance report compil ed	Target Achieved Four Health and hygiene equipme nt purchase d and maintena nce report compiled	N/A	N/A	Main tenance repor t compiled	achived Maintenance report compiled	N/A	N/A	Mainte nance report compil ed	R300 000.0 0	PoP and Mai ntenanc e Rep ort	Corporate services	
TOD 45	Fleet Management	Fleet procurement	To improve and maintain Municipal fleet	BLM	Number vehicles procured	One vehicle purchased	Two vehicle s procure d	N/A	N/A	N/A	N/A	Two vehic les proc ured	not achieved Two vehicles procured	Delay in the procurement process.	Appoi nted letter issue d to the servic e provid er	NA	N/ A	R1300 ,000.0 0	Rep ort	Corporate services
TOD 46	Data line	Data line installation	To enhance municipal network connectivi ty	BLM	Number dataline maintenance reports compiled by June 2022	New Indicator	Four dataline mainte nance reports compile d by June 2022	Four datalin e mainte nance reports compil ed	Target Achieved 01 dataline maintena nce reports compiled	N/A	N/A	One datal ine main tena nce repor ts compil ed	achieved One dataline maintenance reports compiled	N/A	N/A	One datalin e mainte nance reports compil ed	R900 000.0 0	Rep ort	Corporate services	

TOD 48	Clocking System	Maintenance of Clocking system	To enhance human resource management and development	BLM	Number face recognition device purchased and quarterly maintenance reports compiled by June 2022	New Indicator	Purchase of face recognition device and four quarterly maintenance reports by June 2022	Face recognition device purchased and one quarterly maintenance report compiled	Target Achieved face recognition device purchased and one quarterly maintenance report compiled	N/A	N/A	one quarterly maintenance report compiled	Achieved one quarterly maintenance report compiled	N/A	N/A	one quarterly maintenance report compiled	one quarterly maintenance report compiled	R126 000.00	PoP Maintenance Report	Corporate services
TOD 49	Fleet Management	To manage and keep municipal fleet in good condition	To improve and maintain Municipal fleet	BLM	Number fleet management reports compiled by June 2022		Four fleet management reports compiled by June 2022	One fleet management reports compiled	Target Achieved 01 fleet management report compiled	N/A	N/A	One fleet management reports compiled	achieved One fleet management reports compiled	N/A	N/A	One fleet management reports compiled	One fleet management reports compiled	R650,000	Fleet management Report	Corporate services
TOD 50	Air Conditioners	To install the new air conditioners	Promote and maintain a healthy work environment	BLM	Number report on maintenance air conditioners Compiled by June 2022	64 new air conditioners installed	Four reports on maintenance of air conditioners Compiled by June 2022	One report on maintenance of air conditioners Compiled	Not Achieved	Procurement processes	Follow-ups	One report on maintenance of air conditioners Compiled	not achieved One report on maintenance of air conditioners Compiled	Delay in the procurement process.	To be implemented in the third quarter	One report on maintenance of air conditioners Compiled	One report on maintenance of air conditioners Compiled	R 83 000 00	Maintenance Report	Corporate services

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TOD 53	Legal Fees	To pay service providers for the services rendered	Strengthen municipal legal services	BLM	Number litigation report compiled by June 2022	New Indicator	Four litigation report compiled by June 2022	One litigation report compiled	Target Achieved One litigation report compiled	N/A	N/A	One litigation report compiled	Target Achieved	N/A	N/A	One litigation report compiled	One litigation report compiled	R2,000,000	Reports	MM/Mayor's Office
TOD 55	Team mate Licence	payment of licence fees	To improve auditing systems	BLM	Percentage payment of team mate licence by June 2022	100 % Payment done	100 % payment of team mate licence by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100 % payment of team mate licence	R50,000	PoP	MM/Mayor's Office
TOD 56	Training	To conduct employees training	to improve skills and maximize productivity	BLM	Number of employees trained by June 2022	15 Employees trained by June 2021	10 Employees trained by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R400,000	Training Report	Corporate services
TOD 57	Training Council or	To conduct councilors training	To improve skills and maximize productivity	BLM	Number of training sessions conducted	44 Councilors trained	44 Councilors trained by June 2022	payment of outstanding training debt	Target not achieved.	the document still on progr	The Document will be	44 Councilors trained	achieved 44 Councilors trained	N/A	N/A		training 5 co un	R700,000	Training Report	Corporate services

