

**MID-YEAR BUDGET
AND
PERFORMANCE ASSESSMENT REPORT
2023/2024**

**Blouberg
Municipality**



VISION

A participatory municipality that turns prevailing challenges into opportunities for growth and development through optimal utilization of available resources

MISSION

To ensure delivery of quality services through community participation and creation of an enabling environment for economic growth and job creation

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To: The Mayor, Blouberg Local Municipality

MEC Limpopo Provincial Treasury

Minister of Finance Republic of South Africa

In accordance with Section 72 of the Municipal Finance Management Act, I submit the required statement assessing the performance of the first half of the 2023/24 financial year.

Section 54 of the MFMA requires the Mayor of a municipality to take certain actions on the receipt of this report to ensure that the approved budget is implemented in accordance with the projections contained in the Service Delivery and Budget Implementation Plan. The information contained in this report has been reviewed and it is evident that adjustments to the SDBIP will be necessary.

Furthermore, adjustments to the Capital and Operating Budgets will also be necessary.

In terms of section 72 of the MFMA, the SDBIP, projections will have to be revised and the Budget amended thereof to ensure that planned services are rendered.

RAMOTHWALA R.J

MUNICIPAL MANAGER

1. GLOSSARY OF WORDS/SYMBOLS

SDBIP	: Service Delivery and Budget Implementation Plan
KPA	: Key Performance Area
DKPA	: Departmental Key Performance Area
DKPI	: Departmental Key Performance Indicator
BASELINE	: Current Status
ANNUAL TARGET	: Scope of work in relation to the KPA
SYMBOL #	: Number
QUARTER	: Period of three months
SYMBOL %	: Percentage
SYMBOL h/h	: Households
RoD	: Record of Decision
R value	: Amount spend or generated in particular KPI

2. Introduction

In line with performance regulations and performance legislations, municipalities are expected to continuously review their performance and provide necessary remedial actions wherever under achievement is detected. As per the institutional performance plan (SDBIP) against the set targets in the IDP/Budget, Blouberg Municipality has profiled its Performance for the first half of year ending 31 December 2022 and such report is here presented to all governing structures and interested stakeholders. The Section 72/Mid-year organisational performance report covers financial analysis, Comments on Annual Report 2022/23, organisational performance challenges, recommendation for improvement, Summary of Mid-year/Second Quarter Performance, Detailed SDBIP Report 2022/23 and Municipal Manager Quality certification.

3. Legislative Background

Organisational performance management has become critical in both private and public sector alike. Equally Municipalities are expected to put in place systems and mechanisms for performance management both in terms of individual and overall organisational performance. The following pieces of legislations pertaining Local Government environment are critical to this noble goal.

Section 39-41 of the Municipal Systems Act , Act no 32 of 2000'a municipality must develop performance management system, monitor and review performance management, set appropriate key performance indicators, set measurable performance targets, take steps to improve performance and establish a process of regular reporting to Municipal governance structures and stakeholders

Section 72 of the Municipal Finance Management Act, Act no 56 of 2003 states that "the accounting officer of the municipality must no later than 25 January each year assess the performance of the Municipality during the 1st half of the year considering amongst others:

- Monthly statements referred to in terms of Sec 71
- Municipality' service delivery performance during the first half of the year, and the service delivery targets and performance indicators as contained in the SDBIP.
- Past year Annual report

In terms of Municipal performance regulation of 2001 must develop and implement mechanisms, systems and processes for the monitoring and measurement and review of performance in respect of the key performance indicators and performance targets set by it. These mechanisms, systems and processes for monitoring must provide for amongst others:

- reporting to council at least twice a year
- enables the Municipality to detect under-performance and
- provide for corrective measures

It is against this backdrop that the Section 72/mid-year budget and performance assessment report 2023/24 has been compiled for consideration.

4. Financial Analysis

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4.1.1. Introduction

The Municipal Budget and Reporting Regulations (MBRR) are designed to achieve a range of objectives, including improving the local government sphere's ability to deliver basic services by facilitating improved financial sustainability and better medium term planning and policy choices on service delivery. This report has been prepared in terms of the following legislative framework:

- ❖ The Municipal Finance Management Act – No. 56 of 2003, Section 72, and The Municipal Budget and Reporting Regulations, 35.

The MBRR highlights the format of the mid-year budget and performance assessment. "33. A mid-year budget and performance assessment of a municipality referred to in section 72 of the Act must be in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act." The objective of these Regulations is to secure sound and sustainable management of the budgeting and reporting practices of municipalities by establishing uniform norms and standards and other requirements for ensuring transparency, accountability and appropriate lines of responsibility in the budgeting and reporting process and other relevant matters as required by the Act.

4.1.2 Legislative framework

In terms of section 72 (1) of the MFMA, the accounting officer of a municipality must by 25 January of each year assess the performance of the municipality during the first half of the financial year. Take note that the Section 52, Quarterly Budget Monitoring Report will be incorporated in this report. The requirements of section 52(d) will be met in this mid – year Budget and Assessment Report.

4.1.3 Mayor Report(if tabled in Municipal Council

The report will be tabled to the Executive Committee and Council on the 30 January 2024.

4.1.4 Resolutions

Not yet tabled before governance structures as alluded to above

4.1.5 Executive Summary

This report is a summary of the main budget issues arising from the monitoring process. It compares the progress of the budget to the projections contained in the Service Delivery and Budget Implementation Plan (SDB20IP).

This mid-year report is a critical stage in the in-yearly reporting cycle. As part of the review, in terms of Section 72(3), the Accounting Officer needs to make recommendations as to whether the SDBIP and the annual budget (both capital and operating) need to be adjusted.

The mid-year report was an extremely challenging, with considerable potential impacts on core service delivery cost and revenue components, which influenced the outcomes of Budget adjustment. Another challenge is lower revenue collection due to non-payment by farmers, residents and business. To produce a sustainable, affordable budget necessitated reductions to certain budgetary provisions

Section 54 (f) of the MFMA requires the Mayor to consider and submit the mid-year report to Council by 31 January.

4.1.5.1 Summary of 2023/24 budget process

The following summarizes the overall position on the capital and operating budgets

2023/24 FY			
DESCRIPTION	TOTAL REVENUE	CAPITAL EXPENDITURE	OPERATING EXPENDITURE
Annual Budget	443 049 326,00	97 287 680,00	389 072 253,00
Plan to Budget (SDBIP)	221 446 932,90	46 911 256,62	195 997 700,00
Actual	315 851 641,53	37 920 056,31	162 496 419,50
Variance to SDBIP	- 94 404 708,63	8 991 200,31	33 501 280,50
% Spent to SDBIP	143%	81%	83%
% of Annual Budget	71%	39%	42%

The above information is based on the Annual Budget for 2023/24 of which one adjustment have been made so far as a result of approved roll over projects(MIG) . The above figures are explained in more detail throughout the report.

4.1.5.2 Cash Flow

a. Investment

The investment portfolio is prepared in line with the requirement of the municipal investment and PPP regulations –Gazette No.27431, 1 June 2005 issued by the National Treasury.

Eskom guarantee

An amount of R 1 521 000.00 is invested with Absa (account number: 9368000389) on the 11th of November 2021 in a form of guarantee to Eskom bulk supply at Alldays Town (Pole number SZ502). The accrued interest is at **R 49,589.00**.

An amount of R 3 079 000 was invested with ABSA in a form of guarantee to Eskom (account number 20-70-75-0019) the accurate interest is at **R 5,851**.

The municipality open a new guarantee investment account amounting to **R 5,844,000**.

Call account

The municipal call account (93-540-11-904) investment has interest accrued and interest capitalized of **R 40,911.00**

Investment register: -

FINANCIAL INSTITUTION	ACCOUNT	INVESTMENTS	INTEREST	ACCRUED	BALANCE AT
	NUMBER	AMOUNT	RATE	INTERREST	31-Dec-23
ABSA	20-7075-0019	3 269 594,00	4.32	65 517,00	3 335 111,00
ABSA	93-6800-0389	7 582 752,00	3.23	49 589,00	7 632 341,00
ABSA	93-540-11-904	5 412 344,00	5.4	40 911,00	5 453 255,00
	TOTAL	10,931,794.47		156 017,00	16 420 707,00

b. Cash and cash

The municipal has cash and cash equivalent amounting to **R 141,788,346** at the end of December 2022 and **R 21,189,647 unspent** grant, therefore municipality has enough cash to fulfil its obligation. In other words, when we calculate the going concern for 2 months, we considered the following monthly expenditure items:

Calculation going concern for 2 months

Description	Monthly	2 Months
Salaries	12 258 900	24 517 800
TELEPHONE	132 985,54	265 971
ESKOM	4 608 739	9 217 478
SECURITY	1 412 562	2 825 124
LEASES: TRANSPORT ASSETS AND EQUIPMENT	1 079 106	2 158 212
GRANT	21 189 647	21 189 647
TOTAL	40 681 939	60 174 232

Therefore for 2 months R 60,174,232 = R 141,788,346 – R 60,174,232 = R81, 614,114.

4.1.5.3 REVENUE

The table below provides the detailed of overview of the operating revenue budget performance for the past six months -31 December 2023. Actual revenue realised in the second quarter period against projected revenue is outlined and analysed below.

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		31 490	57 971	57 971	3 069	15 667	28 986	(13 318)	-46%	57 971
Service charges - Water		-	-	-	266	1 787	-	1 787	#DIV/0!	-
Service charges - Waste Water Management		19	-	-	133	836	-	836	#DIV/0!	-
Service charges - Waste management		1 968	3 000	3 000	172	1 035	1 500	(465)	-31%	3 000
Sale of Goods and Rendering of Services		6 479	496	496	11	135	248	(113)	-46%	496
Agency services		-	300	300	-	-	150	(150)	-100%	300
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		796	457	457	163	927	228	699	306%	457
Interest from Current and Non Current Assets		4 112	3 206	3 206	688	3 440	1 603	1 837	115%	3 206
Dividends		-	-	-	-	-	-	-	-	-
Rent on Land		461	350	350	40	273	175	98	56%	350
Rental from Fixed Assets		-	-	-	-	-	-	-	-	-
Licence and permits		1 428	1 110	1 110	176	474	555	(80)	-14%	1 110
Operational Revenue		5 923	8 442	8 442	-	-	4 221	(4 221)	-100%	8 442
Non-Exchange Revenue										
Property rates		25 229	32 971	32 971	607	65 239	16 485	48 754	296%	32 971
Surcharges and Taxes		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		1 799	2 022	2 022	76	236	1 011	(775)	-77%	2 022
Licence and permits		2 738	5 000	5 000	252	818	2 500	(1 682)	-67%	5 000
Transfers and subsidies – Operational		225 391	237 377	241 377	81 967	181 170	120 022	61 148	51%	241 377
Interest		1 266	288	288	120	610	144	466	323%	288
Fuel Levy		-	-	-	-	-	-	-	-	-
Operational Revenue		-	-	-	-	-	-	-	-	-
Gains on disposal of Assets		-	-	-	-	-	-	-	-	-
Other Gains		10 632	-	-	-	-	-	-	-	-
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)		319 733	352 990	356 990	87 741	272 649	177 828	94 820	53%	356 990

The total actual revenue collected for the quarter ending 31 December 2023 amounting to R 272,649 million resulting in an Over performance of 53 percent or R 94,820 million.

Exchange Revenue

1. Services charges -: Electricity ,The municipality collected **R 15,667 million** instead of R **28,986 million** as per six months projected. The lower percentage is due to illegal connection.
2. Services charges -: Refuse ,The municipality collected **R 1,035 million** instead of R **1,500 million** as per six months projected. The lower percentage is due to lack of implementation of the waste roll-out plan. The refuse removal need to be adjusted negatively on cash flow and positively on billing
3. Sale of Goods and Rendering of Services accumulated revenue collected amounted to R 0,135,00 million against a year to date budget of R 0,248,00 million.

Although the actual percentage on both grant and own income is **141%** as per planned SDBIP for the past six months, as for Grant revenue the municipality achieved more than the target as the planned target due to approve schedule from National treasury. The results for half yearly are a cause for concern compared to the budgeted and planned income and swift action would be necessary in that regard especially on own income. The municipality is experiencing challenges of collecting revenue on services charges e.g. property rates due to non-payment by the resident and the disposal of sale of sites has been done but the collection amount was not allocated into municipal revenue, due to dispute between the municipality and community .The total amount collected from sale of sites is amounting to **R 7 million** but not yet received..

Own revenue: The municipality planned to collect **R 39,617,989** on own revenue for the past six months as per projections, but only collected or billed **R 32,899,576 or 83%**.The main cause of none collection is the municipality did not recognise the collection amount from sale of sites.

Grants: The municipality received all the funds for grant as per DORA schedule projections.

Challenges

- Poor collection on assessment rates;
 - Non-payment by both residents (culture of non-payment) and departments (incomplete asset register) which resulted in poor collection.
- Poor collection on electricity;
 - Illegal connections and free flows on electricity seems to be the root cause for poor performance.

Corrective Measures

- Continuous engagements with the relevant departments to align the asset registers so that payments would be processed.
- Do regular meter audit in order to identify the illegal connections and eliminate the free flows.

- Keep minimal the implementation of own funded projects.
- Development a clear implementation plan on how the sites are to be sold within the end of financial year.
- The budget has been provided for the Township establishment and registration.

4.1.5.4. SERVICES CHARGES (PER SOUCE)

a. Property Rates

The actual collection is very poor but municipality billed property rates amounting to **R 28,513 million**. The main challenge is non-payment of resident. The municipality collected **R 17,613million** on property rate as per six months projections budget of **R 14,988 million**. Therefore, budget adjustment is needed in this regard to align the projections with bill.

b. Refuse and Electricity

The municipality billed **R 14,189 million** and the actual collection is at **R 11,520 million** on Services charges instead of **R 21,443 million** as per six months projected. The lower percentage is due to lack of implementation of the waste roll-out plan. The refuse removal need to be adjusted negatively on cash flow and positively on billing.

c. Water and Sanitation

In terms of water and sanitation there is a SLA between CDM and BLM to calculate the commission.

d. Rental of facilities and equipment

The municipality has received **R 0.00** as per the below table, but the collection of rental was wrongly transacting in to other revenue.

e. Interest earned- external investment and outstanding debtors

The municipality has received R 1,558 million on interest earned external investment and received R 1,091 million on outstanding debtors.

f. Fines

The municipality collected R 0,088 million on traffic fine, there is a need for negative adjustment during budget adjustment. Due to none payment of defaltors.

g. Licences and permits

The municipality has received **R 1,665 million** on traffic services instead **of R 1,415,924** as per planned SDBIP.

h. Other Income

The municipality has received **R 348 thousand** instead of **R5,862 million** as planned for six months, the municipality did dispose the land as planned hence the tribunal approve the township , and the challenge was dispute from community.

i. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2023/24										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	796	396	397	396	384	404	2,180	11,397	16,349	14,761	-	-	
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1,192	630	700	535	470	417	3,373	15,055	22,372	19,850	-	-	
Receivables from Non-exchange Transactions - Property Rates	1400	711	283	280	445	24,207	248	1,461	61,185	88,820	87,546	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	323	159	157	153	152	145	896	2,684	4,669	4,029	-	-	
Receivables from Exchange Transactions - Waste Management	1600	363	173	172	167	164	158	958	3,581	5,736	5,027	-	-	
Receivables from Exchange Transactions - Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts	1810	351	187	221	193	206	386	971	5,572	8,088	7,329	-	-	
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-	-	-	
Other	1900	42	20	20	20	20	20	119	2,124	2,384	2,302	-	-	
Total By Income Source	2000	3,779	1,848	1,947	1,909	25,604	1,777	9,957	101,597	148,417	140,844	-	-	
2021/22 - totals only											-	-	-	-
Debtors Age Analysis By Customer Group														
Organs of State	2200	384	252	291	320	17,509	218	1,087	14,730	34,791	33,864	-	-	
Commercial	2300	908	401	386	311	369	266	1,865	10,978	15,483	13,789	-	-	
Households	2400	2,349	1,124	1,208	1,217	1,818	1,127	6,615	39,243	54,701	50,021	-	-	
Other	2500	139	71	62	61	5,907	167	390	36,646	43,442	43,171	-	-	
Total By Customer Group	2600	3,779	1,848	1,947	1,909	25,604	1,777	9,957	101,597	148,417	140,844	-	-	

The above table indicates that at the end of the second quarter/December the outstanding for debtors, is at **R 140,844** million for over 90+days. **R 87,546** million is for Assessment rate including Government debts.

The priority of the finance directorate is to ensure that all debt due to the municipality is recovered and that the policy of Council is effected to bring in stringent measures against defaulters. The Revenue management committee has been established to deal with poor collection and the service provide has been appointed.

4.1.5.4 EXPENDITURE

a. CAPITAL EXPENDITURE

A fundamental part of the review is the performance of major capital projects. At the end of December 2022, the municipality spent **81%** as per planned for six months, although the poor performance was experienced on electrical projects and finance and administration. The Department responsible outlined the reasons in their SDBIP reports.

Each head of department must revise projections (SDBIP) and provide corrective measures to ensure that projects are complete in time to avoid roll-overs.

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital Expenditure - Functional Classification										
Governance and administration		109	610	610	65	182	305	(123)	-40%	610
Executive and council		-	300	300	-	-	150	(150)	-100%	300
Finance and administration		109	310	310	65	182	155	27	18%	310
Internal audit								-		
Community and public safety		-	-	-	-	-	-	-		-
Community and social services								-		
Sport and recreation								-		
Public safety		-	-	-	-	-	-	-		-
Housing								-		
Health								-		
Economic and environmental services		75	80	90			43	(6		90
		909	475	871	9 808	37 197	703	505)	-15%	871
Planning and development		75	80	90			43	(6		90
		909	475	871	9 808	37 197	703	505)	-15%	871

Road transport		-	-	-	-	-	-	-	-	-	-
Environmental protection		23	5	5					(2)		5
Trading services		892	807	807	96	540	904	2	363	-81%	807
Energy sources		892	607	607	96	540	804	2	263	-81%	607
Water management									-		
Waste water management									-		
Waste management		-	200	200	-	-	100		(100)	-100%	200
Other									-		
Total Capital Expenditure - Functional Classification	3	910	892	288	9 969	37 920	911	46	(8 991)	-19%	288

b. Allocation and grant expenditure

A fundamental part of the review is the performance of major capital projects. The total unspent for the month ended 31 December 2023 is at **R 21,189,647**.

The total cash in the bank is amounting to **R 141,788,346** therefore, the municipality has cash to back up the unspent grant.

Summary of grants: End of December 2023

	EPWP	INEP	DRG	MIG	FMG	Total
DORA	1185000	33000000	47 100 000	49 059 000	2400000	132 744 000
Opening balance	0	5412286,17	4 000 000	10 395 680	214778,06	20 022 744
Withheld by National Treasury Through Equitable share	0	0	-	-	-214778,06	- 214 778
Current year receipts	831 000,00	9500000	-	37 908 00	2 400 000	50 639 000
Conditions met - transferred to revenue	-1185000	-2661135	- 3 999 305	- 40 541 847	- 870 030,00	- 49 257 318
Conditions still to be met – unspent	- 354 000,00	12,251,151	694,04	7 761 832,27	1 529 970,00	21 189 647
% Per DORA	-100%	-7%	-8%	-68%	-36%	-37%
% per Received	-143%	-18%	-100%	-84%	-36%	-97%

Summary of grant: as at 31 December 2023

c. Conditional grant Roll-Over.

The Department of National Treasury approves Municipal roll-over(MIG and INEP) amounting to R 13,056,814 from 2022/23 financial year.

The following table show the expenditure on roll-over

Report on roll-over

MIG	Exp	Budget	%
Normal allocation	38 745469,70	49 059 000,00	79
Roll over	1 796 378,04	10 395 680,00	17
Total	40 541847,74	59 454 680,00	68

INEP	Budget	Exp	%
Normal allocation	33 000000,00	2 661 134,99	8
Roll over	5 412 286,17	-	0
Total	38 412286,17	2 661 134,99	7

4.1.5.6 OPERATING EXPENDITURE

The municipality has spent R **156,206 million** of the operational budget instead of **R 182,521 million** as per planned SDBIP.

The reason for underperformance is because municipality did not run the depreciation for the past six months.