										ess waiting approval from Municipal Manager	prioritised						cil or s			
TOD 58	Ward Committee Training	To conduct training of the newly appointed ward committees	To improve public participation	BLM	Number of training conducted	01 Training conducted	Ward committee training	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	01 Ward committee training conducted	N/A	R400,000	Reports	Corporate services
TOD 60	Consumables	To compensate for the injuries on duty	To provide for occupational injuries, death and diseases	BLM	Percentage consumables purchased by June 2022	New Indicator	100 % consumables purchased by June 2022	N/A	N/A	N/A	N/A	100 % consumables purchased	100 % consumables purchased	N/A	N/A	N/A	N/A	R800,000	PoP and Reports	Corporate services
TOD 63	Furniture	Purchase of furniture	Promote and maintain a healthy work environment	BLM	Percentage furniture purchased by June 2022	New Indicator	100 % furniture purchased by June 2022	N/A	N/A	N/A	N/A	100 % furniture purchased	not achieved 100 % furniture purchased	N/A	N/A	N/A	N/A	R133,000.00	PoP	Corporate services
TOD 64	Computer equipment	Purchase of Laptops		BLM	Number Laptops purchased by June 2022	New Indicator	Four Laptops purchased by June 2022	Four Laptops purchased	Target not achieved.	There we change of plans from management to procure 4 Tablets for councillors.	It seems plans have changed and will procure the 4 Laptops in the 2nd quarter.	N/A	N/A	N/A	N/A	N/A	N/A	R100.00	PoP	Corporate services

LOCAL ECONOMIC DEVELOPMENT

NDP	EXPANSION OF THE ECONOMY AND MAKING GROWTH INCLUSIVE																					
OUTCOME 9		IMPLEMENTATION OF COMMUNITY WORKS PROGRAMME																				
Project Details																						
Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2020/21Baseline	2021/22 Annual Target	Quarterly Projections										2020/21 Budget	Portfolio of evidence	Responsible Department		
								Q1	Actual Performance	Variance	Corrective Measure	Q2				Q3	Q4					
LED 07	LED Projects	Financial support to LED Projects	To create and promote LED initiatives in the business sector	BLM	Number of LED Projects Financially supported	3 projects supported financially	Financial Support to 3 SMMEs by June 2022	Identification of SMMEs to be supported	Target Achieved Identification of SMMEs supported	N/A	N/A	facilitate the appointment process of service provider	Target Achieved.The service providers were appointed to procure equipments for the projects	N/A	N/A	monitoring the implementation of the project	Project close out report	R500,000.00	Reports and printures	Economic Development &Planning		
LED 14	EPWP - Grant	Appointment of EPWP PRACTITIONERS	To create job opportunities through EPWP programme	BLM	Number job opportunities created through EPWP programme	230 opportunities created	235 EPWP job opportunities created by June 2022	235 EPWP job opportunities created	Achieved 235 jobs created	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	3,700,000.00	List and reports	Community Services		
NDP	BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL &INSTITUTIONAL)																					
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY (OUTPUT 6)																				
Project Details																						

Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Locati on	Key Performance Indicator	2020/21 Baseline	2021/2 Annual Target	Quarterly Projections										2020/ 21 Budg et	Por tfoli o of evi dence	Responsi ble Departme nt
								Q1	Actual Perform ance	Varia nce	Corre ctive Meas ure	Q2					Q3	Q4		
FVM 03	Revenu e manage ment	Appointment of debt collector	Enhance Sound Municipal financial viability and managem ent	BLM	Percentage debt collected by June 2022	Debt collector appointed	100 % of debt collecte d by June 2022	25% of debt collecte d	Target not achieved	Still on datab ase compi lation	Have a compl ete datab ase with informati on to easi ly trace the custo mers also finish with state ment s of accou nts	25% of debt colle cted	Target not achieved,	Still on database compilation, managed to procure the tracing system to assist with customer information	Have a compl ete datab ase with informati on to easi ly trace the custo mers also finish with statem ents of accou nts	25% of debt collecte d	25 % of debt colle cted	R2,25 8,835, 00		Budget & Treasury
FVM 04	Revenu e manage ment	Commission on Electricity	Enhance Sound Municipal financial viability and managem ent	BLM	Percentage paid for electricity commission by June 2022	New indicator	100% paid for electrici ty commis sion by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	10 0 % paid for ele ctricit y com missi on	R3,18 0,000. 00		Budget & Treasury

FVM 06	Operating Lease	Auto bank machine leasing	Enhance Sound Municipal financial viability and management	BLM	Number auto machine bank leased	Auto machine bank leased	One auto machine bank leased by June 2022	One auto machine bank leased	Target Achieved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R686,091.00	Signed lease agreement	Budget & Treasury
FVM 07	Revenue tracing system	Purchasing of revenue trace system	Enhance Sound Municipal financial viability and management	BLM	Number revenue trace system purchased by June 2022	New indicator	One revenue trace system purchased by June 2022	One revenue trace system purchased	Target not achieved	AFS completion	Set target at third quarter	N/A	N/A	N/A	N/A	N/A	N/A	R500,000.00	Delivery note of the trace system	Budget & Treasury
FVM 08	SCM Training	Conduct training of SCM practitioner	Enhance Sound Municipal financial viability and management	BLM	Number of SCM Training attended	SCM Training attended	One SCM Training conducted	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	One SCM Training attended	N/A	R200,000.00	Attendance Register	Budget & Treasury
FVM 07+A117	Bank Account	Bank Charges	Enhance Sound Municipal financial viability and management	BLM	Number reports on bank charges compiled by June 2022	New indicator	Two reports on bank charges compiled by June 2022	N/A	N/A	N/A	N/A	One report on bank charges compiled by June 2022	Target Achieved	N/A	N/A	N/A	One report on bank charges compiled by June 2022	R879,800.00		Budget & Treasury

FVM 10	Annual financial statement	Compilation of AFS	Enhance Sound Municipal financial viability and management	BLM	Number set of AFS Compiled & submitted to AGSA, LPT, COG OHSTA & NT by June 2022	2019/20 AFS compiled & submitted to AGSA, LPT & NT	One set of AFS Compiled & submitted to AGSA, LPT, COG OHSTA & NT by June 2022	AFS Compiled & submitted to AGSA, LPT, COG OHSTA & NT by June 2022	Target Achieved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R829,150.00	Acknowledgment of the receipt from AGSA, LPT, COG OHSTA & NT	Budget & Treasury
FVM 11	Financial management capacity/Trainings	Training of BTO officials on financial management (MFMA & GRAP standards)	Enhance Sound Municipal financial viability and management	BLM	Number of Training attended	New indicator	Four of workshops conducted	N/A	N/A	N/A	N/A	Two workshops conducted	Target Achieved, Training was attended provided by Caseware	N/A	N/A	One workshop conducted	One workshops conducted	R200,000.00	Attendance registers	Budget & Treasury
FVM 12	Landfill Rehabilitation	Calculation of Landfill rehabilitation costs	Enhance Sound Municipal financial viability and management	BLM	Number Landfill Rehabilitation cost calculated report compiled by June 2022	Landfill rehabilitation cost calculated report	One Landfill rehabilitation cost calculated report compiled by June 2022	One Landfill rehabilitation cost calculated report compiled	Target Achieved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R53,000.00	Landfill restoration cost calculated report	Budget & Treasury
FVM 13	Financial System adviser maintenance	Maintenance of the financial accounting system and payment of the licences	Enhance Sound Municipal financial viability and management	BLM	Number of system maintenance reports compiled	New indicator	Four system maintenance reports compiled	One system's maintenance report compiled	Target Achieved	N/A	N/A	One system's maintenance report compiled	Target Achieved, system maintenance report compiled	N/A	N/A	One system's maintenance report compiled	One system's maintenance report compiled	R2,600,000.00	Quarterly Reports compiled	Budget & Treasury