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2022/23	Budget Year 2023/24
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		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
	31			57	3	15	28	(13		
Service charges - Electricity	490	57 971	971	069	3	667	986	318)	-46%	57 971
Service charges - Water	-	-	-	266		787	-	787	#DIV/0!	-
Service charges - Waste Water Management	19	-	-	133		836	-	836	#DIV/0!	-
Service charges - Waste management	968	3 000	000	3	172	035	500	(465)	-31%	3 000
Sale of Goods and Rendering of Services	479	496	496	11	135	248		(113)	-46%	496
Agency services	-	300	300	-	-	150		(150)	-100%	300
Interest								-		
Interest earned from Receivables	796	457	457	163	927	228		699	306%	457
Interest from Current and Non Current Assets	112	3 206	206	3	688	440	603	837	115%	3 206
Dividends								-		
Rent on Land	461	350	350	40	273	175		98	56%	350
Rental from Fixed Assets	-	-	-	-	-	-	-	-		-
Licence and permits	428	1 110	110	1	176	474	555	(80)	-14%	1 110
Operational Revenue	923	8 442	442	8	-	-	221	221)	-100%	8 442
Non-Exchange Revenue										
Property rates	229	32 971	971	32	607	239	485	754	296%	32 971
Surcharges and Taxes								-		
Fines, penalties and forfeits	799	2 022	022	2	76	236	011	(775)	-77%	2 022
Licence and permits	738	5 000	000	5	252	818	500	682)	-67%	5 000
Transfers and subsidies - Operational	391	237 377	377	241	967	170	022	148	51%	241 377
Interest	266	288	288	120	610	144		466	323%	288
Fuel Levy								-		
Operational Revenue								-		
Gains on disposal of Assets	-	-	-	-	-	-	-	-		-
Other Gains	632	-	-	-	-	-	-	-		-
Discontinued Operations										
Total Revenue (excluding capital transfers and contributions)										
	319	352 990	356	87	272	177	94	53%		356 990
	733		990	741	649	828	820			
Expenditure By Type										
Employee related costs	044	135 979	979	10	722	095	990	895)	-6%	135 979
Remuneration of councillors	982	20 753	753	20	537	006	376	(370)	-4%	20 753
Bulk purchases - electricity	983	60 000	000	60	561	999	000	001)	-20%	60 000

Inventory consumed	676	1	5 855	855	5	17	424	928	2	503	(2)	-86%	5 855
Debt impairment	767		-	-		-	-	-		-			-
Depreciation and amortisation	482	31	37 668	668	37	-	-	834	18	(18 834)		-100%	37 668
Interest													
Contracted services	219	61	59 971	251	64	930	847	446	31	(3 599)		-11%	64 251
Transfers and subsidies	-		-	-		-	-	-		-			-
Irrecoverable debts written off	121	54	5 770	770	5	-	-	885	2	(2 885)		-100%	5 770
Operational costs	029	55	63 077	077	63	857	125	539	31	(4 586)		15%	63 077
Losses on Disposal of Assets	(225)		-	-		-	-	-		-			-
Other Losses	632	10	-	-		-	-	-		-			-
Total Expenditure	711	409	389 072	352	393	624	496	998	195	(33 501)		-17%	393 352
Surplus/(Deficit)	978	(89)	(36 082)	362	(36)	117	152	169	(18 322)	128		(0)	(36 352)
Transfers and subsidies - capital (monetary allocations)	528	112	85 575	059	86	219	203	619	43	(416)		(0)	86 059
Transfers and subsidies - capital (in-kind)										-			
Surplus/(Deficit) after capital transfers & contributions	550	22	49 493	697	49	336	355	449	25	127 906		0	49 697
Income Tax													
Surplus/(Deficit) after income tax	550	22	49 493	697	49	336	355	449	25				49 697
Share of Surplus/Deficit attributable to Joint Venture													
Share of Surplus/Deficit attributable to Minorities													
Surplus/(Deficit) attributable to municipality	550	22	49 493	697	49	336	355	449	25				49 697
Share of Surplus/Deficit attributable to Associate													
Intercompany/Parent subsidiary transactions													
Surplus/ (Deficit) for the year	550	22	49 493	697	49	336	355	449	25				49 697

a. Salaries, benefits and allowances

- ✓ The municipality spent **R 62,501 million** on employee cost and the projection was **R 64,501million** for six months. The variance is as a result of senior managers who resign and not yet appointed the new one.
- ✓ In terms of remuneration of councillors municipality spent **R 8,931 million** against the half yearly projections of **R 9,882 million**.

b. Bulk Purchases

- ✓ The municipality spent **R 21,725 million** against the half yearly projections of **R 25,000 million**. There is a need for positive adjustment during adjustment budget because the expenditure for December was paid in January 2023.

c. Other Operational cost

The half yearly projection for other operational cost is **R 27,428 million** and the actual spending is at **R 31,373 million**.

d. Contract Services

The half yearly projections for contract services is **R 28,308 million** and the actual spending is at **31,696 million**.

e. Depreciation and Bad debts

The half yearly projection for other depreciation and bad debts cost is **R 26,189 million** and the actual is at **R 0**.

Creditors

Awaiting for original invoice and bank confirmation letter from the supplier.

LIM351 Blouberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2022/23									Prior year totals chart (same period)	Prior year for
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total		
Creditors Age Analysis By Customer Type												
Bulk Electricity	0100										-	
Bulk Water	0200										-	
PAYE deductions	0300										-	
VAT (output less input)	0400										-	
Pensions / Retirement deductions	0500										-	
Loan repayments	0600										-	
Trade Creditors	0700	384,425	-			7,000		2,875			394,300	
Auditor General	0800										-	
Other	0900	-									-	
Total By Customer Type	1000	384,425	-	-	-	7,000	-	2,875	-	394,300	-	

4.1.6 In year budget statement tables

LIM351 Blouberg - Table C1 Monthly Budget Statement Summary - M06 December

Description	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	25 229	32 971	32 971	607	65 239	16 485	48 754	296%	32 971
Service charges	33 477	60 971	60 971	3 641	19 326	30 486	(11 160)	-37%	60 971
Investment revenue	4 112	3 206	3 206	688	3 440	1 603	1 837	115%	3 206
Transfers and subsidies - Operational	225 391	237 377	241 377	81 967	181 170	120 022	61 148		241 377
Other own revenue	31 523	18 465	18 465	839	3 474	9 232	(5 759)	-62%	-
Total Revenue (excluding capital transfers and contributions)	319 733	352 990	356 990	87 741	272 649	177 828	94 820	53%	356 990
Employee costs	124 044	135 979	135 979	10 722	64 095	67 990	(3 895)		135 979
Remuneration of Councillors	17 982	20 753	20 753	1 537	10 006	10 376	(370)		20 753
Depreciation and amortisation	31 482	37 668	37 668	-	-	18 834	(18 834)		37 668
Interest	-	-	-	-	-	-	-		-
Inventory consumed and bulk purchases	54 659	65 855	65 855	578	24 423	32 928	(8 504)		65 855
Transfers and subsidies	-	-	-	-	-	-	-		-
Other expenditure	181 544	128 818	133 098	12 787	63 972	65 870	(1 898)	-3%	133 098
Total Expenditure	409 711	389 072	393 352	25 624	162 496	195 998	(33 501)	-17%	393 352
Surplus/(Deficit)	(89 978)	(36 082)	(36 362)	62 117	110 152	(18 169)	128 322	-706%	(36 362)
Transfers and subsidies - capital (monetary allocations)	112 528	85 575	86 059	36 219	43 203	43 619	(416)	-1%	86 059
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions	22 550	49 493	49 697	98 336	153 355	25 449	127 906	503%	49 697
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year	22 550	49 493	49 697	98 336	153 355	25 449	127 906	503%	49 697
Capital expenditure & funds sources									

Capital expenditure	99 910	86 892	97 288	9 969	37 920	46 911	(8 991)	-19%	97 288
Capital transfers recognised	98 868	85 575	95 971	9 808	37 568	46 253	(8 685)	-19%	95 971
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	1 042	1 317	1 317	161	352	659	(306)	-47%	1 317
Total sources of capital funds	99 910	86 892	97 288	9 969	37 920	46 911	(8 991)	-19%	97 288
<u>Financial position</u>									
Total current assets	156 831	1 078 077	1 078 077		253 744				1 078 077
Total non current assets	1 079 695	159 648	170 043		1 123 718				170 043
Total current liabilities	113 577	52 171	52 171		103 503				52 171
Total non current liabilities	38 433	18 812	18 812		38 433				18 812
Community wealth/Equity	1 112 013	1 123 713	1 123 713		1 214 339				1 123 713
<u>Cash flows</u>									
Net cash from (used) operating	(131 839)	88 728	88 728	37 563	(44 884)	44 364	89 247	201%	88 728
Net cash from (used) investing	(95 045)	(86 892)	(86 892)	(3 866)	(26 953)	(43 446)	(16 493)	38%	(86 892)
Net cash from (used) financing	-	-	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	(142 050)	92 097	92 097	-	30 007	91 179	61 172	67%	103 678
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
<u>Debtors Age Analysis</u>									
Total By Income Source	-	-	-	-	-	-	-	-	-
<u>Creditors Age Analysis</u>									
Total Creditors	-	-	-	-	-	-	-	-	-

LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2022/23	Budget Year 2023/24		Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast		
		Audited Outcome	Original Budget	Adjusted Budget								
R thousands	1											
Revenue - Functional												
Governance and administration	908	274	273	273	608	79	246	136	109	80%	303	273
Executive and council	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration	908	274	273	273	608	79	246	136	109	80%	303	273
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	743	2	6	6	328		1	3	(2)	-68%	500	6
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	743	2	6	6	328		1	3	(2)	-68%	500	6
Housing	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	173	91	62	62	419	38	44	31	12	40%	781	62
Planning and development	173	91	62	58	420	34	40	30	9	33%	781	58
Road transport	-	-	-	4	999	3	3	1	2	200%	000	4
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	437	63	96	100	605	5	23	49	(25)	-52%	465	100
Energy sources	301	59	91	95	939	4	18	47	(28)	-60%	587	95
Water management	8	-	-	-	322		2	-	2	#DIV/0!	-	-
Waste water management	11	-	-	-	151		2	-	2	#DIV/0!	-	-
Waste management	117	4	4	4	193		2	2	(327)	-13%	878	4
Other	4	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	432	438	443	123		315	221	94	43%	049	443
		261	565	049	960		852	447	405		049	

Expenditure - Functional	-															
Governance and administration	626	246	141	197	421	197	676	16	252	92	698	98	(6 447)	-7%	421	197
Executive and council	221	71	200	75	480	75	125	8	030	40	728	37	302 2	6%	480	75
Finance and administration	405	175	940	121	940	121	551	8	221	52	971	60	(8 749)	-14%	940	121
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Community and public safety	029	18	260	17	260	17	698	1	141	10	630	8	511 1	18%	260	17
Community and social services	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety	029	18	260	17	260	17	698	1	141	10	630	8	511 1	18%	260	17
Housing	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Economic and environmental services	414	36	588	38	588	42	981	2	645	16	627	20	(3 982)	-19%	588	42
Planning and development	036	14	236	18	236	18	927	2	177	8	118	9	(941)	-10%	236	18
Road transport	377	22	352	20	352	24	054	2	468	8	509	11	(3 041)	-26%	352	24
Environmental protection	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Trading services	643	108	083	136	083	136	269	4	458	43	042	68	(24 584)	-36%	083	136
Energy sources	093	87	172	100	172	100	417	2	356	33	086	50	(16 730)	-33%	172	100
Water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Waste management	550	21	911	35	911	35	852	1	102	10	956	17	(7 854)	-44%	911	35
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure – Functional	3	711	409	389	352	393	624	25	496	162	998	195	(33 501)	-17%	352	393
Surplus/ (Deficit) for the year		550	22	49	493	49	697	98	336	153	449	25	127	503%	697	49

LIM351 Blouberg - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Municipal governance and administration		274	273	273	79	246	136	109		273
Executive and council	908	303	303	303	608	351	652	699	80%	303
Mayor and Council		-	-	-	-	-	-	-		-
Municipal Manager, Town Secretary and Chief Executive		-	-	-	-	-	-	-		-
Finance and administration	908	274	273	273	79	246	136	109		273
Administrative and Corporate Support	220	6	296	296	-	42	148	(106)	(0)	296
Asset Management										
Finance	688	268	273	273	79	246	136	109	0	273
Fleet Management										
Human Resources										
Information Technology										
Legal Services										
Marketing, Customer Relations, Publicity and Media Co-ordination										
Property Services										
Risk Management										
Security Services										
Supply Chain Management										
Valuation Service										
Internal audit		-	-	-	-	-	-	-		-
Governance Function										

Community and public safety

Community and social services
Aged Care

Agricultural

Animal Care and Diseases

Cemeteries, Funeral Parlours and Crematoriums

Child Care Facilities

Community Halls and Facilities

Consumer Protection

Cultural Matters

Disaster Management

Education

Indigenous and Customary Law

Industrial Promotion

Language Policy

Libraries and Archives

Literacy Programmes

Media Services

Museums and Art Galleries

Population Development

Provincial Cultural Matters

Theatres

Zoo's

Sport and recreation

Beaches and Jetties

	743	500	500	328	054	250	196)	(0)	500
	2	6	6		1	3	(2		6
Community and social services	-	-	-	-	-	-	-	-	-
Aged Care	-	-	-	-	-	-	-	-	-
Agricultural	-	-	-	-	-	-	-	-	-
Animal Care and Diseases	-	-	-	-	-	-	-	-	-
Cemeteries, Funeral Parlours and Crematoriums	-	-	-	-	-	-	-	-	-
Child Care Facilities	-	-	-	-	-	-	-	-	-
Community Halls and Facilities	-	-	-	-	-	-	-	-	-
Consumer Protection	-	-	-	-	-	-	-	-	-
Cultural Matters	-	-	-	-	-	-	-	-	-
Disaster Management	-	-	-	-	-	-	-	-	-
Education	-	-	-	-	-	-	-	-	-
Indigenous and Customary Law	-	-	-	-	-	-	-	-	-
Industrial Promotion	-	-	-	-	-	-	-	-	-
Language Policy	-	-	-	-	-	-	-	-	-
Libraries and Archives	-	-	-	-	-	-	-	-	-
Literacy Programmes	-	-	-	-	-	-	-	-	-
Media Services	-	-	-	-	-	-	-	-	-
Museums and Art Galleries	-	-	-	-	-	-	-	-	-
Population Development	-	-	-	-	-	-	-	-	-
Provincial Cultural Matters	-	-	-	-	-	-	-	-	-
Theatres	-	-	-	-	-	-	-	-	-
Zoo's	-	-	-	-	-	-	-	-	-
Sport and recreation	-	-	-	-	-	-	-	-	-
Beaches and Jetties	-	-	-	-	-	-	-	-	-

<i>Casinos, Racing, Gambling, Wagering</i>									
<i>Community Parks (including Nurseries)</i>									
<i>Recreational Facilities</i>									
<i>Sports Grounds and Stadiums</i>									
Public safety	743	500	500	328	054	250	196	(0)	500
<i>Civil Defence</i>	2	6	6		1	3	(2)		6
<i>Cleansing</i>									
<i>Control of Public Nuisances</i>									
<i>Fencing and Fences</i>									
<i>Fire Fighting and Protection</i>									
<i>Licensing and Control of Animals</i>									
<i>Police Forces, Traffic and Street Parking Control</i>	743	500	500	328	054	250	196	(0)	500
<i>Pounds</i>	2	6	6		1	3	(2)		6
Housing	-	-	-	-	-	-	-		-
<i>Housing</i>									
<i>Informal Settlements</i>									
Health	-	-	-	-	-	-	-		-
<i>Ambulance</i>									
<i>Health Services</i>									
<i>Laboratory Services</i>									
<i>Food Control</i>									
<i>Health Surveillance and Prevention of Communicable Diseases including immunizations</i>									
<i>Vector Control</i>									
<i>Chemical Safety</i>									
Economic and environmental services	173	297	781	419	616	980	637	0	781
	91	62	62	38	44	31	12		62

Planning and development	173	91	297	62	781	58	420	34	617	40	646	30	971	9	0	781	58
<i>Billboards</i>													-				
<i>Corporate Wide Strategic Planning (IDPs, LEDs)</i>													-				
<i>Central City Improvement District</i>													-				
<i>Development Facilitation</i>													-				
<i>Economic Development/Planning</i>	871	5	722	9	722	9	10		75		861	4	786)	(4	(0)	722	9
<i>Regional Planning and Development</i>													-				
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>													-				
<i>Project Management Unit</i>	302	85	575	52	059	49	410	34	542	40	785	25	757	14	0	059	49
<i>Provincial Planning</i>													-				
<i>Support to Local Municipalities</i>													-				
Road transport	-		-		000	4	999	3	999	3	333	1	666	2	0	000	4
<i>Public Transport</i>													-				
<i>Road and Traffic Regulation</i>													-				
<i>Roads</i>	-		-		000	4	999	3	999	3	333	1	666	2	0	000	4
<i>Taxi Ranks</i>													-				
Environmental protection	-		-		-		-		-		-		-			-	
<i>Biodiversity and Landscape</i>													-				
<i>Coastal Protection</i>													-				
<i>Indigenous Forests</i>													-				
<i>Nature Conservation</i>													-				
<i>Pollution Control</i>													-				
<i>Soil Conservation</i>													-				
Trading services	437	63	465	96	465	100	605	5	831	23	566	49	735)	(25	(0)	465	100
Energy sources	301	59	587	91	587	95	939	4	674	18	127	47	452)	(28	(0)	587	95

<i>Electricity</i>	301	59	587	91	587	95	939	4	674	18	127	47	452)	(28	(0)	587	95
<i>Street Lighting and Signal Systems</i>													-				
<i>Nonelectric Energy</i>													-				
Water management	8		-		-		322		111	2			111	2	#DIV/0!		-
<i>Water Treatment</i>																	
<i>Water Distribution</i>	8		-		-		322		111	2			111	2	#DIV/0!		-
<i>Water Storage</i>													-				
Waste water management	11		-		-		151		933				933		#DIV/0!		-
<i>Public Toilets</i>													-				
<i>Sewerage</i>													-				
<i>Storm Water Management</i>													-				
<i>Waste Water Treatment</i>													-				
	11		-		-		151		933				933		#DIV/0!		-
Waste management	117	4	878	4	878	4	193		112	2			(327)		(0)		878
<i>Recycling</i>													-				
<i>Solid Waste Disposal (Landfill Sites)</i>	117	4	878	4	878	4	193		112	2			(327)		(0)		878
<i>Solid Waste Removal</i>													-				
<i>Street Cleaning</i>													-				
Other	-		-		-		-		-				-				-
<i>Abattoirs</i>													-				
<i>Air Transport</i>													-				
<i>Forestry</i>													-				
<i>Licensing and Regulation</i>													-				
<i>Markets</i>													-				
<i>Tourism</i>													-				
Total Revenue - Functional	2	432	565	438	049	443	960	123	852	315	447	221	405	94	0	049	443

Expenditure - Functional																	
Municipal governance and administration																	
Executive and council	221	71	200	75	480	75	125	8	030	40	728	37	302	2	0	480	75
Mayor and Council	740	19	558	23	838	23	915	1	741	11	906	11	(166)	2	(0)	838	23
Municipal Manager, Town Secretary and Chief Executive	481	51	643	51	643	51	210	6	289	28	821	25	468	2	0	643	51
Finance and administration	405	175	940	121	940	121	551	8	221	52	971	60	749	(8)	(0)	940	121
Administrative and Corporate Support	915	68	959	78	959	78	853	6	775	36	479	39	704	(2)	(0)	959	78
Asset Management	490	106	982	42	982	42	698	1	446	15	491	21	045	(6)	(0)	982	42
Finance																	
Fleet Management																	
Human Resources																	
Information Technology																	
Legal Services																	
Marketing, Customer Relations, Publicity and Media Co-ordination																	
Property Services																	
Risk Management																	
Security Services																	
Supply Chain Management																	
Valuation Service																	
Internal audit	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Governance Function																	
Community and public safety																	
Community and social services	029	18	260	17	260	17	698	1	141	10	630	8	511	1	0	260	17
Aged Care																	

<i>Agricultural</i>	-								
<i>Animal Care and Diseases</i>	-								
<i>Cemeteries, Funeral Parlours and Crematoriums</i>	-								
<i>Child Care Facilities</i>	-	-	-	-	-	-	-	-	-
<i>Community Halls and Facilities</i>	-								
<i>Consumer Protection</i>	-								
<i>Cultural Matters</i>	-								
<i>Disaster Management</i>	-								
<i>Education</i>	-								
<i>Indigenous and Customary Law</i>	-								
<i>Industrial Promotion</i>	-								
<i>Language Policy</i>	-								
<i>Libraries and Archives</i>	-								
<i>Literacy Programmes</i>	-	-	-	-	-	-	-	-	-
<i>Media Services</i>	-								
<i>Museums and Art Galleries</i>	-								
<i>Population Development</i>	-								
<i>Provincial Cultural Matters</i>	-								
<i>Theatres</i>	-								
<i>Zoo's</i>	-								
<i>Sport and recreation</i>	-	-	-	-	-	-	-	-	-
<i>Beaches and Jetties</i>	-								
<i>Casinos, Racing, Gambling, Wagering</i>	-								
<i>Community Parks (including Nurseries)</i>	-								
<i>Recreational Facilities</i>	-	-	-	-	-	-	-	-	-