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FVM 14	Unbundling of Asset Register	Unbundling of Asset Register	Enhance Sound Municipal financial viability and management	BLM	Number of unbundling of assets reports compiled	Asset unbundling reports	One Report on asset Unbundling	One Report on asset Unbundling	Target Achieved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R839,500.00	Unbundling of Asset report	Budget & Treasury
FVM 17	MSCOA Implementation	MSCOA projects implementation	Enhance Sound Municipal financial viability and management	BLM	Number of MSCOA implementation reports compiled June 2022	MSCOA projects implemented through issue-log document	Four MSCOA implementation reports compiled June 2022	One MSCOA implementation report compiled	Target Achieved	N/A	N/A	One MSCOA implementation report compiled	Target Achieved, Mscosa report compiled	N/A	N/A	One MSCOA implementation report compiled	One MSCOA implementation report compiled	R1,200,000.00	Quarterly MSCOA implementation (up date d issue-log) reports	Budget & Treasury
FVM 15	Revenue management committee	Revenue management committee meetings to be held	Enhance Sound Municipal financial viability and management	BLM	Number of meetings held	Two revenue management meetings held	Four revenue management meetings to be held by June 2022	One revenue management meeting to be held	Target Achieved	N/A	N/A	One revenue management meeting to be held	Target not achieved,			One revenue management meeting to be held	One revenue management meeting to be held	OPEX	Attendance register of quarterly meeting	Budget & Treasury

																	to be held			
FVM 16	Indigent Register	Regular update of the indigent register	Enhance Sound Municipal financial viability and management	BLM	Number updated indigent register reports compiled	Updated indigent register	Four updated indigent register reports compiled	One updated indigent register compiled	Target Achieved	N/A	N/A	One updated indigent register compiled	Target achieved, indigent register updated	N/A	N/A	One updated indigent register compiled	One updated indigent register compiled	OPEX	Updated indigent register	Budget & Treasury
FVM 17	Annual budget	Compilation of annual budget	Enhance Sound Municipal financial viability and management	BLM	Number of annual budget compiled	Annual budget compiled	One annual budget compiled & submitted to council, LT & NT	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	One annual budget compiled & submitted to LT & NT	OPEX	Council resolution, Acknowledgment of receipt from LP & NT	Budget & Treasury
FVM 18	Budget related policies	Review of budget related policies	Enhance Sound Municipal financial viability and	BLM	Number of reviewed budget related policies	Reviewed all budget related policies	Twelve budget related policies reviewed by	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Twelve budget related	OPEX	Budget related policies reviewed	Budget & Treasury

			managem ent				June 2022										at ed pol ici es re vie we d		ewe d rep ort		
FVM 19	Adjustm ent budget	Compilation of adjustment budget	Enhance Sound Municipal financial viability and managem ent	BLM	Number of adjustment budget compiled	Adjustment budget compiled	One adjustm ent budget compile d and submitt ed to council, LP & NT	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	One adjust ment budget compile d and submit ted to LP & NT	N/ A	OPEX	Cou ncil reso lutio n, Ack now ledg eme nt of rece ipt fro m LP & NT	Budget & Treasury
FVM 20	Mid- year report (sec 72)	Compilation of mid-year report (sec 72)	Enhance Sound Municipal financial viability and managem ent	BLM	Number of mid- year report compiled by June 2022	Mid-Year report compiled	One mid- year report compile d and submitt ed to LP & NT by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	One mid- year report compile d and submit ted to LP & NT	N/ A	OPEX	Cou ncil reso lutio n, Ack now ledg eme nt of rece ipt fro m LP & NT	Budget & Treasury
FVM 21	Financi al report	Compile financial report	Enhance Sound Municipal financial viability and managem ent	BLM	Number of financial report compiled	Financial reports compiled	Quarter ly financia l report compile d and report to council, LP & NT	One financi al report compile d and reporte d to EXCO & Council	Target Achieved	N/A	N/A	One financi al report com pile d and report ed to	Target Achieved, financial report compiled	N/A	N/A	One financi al report compile d and report ed to EXCO &	On e fin an cia l re po rt com	OPEX	Cou ncil reso lutio n, Ack now ledg eme nt of rece	Budget & Treasury	

												EXC O & Cou ncil				Counci l	pil ed and re po rte d to EX C O & Co un cil		ipt fro m LP & NT	
FVM 22	Municipal assets Insuran ce cover	Appointment of insurance broker	Enhance Sound Municipal financial viability and managem ent	BLM	Number of insurance broker appointed	Appointed insurance broker	One insuran ce broker appoint ed by June 2022	One appoint ment of insuran ce broker	Target Achieved	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	OPEX	Inci dent regi strat ion num ber	Budget & Treasury
FVM 23	Municipal Insuran ce cover	Reporting of insidents occured	Enhance Sound Municipal financial viability and managem ent	BLM	Percentage of insident occurred reported	Report on insidents occurred	100% of insident occurre d reporte d	100% insiden ts reporte d	Target Achieved	N/A	N/A	100 % insid ents report ed	Target Achieved, All incidents occurred reported	N/A	N/A	100% inside nts report ed	10 0 % ins ide nts re po rte d	OPEX	Inci dent regi strat ion num ber	Budget & Treasury

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

NDP ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT

OUTCOME 9 DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL(OUTPUT 5)

Project Details

Project Details																			2020/21 Budget	Portfolio of evidence	Responsible Department
Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2020/21 Baseline	2021/22 Annual Target	Quarterly Projections										2020/21 Budget	Portfolio of evidence	Responsible Department	
								Q1	Actual Performance	Variance	Corrective Measure	Q2	Actual Performance	Variance	Corrective Measure	Q3	Q4				

GGD 01	Auditing	Coordination of external Audit process	Improved audit opinion	BLM	External Audit process completed	Unqualified audit opinion	unqualified audit opinion with 25 % fewer findings 2019/20 fy	N/A	N/A	N/A	N/A	unqualified audit opinion with 25 % fewer findings 2019 /20 fy	Target Achieved		N/A	N/A	N/A	N/A	R3,835,400		MM/Mayor ' Office
GGD 02	Professional Bodies	Membership- p Fees	To improve skills and maximize productivity	BLM	Percentage Payment of Membership Fees to professional bodies June 2022	100% membership fees paid	100 % Payment of Membership Fees to professional bodies June 2022	N/A	N/A	N/A	N/A	N/A			N/A	N/A	N/A	Payment of Membership Fees	-R1,611,200		Corporate services
GGD 03	Audit & Risk Committee Allowances	Coordination of Risk and Audit Committee meetings	Improved audit opinion	BLM	Number Risk & Audit Steering Committee meetings held	08 meetings held	08 Risk and Audit Committee meetings	02 Risk and Audit Committee	Target Achieved 02 Risk and Audit Committee meetings conducted	N/A	N/A	02 Risk and Audit Committee	Target Achieved		N/A	N/A	02 Risk and Audit Committee	02 Risk and Audit Committee	R 400,000.00	Minutes and Registers	MM/Mayor ' Office
GG 05	Newsletter	Production of Municipal newsletter	To improve communication	BLM	Number newsletter editions produced by June 2022		Two newsletter editions produced by June 2022	N/A	N/A	N/A	N/A	One newsletter edition produced by June 2022	Target Achieved		N/A	N/A		One newsletter edition produced by	R70,000	Reports and PoP	MM/Mayor ' Office