<i>Sports Grounds and Stadiums</i>									
-									
Public safety	029	260	260	698	141	630	511	0	260
<i>Civil Defence</i>									
<i>Cleansing</i>									
<i>Control of Public Nuisances</i>									
<i>Fencing and Fences</i>									
<i>Fire Fighting and Protection</i>									
<i>Licensing and Control of Animals</i>									
<i>Police Forces, Traffic and Street Parking Control</i>	802	060	060	681	973	530	443	0	060
<i>Pounds</i>	227	200	200	17	168	100	68	0	200
-									
Housing	-	-	-	-	-	-	-		-
<i>Housing</i>									
<i>Informal Settlements</i>									
-									
Health	-	-	-	-	-	-	-		-
<i>Ambulance</i>									
<i>Health Services</i>									
<i>Laboratory Services</i>									
<i>Food Control</i>									
<i>Health Surveillance and Prevention of Communicable Diseases including immunizations</i>									
<i>Vector Control</i>									
<i>Chemical Safety</i>									
-									
Economic and environmental services	414	588	588	981	645	627	982)	(0)	588
Planning and development	036	236	236	927	177	118	(941)	(0)	236
<i>Billboards</i>									
<i>Corporate Wide Strategic Planning (IDPs, LEDs)</i>									
-									

<i>Central City Improvement District</i>	-									
<i>Development Facilitation</i>	-									
<i>Economic Development/Planning</i>	-	13	17	17		8	8			17
<i>Regional Planning and Development</i>	-	269	956	956	927	177	978	(801)	(0)	956
<i>Town Planning, Building Regulations and Enforcement, and City Engineer</i>	-									
<i>Project Management Unit</i>	-	767	280	280	-	-	140	(140)	(0)	280
<i>Provincial Planning</i>	-									
<i>Support to Local Municipalities</i>	-									
Road transport	-	22	20	24	2	8	11	(3)	(0)	24
<i>Public Transport</i>	-	377	352	352	054	468	509	041)	(0)	352
<i>Road and Traffic Regulation</i>	-									
<i>Roads</i>	-	22	20	24	2	8	11	(3)	(0)	24
<i>Taxi Ranks</i>	-	377	352	352	054	468	509	041)	(0)	352
<i>Environmental protection</i>	-									
<i>Biodiversity and Landscape</i>	-	-	-	-	-	-	-	-		-
<i>Coastal Protection</i>	-									
<i>Indigenous Forests</i>	-									
<i>Nature Conservation</i>	-									
<i>Pollution Control</i>	-									
<i>Soil Conservation</i>	-									
Trading services	-	108	136	136	4	43	68	(24)	(0)	136
<i>Energy sources</i>	-	643	083	083	269	458	042	584)	(0)	083
<i>Electricity</i>	-	87	100	100	2	33	50	(16)	(0)	100
<i>Street Lighting and Signal Systems</i>	-	093	172	172	417	356	086	(16)	(0)	172
<i>Nonelectric Energy</i>	-	87	100	100	2	33	50	(16)	(0)	100

Water management	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Water Treatment</i>	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Water Distribution</i>	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Water Storage</i>	-	-	-	-	-	-	-	-	-	-	-	-						
Waste water management	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Public Toilets</i>	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Sewerage</i>	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Storm Water Management</i>	-	-	-	-	-	-	-	-	-	-	-	-						
<i>Waste Water Treatment</i>	-	-	-	-	-	-	-	-	-	-	-	-						
Waste management	550	21	911	35	911	35	852	1	102	10	956	17	854	(7)	(0)	911	35	
<i>Recycling</i>	550	21	911	35	911	35	852	1	102	10	956	17	854	(7)	(0)	911	35	
<i>Solid Waste Disposal (Landfill Sites)</i>	550	21	911	35	911	35	852	1	102	10	956	17	854	(7)	(0)	911	35	
<i>Solid Waste Removal</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<i>Street Cleaning</i>	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Abattoirs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Air Transport	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Forestry	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Licensing and Regulation	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Markets	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Tourism	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Expenditure - Functional	3	711	409	072	389	352	393	624	25	496	162	998	195	501	(33)	(0)	352	393
Surplus/ (Deficit) for the year		550	22	493	49	697	49	336	98	355	153	449	25	906	127	0	697	49

LIM351 Blouberg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2022/23		Budget Year 2023/24															
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast									
R thousands																			
Revenue by Vote	1																		
Vote 01 - Executive & Council		-	-	-	-	-	-	-	-	-	-								
Vote 02 - Finance And Administration		-	-	-	-	-	-	-	-	-	-								
Vote 03 - Community Service		688	268	007	273	007	273	608	79	309	246	503	136	805	109	80,4%	007	273	
Vote 04 - Public And Safety		220	59	296	91	296	99	-	9	42	25	148	48	(106)	(22)	-71,8%	296	99	
Vote 05 - Waste Management		320	6	587	11	587	11	412	34	718	3	460	5	742)	(2	-46,9%	587	11	
Vote 06 - Roads Services		860	91	378	62	378	58	521	34	166	40	689	30	523)	9	-44,4%	378	58	
Vote 07 - Economic Development And Planning		173		297		781		420		617		646		971		32,5%	781		
Total Revenue by Vote	2	261	432	565	438	049	443	960	123	852	315	447	221	405	94	42,6%	049	443	
Expenditure by Vote	1																		
Vote 01 - Executive & Council		740	19	558	23	838	23	915	1	741	11	906	11	(166)		-1,4%	838	23	
Vote 02 - Finance And Administration		481	51	643	51	643	51	210	6	289	28	821	25	468	2	9,6%	643	51	
Vote 03 - Community Service		490	106	982	42	982	42	698	1	446	15	491	21	(6)		-28,1%	982	42	
Vote 04 - Public And Safety		915	68	709	78	709	78	853	6	775	36	354	39	(2)		-6,6%	709	78	
Vote 05 - Waste Management		470	109	524	120	524	124	471	4	825	41	596	61	771)	(19	-32,1%	524	124	
Vote 06 - Roads Services		579	39	421	53	421	53	550	3	243	20	711	26	(6)		-24,2%	421	53	
Vote 07 - Economic Development And Planning		036	14	236	18	236	18	927		177	8	118	9	(941)		-10,3%	236	18	
Total Expenditure by Vote	2	711	409	072	389	352	393	624	25	496	162	998	195	501)	(33	-17,1%	352	393	
Surplus/ (Deficit) for the year	2	550	22	493	49	697	49	336	98	355	153	449	25	127	906	502,6%	697	49	

LIM351 Blouberg - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
Revenue by Vote	1									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
01.1 - Council General		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		-	-	-	-	-	-	-		-
02.1 - Municipal Manager		-	-	-	-	-	-	-		-
Vote 03 - Community Service		268	273	273	79	246	136	109		273
03.1 - Finance Services Administration		268	273	273	79	246	136	109		273
		688	007	007	608	309	503	805	80%	007
Vote 04 - Public And Safety		220	296	296	-	42	148	(106)		296
04.1 - Corporate Services Administration		220	296	296	-	42	148	(106)		296
		59	91	99	9	25	48	(22)		99
Vote 05 - Waste Management		320	587	587	412	718	460	742		587
05.1 - Technical Services Administration		-	-	-	-	-	-	-		-
05.2 - Electrical Services		59	91	95	4	18	47	(28)		95
		301	587	587	939	674	127	452		587
05.3 - Water Services		8	-	-	322	111	-	111		-
05.4 - Sanitation Services		11	-	-	151	933	-	933		-
		-	-	000	999	999	333	666		000
05.5 - Roads Services		-	-	000	999	999	333	666		000
05.6 - Storm Water Services		-	-	-	-	-	-	-		-
05.7 - Water Reporting Function		-	-	-	-	-	-	-		-
		6	11	11	-	3	5	(2)		11
Vote 06 - Roads Services		860	378	378	521	166	689	523		378
06.1 - Community Services Administration		1	1	1	-	-	-	-		1
		950	785	785	-	957	893	64	7%	785

06.2 - Traffic Services	2 743	6 500	6 500	328	1 054	3 250	(2) 196)	-68%	6 500
06.3 - Traffic Services	-	-	-	-	-	-	-	-	-
06.4 - Libraries	-	-	-	-	-	-	-	-	-
06.5 - Sport	-	-	-	-	-	-	-	-	-
06.6 - Cemetery	-	-	-	-	-	-	-	-	-
06.7 - Refuse	2 167	3 093	3 093	193	1 156	1 547	(391)	-25%	3 093
06.8 - Pound Services	-	-	-	-	-	-	-	-	-
06.9 - Pound Services	-	-	-	-	-	-	-	-	-
06.10 - Satellite Offices	-	-	-	-	-	-	-	-	-
06.11 - Alldays Offices	-	-	-	-	-	-	-	-	-
06.12 - Eldorado Offices	-	-	-	-	-	-	-	-	-
06.13 - Tolwe Offices	-	-	-	-	-	-	-	-	-
06.14 - Senwabarwana Offices	-	-	-	-	-	-	-	-	-
Vote 07 - Econominc Development And Planning	91 173	62 297	58 781	34 420	40 617	30 646	9 971	33%	58 781
07.1 - Project Management Unit	85 302	52 575	49 059	34 410	40 542	25 785	14 757	57%	49 059
07.2 - Economic Development And Planning	5 871	9 722	9 722	10	75	4 861	(4) 786)	-98%	9 722
Vote 08 -	-	-	-	-	-	-	-	-	-
Vote 09 -	-	-	-	-	-	-	-	-	-
Vote 10 -	-	-	-	-	-	-	-	-	-
Vote 11 -	-	-	-	-	-	-	-	-	-
Vote 12 -	-	-	-	-	-	-	-	-	-
Vote 13 -	-	-	-	-	-	-	-	-	-
Vote 14 -	-	-	-	-	-	-	-	-	-
Vote 15 - Other	-	-	-	-	-	-	-	-	-
Total Revenue by Vote	432 261	438 565	443 049	123 960	315 852	221 447	94 405	43%	443 049

06.10 - Satellite Offices		-	100	100	-	-	50	(50)	-100%	100
06.11 - Alldays Offices		-	50	50	-	-	25	(25)	-100%	50
06.12 - Eldorado Offices		-	50	50	-	-	25	(25)	-100%	50
06.13 - Tolwe Offices		-	50	50	-	-	25	(25)	-100%	50
06.14 - Senwabarwana Offices		-	-	-	-	-	-	-	-	-
Vote 07 - Econominc Development And Planning		14	18	18	927	8	9	(941)	-10%	18
		036	236	236		177	118			236
07.1 - Project Management Unit		767	280	280	-	-	140	(140)	-100%	280
		13	17	17		8	8			17
07.2 - Economic Development And Planning		269	956	956	927	177	978	(801)	-9%	956
Total Expenditure by Vote	2	409	389	393	25	162	195	(33)		393
		711	072	352	624	496	998	501	(0)	352
Surplus/ (Deficit) for the year	2	22	49	49	98	153	25	127	0	49
		550	493	697	336	355	449	906		697

LIM351 Blouberg - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	Budget Year 2023/24								
		2022/23	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		31	57	57	3	15	28	(13)		57
		490	971	971	069	667	986	318)	1	971
Service charges - Water		-	-	-	266	787	-	787	#DIV/0!	-
Service charges - Waste Water Management		19	-	-	133	836	-	836	#DIV/0!	-
Service charges - Waste management		1	3	3	172	035	500	(465)	-31%	000
		968	000	000	172	035	500	(465)	-31%	000
Sale of Goods and Rendering of Services		6	496	496	11	135	248	(113)	-46%	496
		479	496	496	11	135	248	(113)	-46%	496
Agency services		-	300	300	-	-	150	(150)	-100%	300
Interest		-	-	-	-	-	-	-	-	-
Interest earned from Receivables		796	457	457	163	927	228	699	306%	457

Interest from Current and Non Current Assets	112	4	206	3	206	3	688	440	3	603	1	837	1	115%	206	3
Dividends																
Rent on Land	461		350		350		40	273		175		98		56%	350	
Rental from Fixed Assets	-		-		-		-	-		-		-			-	
Licence and permits	428	1	110	1	110	1	176	474		555		(80)		-14%	110	1
Operational Revenue	923	5	442	8	442	8	-	-		221	4	221)	(4	-100%	442	8
Non-Exchange Revenue																
Property rates	229	25	971	32	971	32	607	239	65	485	16	754	48	296%	971	32
Surcharges and Taxes																
Fines, penalties and forfeits	799	1	022	2	022	2	76	236		011	1	(775)		-77%	022	2
Licence and permits	738	2	000	5	000	5	252	818		500	2	682)	(1	-67%	000	5
Transfers and subsidies - Operational	391	225	377	237	377	241	967	81	181	022	120	148	61	51%	377	241
Interest	266	1	288		288		120	610		144		466		323%	288	
Fuel Levy																
Operational Revenue																
Gains on disposal of Assets	-		-		-		-	-		-		-			-	
Other Gains	632	10	-		-		-	-		-		-			-	
Discontinued Operations																
Total Revenue (excluding capital transfers and contributions)	733	319	990	352	990	356	741	87	272	828	177	820	94	53%	990	356
Expenditure By Type	-															
Employee related costs	044	124	979	135	979	135	722	10	64	990	67	895)	(3	-6%	979	135
Remuneration of councillors	982	17	753	20	753	20	537	1	10	376	10	(370)		-4%	753	20
Bulk purchases - electricity	983	52	000	60	000	60	561	23		000	30	001)	(6	-20%	000	60
Inventory consumed	676	1	855	5	855	5	17			424	2	503)	(2	-86%	855	5
Debt impairment	767		-		-		-			-		-			-	

Depreciation and amortisation	482	31	668	37	668	37	-	-	834	18	(18 834)	-100%	668	37	
Interest											-				
Contracted services	219	61	971	59	251	64	930	4	847	27	(3 599)	-11%	251	64	
Transfers and subsidies	-		-		-		-		-		-		-		
Irrecoverable debts written off	121	54	770	5	770	5	-		-		(2 885)	-100%	770	5	
Operational costs	029	55	077	63	077	63	857	7	125	36	4 586	15%	077	63	
Losses on Disposal of Assets	(225)		-		-		-		-		-		-		
Other Losses	632	10	-		-		-		-		-		-		
Total Expenditure	711	409	072	389	352	393	624	25	496	162	(33 501)	-17%	352	393	
Surplus/(Deficit)	978	(89	082)	(36	362)	(36	117	62	152	110	(18	128	(0)	(362)	(36
Transfers and subsidies - capital (monetary allocations)	528	112	575	85	059	86	219	36	203	43	43	(416)	(0)	059	86
Transfers and subsidies - capital (in-kind)												-			
Surplus/(Deficit) after capital transfers & contributions	550	22	493	49	697	49	336	98	355	153	449	25	127 906	0	49
Income Tax															
Surplus/(Deficit) after income tax	550	22	493	49	697	49	336	98	355	153	449	25			49
Share of Surplus/Deficit attributable to Joint Venture															
Share of Surplus/Deficit attributable to Minorities															
Surplus/(Deficit) attributable to municipality	550	22	493	49	697	49	336	98	355	153	449	25			49
Share of Surplus/Deficit attributable to Associate															
Intercompany/Parent subsidiary transactions															
Surplus/ (Deficit) for the year	550	22	493	49	697	49	336	98	355	153	449	25			49

LIM351 Blouberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<u>Multi-Year expenditure appropriation</u>	2									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		-	-	-	-	-	-	-		-
Vote 03 - Community Service		-	-	-	-	-	-	-		-
Vote 04 - Public And Safety		-	-	-	-	-	-	-		-
Vote 05 - Waste Management		-	-	-	-	-	-	-		-
Vote 06 - Roads Services		-	-	-	-	-	-	-		-
Vote 07 - Econominc Development And Planning		-	-	-	-	-	-	-		-
Vote 08 -		-	-	-	-	-	-	-		-
Vote 09 -		-	-	-	-	-	-	-		-
Vote 10 -		-	-	-	-	-	-	-		-
Vote 11 -		-	-	-	-	-	-	-		-
Vote 12 -		-	-	-	-	-	-	-		-
Vote 13 -		-	-	-	-	-	-	-		-
Vote 14 -		-	-	-	-	-	-	-		-
Vote 15 - Other		-	-	-	-	-	-	-		-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-		-
<u>Single Year expenditure appropriation</u>	2									
Vote 01 - Executive & Council		-	-	-	-	-	-	-		-
Vote 02 - Finance And Administration		-	300	300	-	-	150	(150)	-100%	300

Vote 03 - Community Service		-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Public And Safety		109	310	310	65	182	155	27	18%	310	5			
Vote 05 - Waste Management		892	607	607	96	540	804	263)	-81%	607	5			
Vote 06 - Roads Services		-	200	200	-	-	100	(100)	-100%	200	90			
Vote 07 - Econominc Development And Planning		909	475	871	808	197	703	505)	-15%	871	90			
Vote 08 -		-	-	-	-	-	-	-		-				
Vote 09 -		-	-	-	-	-	-	-		-				
Vote 10 -		-	-	-	-	-	-	-		-				
Vote 11 -		-	-	-	-	-	-	-		-				
Vote 12 -		-	-	-	-	-	-	-		-				
Vote 13 -		-	-	-	-	-	-	-		-				
Vote 14 -		-	-	-	-	-	-	-		-				
Vote 15 - Other		-	-	-	-	-	-	-		-				
Total Capital single-year expenditure	4	910	892	288	969	920	911	991)	-19%	288	97			
Total Capital Expenditure		910	892	288	969	920	911	991)	-19%	288	97			
<u>Capital Expenditure - Functional Classification</u>														
Governance and administration		109	610	610	65	182	305	(123)	-40%	610				
Executive and council		-	300	300	-	-	150	(150)	-100%	300				
Finance and administration		109	310	310	65	182	155	27	18%	310				
Internal audit		-	-	-	-	-	-	-		-				
Community and public safety		-	-	-	-	-	-	-		-				
Community and social services		-	-	-	-	-	-	-		-				
Sport and recreation		-	-	-	-	-	-	-		-				
Public safety		-	-	-	-	-	-	-		-				
Housing		-	-	-	-	-	-	-		-				

Health												
Economic and environmental services		75	80	90	9	37	43		(6)			90
Planning and development		909	475	871	808	197	703		505)	-15%		871
Road transport		-	-	-	-	-	-		-			-
Environmental protection									-			
Trading services		23	5	5			2		(2)			5
Energy sources		892	607	607	96	540	804		263)	-81%		607
Water management									-			
Waste water management									-			
Waste management		-	200	200	-	-	100		(100)	-100%		200
Other									-			
Total Capital Expenditure - Functional Classification	3	910	892	288	969	920	911		(8 991)	-19%		288
Funded by:												
National Government		868	575	971	808	568	253		(8 685)	-19%		971
Provincial Government									-			
District Municipality									-			
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educ Institutions)		-	-	-	-	-	-		-			-
Transfers recognised - capital		868	575	971	808	568	253		(8 685)	-19%		971
Borrowing	6	-	-	-	-	-	-		-			-
Internally generated funds		042	317	317	161	352	659		(306)	-47%		317
Total Capital Funding		910	892	288	969	920	911		(8 991)	-19%		288

LIM351 Blouberg - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - A - M06 December

Vote Description R thousand	Ref	2022/23	Budget Year 2023/24					YTD variance
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	
Expenditure of single-year capital appropriation	1							
Vote 01 - Executive & Council		-	-	-	-	-	-	-
01.1 - Council General		-	-	-	-	-	-	-
Vote 02 - Finance And Administration		-	300	300	-	-	150	(50)
02.1 - Municipal Manager		-	300	300	-	-	150	(50)
Vote 03 - Community Service		-	-	-	-	-	-	-
03.1 - Finance Services Administration		-	-	-	-	-	-	-
Vote 04 - Public And Safety		109	310	310	65	182	155	27
04.1 - Corporate Services Administration		109	310	310	65	182	155	27
Vote 05 - Waste Management		23 892	5 607	5 607	96	540	2 804	263
05.1 - Technical Services Administration		-	-	-	-	-	-	-
05.2 - Electrical Services		23 892	5 607	5 607	96	540	2 804	263
05.7 - Water Reporting Function		-	-	-	-	-	-	-
Vote 06 - Roads Services		-	200	200	-	-	100	(00)
06.1 - Community Services Administration		-	200	200	-	-	100	(00)
Vote 07 - Econominc Development And Planning		75 909	80 475	90 871	9 808	37 197	43 703	505
07.1 - Project Management Unit		75 711	80 375	90 771	9 808	37 197	43 653	455
07.2 - Economic Development And Planning		198	100	100	-	-	50	(50)
Total single-year capital expenditure		99 910	86 892	97 288	9 969	37 920	46 911	991
Total Capital Expenditure		99 910	86 892	97 288	9 969	37 920	46 911	991

LIM351 Blouberg - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2022/23	Budget Year 2023/24		YearTD actual	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget		
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		101 843	92 097	92 097	129 664	92 097
Trade and other receivables from exchange transactions		13 046	21 871	21 871	21 413	21 871
Receivables from non-exchange transactions		18 188	941 847	941 847	76 955	941 847
Current portion of non-current receivables						
Inventory		2 897	5 901	5 901	3 822	5 901
VAT		21 795	16 361	16 361	22 828	16 361
Other current assets		(938)	-	-	(938)	-
Total current assets		156 831	1 078 077	1 078 077	253 744	1 078 077
Non current assets						
Investments		4 865	-	-	10 967	-
Investment property		9 434	8 951	8 951	9 434	8 951
Property, plant and equipment		1 065 222	150 697	161 093	1 103 142	161 093
Biological assets						
Living and non-living resources						
Heritage assets		-	-	-	-	-
Intangible assets		175	-	-	175	-
Trade and other receivables from exchange transactions						
Non-current receivables from non-exchange transactions						
Other non-current assets						
Total non current assets		1 079 695	159 648	170 043	1 123 718	170 043
TOTAL ASSETS		1 236 525	1 237 724	1 248 120	1 377 461	1 248 120
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Financial liabilities		-	-	-	-	-
Consumer deposits		(8)	-	-	(8)	-
Trade and other payables from exchange transactions		72 020	37 171	37 171	55 052	37 171
Trade and other payables from non-exchange transactions		20 158	10 000	10 000	21 553	10 000
Provision		-	-	-	2 346	-
VAT		21 406	5 000	5 000	24 560	5 000

Other current liabilities		-	-	-	-	-
Total current liabilities		113 577	52 171	52 171	103 503	52 171
Non current liabilities						
Financial liabilities		14 187	774	774	14 187	774
Provision		24 246	18 037	18 037	24 246	18 037
Long term portion of trade payables		-	-	-	-	-
Other non-current liabilities		-	-	-	-	-
Total non current liabilities		38 433	18 812	18 812	38 433	18 812
TOTAL LIABILITIES		152 010	70 983	70 983	141 937	70 983
NET ASSETS	2	1 084 515	1 166 741	1 177 137	1 235 525	1 177 137
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 112 013	1 123 713	1 123 713	1 214 339	1 123 713
Reserves and funds		-	-	-	-	-
Other		-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	1 112 013	1 123 713	1 123 713	1 214 339	1 123 713

LIM351 Blouberg - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2022/23	Budget Year 2023/24		Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget						
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		34 034	31 324	31 324	313	2 989	15 662	(12 673)	-81%	31 324
Service charges		27 238	60 047	60 047	2 591	12 899	30 023	(17 124)	-57%	60 047
Other revenue		192 707	16 834	16 834	76 581	6 968	8 417	(1 449)	-17%	16 834
Transfers and Subsidies - Operational		70 483	237 377	237 377	77 931	178 575	118 689	59 886	50%	237 377
Transfers and Subsidies – Capital		104 336	85 575	85 575	9 633	47 408	42 788	4 621	11%	85 575
Interest		277	3 206	3 206	925	2 457	1 603	854	53%	3 206
Dividends								-		
Payments										
Suppliers and employees		(560 914)	(345 635)	(345 635)	(130 410)	(296 180)	(172 817)	123 362	-71%	(345 635)
Interest								-		
Transfers and Subsidies								-		

NET CASH FROM/(USED) OPERATING ACTIVITIES		(131 839)	88 728	88 728	37 563	(44 884)	44 364	89 247	201%	88 728
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE								-		
Decrease (increase) in non-current receivables	-							-		
Decrease (increase) in non-current investments		4 865	-	-	6 103	10 967	-	10 967	#DIV/0!	-
Payments										
Capital assets		(99 910)	(86 892)	(86 892)	(9 969)	(37 920)	(43 446)	(5 526)	13%	(86 892)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(95 045)	(86 892)	(86 892)	(3 866)	(26 953)	(43 446)	(16 493)	38%	(86 892)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits								-		
Payments										
Repayment of borrowing								-		
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		(226 884)	1 836	1 836	33 697	(71 836)	918			1 836
Cash/cash equivalents at beginning:		84 835	90 261	90 261	(8 555)	101 843	90 261			101 843
Cash/cash equivalents at month/year end:		(142 050)	92 097	92 097		30 007	91 179			103 678

MOTUPA M.J

ACTING CHIEF FINANCIAL OFFICER

DATE: 2024/01/23

COMMENTS: CHIEF FINANCIAL OFFICER

Information contained in this report is a fair reflection of the financial status of the municipality and performance thereof. As per the assessment of the half yearly report, budget adjustment is necessary to revise projections. Therefore adjustment budget is needed.

4.2 Part 2 - Supporting Documentation

4.2.1. Debtors Analysis

LIM351 Blouberg - Supporting Table SC3 Monthly Budget Statement - aged debtors - M06 December

Description	NT Code	Budget Year 2022/23											Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange transactions - Water	1200	796	396	397	396	384	404	2,180	11,397	16,349	14,761	-	-	
Trade and Other Receivables from Exchange transactions - Electricity	1300	1,192	630	700	535	470	417	3,373	15,055	22,372	19,850	-	-	
Receivables from Non-exchange Transactions - Property Rates	1400	711	283	280	445	24,207	248	1,461	61,185	88,820	87,546	-	-	
Receivables from Exchange Transactions - Waste Water Management	1500	323	159	157	153	152	145	896	2,684	4,669	4,029	-	-	
Receivables from Exchange Transactions - Waste Management	1600	363	173	172	167	164	158	958	3,581	5,736	5,027	-	-	
Property Rental Debtors	1700	-	-	-	-	-	-	-	-	-	-	-	-	
Interest on Arrear Debtor Accounts Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1810	351	187	221	193	206	386	971	5,572	8,088	7,329	-	-	
	1820									-	-			
Other	1900	42	20	20	20	20	20	119	2,124	2,384	2,302	-	-	
Total By Income Source	2000	3,779	1,848	1,947	1,909	25,604	1,777	9,957	101,597	148,417	140,844	-	-	
2021/22 - totals only										-	-			
Debtors Age Analysis By Customer Group														
Organs of State	2200	384	252	291	320	17,509	218	1,087	14,730	34,791	33,864	-	-	
Commercial	2300	908	401	386	311	369	266	1,865	10,978	15,483	13,789	-	-	
Households	2400	2,349	1,124	1,208	1,217	1,818	1,127	6,615	39,243	54,701	50,021	-	-	
Other	2500	139	71	62	61	5,907	167	390	36,646	43,442	43,171	-	-	
Total By Customer Group	2600	3,779	1,848	1,947	1,909	25,604	1,777	9,957	101,597	148,417	140,844	-	-	

The above table indicates that at the end of the second quarter the outstanding for debtors, is at R 148,417 million for up-to 90+days. R 87,546for Assessment rate including Government debts.

4.2.2. Creditors' Analysis

Still waiting for original invoice and bank confirmation letter from the supplier.

LIM351 Blouberg - Supporting Table SC4 Monthly Budget Statement - aged creditors - M06 December

Description R thousands	NT Code	Budget Year 2023/24									Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year	Total	
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100										-
Bulk Water	0200										-
PAYE deductions	0300										-
VAT (output less input)	0400										-
Pensions / Retirement deductions	0500										-
Loan repayments	0600										-
Trade Creditors	0700	364,451	-	46,954	39,78	-	-	-	2,875	418,259	
Auditor General	0800										-
Other	0900	-									-
Total By Customer Type	1000	364,451	-	46,954	3978	-	-	-	2,875	418,259	-

LIM351 Blouberg - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M06 December

Description	Ref	2022/23	Budget Year							
		Audited Outcome	2023/24 Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
-										
Operating Transfers and Grants		225	237	241	81	181	120	61		241
National Government:		391	377	377	967	170	022	148	50,9%	377
Energy Efficiency and Demand Side Management Grant		-	-	-	-	-	-	-		-
Equitable Share		221	233	233	77	175	116	58	50,0%	233
Expanded Public Works Programme Integrated Grant		1	1	1	-	957	593	364	61,5%	1
Local Government Financial Management Grant		2	2	2	-	870	1	(330)	-27,5%	2
Municipal Demarcation Transition Grant		-	-	-	-	-	-	-		-
Municipal Disaster Relief Grant	3	-	-	4	3	3	1	2	199,9%	4
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
Provincial Government:		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
District Municipality:		-	-	-	-	-	-	-		-
Specify (Add grant description)		-	-	-	-	-	-	-		-
Other grant providers:		-	-	-	-	-	-	-		-
Mayors' Charity Fund		-	-	-	-	-	-	-		-
National Skills Fund		-	-	-	-	-	-	-		-
Total Operating Transfers and Grants	5	225	237	241	81	181	120	61	50,9%	241
		391	377	377	967	170	022	148		377
Capital Transfers and Grants										
National Government:		112	85	86	36	43	43	(416)	-1,0%	86
		528	575	059	219	203	619	(416)		059

Energy Efficiency and Demand Side Management Grant	-	27	-	33	-	37	-	1	-	2	-	17	-	(15 172)	-85,1%	-	37
Integrated National Electrification Programme Grant	226		000		000		809		661		833					000	
Municipal Disaster Relief Grant	-	85	-	52	-	49	-	34	-	40	-	25	-	14	57,2%	-	49
Municipal Infrastructure Grant	302		575		059		410		542		785		757			059	
Provincial Government:	-		-		-		-		-		-		-			-	
<i>[insert description]</i>																	
District Municipality:	-		-		-		-		-		-		-			-	
<i>[insert description]</i>																	
Other grant providers:	-		-		-		-		-		-		-			-	
<i>[insert description]</i>																	
Total Capital Transfers and Grants	5	528	112	85	575	86	219	36	203	43	619	43	(416)	-1,0%	059	86	
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	919	337	952	322	436	327	186	118	373	224	640	163	732	60	37,1%	436

4.2.3. Investment portfolio analysis

Investment Institution (max 40 chars)	Type of Interest	Timing of Interest payment	% Interest Rate (2 dec) Per Annum	Accrued Interest This Quarter (Rand)	Balance at Begin of Quarter (Rand)	Partial / Premature Withdrawals This Quarter (Rand)	Investment Top Up This Quarter (Rand)	Balance at End of Quarter (Rand)
ABSA	Variable (02)	Quarterly (03)	7,95	65 517	3 269 594	0	0	3 335 111
ABSA	Variable (02)	Monthly (04)	7,85	40 911	5 412 344	0	0	5 453 255
ABSA	Variable (02)	Monthly (04)	7,70	49 589	1 738 752	0	5 844 000	7 632 341
NEDBANK	Fixed (01)	Monthly (04)	8,70	0	80 616 504	-80 616 504	0	0
								0

4.2.4. Allocation and grant receipts and Expenditure

LIM351 Blouberg - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M06 December

Description	Ref	2022/23	Budget Year							
		Audited Outcome	2023/24 Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
-										
Operating expenditure of Transfers and Grants										
National Government:										
		208	240	244	21	113	121	(8		244
		766	515	515	022	497	592	095)	-6,7%	515
Equitable Share	067	205	236	236	19	108	118	(10	-8,8%	236
								398)		
Expanded Public Works Programme Integrated Grant	643	1	1	1	-	1	466	593	100,0%	1
Local Government Financial Management Grant	025	2	2	2	-	185	593	593	-36,2%	185
Local Government Financial Management Grant	025	2	2	2	8	766	200	(434)		400
Municipal Demarcation Transition Grant	-	-	-	-	-	-	-	-		-
Municipal Disaster Relief Grant	-	-	000	4	1	3	1	2	160,8%	4
Municipal Infrastructure Grant	32	-	-	-	-	-	-	-		-
Provincial Government:										
		-	-	-	-	-	-	-		-
District Municipality:										
		-	-	-	-	-	-	-		-
Specify (Add grant description)	-	-	-	-	-	-	-	-		-
Other grant providers:										
		300	200	200	199	199	100	99	99,3%	200
National Skills Fund	-	-	-	-	-	-	-	-		-
Skill Development and Training	300	200	200	200	199	199	100	99	99,3%	200
Total operating expenditure of Transfers and Grants:		209	240	244	21	113	121	(7	-6,6%	244
		066	715	715	221	696	692	996)		715

Capital expenditure of Transfers and Grants																	
National Government:	868	98	575	85	971	95	808	9	568	37	253	46	(8)	685)	-18,8%	971	95
Energy Efficiency and Demand Side Management Grant	-		-		-		-		-		-		-			-	
Integrated National Electrification Programme Grant	675	23	000	33	000	33	-		314	2	500	16	(14)	186)	-86,0%	000	33
Municipal Disaster Relief Grant	-		-		-		-		-		-		-			-	
Municipal Infrastructure Grant	193	75	575	52	971	62	808	9	254	35	753	29	5	501	18,5%	971	62
Provincial Government:	-		-		-		-		-		-		-			-	
District Municipality:	-		-		-		-		-		-		-			-	
Other grant providers:	-		-		-		-		-		-		-			-	
Discount Benefit Scheme (Housing	-		-		-		-		-		-		-			-	
Total capital expenditure of Transfers and Grants	868	98	575	85	971	95	808	9	568	37	253	46	(8)	685)	-18,8%	971	95
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	934	307	290	326	686	340	029	31	264	151	944	167	(16)	681)	-9,9%	686	340

4.2.5 Councillor allowances and employee benefits

LIM351 Blouberg - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M06 December

Summary of Employee and Councillor remuneration	Ref	2022/23	Budget Year 2023/24							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages		8 142	12 335	12 335	919	6 382	6 167	215	3%	12 335
Pension and UIF Contributions		2 975	1 405	1 405	-	-	703	(703)	-100%	1 405
Medical Aid Contributions		-	-	-	-	-	-	-		-
Motor Vehicle Allowance		-	233	233	19	56	116	(61)	-52%	233
Cellphone Allowance		1 848	2 658	2 658	172	1 003	1 329	(326)	-25%	2 658
Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		5 018	4 122	4 122	427	2 565	2 061	504	24%	4 122
Sub Total - Councillors		17 982	20 753	20 753	537	10 006	10 376	(370)	-4%	20 753
% increase	4		15,4%	15,4%						15,4%
Senior Managers of the Municipality	3									
Basic Salaries and Wages		1 847	5 343	5 343	72	824	2 672	848 ⁽¹⁾	-69%	5 343
Pension and UIF Contributions		334	1 400	1 400	15	88	700	(611)	-87%	1 400
Medical Aid Contributions		-	-	-	-	-	-	-		-
Overtime		-	-	-	-	-	-	-		-
Performance Bonus		196	318	318	-	48	159	(111)	-70%	318
Motor Vehicle Allowance		552	1 608	1 608	25	147	804	(657)	-82%	1 608
Cellphone Allowance		116	208	208	4	28	104	(76)	-73%	208

Housing Allowances		-	-	-	-	-	-	-		-
Other benefits and allowances		143	1	1	15	73	0	72	16782%	1
Payments in lieu of leave		157	-	-	-	-	-	-		-
Long service awards		-	-	-	-	-	-	-		-
Post-retirement benefit obligations	2	(1 200)	-	-	-	-	-	-		-
Entertainment		-	-	-	-	-	-	-		-
Scarcity										
Acting and post related allowance		70	-	-	-	-	-	-		-
In kind benefits										
Sub Total - Senior Managers of Municipality		2 214	8 877	8 877	132	1 208	4 439	231	⁽³⁾ -73%	8 877
% increase	4		300,9%	300,9%						300,9%
Other Municipal Staff										
Basic Salaries and Wages		67 211	69 055	69 055	987	35 025	34 528	498	1%	69 055
Pension and UIF Contributions		16 204	17 541	17 541	393	8 171	8 771	(600)	-7%	17 541
Medical Aid Contributions		5 038	4 657	4 657	435	2 540	2 329	212	9%	4 657
Overtime		5 410	1 531	1 531	435	2 776	766	011	263%	1 531
Performance Bonus		5 084	7 729	7 729	386	2 393	3 865	471	⁽¹⁾ -38%	7 729
Motor Vehicle Allowance		16 067	20 043	20 043	452	8 515	10 021	506	⁽¹⁾ -15%	20 043
Cellphone Allowance		3 016	2 611	2 611	269	1 567	1 305	262	20%	2 611
Housing Allowances		269	396	396	23	141	198	(57)	-29%	396
Other benefits and allowances		742	584	584	51	375	292	83	28%	584
Payments in lieu of leave		1 078	2 423	2 423	121	627	1 211	(585)	-48%	2 423
Long service awards		-	102	102	-	422	51	371	726%	102
Post-retirement benefit obligations	2	1 264	-	-	-	-	-	-		-
Entertainment										
Scarcity										

Acting and post related allowance		446	429	429	37	333	215	118	55%	429
In kind benefits								-		
Sub Total - Other Municipal Staff		121 829	127 102	127 102	589	62 886	63 551	(665)	-1%	127 102
% increase	4		4,3%	4,3%						4,3%
Total Parent Municipality		142 026	156 731	156 731	259	74 101	78 366	265	-5%	156 731
Unpaid salary, allowances & benefits in arrears:			10,4%	10,4%						10,4%
Sub Total - Executive members Board	2	-	-	-	-	-	-	-		-
% increase	4									
Post-retirement benefit obligations								-		
Entertainment										
Scarcity										
Acting and post related allowance										
In kind benefits										
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-		-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-	-		-
TOTAL SALARY, ALLOWANCES & BENEFITS		142 026	156 731	156 731	259	74 101	78 366	265	-5%	156 731
% increase	4		10,4%	10,4%						10,4%
TOTAL MANAGERS AND STAFF		124 044	135 979	135 979	722	64 095	67 990	895	-6%	135 979

4.2.6 Materials variance to the service delivery and budget implementation plan

Reasons for major variances between planned and actual revenue collected:

- Poor collection on assessment rate
 - Non-payment by both residents (culture of non-payments) and government departments (incomplete asset registers) resulted with poor collection in this regard.
- We could not generate more from pre-paid electricity
 - Illegal connection and free flows on electricity might be the root cause for poor performance.
- Sites sold but not recognise the fund as municipal revenue waiting supporting document from auctioneer

Corrective Measure

- To project all sources of revenue, through implementation of the adopted ten strategies of revenue collection and enhancement.
1. Commitment from Councillors (*Educating community why they should pay for municipal services*)
 2. Knowing your customers (*major clients are well known*)
 3. Sending accurate accounts (*all accounts are billed & but not all sent to clients*)
 4. Making it easier to pay (*through systems at supermarkets*)
 5. Showing commitment to debt collection (*appointed service provider to assist*)
 6. Dealing with arrears (*service provider appointed assist with arrears*)
 7. Helping those who can't afford to pay (*free basic services – indigent register*)
 8. Incentivising payment (*municipality still to develop a clear policy*)
 9. Communicating well (*in a process of developing a clear client communication strategy*)
 10. Developing civic pride (*have in place the valuation roll - credible billing system*)
- In terms of sale of sites, municipality did not perform well for the past six months, however the process has been finalised and the sites will be sold before the end of financial year.

4.2.7 Capital Programme performance

LIM351 Blouberg - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M06 December

Month	2022/23	Budget Year 2023/24							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July	1 261	7 241	7 241	-	-	7 241	7 241	100,0%	0%
August	4 189	7 241	7 241	3 178	3 178	14 482	11 304	78,1%	3%
September	3 456	7 241	7 241	4 635	4 635	21 723	17 088	78,7%	5%
October	9 591	8 396	8 396	8 736	8 736	30 119	21 383	71,0%	9%
November	2 792	8 396	8 396	11 402	11 402	38 515	27 113	70,4%	12%
December	23 823	8 396	8 396	9 969	9 969	46 911	36 943	78,7%	10%
January	5 703	8 396	8 396	-	-	55 307	55 307	100,0%	0%
February	5 733	8 396	8 396	-	-	63 703	63 703	100,0%	0%
March	7 001	8 396	8 396	-	-	72 099	72 099	100,0%	0%
April	10 339	8 396	8 396	-	-	80 496	80 496	100,0%	-
May	7 280	8 396	8 396	-	-	88 892	88 892	100,0%	-
June	17 922	8 396	8 396	-	-	97 288	97 288	100,0%	-
Total Capital expenditure	99 093	97 288	97 288	37 920					

The municipality spent R 37,920 million for the past six month instate of R 46,911 million as planned for six month.

The monitoring on the projects will be done to avoid roll over especially on own capital projects, the grant projects are performing very well.