																June 2022			
GGD 06	Advertisements	Advertisements of Municipal activities	Enhanced communication	BLM	Number advertisement made on print or electronic media	New indicator	4 of advertisement made on print or electronic media	1 advertisement made on print or electronic media	Target Achieved 01 Advertisement on print and electronic media made	N/A	N/A	1 advertisement made on print or electronic media	Target Achieved	N/A	N/A	1 advertisement made on print or electronic media	R250,000.00	Pro of advertisement	MM/Mayor's Office
GGD 07	Publicity	Publicity of Municipal Activities	Enhanced communication	BLM	Number publicity made to publish electronic media	New indicator	3 of publicity made to publish electronic media (Diaries, calendars and promotional leaflets)	N/A	N/A	N/A	N/A	One publicity made to publish electronic media (Diaries, calendars and promotional leaflets)	Target Achieved	N/A	N/A	One publicity made to publish electronic media (Diaries, calendars and promotional leaflets)	R150,000.00	POP and delivery notes	MM/Mayor's Office

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GGD 08	Remuneration to ward Committees	Payment of stipends for Ward Committees	To improve public participation	BLM	Number Ward Committee members receiving monthly stipends reports compiled	220 Ward Committee members receiving monthly stipend	220 Ward Committee members receiving monthly stipend	220 Ward Committee members receiving monthly stipend	Target achieved. All ward committee members were paid out their monthly stipends	N/A	N/A	220 Ward Committee members receiving monthly stipend	achieved 220 Ward Committee members receiving monthly stipend	N/A	N/A	220 Ward Committee members receiving monthly stipend	R5,200,000	Reports	Corporate services
GGD 09	MPAC Expenses	Coordination of MPAC programmes	To improve public participation	BLM	Number MPAC programs coordinated by June 2022	5 programmes coordinated	5 Coordination of MPAC programs coordinated by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	5 Coordination of MPAC programs coordinated by June 2022	R106,000.00	N/A	Corporate services

GGD 10	Bursary Fund for Non Employees	Advertisement and selection of recipients	To improve skills and maximize productivity	BLM	# of students awarded bursaries	Mayor.s bursary scheme	Two bursary awarded by June 2022	N/A	N/A	N/A	N/A	advertisement and selection	achieved advertisement	N/A	N/A	awarding bursaries	N/A	R90 000.00		Corporate services
GGD 11	Employees Bursary	Support to employees	To improve skills and maximize productivity	BLM	Numbers of employee awarded a bursary	2021 Bursary scheme	Maintaining of 6 employees currently on bursary scheme	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	Payment to higher institution	N/A	R350 000.00	Report	Corporate services
GGD 12	Compensation Fund	Registration with the compensation fund	To provide for occupational injuries, death and diseases	BLM	Percentage compensation fund payment made by June 2022	100% payment done	100 % compensation fund payment made by June 2022	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	100% compensation fund payment made.	N/A	R561, 800.00	Report	Corporate services
GGD 15	Security Management	Appointment and payment of Physical Security service provider	Secure municipal property	BLM	Number Physical security services reports compiled (21 municipal sites) by June 2022	Physical security provided to all sites	12 Physical security services reports compiled (21 municipal sites) by June 2022	3 Physical security services reports compiled	Target achieved 3 Physical services reports compiled	N/A	N/A	3 Physical security services reports compiled	Target Achieved	N/A	N/A	3 Physical security services reports compiled	3 Physical security services reports compiled	R15,5 18,30 0.00	Reports, SLA	MM/Mayor ' Office
GGD 16	Security Cameras	Appointment of service providers for the installation of camera	Secure municipal property	BLM	Number Functional Cameras installed		Five Functional Cameras installed	N/A	N/A	N/A	N/A	Five Functional Cameras installed	Not Achieved	Specification at SCM	To be implemented in the 3rd Q	N/A	N/A	R 50 000.00	PoP and Delivery notes, photos	MM/Mayor ' Office