LIM351 Blouberg - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M06 December

Description	Ref	2022/23	Budget Year 2023/24								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
Capital expenditure on new assets by Asset Class/Sub-class											
-		87	83	92	9	35	44	9	21,2%	92	
Infrastructure		140	531	952	685	405	906	501		952	
Roads Infrastructure		63	50	59	9	33	28	(4)	-16,5%	59	
<i>Roads</i>		63	50	59	9	33	28	(4)	-16,5%	59	
<i>Road Structures</i>		-	-	-	-	-	-	-		-	
<i>Road Furniture</i>		-	-	-	-	-	-	-		-	
<i>Capital Spares</i>		-	-	-	-	-	-	-		-	
Storm water Infrastructure		-	-	-	-	-	-	-		-	
<i>Drainage Collection</i>		-	-	-	-	-	-	-		-	
<i>Storm water Conveyance</i>		-	-	-	-	-	-	-		-	
<i>Attenuation</i>		-	-	-	-	-	-	-		-	
Electrical Infrastructure		23	33	33	-	2	16	14	86,0%	33	
<i>Power Plants</i>		-	-	-	-	-	-	-		-	
<i>HV Substations</i>		-	27	27	-	1	13	11	86,0%	27	
<i>HV Switching Station</i>		-	800	800	-	944	900	956		800	
<i>HV Transmission Conductors</i>		-	-	-	-	-	-	-		-	
<i>MV Substations</i>		11	-	-	-	-	-	-		-	
		579	-	-	-	-	-	-		-	

<i>MV Switching Stations</i>															
<i>MV Networks</i>															
<i>LV Networks</i>	313	12	200	5	200	5	-	370	600	2	230	2	85,8%	200	5
<i>Capital Spares</i>	-		-		-		-	-	-		-			-	
Water Supply Infrastructure	-		-		-		-	-	-		-			-	
<i>Dams and Weirs</i>															
<i>Boreholes</i>															
<i>Reservoirs</i>															
<i>Pump Stations</i>															
Information and Communication Infrastructure	-		-		-		-	-	-		-			-	
<i>Data Centres</i>															
<i>Core Layers</i>															
<i>Distribution Layers</i>															
<i>Capital Spares</i>															
Community Assets	463	12	044	2	119	3	122	163	2	361	1	(802)	-58,9%	119	3
Community Facilities	192	9	044	2	119	3	122	163	2	361	1	(802)	-58,9%	119	3
<i>Halls</i>	-		-		-		-	-		-		-		-	
<i>Centres</i>	106	5	-		975		122	423		325		(98)	-30,2%	975	
<i>Crèches</i>	086	4	044	2	044	2	-	740	1	022	1	(718)	-70,3%	044	2
<i>Clinics/Care Centres</i>															
<i>Fire/Ambulance Stations</i>															
<i>Testing Stations</i>															
<i>Museums</i>															
<i>Galleries</i>															

<i>Theatres</i>							-	
<i>Libraries</i>							-	
<i>Cemeteries/Crematoria</i>	-	-	-	-	-	-	-	-
<i>Police</i>							-	
<i>Purls</i>	-	-	100	-	-	14	14	100,0%
<i>Public Open Space</i>							-	
<i>Nature Reserves</i>							-	
<i>Public Ablution Facilities</i>							-	
<i>Markets</i>							-	
<i>Stalls</i>							-	
<i>Abattoirs</i>							-	
<i>Airports</i>							-	
<i>Taxi Ranks/Bus Terminals</i>							-	
<i>Capital Spares</i>	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	271	3	-	-	-	-	-	-
<i>Indoor Facilities</i>							-	
<i>Outdoor Facilities</i>	271	3	-	-	-	-	-	-
<i>Capital Spares</i>							-	
Heritage assets	-	-	-	-	-	-	-	-
Monuments							-	
Historic Buildings							-	
Works of Art							-	
Conservation Areas	-	-	-	-	-	-	-	-
Other Heritage							-	

	-	-	-	-	-	-	-	-	-
Investment properties	-	-	-	-	-	-	-	-	-
Revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
Non-revenue Generating	-	-	-	-	-	-	-	-	-
<i>Improved Property</i>									
<i>Unimproved Property</i>									
								100,0%	
Other assets	-	200	100	-	-	86	86		100
Operational Buildings	-	200	100	-	-	86	86	100,0%	100
<i>Municipal Offices</i>	-	200	100	-	-	86	86	100,0%	100
<i>Pay/Enquiry Points</i>									
<i>Building Plan Offices</i>									
<i>Workshops</i>									
Yards	-	-	-	-	-	-	-		-
Stores									
Laboratories									
Training Centres									
Manufacturing Plant									
Depots									
Capital Spares									
Housing	-	-	-	-	-	-	-		-
<i>Staff Housing</i>									
<i>Social Housing</i>									

<i>Capital Spares</i>							-		
<u>Biological or Cultivated Assets</u>	-	-	-	-	-	-	-		-
Biological or Cultivated Assets							-		
<u>Intangible Assets</u>	-	-	-	-	-	-	-		-
Servitudes							-		
Licences and Rights	-	-	-	-	-	-	-		-
<i>Water Rights</i>							-		
<i>Effluent Licenses</i>							-		
<i>Solid Waste Licenses</i>							-		
<i>Computer Software and Applications</i>	-	-	-	-	-	-	-		-
<i>Load Settlement Software Applications</i>							-		
<i>Unspecified</i>							-		
<u>Computer Equipment</u>	109	210	210	65	182	105	(77)	-73,6%	210
Computer Equipment	109	210	210	65	182	105	(77)	-73,6%	210
<u>Furniture and Office Equipment</u>	-	100	100	-	-	50	50	100,0%	100
Furniture and Office Equipment	-	100	100	-	-	50	50	100,0%	100
<u>Machinery and Equipment</u>	198	400	400	-	-	200	200	100,0%	400
Machinery and Equipment	198	400	400	-	-	200	200	100,0%	400
<u>Transport Assets</u>	-	-	-	-	-	-	-		-
Transport Assets	-	-	-	-	-	-	-		-

Land		-	-	-	-	-	-	-		-
Land		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Living resources		-	-	-	-	-	-	-		-
Mature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Immature		-	-	-	-	-	-	-		-
<i>Policing and Protection</i>		-	-	-	-	-	-	-		-
<i>Zoological plants and animals</i>		-	-	-	-	-	-	-		-
Total Capital Expenditure on new assets	1	910	485	881	873	750	708	958	19,2%	881
		99	86	96	9	37	46	8		96

4.2.8 Other supporting document

a. Roll Over Projects :2022/23

National Treasury approves roll-over projects amounting to R 15,807,966 (R 10 395 680 MIG & R 5 412 286 INEP) and as at December 2023 municipality spent R 1 796 378 only for MIG.

b. Action plan for 2022/23 Audit query

In terms of section 72(1) (iii) of MFMA the municipal manager must 'the past year's annual report, and progress on resolving problems identified in the annual report;

- Action plan attached as **Appendix A**
- Progress on **SDBIP per department attached as Appendix B**

4.2.9 Mscoa Report

1. Background

Guided by Constitution and MFMA Section 216(1) of the Constitution states that: "national legislation must establish a national treasury and prescribe measures to ensure both transparency and expenditure control in each sphere of government by introducing: GRAP, Uniform expenditure classification – SCOA/General Ledger and Uniform treasury norms and standards.

Section 168(1) of the MFMA states that: The minister (of Finance) acting with the concurrence of the cabinet minister responsible for local government may make regulations for among other – Any matter that may be prescribed, and –Any other matter that may facilitate the enforcement and administration of the Act .

It is against this background that the municipality Regulations on a Standard Chart of Accounts were promulgated in preparation for full Mscoa compliance by 1 July 2017.

2. Implementation and monitoring

- ▶ Supply Chain Management
- ▶ Expenditure and payroll
- ▶ Billing and Receipting
- ▶ Assets and Inventory Accounting
- ▶ Budget and Reporting Management
- ▶ IT infrastructure
- ▶ Governance

2.1. Supply Chain Management

The SCM module is operational and we are transacting in accordance with the mSCOA requirement.

Currently both the requisition and order are issued from the financial system. The order is allocated against the six mandatory segment. When goods are received, both the assets management module and the inventory management module is updated. When an order from quotation is received that order is captured as commitment against the respective mSCOA segments. The relevant mSCOA segment are updated in the creditors sub ledger and general ledger. When an order amount is above the approved budget the system will reject the order.

Challenges:

CSD not yet accessible on the financial System.

Contract management not active from the core system.

Manual contract register.

2.2. Payment and Payroll

Creditors' module is operational and transacting in accordance with the MSCOA

The payment to the Creditors account is processed in terms of Mscoa Segment. Once GRN is processed, Invoice is generated on the system and approved.

Payroll model is operational and that we are transacting in accordance with the MSCOA requirement.

There is a seamless integrated between the payroll system and core system.

Challenges:

Salaries interfacing on zero budget.

2.3 Billing and Receipting

Debtors/Income module is operational and that we are transacting in accordance with the MSCOA requirement.

Billing of rates has been classified in the general ledger in accordance with item mScoa segment categories and functionalities. The tariffs are updated in the system, including rebates as approved by council. The receipting model is operational and that we are transacting in accordance with the mSCOA requirement. Remote offices are able to connect with head office.

Challenges:

No seamless integration between sub systems (Ontec – prepaid electricity) and core system.

No seamless integration between sub systems (E-Natis - Traffic system) and core system.

Water transaction transacting on zero budget

2.3 Assets and Inventory Management

The Asset management module on core system is operational and we are transacting in accordance with mSCOA. The additions on the system are automatically capitalized to assets and the depreciation are updated on monthly basis. The Asset Register module is active and transacting in accordance with mSCOA. The financial system has inventory module which was recently activated and fully utilized. Inventory categories used by the municipality are available on the core system.

Challenges:

No Challenge.

2.4 Budget and Reporting Management

The budget module is operational and we are transacting accordance with the MSCOA requirement. The mSCOA chart is hosted in the system and have all segment. The municipality uploaded monthly data strings report (July, August, September, October ,November and December) to National treasury portal.

Challenges:

Budget tool not active.

2.5 IT infrastructure

The two financial system Servers have four faulty hard drives during the roll out of the antivirus by BCX. Budget was availed to enable IT to either replace the hard drives or total replacement of servers during adjustment budge.

Challenges:

There is no established disaster recovery office in place to cater business continuity in case of disaster. Management has put aside budget in 2022/23 to establish the office.

2.6 Governance

The post implementation risks register is developed and monitored.

2.7 Change Management

Training and awareness are done. All officials and councilors to be trained on mSCOA (Both Financial and Non-financial)

4.2.10 SUPPLY CHAIN MANAGEMENT MID-YEAR REPORTS

SCM REPORT FOR DECEMBER 2023

MANAGEMENT**1. ACQUISITION**

	Current Month	Year to date
Requisition received	88	654
Total number of requisitions processed and forwarded to orders section	88	654
Difference between specification request received and requisitions processed*	0	0

2. ORDERS

	Current Month	Year to date
Requisitions received from Acquisition Management	88	654
Total number of orders processed for the month	88	654
Difference between requisitions received and orders processed*	0	0

3. BIDS UNDER ADJUDICATION FOR DECEMBER 2023

Bid No.	Description	Business unit	Status	Validity date

4. APPROVED DEVIATIONS FROM JULY TO DATE

Blouberg FM : R 64 200
 Mohodi FM : R 182 600
 LEXIS NEXIS : R 3306.00
 Truvelo Electronics : R 66 095

5. LIST OF SERVICE PROVIDERS

Description	Current Month	Year to date
No. of Bids/contracts approved by MM	00	04
No. of new bids advertised	00	00

No. of SLAs concluded:	- from deviations	00	00
	- from awarded bids	00	00
No. of contracts coming to an end:		00	00
No. of deviations from SCM procedures		00	00
No. of new suppliers		00	00

6. LIST OF DATE OF EXPIRY OF CONTRACTS

Completed Contracts

Name of the Contract	Bid No	Completed Month

Contracts expired /Expired during MONTH

Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments

Contracts expiring in one month

Name of the contracts	Contract / bid number	Contracts expiring	Directorate	Comments

Contracts awarded

Service provider	Description	Amount	Bid number

7. FRUITLESS AND WASTEFULL EXPENDITURE

Fruitless and wasteful expenditure

Date	Department	Supplier	Interest/Charges	Reason

8. IRREGULAR EXPENDITURE

Irregular Expenditure			
Name of the Supplies	Department	Date	Amount
TOTAL			

9. ANALYSIS OF PROCUREMENT

PROCUREMENT VALUE ANALYSIS FOR DECEMBER 2023		
Analysis of procurement value by location	Amount	Percentage
Total value of goods/services procured within Blouberg	R 2 418 130.60	63 %
Total value of goods/services procured outside Blouberg	R 1 449 610.93	37%
Total value of goods/services procured during DECEMBER 2023	R 3 867 741.53	100%

Appendix A –Action plan 2023 financial year

Financial Year: 2022/2023				
Annexure: Matters Affecting Audit Report				
Audit Action Plan Status: All				
Implementation Status: Not Yet Started In Progress Completed Agreed Findings Addressed				
Finding	Root Cause	Responsible Person	Due Date	Action Plan
unclaimed money incorrectly classified as revenue from exchange transactions	Lack of timeous review financial statements to ensure that unclaimed money is correctly classified accordingly to its nature.	Kingsley Mmonwa	30-Jun-2024	Map unclaimed money from exchange to non-exchange transaction during AFS adjustment.
Occurrence and Accuracy of Bulk purchases for electricity cannot be validated	Inadequate record keeping in a timely manner to ensure that complete, relevant and accurate information is accessible and available to support financial reporting, financial performance and compliance.	Joseph Motupa	30-Jun-2024	Purchase check meters and install them at bulk points.
Inadequate impairment assessment conducted	Lack of review controls to ensure that the assets belonging to the municipality are recognized at appropriate values.	Moris Makobela	30-Jun-2024	

Useful lives and residual values of assets not re assessed	Lack of review controls to ensure that the assets belonging to the municipality are recognized at appropriate values.	Moris Makobela	30-Jun-2024	
Assets that could not be verified	Lack of review controls to ensure that the assets belonging to the municipality are identifiable	Moris Makobela	30-Jun-2024	
Unknown debit orders receivables not assessed for impairment	The accounting officer did not exercise oversight responsibility regarding compliance with MFMA, MSA and credit control policy to ensure that all receivables are provided for impairment.	Kingsley Mmonwa	30-Jun-2024	Impair receivables and adjust AFS
Completeness of transformers	Lack of review controls to ensure that the assets belonging to the municipality are identifiable and are recorded in the records of the municipality.	Moris Makobela	30-Jun-2024	
Assets recorded as general could not be verified	Lack of review controls to ensure that the assets belonging to the municipality are identifiable	Moris Makobela	30-Jun-2024	Update the asset register with proper descriptions.
Non-compliance with the section 65(1)(b) of the MFMA-Expenditure management.	Review and monitor compliance with applicable laws and regulations applicable to the municipality,	Joseph Motupa	30-Jun-2024	Ensure payment of suppliers within 30 days and document reasons for exceptions.

Overstatement of the pre-paid electricity revenue	Management did not implement adequate controls over the daily and monthly processing and reconciling of transactions.	Kingsley Mmonwa	30-Dec-2023	What actions will be taken: Adjust LI and AFS to agree with the billing report
Differences between the distribution losses disclosed in the AFS and the recalculated distribution loss.	The accounting officer did not timeously review financial statements to ensure that the distribution loss is correctly calculated.	Kingsley Mmonwa	30-Dec-2023	Correct errors by adjusting AFS
Inadequate impairment assessment conducted	Lack of review controls to ensure that the assets belonging to the municipality are recognized at appropriate values.	Moris Makobela	30-Dec-2023	
Differences identified in expert calculations-Incorrect data and inputs used	Management did not implement adequate reviews over underlying records and annual financial statements and reconciliation of transactions.	Joseph Motupa	30-Jun-2024	Management will ensure proper review of information coming from Management Experts.
Inadequate audit action plan for 2021-22 financial year	Financial and performance management: Lack of monitoring to ensure that the action plan is adequate and the plan is clearly documented.	Josias Ledwaba	31-Jan-2024	Action Plan will be clearly documented
Internal auditor not registered with relevant professional body	Financial and performance management: Lack of oversight in ensuring that all members of internal audit are registered with relevant professional bodies.	Josias Ledwaba	04-Dec-2023	The finding was resolved during the audit

High level review findings of the AFS	Financial and performance management: Lack of adequate review to ensure that the annual financial statements as well as underlying records submitted for audit are free from errors	Joseph Motupa	31-Dec-2023	
Internal auditor plan not completely executed	Financial and performance management: Lack of oversight in ensuring that the approved internal audit plan is fully executed.	Josias Ledwaba	30-Jun-2024	To audit IT during financial year 2023-24.
Information not submitted for audit	Inadequate record keeping to ensure that complete, relevant and accurate information is made available in a timely manner and is accessible to support financial reporting, financial performance and compliance.	Joseph Motupa	05-Dec-2023	The finding resolved during the audit
Impairment assessment of government debtors not performed	The accounting officer did not exercise oversight responsibility regarding financial reporting and compliance with applicable policies ensure that the impairment assessment is performed and is supported by an assessment that is in line with the applicable	Kingsley Mmonwa	31-Dec-2023	The error will be corrected during adjustment and Management has revisited entire population and assessed all government debts.

	reporting framework (GRAP) and policies.			
Debt impairment methodology incorrectly exclude government debtors	The accounting officer did not exercise oversight responsibility regarding compliance with MFMA, MSA and credit control policy to ensure that the approved provision for bad debts methodology includes government debtors identified as being irrecoverable.	Kingsley Mmonwa	30-Jun-2024	Credit control policy and assessment methodology will be amended to correct the error.
Deficiencies noted in the SCM policy of the municipality	Management did not exercise adequate oversight responsibility regarding municipality's supply chain management policy to ensure that it complies with regulations and it is free from errors	Walter kgowa	31-Mar-2024	Implement the changes during policy review session for 2023-24 financial year.
IT disaster recovery plan not implemented	Management needs to ensure that the ICT disaster recovery plan is implemented and budget is available for storing the municipality's data off-site as per current standards where data is stored at data	Ramahama Andrew	30-Jun-2025	The municipal data will be moved to a designated Data Centre.

	centre's which are not affected by load shedding or even cloud.			
Reported achievements not consistent with planned targets	Lack of timeous review of the annual performance report to ensure that reported achievement are consistent with planned targets.	Lodwig Manamela	30-Jun-2024	To update the actual achievement in % format to be consistent with the planned target.
New indicator not relevant to the core function of the provision of basic services	Lack of oversight to ensure that in annual planning of basic services delivery, indicators and targets that are relevant and address provision of services are being targeted to.	Lodwig Manamela	30-Jun-2024	Update the SDBIP 2023/24 as follows: # of indigents provided with free electricity by 30 June 2024
Completed projects recorded under work in progress (WIP)	Lack of timeous and adequate review to ensure that completed projects are identified on time and are appropriately presented in accordance with the reporting framework.	Lodwig Manamela	30-Jun-2024	Management shall review the APR to ensure factual and consistency of reporting
The use of panel process not outlined nor documented in the SCM policy	Management did not exercise adequate oversight responsibility regarding the strengthening of municipality's internal controls and in ensuring that the SCM policy caters for all	Walter kgowa	30-Jun-2024	Amend SCM policy

	types of procurement processes.			
Actuarial gains incorrectly classified as revenue from exchange transactions	Lack of timeous review financial statements to ensure that unclaimed money is correctly classified accordingly to its nature.	Joseph Motupa	30-Jun-2024	Adjust AFS to move actuarial gains to revenue from non-exchange,
Overstatement of unclaimed monies	Financial and performance management: Lack of adequate review to ensure that the annual financial statements as well as underlying records submitted for audit are free from errors	Kingsley Mmonwa	30-Jun-2024	Management will adjust revenue to agree with the listing as corrected
Inaccurate overtime payments made to employees	Inadequate review of the claim form to ensure that the claimed hours for overtime and stand-by allowance are accurate.	Joseph Motupa	30-Jun-2024	Recover the amounts overpaid from employees.
Inaccurate long service award paid to employees	The human resource department does not apply the updated approved policies, reliance is placed on the outdated policy.	Joseph Motupa	30-Jun-2024	Apply the updated policy consistently and pay the amount short paid to the identified employee. Pay the short paid employee.
Cellphone allowance paid not in line with the policy	There is inadequate review of the cellphone allowance against the designation of the employee.	Mashilo Ngoepe	30-Jun-2024	Review the policy to accommodate designations of employees

Reported achievements not accurate and valid	Lack of timeous review of the annual performance report to ensure that reports are consistent, accurate and valid	Lodwig Manamela	30-Jun-2024	Revise actual performance in the APR
Assets written off incorrectly classified as impairment loss	Lack of review controls to ensure that transactions are recorded and presented correctly in the financial statements.	Moris Makobela	31-Dec-2023	Propose Adjustment to AFS.
Incomplete principal and agent disclosures	Lack of review controls to ensure that the AFS disclosures comply with the reporting framework	Joseph Motupa	30-Jun-2024	Adjust the AFS to ensure proper disclosure.
Reported achievements could not be validated	Lack of proper planning in the planning documents to ensure that the indicators and targets are validated and POE is clearly distinguishable	Lodwig Manamela	09-Dec-2023	The finding resolved during the audit
Site inventory measurement and valuation	The accounting officer did not implement adequate controls over the review of the inventory land register to ensure that the land on the register is properly valued.	Moris Makobela	30-Dec-2023	
Understatement of employee related costs-differences between the GL and payroll report	Management did not implement adequate controls over monthly processing and reconciling of employee related transactions.	Joseph Motupa	30-Jun-2024	Ensure proper review of monthly reconciliations.

Incomplete principal and agent disclosures	Lack of review controls to ensure that the AFS disclosures comply with the reporting framework	Joseph Motupa	30-Jun-2024	Management request opportunity to update the disclosure note.
VAT – presentation, and disclosure	The municipality did not properly apply the GRAP reporting framework to the VAT payables balance to ensure that it is correctly accounted for. Municipality did not take into consideration the VAT fact sheet	Joseph Motupa	12-Dec-2023	Adjust the AFS to present VAT correctly.
Differences in Contract prices as per SLA and Commitment register	Review and monitor compliance with applicable laws and regulations.	Walter kgowa	30-Dec-2023	Review Contract registers(including commitments)

Appendix B

SDBIP Progress report as at 31 December 2023

1. TABLE OF ACRONYMS AND ABBREVIATIONS

AG	Auditor-General
ATR	Annual Training Report
B2B	Back to Basics
BSID	Basic Services and Infrastructure Development
BLM	Blouberg Local Municipality
CDM	Capricorn District Municipality
CWP	Community Works Programme
DMP	Disaster Management Plan
DoE	Department of Energy
DoHS	Department of Human Settlement
EDP	Economic Development & Planning Department
EMP	Environmental Management Plan
EPWP	Expanded Public Works Programme
FBW	Free Basic Water
FVM	Financial Viability and Management
FY	Financial Year
GGPP	Good Governance and Public Participation
GP	General Plan
HAST	HIV And AIDS STI and TB
IDP	Integrated Development Plan
IGR	Intergovernmental Relation
INST	Institutional
LED	Local Economic Development
mSCOA	Municipal Standard Chart of Accounts
MFMA	Municipal Finance Management Act, No, 56 of 2003
MIG	Municipal Infrastructure Grant
MM	Municipal Manager
MPAC	Municipal Public Account Committee
MTAS	Municipal Turn Around Strategy
MSIG	Municipal Systems Improvement Grant
MTOD	Municipal Transformation and Organisational Development
MW	Municipal Wide
N/A	Not applicable
OPEX	Operational Expenditure
PIA	Project Implementing Agent
PMS	Performance Management System
PMU	Project Management Unit
RA	Registering Authority
R & S	Roads and Storm Water division
SCM	Supply Chain Management
SLP	Social and Labour Plan
SDBIP	Service Delivery and Budget Implementation Plan

SG	General Plan
SPE	Spatial Planning and Environment
TBC	To be Confirmed
WAC	Ward AIDS Council
WSP	Workplace Skills Plan

Comments on Annual Report 2022/23

2022/23 has been a successful year though however there were challenges encountered amongst others;

2021/22 Corrective measures	Effect	2022/23 Corrective measures
<p>Improve on billing system and collection measures</p> <p>Identification of additional revenue sources.</p> <p>Intensify the work of revenue management committee</p>	<p>Inadequate collection i.e. electricity collection, and traffic revenue sources</p>	<p>Improve on billing system and collection measures</p> <p>Create billing section and collection section</p> <p>Capacitate revenue management committee</p>
<p>Implement forward planning and proactive land use measures that will alleviate land invasions ,for example township establishment and registration, by-law enforcement</p>	<p>Land invasions</p>	<p>Forward planning, township establishment projects and provision of bulk services</p>
<p>Introduce a system of fleet management</p>	<p>Ageing machinery and infrastructure</p>	<p>Acquire more plants and strengthen fleet management</p>
<p>Appointment of electricians and budget allocation for smart and split meters. Conduct meter audit</p> <p>Replace copper cables with aluminium cables</p>	<p>Electricity loss and copper cables theft</p>	<p>Appointment of electricians and budget allocation for smart and split meters. Conduct meter audit</p> <p>Replace copper cables with aluminium cables</p>
<p>Adapt to new measures for business continuity</p>	<p>Information technology</p>	<p>Adapt to new measures for business continuity</p>
	<p>High vacancy rate at senior management</p>	<p>Appointment of senior managers</p>

1.1. Summary of Mid-year SDBIP Report 2023/24 Per Department

2. The table below indicate the summary of Mid-year SDBIP 2022/23 Performance. Out of 109 targets for the mid-year, 63 targets were achieved while 46 targets were not achieved. The overall performance for the Mid-year stands at 58 %

Department	Total Mid-Year Targets	Targets Achieved	Targets not achieved	Achievement in Percentage
Corporate Services	18	10	8	55%
Community Services	34	24	10	71%
Economic Development & Planning	10	6	4	60%
Budget & Treasury	13	12	1	92%
Technical Services	28	8	20	28%
Municipal Managers 'Office	6	3	3	50%
Overall Total Targets	109	63	46	58%

1. Comparison on Mid-year 2022/23 and 2021/22

	Year	Total Targets for Mid-year	Total Targets Achieved for Mid-year	Total Targets not achieved for Mid-year	Overall Percentage for Mid-year
Overall Total Municipal Targets for Mid-year	2022/23	109	63	46	58%
	2021/22	119	108	11	91%

Comparison of 2022/23 mid-year targets indicates a 33 % decline compared to 2021/22

2. Summary of Unachieved Targets per Department

2.1. BTO

No	KPI	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE
MFVM 17	1 x revenue management meeting to be held	Target not Achieved.	The meeting was scheduled for November/December but the audit was during its peak and the committee could not seat.	The meeting will take place in the 3 rd quarter.

2.2. Technical Services

No	KPI	Actual	Reason for variance	Corrective Measure
BSID 4	5 Transformers reconditioned.	Target not achieved	Delay in appointment of the service provider	SCM to fast-track the appointment of the service provider
BSID 8	10 Poles purchased and installed	Target not Achieved. 10 Poles not purchased and installed	Delay in appointment of the service provider	SCM to fast-track the appointment of the service provider
BSID 13	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor.	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 14	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor.	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 15(1)	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 15(2)	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.

BSID 15(3)	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 15(4)	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 15(5)	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 16	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment, Construction Commencement	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site hand over and Site establishment will be done in the third quarter as construction companies already closed for builder holidays.
BSID 18	Patching of 50 sqm of potholes, construction of 1 speed hump, installation of 2 road signs, 1km of sweeping and 30 sqm of road markings	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays

BSID 19	Patching of 50 sqm potholes and 50 sqm of road markings	Target Not Achieved. Specification submitted for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 20	Installation of 20 road signs, 50sqm of road markings and construction of 05 speed humps complete with markings.	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 21	100sqm of road markings, installation of 05 road signs and 3.0 km of sweeping	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 24	50 sqm of potholes patching, 50 sqm of road markings and sweeping of 1 kilometer of internal street	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 25	Installation of 04 road signs, 150 sqm of potholes patching, construction of 02 speed humps,50sqm of road markings	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 26	Installation of 12 road signs and construction of 06 speed humps, and 50	Target Not Achieved. At BAC	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays

	square meters of road markings	for appointment of service provider		
BSID 27	100sqm of road markings and 1km of sweeping	Target Not Achieved. Specification submitted for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 28	50 square meters and 1,1km of road markings	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closing for builder holidays
BSID 29	Construction of 22 culverts and construction of 08 wing walls	Target Not Achieved. 06 x 900mm pipe culverts installed at Avon	Installation of 22 culverts not achieved due to operational challenges (Diesel). Specification for construction of wing walls submitted to SCM for appointment of service provider	N/A

3.3. Corporate services

No	KPI	ACTUAL	REASON FOR VARIANCE	CORRECTIVE MEASURE
MTOD 01	1 Tracker and 1 Chassis purchased	Target not Achieved.	Immediate need for 4 bakkies in electrical unit and three sedans for traffic unit	Proposal for adjustment of target.
MTOD 04	Installation of devices.	Target not achieved. Devices were only installed in the main office	Installation delays on the part of service provider	Meeting to be held with service provider by end of January 2024
MTOD 09	15 councillors to be trained.	Target not Achieved Appointment of Service providers not done and Only councillors were trained	Government institutions will reopen in the 03rd quarter	Revision of the target to be completed in the 03rd quarter
MTOD 10	20 Employees trained	Target not achieved. Service providers not appointed and Only 3 employees are currently enrolled for CPMD with the university of Witwatersrand	Most identified institutions can only accommodate potential trainees from the 03rd quarter	Revision of the target t be completed in the 03rd quarter
MTOD 16	90 employees provided with protective clothing.	Target not achieved. The service provider was appointed on a	Delay in delivery on the part of the service provider	Protective clothing to be delivered during the third quarter

		two year contract but protective clothing for the current financial year is yet to be delivered		
BSID 49	Upgrading of Tolwe satellite	Not achieved	Specification for the remaining scope of work was developed and submitted to Finance for further processes. Waiting for the advert.	The project is then shelved for the next quarter.

3.3. Community services

No	KPI	Actual	Reason for variance	Corrective Measure
MTOD 20	Procurement of Household Wheelie Bins.	Not achieved	Specifications Submitted to the SCM, Still waiting for response.	Still waiting for Finance Processes
MTOD 23	Sign Boards, Notice and Flyers.	Not achieved	Specifications submitted to SCM .Still Waiting for response.	Still Waiting for Finance Processes.
MTOD 30	100 Trees Purchased	Not achieved	Still Waiting for SCM Processes.	Fast track purchase of trees with SCM.
MTOD 31	Procurement of Cemetery Record Books	Not achieved	Still Waiting for SCM Processes	Fast Track Purchase of SCM
MTOD 37	100% Percentage Traffic Stationery Purchased.	Not achieved	Specifications Submitted to SCM .Still Waiting for Response.	Still Waiting for Finance Processes.

MTOD 42	10 Sets of Uniform Purchased for Law Enforcement Personnel.	Not achieved	Specifications Submitted to SCM. Still Waiting for Response.	Fast Track Purchase of PPE with SCM,
MTOD 46	Maintenance of Sports Facilities.	Not achieved	Specification and Procurement Not Achieved.	Specification Submitted to SCM.
MTOD 47	Maintenance of Community Halls	Not achieved	Specification and Procurement Not Achieved.	Specifications Submitted to SCM.
MTOD 48	Purchase of Disaster Relief Material.	Not achieved	Specification Submitted to SCM.	To Fast the SCM Processes

3.4. Corporate Services

No	KPI	Actual	Reason for variance	Corrective Measure
MTOD 01	Fleet Management	Target not achieved. 3 Graders delivered while there is no tipper truck.	The agreement between the Municipality and Service Provider is mutual and continuous.	The agreement will guide us going forward as per reason for variance.
MTOD 16	Purchasing of Uniform and protective clothing	Target not achieved.	Delays in supply chain processes	Expedite Supply chain processes

3.5. ED & Planning

No	KPI	Actual	Reason for variance	Corrective Measure
LED 01(1)	LED Projects	SMME's projects to be supported this financial year identified	Delay in procurement processes	Supply chain to fast-track procurement process
SPR 09	Township Establishment	Inception report, conduct specialists studies(Geotech and EIA) and submission of draft layout plan	Delay in SCM processes	The SCM office to fast-track the processes

SPR 10	Municipal Planning Tribunal	1 Sitting per quarter	Delay in appointment, Vetting and gazetting	To fast-track issue of gazetting
SPR 11	Fire Resistant cabinet Files	Appointment of service provider	Delay in procurement process	Supply chain to fast-track the appointment of service provider

3.6. MM' Office

No	KPI	Actual	Reason for variance	Corrective Measure
GGPP 01	One unqualified audit opinion obtained for 2022-23 financial year	Target Not Achieved. Received qualified opinion	Issues related to Assets raised in AG's Management report	To address raised issues in the Audit Action Plan
MTOD 54	100% installation new camera system by June 2024	Target Not Achieved	Delays in SCM processes	To fast track the SCM processes
MTOD 55	100% installation access control system by June 2024	Target Not Achieved	Delays in SCM processes	To fast track the SCM processes

1. DETAILED MID-YEAR SDBIP REPORT 2023/24

APPROVED Q2 BLM SDBIP 2023-24 REPORT																	
BASIC SERVICES AND INFRASTRUCTURE DEVELOPMENT																	
NDP BUILDING KEY CAPABILITIES(HUMAN,PHYSICAL AND INSTITUTIONAL																	
OUTCOME 9 IMPROVE ACCESS TO BASIC SERVICES (OUTPUT 2)																	
Project Details																	
								Quarterly Projections									
Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2022-23 Baseline	2023-24 Annual Target	Q1	Q2	Q2 Actual Performance	Reason for variance	Corrective Measure	Q3	Q4	2023-24 Budget	Portfolio of evidence	Responsible Department

BSI D 1	Electric Equipment	Purchasing of identified Electrical equipment	To ensure minimal energy consumption by users as per the national energy reduction strategy	BL M	Number identified electrical equipment purchased by June 2024	25 Electrical equipment purchased by June 2023	30 Identified Electrical equipment purchased by June 2024	Procurement processes	10 Identified Electrical equipment purchased.	Target Achieved. 10 Identified Electrical equipment procured	N/A	N/A	10 Identified Electrical equipment purchased.	10 Identified Electrical equipment purchased.	R1,908,000	Proof of Purchase	Technical services

BSI D 3	Transformers	Purchasing and Installation of emergency Transformers	To ensure uninterrupted energy supply	BL M	Percentage emergency transformers purchased and installed as an when required by June 2024	100% emergency transformers purchased and installed when required.	100 % Purchasing and Installation of emergency Transformers as an when required by June 2024	100 % Purchasing and Installation of emergency Transformers as an when required	100 % Purchasing and Installation of emergency Transformers as an when required	Target Achieved. 100 % Purchasing and Installation of emergency Transformers as an when required	N/A	N/A	100 % Purchasing and Installation of emergency Transformers as an when required	10 % Purchasing and Installation of emergency Transformers as an when required	R207,000	Proof of Purchase and Transformer register	Technical services
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BSI D 4	Transfo rmers	Recond itioning of Transfo rmers	To ensure uninter rupted energy supply	BL M	Numbe r Transf ormers recond itioned by June 2024	16 Transfor mers reconditi oned by June 2023	10 Transfor mers reconditi oned by June 2024	procur ent proces ses	5 Transfor mers reconditi oned.	Target not Achieve d.5 Transfor mers not reconditi oned.	Del ay in app oint ment of the ser vice pro	Sc m to fast - trac k the app oint ment of the	N/A	5 Tr an sfo rm ers rec on diti on ed.	R600 000.0 0	Proo f of Purc hase and pict ures	Technical services

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BSI D 7	TID ROLL OVER	Replace ment of meters installe d before 2015 to STS6 complia nt by Novem ber 2024	To ensure uninter rupted energy supply	BL M	4 Report s compil ed on upgrad ing of meters by June 2024		4 Reports compiled on upgradin g of meters by June 2024	1 Report s compil ed on upgrad ing of meters	1 Reports compiled on upgradin g of meters	Target achieved . Report compiled .	N/A	N/A	1 Rep orts com piled on upgr adin g of mete rs	1 Re po rts co mp ile d on up gr adi ng of me ter s	R 2 500 000	Rep orts	Budget & Treasury