GGD 18	Telecommunication line	Installation of telecommunication line	Enhanced communication	BLM	Number telephone handsets and telephone lines replaced By June 2022	New indicator	90 telephone handsets and 90 telephone lines replaced By June 2022	90 telephone handsets and 90 telephone lines replaced				N/A	N/A	N/A	N/A	N/A	N/A	R1,500.000	Report	Corporate services
GGD 20	IDP Stakeholder's Consultations	IDP stakeholder consultations	To ensure effective public participation in the review of the IDP	BLM	Number of IDP consultative meetings conducted, IDP consultative reports compiled by June 2022	IDP public participation report	Nine IDP consultative meetings conducted and three IDP consultative reports compiled by June 2022	N/A	N/A	N/A	1 Forum	Target not achieved	Affected by Municipal elections	Will held during Qtr 4	N/A	8 consultative meetings	R250,000.00	Council resolution and report on public participation	EDP	
GGD 21	IDP Steering Committees and Review Sessions	Organizing Quarterly Steering Committee and Performance Review Sessions	To ensure forward long term planning in line with the national government vision 2030	BLM	Number of Reports compiled	Four SDBIP Reports compiled	Four SDBIP Reports quarterly reports compiled	Fourth Quarter SDBIP 2020/21	Target Achieved 2020/21 Fourth Quarter SDBIP report compiled	N/A	N/A	First Quarter SDBIP Report 2021/22	Target Achieved	N/A	N/A	Mid-year Quarter SDBIP Report 2021/22	Third Quarter SDBIP Report 2021/22	R121584.00	Reports	MM/Mayor's Office

GGD 22	Performance Assessments	Conducting individual performance Assessments	Enhanced Municipal performance	BLM	Number individual performance assessments conducted(Annual and mid-year)	Two sessions conducted	Two Individual Assessments conducted(Annual and Mid-year)	N/A	N/A	N/A	N/A	Annual Individual Assessments conducted	Not achieved	Election of New Councillors	To be implemented in the 3rd Q	One Mid-year Individual Assessments conducted	N/A	R50 000.00	Reports and Registers	MM/Mayor's Office
GGD 23	Ward Committees Conference	Coordination and support	To improve public participation	BLM	Coordination, support to Ward Committees Conference	Cluster conferences conducted	Coordination, support to Ward Committees Conference	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	01 Ward committee conference	N/A	R500 000.00	Report	Corporate services
SPATIAL RATIONALE																				
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT																			
OUTCOME 9	ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)																			
Project Details																				
Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2020/21 Baseline	2021/22 Annual Target	Quarterly Projections										2020/21 Budget	Portfolio of evidence	Responsible Department
								Q1 Target	Actual Performance	Variance	Corrective Measure	Q2	Actual Performance	Variance	Corrective Measure	Q3	Q4			
SPR 01	Township Establishment	Conducting the process of township establishment	To achieve an inclusive, sustainable and transformed spatial development	All days and Senwabarwana	Township establishment completed	8 Townships established in the past 10 years	Township establishment completed	N/A	N/A	N/A	N/A	Approval by the Tribunal	Target achievedThe Tribunal shall sit on the 08 December 2021	N/A	N/A	N/A	Proclaimed Township	R500, 000.00	Reports	EDP