BSI D 8	Poles	Purchasing and replacement of poles		BL M	Number Poles purchased and installed by June 2024	30 Poles purchased and installed at Grootpa n, The-Grange and Simpson by June 2023	20 Poles purchased and at Mosehling and Milbank by end of June 2024	procurement processes	10 Poles purchased and installed	Target not Achieved. 10 Poles not purchased and installed	Delay in appointment of the service provider	Scam to fast-track the appointment of the service provider	10 Poles purchased and installed	N/A	R 200 000.00	Proof of Purchase and pictures	Technical services
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BSI D 13	Electrification of extensions	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To connect and provide sustainable energy to all households by June 2024	All days village	Number households electrified and energized at Alldays Townships by June 2024	New indicator	60 households electrified and energised at Alldays town by June 2024	PLANNING STAGE - Inception, Concept and Viability, Design Development,	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor.	Delay in appointment of the service provider	Site handed over and Site establishment will be done in the third quarter as construction of MV	Construction stage – Surveying, Pegging, Digging of holes, Planting of poles, Stringing of	Construction stage – Surveying, Pegging, Digging of holes, Planting of poles, Stringing of	1,110,000,000	Advise, appointment letters, site handed over minutes, pictures and Completion certificate	Technical services
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		closeout.										companies already closed for builder holidays.	and LV contractors.	COMPLETE INSTALLATION STAGE: Testing and commissioning of 60 connection			
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BSI D 14	Electrification of extensions	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To connect and provide sustainable energy to all households by June 2024	Mochemivillage	Number of households electrified and energized at Mochemivillage by June 2024	New Indicator	25 households electrified and energized at Mochemivillage by June 2024	PLANNING STAGE - Inception, Concept and Viability, Design Development,	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment.	Target not Achieved. Construction stage – Appointment of Contractor.	Delay in appointment of the service provider	Site handed over and Site established	Construction stage – Surveying, Pegging, Digging of holes, Planing of poles, Stringing of MV	Construction stage – Surveying, Pegging, Digging of holes, Planing of poles, Stringing of MV	R 350 000	Advise, appointment letters, site handed over minutes, pictures and Completion certificate	Technical services
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		closeout.										companies already closed for builder holidays.	and LV contractors.	COMPLETE INSTALLATION STAGE: Testing and commissioning of 25 connection			
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BSI D 15(1)	Electrifi cation of extensi ons	onfirma tion of the Project on the IDP, Project Registr ation, Compil ation of Specific ation/Te nder docume nts, Tender advert, Evaluati on, Appoint ments, Design, Constru ction,	To conne ct and provid e sustai nable energy to all house holds by June 2024	Bay swa ter villa ge	Numbe r house holds electrif ied and energi zed at Baysw ater village by June 2024	New indicator	30 househo lds electrifie d and energise d at Bayswat er village by June 2024	PLANN ING STAGE - Incepti on, Conce pt and Viabilit y, Design Develo pment,	Construc tion stage – Appoint ment of Contract or, Site Hand Over and Site Establis hment.	Target not Achieve d.Constr uction stage – Appoint ment of Contract or done	Del ay in app oint me nt of the ser vice pro vid er	Site han d ove r and Site esta blis hm ent will be don e in the thir d qua rter as con stru ctio n co	Con stru ctio n stag e – Surv eyin g, Peg ging , Digg ing of hole s, Plan ting of pole s, Strin ging of MV	Co nst ru ctio n sta ge - Tr an sfo rm er mo un tin g an d ho us e co nn ect ion	R240, 000	Adv ert, app oint men t lette rs, site han d over min utes , pict ures and Com pleti on certi ficat e	Technical services
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		closeout.										companies already closed for builder holidays.	and LV contractors.	COMPLETE INSTALLATION STAGE: Testing and commissioning of 30 connection			
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BSI D 15(2)	Electrifi cation of extensi ons	Confirm ation of the Project on the IDP, Project Registr ation, Compil ation of Specific ation/Te nder docume nts, Tender advert, Evaluati on, Appoint ments, Design, Constru ction,	To conne ct and provid e sustai nable energy to all house holds by June 2024	Mon galo villa ge	Numbe r house holds electrif ied and energi zed at Monga lo village by June 2024	New indicator	50 househo lds electrifie d and energise d at Mongalo village by June 2024	PLANN ING STAGE - Incepti on, Conce pt and Viabilit y, Design Develo pment,	Construc tion stage – Appoint ment of Contract or, Site Hand Over and Site Establis hment.	Target not Achieve d.Constr uction stage – Appoint ment of Contract or done	Del ay in app oint me nt of the ser vice pro vid er	Site han d ove r and Site esta blis hm ent will be don e in the thir d qua rter as con stru ctio n co	Con stru ctio n stag e – Surv eyin g, Peg ging , Digg ing of hole s, Plan ting of pole s, Strin ging of MV	Co nst ru ctio n sta ge - Tr an sfo rm er mo un tin g an d ho us e co nn ect ion	R1,00 0,000	Adv ert, app oint men t lette rs, site han d over min utes , pict ures and Com pleti on certi ficat e	Technical services
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BSI D 15(3)	Electrifi cation of extensi ons	Confirm ation of the Project on the IDP, Project Registr ation, Compil ation of Specific ation/Te nder docume nts, Tender advert, Evaluati on, Appoint ments, Design, Constru ction,	To conne ct and provid e sustai nable energy to all house holds by June 2024	Sim pso n villa ge	Numbe r house holds electrif ied and energi zed at Simps on village by June 2024	New indicator	25 househo lds electrifie d and energise d at Simpson village by June 2024	PLANN ING STAGE - Incepti on, Conce pt and Viabilit y, Design Develo pment,	Construc tion stage – Appoint ment of Contract or, Site Hand Over and Site Establis hment.	Target not Achieve d.Constr uction stage – Appoint ment of Contract or done	Del ay in app oint me nt of the ser vice pro vid er	Site han d ove r and Site esta blis hm ent will be don e in the thir d qua rter as con stru ctio n co	Con stru ctio n stag e – Surv eyin g, Peg ging , Digg ing of hole s, Plan ting of pole s, Strin ging of MV	Co nst ru ctio n sta ge - Tr an sfo rm er mo un tin g an d ho us e co nn ect ion	R200, 000	Adv ert, app oint men t lette rs, site han d over min utes , pict ures and Com pleti on certi ficat e	Technical services
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		closeout.										companies already closed for builder holidays.	and LV contractors.	COMPLETE INSTALLATION STAGE: Testing and commissioning of 25 connection			
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BSI D 15(4)	Electrifi cation of extensi ons	Confirm ation of the Project on the IDP, Project Registr ation, Compil ation of Specific ation/Te nder docume nts, Tender advert, Evaluati on, Appoint ments, Design, Constru ction,	To conne ct and provid e sustai nable energy to all house holds by June 2024	Swaz villag e	Numbe r house holds electrif ied and energi zed at Swartz village by June 2024	New indicator	45 househo lds electrifie d and energise d at Swartz village by June 2024	PLANN ING STAGE - Incepti on, Conce pt and Viabilit y, Design Develo pment,	Construc tion stage – Appoint ment of Contract or, Site Hand Over and Site Establis hment.	Target not Achieve d.Constr uction stage – Appoint ment of Contract or done	Del ay in app oint me nt of the ser vice pro vid er	Site han d ove r and Site esta blis hm ent will be don e in the thir d qua rter as con stru ctio n co	Con stru ctio n stag e – Surv eyin g, Peg ging , Digg ing of hole s, Plan ting of pole s, Strin ging of MV	Co nst ru ctio n sta ge - Tr an sfo rm er mo un tin g an d ho us e co nn ect ion	R900, 000	Adv ert, app oint men t lette rs, site han d over min utes , Qua rterl y Prog ress repo rts, pict ures and Com	Technical services
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		closeout.									companies already closed for builder holidays.	and LV conductors.	COMPLETE INSTALLATION STAGE: Testing and commissioning of 45 connection	completion certificate	
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BSI D 15(5)	Electrifi cation of extensi ons	Confirm ation of the Project on the IDP, Project Registr ation, Compil ation of Specific ation/Te nder docume nts, Tender advert, Evaluati on, Appoint ments, Design, Constru ction,	To conne ct and provid e sustai nable energy to all house holds by June 2024	Swe etho me villa ge	Numbe r house holds electrif ied and energi zed at Sweet home village by June 2024	New indicator	70 househo lds electrifie d and energise d at Sweetho me village by June 2024	PLANN ING STAGE - Incepti on, Conce pt and Viabilit y, Design Develo pment,	Construc tion stage – Appoint ment of Contract or, Site Hand Over and Site Establis hment.	Target not Achieve d.Constr uction stage – Appoint ment of Contract or done	Del ay in app oint me nt of the ser vice pro vid er	Site han d ove r and Site esta blis hm ent will be don e in the thir d qua rter as con stru ctio n co	Con stru ctio n stag e – Surv eyin g, Peg ging , Digg ing of hole s, Plan ting of pole s, Strin ging of MV	Co nst ru ctio n sta ge - Tr an sfo rm er mo un tin g an d ho us e co nn ect ion	R1,40 0,000	Adv ert, app oint men t lette rs, site han d over min utes , Qua rterl y Prog ress repo rts, pict ures and Com	Technical services
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		closeout.									companies already closed for builder holidays.	and LV contractors.	SCO MP LE TION ST AGE: Testing and commissioning of 70 connection		completion certificate	
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BSI D 16	Construction of Senwarwana Substation Phase 3	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To provide sustainable energy to all households	Senwarwana electricity substation Phase 3	Substation constructed at Senwarwana by June 2024	Perimeter fence(120m), Drilling and equipping of borehole (01) and Building of Substation House(160m2) ,Paving (350m2), Access road (1.3km). Construction of Primary Plant Platform,	Procurement of 1 x 20MVA 132/22KV Power Transformer, 1 x NERC, 22KV Switchgear and Internal Access Road.	PLANNING STAGE - Inception, Concept and Viability, Design Development, Construction Tender Stage	Construction stage – Appointment of Contractor, Site Hand Over and Site Establishment, Construction Commencement	Target not Achieved. Construction stage – Appointment of Contractor done	Delay in appointment of the service provider	Site handed over and Site establishment will be done in the third quarter as construction continues	Construction stage (Procurement of 1 x 20MVA 132/22KV Power Transformer, 1 X NEC R, 22KV V	Construction of Access Road and Installation of Power Transformer,	R27,800,000	Advise, appointment letters, site handed over minutes, Quarterly Progress reports, pictures and Com	Technical services
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		closeout.				Construction of Primary Plant Equipment Foundations, Supply and Installation of Primary Plant Equipment.					Company already closed for builder holidays.	Switchgear)	NECR and 22 KV Switchgear		Completion Certificate.	
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BSI D 17	Roads (Maintenance)	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Senwabarwana Internal Streets and Storm water	Square meters of patching potholes, number of road signs and, square meters of road markings at Senwabarwana Internal Streets and Storm water	700 Square meters of patching potholes and 50 square meters of road marking signs at Senwabarwana Internal Streets by June 2023	800 Square meters of patching potholes, installation of 03 road signs and 50 square meters of road marking signs at Senwabarwana Internal Streets by June 2024	Assessment and measurement on the status of the roads.	Procurement processes for appointment of service providers	Target Achieved. Procurement processes for appointment of service providers	N/A	N/A	Patching of 800sqm of potholes, installation of 03 road signs and 50sqm of road markings	N/A	R424,000	Photographs, Ward Councilors confirmation letter	Photographs, Ward Councilors confirmation letter
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					done by June 2024													
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BSI D 18	Roads mainten ance	Mainten ance of roads	To mainta in interna l streets and access roads on contin uous basis	Dila ene ng	Square meters patchi ng of pothol es, numbe r of speed humps constr ucted, numbe r of insatall ation of road signs and kilome teres of sweepi ng and square meters	100 Square meters of patching potholes and 10 square meters of road marking s and 1km of sweepin g at Dilaenen g Internal Streets by June 2023	50 Square meters of patching potholes , construc tion of 1 speed hump, installati on of 02 road signs, 30 square meters of road marking s and 1km of sweepin g at Dilaenen g Internal	Asses sment and measu rement s on the status of the roads. Procur ement proces ses for appoin tment of service provid ers	Patching of 50 sqm of potholes , construc tion of 1 speed hump, installati on of 2 road signs, 1km of sweepin g and 30 sqm of road marking s	Target Not Achieve d. At BAC for appoitm ent of servicie provider	Del ay in app oint me nt of the ser vice pro vid er	Ser vice s to be ren der ed in the thir d qua rter as ma nuf act urin g co mp anie s will be clos	N/A	N/ A	R 100 000.0 0	Phot ogra phs, War d Cou ncill ors conf irma tion lette r	Technical services
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					road markings at Dilaeng done by June 2024		Streets by June 2024					ing for builder holidays					
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BSI D 19	Roads (Maintenance)	Maintenance of roads	To maintain in internal streets and access roads on continuous basis	Witten	Square meters of patching and square meters of road markings at Witten Internal Streets and Storm water done by June 2024	10 Square meters of patching concrete drift, 5sqm of patching of potholes , 05 number of road signs and 50 sqm of road markings at Witten Internal Streets by June 2023	50 sqm of patching of potholes and 50 sqm of road markings at Witten Internal Streets by June 2024	Assessment and measurement on the status of the roads. Procurement processes for appointment of service providers	Patching of 50 sqm potholes and 50 sqm of road markings	Target Not Achieved. Specification submitted for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closed	N/A	N/A	R 30000.00	Photographs, Ward Councillors confirmation letter	Technical services
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BSI D 20	Roads (Maintenance)	Maintenance of roads		Purasp an	Number of road signs, sqm of road markings and construction of speed humps complete with marking s at Purasp an Internal Streets by	Installation of 20 road signs and construction of 05 speed humps complete with marking s at Purasp an Internal Streets by June 2023.	Supply and installation of 20 road signs, 50sqm of road marking s and construction of 05 speed humps complete with marking s at Purasp an Internal Streets by June 2024	Assessment and measurement s on the status of the roads. Procurement proces ses for appointment of service providers	Installation of 20 road signs, 50sqm of road marking s and construction of 05 speed humps complete with marking s.	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closed	N/A	N/A	R 100000.00	Photographs, Ward Councilors confirmation letter	Technical services
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BSI D 21	Roads (Maintenance)	Maintenance of roads		Avon	Number of road signs, square meters of road markings and km of sweeping at Avon Internal Streets and Storm water done by June 2024	50sq of road markings, installation of 05 road signs, 3.0 km of sweeping and 50 square meters of patching potholes at Avon Internal Streets and Storm water done by June 2023	100sq of road markings, installation of 05 road signs and 3.0 km of sweeping at Avon Internal Streets and Storm water done by June 2024	Assessment and measurement on the status of the roads. Procurement processes for appointment of service providers	100sqm of road marking installation of 05 road signs and 3.0 km of sweeping	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closed	N/A	N/A	R 50000.00	Photographs, Ward Councillors confirmation letter	Technical services
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BSI D 22	Roads (Maintenance)	Maintenance of roads	To maintain internal streets and access roads on continuous basis	Indermark	Square meters of patching potholes, number of road signs, square meters and sqm of road markings at Indermark Internal Streets and Storm water	4 road signs installed, 100 square meters potholes patched and 1 kilometer swept at Indermark Internal Streets and Storm water done by June 2023	Supply and installation of 4 road signs, 50sqm potholes patching and 50sqm of road markings and 1km sweeping at Indermark Internal Streets and Storm water done by	Assessment and measurement on the status of the roads.	Procurement processes for appointment of service providers	Target Achieved. Procurement processes for appointment of service providers	N/A	N/A	Installation of 04 road signs, patching of 50sqm of potholes, 50sqm of road markings and 1km of swe	N/A	R50,000	Photographs, Ward Councilors confirmation letter	Technical services
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					done by June 2024		June 2024						epin g				
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BSI D 23	Roads (Maintenance)	Maintenance of roads		Kromhoek	Square meters of patching potholes, square meters and km of road markings at Kromhoek Internal Streets and Storm water done by	05 road signs installed, 50 square meters potholes patched, 50sqm of road marking s and 1 kilometers swept at Kromhoek Internal Streets and Storm water done by	50 sqm of potholes patching , 50sqm of road marking s and 2 kilometers swept at Kromhoek Internal Streets and Storm water done by June 2024.	Assessment and measurement on the status of the roads.	Procurement processes for appointment of service providers	Target Achieved. Procurement processes for appointment of service providers	N/A	N/A	Installation of 50 sqm of potholes patching , 50sqm of road markings and 2 kilometers sweeping	N/A	R5000.00	Photographs, Ward Councillors confirmation letter	Technical services
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					June 2024	June 2023											

BSI D 24	Roads (Maintenance)	Maintenance of roads		Dev rede	square meters of road markings and square meters of potholes patching at Devred e Intern l Streets and Storm water done by June 2024	04 road signs installed and 2 speed hump construc ted, 10sqm of concrete drift repairs and 1 kilomete r swept at Devrede Internal Streets and Storm water done by	50sqm of potholes patching , 50 sqm of road marking s and sweepin g of 1 kilomete r of internal street by June 2024	Asses ment and measu rement s on the status of the roads. Procur ement proces ses for appoin tment of service provid ers	50 sqm of potholes patching , 50 sqm of road marking s and sweepin g of 1 kilomete r of internal street	Target Not Achieve d. At BAC for appoitm ent of servcie provider	Del ay in app oint me nt of the ser vice pro vid er	Ser vice s to be ren der ed in the thir d qua rter as manu fact urin g comp anie s will be clos	N/A	N/ A	R 50 000.0 0	Phot ogra phs, War d Cou ncill ors conf irma tion lette r	Technical services
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BSI D 25	Roads (Maintenance)	Maintenance of roads		Taaibosch	Number of road signs and construction of speed humps, km of sweeping and square meters of patching potholes, square meters and km of road marking	Installation of 04 road signs, 150sqm of potholes patching, 50sqm of road marking s and construction of 02 speed humps at Taai Bosch Internal Streets and Storm water done by	Installation of 05 road signs, 150 sqm of potholes patching, construction of 02 speed humps, 50sqm of road marking s at Taai Bosch Internal Streets and Storm water done by	Assessment and measurement on the status of the roads. Procurement processes for appointment of service providers	Installation of 04 road signs, 150 sqm of potholes patching, construction of 02 speed humps, 50sqm of road marking s	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturer will be closed	N/A	N/A	R 200 000.00	Photographs, Ward Councilors confirmation letter	Technical services
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					gs at Taaibo sch Interna l Streets and Storm water done by June 2024	June 2023.	June 2024.					ing for buil der holi day s					
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BSI D 26	Roads (Maintenance)	Maintenance of roads		All days	Number of road signs and construction of speed humps, and square meters of patching potholes, square meters and km of road markings at Allday	15 road signs installed and 6 speed humps constructed, 200 square meters potholes patched and 50 sqm of road marking at Alldays Internal Streets and Storm water done by	Installation of 12 road signs and construction of 06 speed humps, and 200 square meters of patching potholes, 50 square meters of road markings at Alldays Internal Streets and Storm	Assessment and measurement on the status of the roads. Procurement processes for appointment of service providers	Installation of 12 road signs and construction of 06 speed humps, and 50 square meters of road markings	Target Not Achieved. At BAC for appointment of service provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be closed	200 square meters of patching potholes	N/A	R 300 000.00	Photographs, Ward Councilors confirmation letter	Technical services
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					s Interna l Streets and Storm water done by June 2024	June 2023.	water done by June 2024					ing for buil der holi day s					
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BSI D 27	Roads (Maintenance)	Maintenance of roads		Desmond park	km of sweeping and square meters of road markings at Desmond Park Internal Streets and Storm water done by June 2024	25 road signs installed and 7 speed humps constructed, 50 square meters potholes patched and 1km of sweeping at Desmond park Internal Streets and Storm water done by	100sqm of road markings and 1km of sweeping at Desmond park Internal Streets and Storm water done by June 2024.	Assessment and measurement on the status of the roads. Procurement processes for appointment of service providers	100sqm of road markings and 1km of sweeping	Target Not Achieved. Specification submitted for appointment of service provider	Delay in appointment of service provider	Services to be rendered in the third quarter as manufacturing companies will be closed	N/A	N/A	R 30000.00	Photographs, Ward Councillors confirmation letter	Technical services
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BSI D 28	Roads (Maintenance)	Maintenance of roads		Millenium Park	Square meters and km of road markings and at Millennium Park Internal Streets and Storm water done by June 2024	Installation of 10 road signs and 50 square meters of road marking s at Millenium Park Internal Streets and Storm water done by June 2023	50 square meters of road marking s and 1,1km of road marking s at Millenium Park Internal Streets and Storm water done by June 2024	Assessment and measurement s on the status of the roads. Procurement proces ses for appoin tment of service providers	50 square meters and 1,1km of road marking s	Target Not Achieved. At BAC for appoitment of servcie provider	Delay in appointment of the service provider	Services to be rendered in the third quarter as manufacturing companies will be clos	N/A	N/A	R 50 000.00	Photographs, Ward Councilors confirmation letter	Technical services
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BSI D 29	Culverts	Construction of new culverts	To construct low water bridges	BL M	Number of culverts constructed complete with wing-walls and number of culverts purchased by June 2024	64 new culverts and 14 wingwalls constructed by June 2023	58 new culverts and 30 wingwalls constructed and 40 new culverts purchased by June 2024	Assessment and measurement of the stream s. Procurement of 40 new culverts. Construction of 12 culverts and construction of 04 wingwalls	Construction of 22 culverts and construction of wingwalls	Target Not Achieved. 06 x 900mm pipe culverts installed at Avon	Installation of 22 culverts not achieved due to operational challenges (Diesel) . Specific	N/A	Construction of 16 culverts and 8 wing wall	Construction of 08 culverts and 10 wing walls	R 500.000	Photographs, Ward Councilors confirmation letter	Technical services
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BSI D 32	Road Maintenance Materials	Purchase	Improve maintenance capacity	BL M	Number set of identified road maintenance materials purchased by June 2023(Wh eel barrows(05),Broo ms(30),s quare shovels(10) and digging spades(1 0)	4 sets of identified road maintenance materials purchased by June 2024(Wh eel barrows(05),Broo ms(30),s quare shovels(10) and digging spades(1 0)	4 sets of identified road maintenance materials purchased by June 2024(Wh eel barrows(05),Broo ms(30),s quare shovels(10) and digging spades(1 0)	Specific and SCM proces ses	4 sets of identified road maintenance materials purchased(Wheel barrows(05),Broo ms(30),s quare shovels(10) and digging spades(1 0))	Target Achieve d. 4 sets of identified road maintenance materials purchased(Wheel barrows(05),Broo ms(30),s quare shovels(10) and digging spades(1 0))	N/A	N/A	N/A	N/ A	R 100 000	Proof of purchase	Technical services
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BSI D 37	Construction of Danzig Creche	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To provide safe and sustainable educational facility services	Danzig	Percentage construction of Danzig Creche Completed by September 2023	Appointment of contractor, Site handover, Site set establishment, Foundation, Drilling of borehole, Brickwork Super structure upto wall level completed	100% construction of Danzig Creche Completed by September 2023 (100% construction of Superstructure with roofing, fencing, Kids play ground. Drilling of borehole and septic tank	100% construction of Danzig Creche Completed by September 2023 (100% construction of Superstructure with roofing, fencing, Kids play ground. Drilling	N/A	N/A	N/A	N/A	N/A	N/A	R1,051,332	Advertisement, appointment letters, handover minutes, Site visit report, pictures and Completion certificate	Technical services
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		closeout.						of borehole and septic tank)										
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BSI D 38	Construction of Mongalo Creche	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To provide safe and sustainable educational facility services	Mongalo	Percentage construction of Mongalo Creche Completed by September 2023	Appointment of contractor, Site handover, Site establishment, Foundation, Drilling of borehole, Brickwork Super structure upto wall level completed and septic tank)	100% construction of Mongalo Creche Completed by September 2023 (100% construction of Superstructure with roofing, fencing, Kids play ground. Drilling of borehole and septic tank)	100% construction of Mongalo Creche Completed by September 2023 (100% construction of Superstructure with roofing, fencing, Kids play ground	N/A	N/A	N/A	N/A	N/A	N/A	R992.29	Advertisement, appointment letters, handover minutes, Site visit report, pictures and Completion certificate	Technical services
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		closeout.						Drilling of borehole and septic tank)										
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BSI D 40	Construction of Moche mi access and internal streets	Confirmation of the Project on the IDP, Registration, Compilation of Specific ation/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To ensure availability of infrastructure to support public transport	Mochemi	Kilometres of Roadbed layer, Sub base and base layer for Moche mi access road and internal street completed by June 2024	New Indicator	Construction of 6,2 Km of Roadbed layer, Sub base and base layer for Moche mi access road and internal street completed by June 2024	Tender Stage, Site Handover and Establishment	CONSTRUCTION – STAGE – Site clearance and road excavations	Target Achieved: CONSTRUCTION STAGE – Site clearance and road excavations	None	None	CONSTRUCTION STAGE relocation of existing services, construction of road bed for Lethaleng to Pickum	100% construction of base and sub layer works for Mochemi	R 24,000,000	Adv ert,a ppoi ntm ent lette rs,h and over minutes ,Site visit report ,pictures	Technical services
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		closeout.											access road	cess road and internal street completed by June 2024			
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BSI D 41	Construction of Lethaleng to Pickum access road	Confirmation of the Project on the IDP, Project Registration, Compilation of Specification/Tender documents, Tender advert, Evaluation, Appointments, Design, Construction,	To ensure availability of infrastructure to support public transport	Lethalen and Pickum	Kilometres of Roadbed layer and Sub base and base layer for Lethaleng to Pickum access road completed by June 2024	New Indicator	Construction of 6,2 km of Roadbed layer and Sub base and base layer for Lethaleng to Pickum access road completed by June 2024	Tender Stage, Site Handover and Establishment	CONSTRUCTION – Site clearance and road excavations	Target Achieved: CONSTRUCTION – Site clearance and road excavations	N/A	N/A	CONSTRUCTION STAGE – relocation of existing services, construction of roadbed for Lethaleng to Pickum	100% construction of base layer works for Lethaleng to	R 26,531,379	Adv ert,a ppoi ntm ent lette rs,h and over minutes ,Site visit report ,pictures	Technical services
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		closeout.											access road	Picnik access road completed by June 2024			
BSID 49	Upgrading of Tolwe Satellite office	Appointment of service provider and construction	To improve office space	Tolwe	Percentage upgrading of Tolwe satellite	New indicator	100% upgrading of Tolwe satellite office by	100% upgrading of Tolwe satellite office	100% upgrading of Tolwe satellite office	Target not achieved	Delays in SCM project	Fast track appointment	N/A	N/A	R200 000.00	Reports	Community Services

					office by June 2024		June 2024				ces ses	nt of the ser vice pro vide r with SC M					
BSI D 52	Indigent relief	Provisi on of indigent service s	To provid e indige nt relief	BL M	Numbe r Indige nt registe r update d by June 2024	.5340 Indigent provided with Free basic electricit y	1 x Indigent register updated by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	1 x indige nt re gis ter up dat ed by Ju ne	OPEX	Upd ated Indi gent Regi ster	Budget & Treasury

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INSTITUTIONAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																																	
NDP	BUILDING CAPABLE AND DEVELOPMENTAL STATE																																
OUTCOME 9		ADMINISTRATIVE AND FINANCIAL CAPABILITY																															
Project Details																																	
Project/KPI Number	Project Name	Project Description (major)	Strategic Objective	Location	Key Performance Indicator	2022-23 Baseline	2023-24 Annual Target	Quarterly Projections															2023-24 Budget	Portfolio evidence	Responsible Department								

		activities)															
								Q1	Q2	Q2 Actual Performance	Reason for variance	Corrective Measure	Q3	Q4			
MTO D 01	Fleet Management	purchase	improved fleet management	BLM	Number Tracker and Chassis purchased by June 2024	3X Graders	1 Tracker and 1 Chassis purchased by June 2024	Specification and SCM processes	1 Tracker and 1 Chassis purchased	Target not Achieved.	Immediate need for 4 batteries in electrical unit and three	Proposal for adjustment of target.	N/A	N/A	R 7 600 000	Proof of purchase . Photos	Corporate services