SPR 02	Tenure Upgrading	Upgrading of Townships in Senwabarwana	To ensure land tenure security	Senwabarwana	Number of reports compiled for township upgrade	2 townships registered in the past 10 years	Report on the Township upgrade	Opening of townships register	Not achieved.	Service provider not ready with the report	Set up a meeting with service provider to set the tone and monitor progress weekly	Compilation of list of beneficiaries per township and collection of deeds of grant from the owners	Target Not achieved. The service provider still to furnish us with the final list	N/A	N/A	submission of deeds of grant for endorsement by the deeds office	Handing over to the beneficiaries to the client.	R500,000.00	Reports	EDP
SPR 03	Land Use Scheme	Development of a land use scheme	To achieve an inclusive, sustainable and transformed spatial development	BLM	Number of land use scheme developed	2006 land use scheme	Development of a land use scheme	Draft land use scheme	Target Achieved	N/A	N/A	Approval of Draft land use scheme by Council	Target achieved. Draft Land Scheme approved by council	N/A	N/A	N/A	N/A	R700,000.00	Council Resolution and Report	EDP
SPR 04	Precinct Plan	Development of Herriswich Precinct Plan	To achieve an inclusive, sustainable and transformed spatial development	Harriswich	Number of precinct plans developed	3 Precinct plans developed	Development of Precinct Plan	Draft precinct plan	Achieved	N/A	N/A	Approval of final precinct plan by Council	The final draft is complete and only awaits council sitting for approval	N/A	N/A	N/A	N/A	R400,000.00	Reports and Council resolution	EDP
SPR 05	Valuation roll	Compilation of a supplementary valuation roll	Increase municipal revenue base by 80% by 2026	All wards	Number of Supplementary rolls developed	2020/2021 Supplementary roll	Compilation of a Supplementary valuation roll	N/A	N/A	N/A	N/A	Appointment of service provider	Target Achieved. Service provider appointed	N/A	N/A	Draft Supplementary roll	Approval of final supplement	R785,000.00	Supplementary roll and Council Resolution	EDP

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SPR 07	Farm Bochum 178 LS Township Establishment	To establish a Township in Remainder of Farm Bochum 178 LS	To achieve an inclusive, sustainable and transformed spatial development	Senwa barwana	Township establishment completed	8 Townships established in the past 10 years	Farm Bochum 178 LS Township Establishment	Preparation of application for Tribunal	Target Achieved Preparation of application for Tribunal executed	N/A	N/A	Approval of application by the Tribunal	Target Achieved The Tribunal application approved	N/A	N/A	N/A	Proclamation of Township	R300 000.00	Reports	EDP
SPR 11	Procurement and maintenance of Survey Equipment	Survey equipment procured and maintained	To achieve an inclusive, sustainable and transformed spatial development	BLM	Procurement of Survey Equipment	Survey equipment s	Procurement and maintenance of Survey Equipment	Preparation of Specification	Target Achieved Specification prepared	N/A	N/A	Procurement of Survey Equipment	Target Achieved. Survey equipment procured .	N/A	N/A	Monitoring report	Monitoring report	R 40 000.00	Reports	EDP
SPR 12	Sale of sites	Disposal of municipal owned properties in Senwabarwana and Alldays	To achieve an inclusive, sustainable and transformed spatial development	Senwa barwana and Alldays	R amount revenue collected on sale of Sites by June 2022	Sale of sites	R4m revenue collected on sale of Sites by June 2022	Assessment report of Extensions ready for disposal	Target Achieved Assessment report of extensions developed	N/A	N/A	Council resolution of Extensions from which sites will be sold	Target Achieved Council resolution on sale of sites attached	N/A	N/A	Council resolution on the Extensions report	R4m revenue collected on sale of Sites and disposal of sites re	R12 000 000	Report on sites sold	EDP

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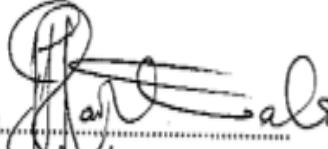
10. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

 R.J. Ramothwala
.....The Municipal Manager of Blouberg Local Municipality, hereby certify that :

The Section 72 report ending 31 December 2021 on implementation of the IDP/Budget and state of affairs of the Municipality for the year 2021/22 in accordance with the **Municipal Finance Management Act and Regulations** made under the Act no 56 of 2003.

Print Name: Ramothwala R.J

Acting Municipal Manager of Blouberg Local Municipality: Lim 351

Signature 
Date 25/01/2022