											Used ans for traff ic unit						
MTO D 04	Wi-Fi Installat ion	Installat ion of Wi-Fi at all Municip al Offices.	Harmo nize conne ctivity	BL M	Installa tion of device s that enable s wifi conne ction at Munici pal Offices	All municipa l offices to have internet connecti on.	All municipa l offices to have internet connecti on.	Installa tion of device s.	N/A	Target not achieved . Devices were only installed in the main office	Inst alla tion del ays on the part of ser vice pro vide r	Meer to be hel d with ser vice pro vide r by end of Jan uar y	N/A	N/ A	R 400 000		Corporate services

												2024					
MTO D 09	Training for councillors	conduct councilors training	To improve skills and maximize productivity	BL M	Number councilors trained by June 2024	Training of councilors		Appointment of service providers	15 councilors to be trained.	Target not Achieved Appointment of Service providers not done and Only councilors were trained	Government institions will reopen in the 03rd quarter	Revision of the target be completed in the 03rd quarter	07 Councilors to be trained.	N/A	R 500 000.00	Report	Corporate services

MTO D 10	Training for officials & Interns	conduct employ ees training	to improv e skills and maxim ize produc tivity	BL M	Numbe r of emplo yees trained by June 2024	31 Employee es trained by June 2023	31 Employee es trained by June 2024	Appoin tment of service provid ers.	20 Employee es trained	Target not achieved . Service provider s not appointe d and Only 3 employee es are currently enrolled for CPMD with the universit y of Witwater srand	Mo st ide ntifi ed isnt ituti ns can onl y acc om dat e pot enti al trai nee s fro m the 03r	Rev isio n of the targ et t be com pl ete d in the 03r d qua rter	11 Emp loye es to be train ed.	N/ A	R 400 000	Rep ort	Corporate services
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												Quarter					
MTO D 11	Municipal employees bursaries	Support to employees	To improve skills and maximize productivity	BLM	Numbers report on employees bursary compiled by June 2024	2022 Bursary scheme	One report on employees bursary compiled by June 2024	N/A	N/A	N/A	N/A	N/A	One report on employees bursary compiled	N/A	R 300 000	Report	Corporate services

MTO D 15	Employee wellness	Conducting employee wellness	improve employees health and well-being, optimize performance and productivity	BLM	Number reports on the employee wellness programme compiled by June 2024	Two Reports on employee wellness conducted	Two Reports on employee wellness programme compiled by June 2024	Employee wellness	Employee wellness	Target Achieved. The Employee wellness was held on the 03rd August 2023 and 13th December 2024	N/A	N/A	N/A	Employee wellness	R 98 000.00	Report and attendance registers	Corporate services
MTO D 16	Uniform and protective clothing	Purchasing of Uniform and protective clothing	To protect employees from exposure to workplace hazard	BLM	Number of employees provided with protective clothing by	90 employees provided with PPE	90 employees provided with protective clothing by June 2024	Appointment of services provider	90 employees provided with protective clothing.	Target not achieved. The service provider was appointed on a two year	Delay in delivery on the part of	Protective clothing to be delivered	N/A	N/A	R 700 000	Collection register	Corporate services

			s and the risk of injuries		June 2024					contract but protective clothing for the current financial year is yet to be delivered	the service provider	during the third quarter					
MTO D18	Conduct waste disposal facilities external audits	Conduct external Audits	To ensure efficient Waste Management	BLM	Number waste disposal facilities external audits conducted by June 2024	New Indicator	01 waste disposal facilities external audit conducted by June 2024	N/A	N/A	N/A	N/A	N/A	01 waste disposal facilities external audits conducted	N/A	R 200 000	Report	Community Services

MTO D 20	Procurement of household wheelie bins	Procurement	To ensure efficient Waste Management	BLM	300 wheelie bins procured by June 2024	New Indicator	300 wheelie bins procured by June 2024	300 wheelie bins procured	N/A	Target not achieved	Delays in SCM processes.	To track procurement of 300 wheelie bins through SCM	N/A	N/A	R 400 000	Report	Community Services
MTO D22	Conduct Cleaning Campaigns	Facilitation of Cleaning Awareness and Campaigns	To ensure awareness on waste management	BLM	Number of cleaning campaigns conducted	04 cleaning campaigns conducted	04 cleaning campaigns conducted by June 2024	01 cleaning campaigns conducted	01 cleaning campaigns conducted	Target Achieved. 02 cleaning campaigns conducted	N/A	N/A	01 cleaning campaigns conducted	01 cleaning campaigns	R 50 000	Reports and photos	Community Services

					by June 2024					Achieve d			duct ed	co nd uct ed			
MTO D23	Sign boards, notices and flyers	Procure ment	To ensure compli ance on waste manag ement	BL M	Numbe r of sign boards , notice s and flyers procur ed by June 2024	New Indicator	20 sign boards, 10 notices and 100 flyers procured by June 2024	Needs and prioriti es assess ments	Specifica tions compiled	Target Not Achieve d	Del ays in SC M Pro ces ses	To be pro cur ed in the 4rth qua rter	SCM proc ure men t	20 Si gn bo ar ds, 10 no tic es an d 10 0 fly ers pr oc ur ed	OPEX	Proo pf of purc hase	Community Services

MTO D24	Landfill maintenance	Maintenance of landfill sites	To ensure proper maintenance and operation of site	BL M	Number landfill site maintenance reports compiled by June 2024	12 landfill site maintenance reports compiled	12 landfill site maintenance reports compiled by June 2024	3 landfill site maintenance reports compiled	3 landfill site maintenance reports compiled	Target Achieved. 6 landfill site maintenance reports compiled	N/A	N/A	3 landfill site maintenance reports compiled	3 landfill site maintenance reports compiled	R 4 900 000.0 0	Reports	Community Services
MTO D 30	Climate Change mitigation	purchase	Promote environmental management	BL M	100 Trees purchased by June 2024	New Indicator	100 Trees purchased by June 2024	100 Trees purchased	100 Trees Purchased	Target not Achieved. 100 trees purchased	Delays in SCM procurement	Fast track procurement	N/A	N/A	R 100 000	Report	Community Services

											ces ses	pro ces ses with SC M					
MTO D31	Procurement of cemetery record books	Procurement	To ensure that grave sites are registered	BL M	Number Cemetery record books purchased by June 2024	05 cemetery records books procured	05 Cemetery record books procured by June 2024	N/A	05 cemetery records books procured	Target Not Achieved	Delays in SC M processes	Fas track procurement processes with SC M	N/A	N/A	R 50 000.00	Proof of purchase	Community Services
MTO D 36	Calibration of speed machines	Calibration and reporting	Maintenance	BL M	Number Maintenance Report compiled	4 Maintenance Report compiled	4 Maintenance Report compiled	1 Maintenance Report	1 Maintenance Report compiled	Target Achieved. 02 maintenance	N/A	N/A	1 Maintenance Report	1 Maintenance Report	R 77 500.00	Reports	Community Services

					ed by June 2024	by June 2023	by June 2024	compil ed		reports compiled			com piled	Re po rt co mp ile d			
MTO D 37	Procure ment of statione ry	purchas e	To ensure enoug h materi al for Traffic servic es	BL M	Percen tage traffic station ery purcha sed by June 2024	100% Percenta ge traffic stationer y purchas ed by June 2023	100% Percenta ge traffic stationer y purchas ed by June 2024	N/A	100% Percenta ge traffic stationer y purchas ed	Target Not Achieve d	SC M Del ays Spe cifi cati ons sub mitt ed to SC M. Still wait ing for	Fas trac k pro cur eme nt pro ces ses with SC M	N/A	N/ A	R 50 000.0 0	Proo f of purch ase	Community Services

											res pon se						
MTO D 38	Caterin g for four awarene ss's	Coordin ate awaren ess campai gns	To celebr ate transp ort month and promo te aware ness	BL M	Numbe r transp ort Aware ness Events condu cted by June 2024	2 transport Awarene ss Event conduct ed by June 2023	4 transport Awarene ss Events conduct ed by June 2024	1 transp ort Aware ness Event condu cted	1 transport Awarene ss Event conduct ed	Target Achieve d. 02 transport Awarene ss Event conduct ed Achieve d	N/A	N/A	1 tran spor t Awa rene ss Eve nt con duct ed	1 tra ns po rt Aw are ne ss Ev ent co nd uct ed	R 50 000.0 0	Rep orts	Community Services

MTO D 39	Maintenance of equipment	Maintenance	To ensure proper working equipment	BL M	Number VTS machines calibrated by June 2024	One VTS machine calibrated by June 2023	One VTS machine calibrated by June 2024	N/A	N/A	N/A	N/A	N/A	One VTS machines calibrated	N/A	R 77 500.0 0	Report	Community Services
MTO D 41	Pound Awareness campaigns	campaigns	Promote safety	BL M	Number awareness campaigns conducted by June 2024	4 awareness campaigns conducted by June 2023	4 awareness campaigns conducted by June 2024	1 awareness campaign conducted	1 awareness campaign conducted	Target Achieved. 2 awareness campaigns conducted	N/A	N/A	1 awareness campaigns conducted	1 awareness campaigns conducted	R 50 000.0 0	Reports	Community Services

MTO D 42	Protective Clothing	purchase	Availability of PPE	BL M	Number set of uniform purchased for Law Enforcement Personnel by June 2024	New Indicator	10 sets of uniform purchased for Law Enforcement Personnel by June 2024	Specific and SCM processes	10 sets of uniform purchased for Law Enforcement Personnel	Target Not Achieved	Delays in Specific actions submitted to SCM. Still waiting for response	Fast track purchase of PPE with SCM	N/A	N/A	R 200 000.0 0	Proof of purchase	Community Services
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MTO D45	Maintenance of buildings	Maintenance	To ensure safe Municipal facilities	BLM	Number municipal buildings maintained by June 2024	3 municipal buildings maintained by June 2023	7 municipal buildings maintained by June 2024	Assessment	Specifications compiled and procurement	Target Achieved. Assessment, specification and procurement done	N/A	N/A	7 municipal buildings maintained.	N/A	R 300 000	Reports	Community Services
MTO D46	Maintenance of Sports facilities	Maintenance	To ensure user-friendly Sports facilities	BLM	Number sports facilities maintained by June 2024	2 sports facilities maintained by June 2023	3 sports facilities maintained by June 2024	Assessment	Specification and procurement	Target Not Achieved	Delays in SCM Processes. Specifications submitted	To fast track the SCM processes	3 sports facilities maintained	N/A	R200 000	Reports	Community Services

											ed to SC M. Still waiting for response						
MTO D47	Maintenance of Community halls	Maintenance	To ensure user-friendly Community Halls	BLM	Number community halls maintained by June 2024	2 community halls maintained by June 2024	6 community halls maintained by June 2024	Assessment	Specification and procurement	Target Not Achieved	Delays in SC Mprocesses Specifications submitted	To fast track the SC M processes	6 community halls maintained	N/A	R100 000	Reports	Community Services

											to SC M.						
MTO D 48	Purchase of disaster relief materials	purchase	To ensure disaster preparedness	BLM	Number relief material procured, i.e. 10 tents, 10 school uniforms, 50 blankets, 50 mattresses purchased by June 2024	New Indicator	120 relief material procured, i.e. 10 tents, 10 school uniforms, 50 blankets, 50 mattresses purchased by June 2024	120 relief material procured, i.e. 10 tents, 10 school uniforms, 50 blankets, 50 mattresses purchased	N/A	N/A	Specifications submitted to SCM	To track the SCM processes	N/A	N/A	R 300 000	Reports	Community Services

MTO D49	Conduct Disaster Management education and awareness campaigns to communities	campaigns	To ensure effective Disaster Management	BLM	Number of disaster education and awareness campaigns conducted by June 2024	4 Education and awareness campaigns conducted by June 2023	4 disaster Education and awareness campaigns conducted by June 2024	1 Disaster Education and awareness campaigns conducted	1 Disaster Education and awareness campaigns conducted	Target Achieved1 Disaster Education and awareness campaigns conducted	N/A	N/A	1 Disaster Education and awareness campaigns conducted	1 Disaster Education and awareness campaigns conducted	R50000.00	Reports	Community Services
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MTO D 51	IDP Steering Commit tees and Review Session s	Compil ation of quarterl y SDBIP Reports	Compli ance with legisla tions	BL M	Numbe r of SDBIP Report s compil ed by June 2024	Four SDBIP Reports compiled by June 2023	Four SDBIP Reports compiled by June 2024	Fourth Quarte r SDBIP 2022- 23	First Quarter SDBIP Report 2023/24	Target Achieve d Fourth Quarter and 01st Quarter SDBIP report compiled	N/A	N/A	Mid- year Quar ter SDB IP Rep ort 2023 /23	Thi rd Qu arter SD BI P Re po rt 20 23/ 24	R 540 000.0 0	Rep orts	MM/Mayor' Office
MTO D 52	Perform ance Assess ments	Conduc ting individu al perform ance Assess ments	Enhanc ed Munici pal perform ance	BL M	Numbe r individ ual perform ance assess ments condu cted(A nnual	Two Individua l Assessm ents conduct ed(Annu al and Mid- year) by	Two Individua l Assessm ents conduct ed(Annu al and Mid- year) by	N/A	N/A	N/A	N/A	N/A	Ann ual and Mid- year Indiv idual Ass ess men ts	N/ A	R10 000.0 0	Rep orts and Regi ster s	MM/Mayor' Office

					and mid-year) by June 2024	June 2023	June 2024						conducted				
MTO D 53	Security Management	Appointment and payment of Physical Security service provider	Secure municipal property	BLM	Number Physical security services reports compiled by June 2024	12 Physical security services reports compiled by June 2023	12 Physical security services reports compiled by June 2024	3 Physical security service reports compiled	3 Physical security services reports compiled	Target Achieved. 06 Physical Security services reports compiled	N/A	N/A	3 Physical security services reports compiled	3 Physical security services reports compiled	R 18 000	Reports	MM/Mayor' Office

														iled			
MTO D 54	Security cameras	Appointment of service provider and installation of camera system	Secure municipal property	BLM	Percentage new camera system installed by June 2024	New Indicator	100% installation new camera system by June 2024	Assessment and design report	100% installation new camera system by June 2024	Target Not Achieved	Delays in SCM processes	To fast track the SCM processes	N/A	N/A	R 300 000	Reports	MM/Mayor' Office
MTO D 55	Access control	Appointment of service provider and installation of	Secure municipal property	BLM	Percentage new access system installed by	New Indicator	Percentage installation access control system	Assessment and design report	100% installation access control system	Target Not Achieved	Delays in SCM pro	To fast track the SCM	N/A	N/A	R 1 000 000.00	Reports	MM/Mayor' Office

		access control			June 2024		by June 2024		by June 2024		ces ses	pro ces ses					
MTO D 56	Gazetting of By-laws	Gazetting	Strengthen municipal legal services	BLM	Number by-laws gazetted by June 2024	Three by-laws gazetted by June 2023	Five by-laws gazetted by June 2024	Five by-laws gazetted	N/A	N/A	N/A	N/A	N/A	N/A	R 150 000	Report	Corporate services
MTO D 57	Contract Management	Reports	Strengthen municipal legal services	BLM	Number contract management reports compiled by June 2024	Four contract management reports compiled by June 2023	Four contract management reports compiled by June 2024	One contract management reports compiled	One contract management reports compiled	Target Achieved. One Contract Management report Compiled	N/A	N/A	One contract management reports compiled	One contract management reports compiled	OPEX	Reports	Corporate services

														rts co mp ile d			
MTO D 58	Litigation ns	Compilation of reports	Strengthen municipal legal services	BL M	Number litigation reports compiled by June 2024	Four litigation reports compiled by June 2023	Four litigation reports compiled by June 2024	One litigation report compiled	One litigation report compiled	Target Achieved One litigation report compiled	N/A	N/A	One litigation report compiled	One litigation report compiled	R 3 000 000	Rep orts	Corporate services
LOCAL ECONOMIC																	

DEV ELO PME NT																	
OUT CO ME 9		IMPLEM ENTATI ON OF COMMU NITY WORKS PROGR AMME															
Project Details																	
Proj ect/ KPI Num ber	Project Name	Project Descrip tion (major activitie s)	Strate gic Objecti ve	Loc atio n	Key Perfor mance Indicat or	2022/23 Baseline	2023-24 Annual Target	Quarterly Projections						2023- 24 Budg et	Port folio of evid ence	Responsible Department	
								Q1	Q2	Q2 Actual Performa nce	Rea son for vari	Cor rect ive Mea	Q3	Q4			

											anc	sur					
LED 01(1)	LED Projects	Financi al support to LED Project s	To create and promo te LED initiati ves in the busine ss sector	BL M	Numbe r LED Project s Financ ially suppor ted by June 2024	3 projects supporte d financiall y	4 LED Projects Financial ly supporte d by June 2024	Identifi cation of SMME s to be suppor ted	facilitate the apointm ent process of service provider	Target not Achieve d. Identifica tion of SMME to be supporte d done but appoint mentf servicpr viders still mot done	Del ays in SC M pro ces ses	To con tinu e mak ing foll ow ups with SC M for app oint me nt of ser vice pro	3 LED Proj ects Fina ncial ly sup port ed	Pr oje ct clo se ou t re po rt	R 600 000.0 0	Rep orts and pict ures	Economic Development & Planning

												vide r					
LED 1(2)	LED Summit	Coordin ation of a summit	To create and promo te LED initiati ves in the busine ss sector	BL M	Numbe r LED summi t held by June 2024		One LED summit held by June 2024	N/A	One LED summit held by June 2024	Target Achieve d. LED submit held on the 23rd Novemb er 2023	N/A	N/A	N/A	N/ A	R 300 000	Rep orts and Atte nda nce Regi ster	Economic Development & Planning

LED 03	Informal traders	manage ment of hawkers	To create and promote LED initiatives in the business sector	BL M	Number quarterly reports on management of hawkers compiled by June 2024	Four quarterly reports on management of hawkers compiled by June 2024	Four quarterly reports on management of hawkers compiled by June 2024	One quarterly report on management of hawkers compiled	One quarterly report on management of hawkers compiled	Target Achieved. 02 Quarterly report on management of hawkers compiled	N/A	N/A	One quarterly report on management of hawkers compiled	One quarterly report on management of hawkers compiled	OPEX	Reports	Economic Development & Planning
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LED 04	Informal Traders By-Law	Develop ment of by-law	To create and promote LED initiatives in the business sector	New Indicator	Number by-law developed and approved by June 2024	New Indicator	One by-law developed and approved by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	N/A	On e by-law developed and approved by June 2024	OPEX	By-law and Council resolution	Economic Development & Planning
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LED 05	EPWP - Grant	Appointment of EPWP PRACTITIONERS	To create job opportunities through EPWP programme	BLM	Number job opportunities created through EPWP programme by June 2024	235 opportunities created by June 2023	250 job opportunities created through EPWP programme by June 2024	250 EPWP job opportunities created	N/A	N/A	N/A	N/A	N/A	N/A	R 530040	List and reports	Community Services
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FINANCIAL VIABILITY AND MANAGEMENT

NDP BUILDING OF KEY CAPABILITIES(HUMAN,PHYSICAL &INSTITUTIONAL)

OUTCOME 9	ADMINISTRATIVE AND FINANCIAL CAPABILITY																
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		(OUTPUT 6)															
Project Details																	
Project/ KPI Number	Project Name	Project Description (major activities)	Strategic Objective	Location	Key Performance Indicator	2022-23 Baseline	2023-24 Annual Target	Quarterly Projections							2023- 24 Budget	Portfolio of evidence	Responsible Department
								Q1	Q2	Q2 Actual Performance	Reason for variance	Corrective Measure	Q3	Q4			
MFV M 01	Annual financial statement	Compilation of AFS	Enhance Sound Municipal financial viability and	BLM	Number set of AFS Compiled & submitted to AGSA, LPT,C	2020/21 AFS compiled & submitted to AGSA, LPT& NT	One set of AFS Compiled & submitted to AGSA,L PT,COG OHSTA&	AFS Compiled & submitted to AGSA, LPT,C OGOHO STA&	N/A	N/A	N/A	N/A	N/A	N/A	R 950,0 00.00	Acknowledgment of the receipt from	Budget & Treasury

			manag ement		OGOH STA& NT by June 2024		NT by June 2024	NT by June 2024								AGS A, LPT, COH GST A & NT	
MFV M 02	Quarterl y mSCOA data strings report	Compil ation of reports	Enhanc e Sound Municip al financi al viabilit y and manag ement	BL M	Numbe r Quarte rly mSCOA A data strings report compiled by June 2024	4 Quarterl y mSCOA data strings report compiled by June 2023	4 Quarterl y mSCOA data strings report compiled by June 2024	1 Quarte rly mSCO A data strings report compil e	1 Quarterl y mSCOA data strings report compile	Target Achieve d. 02 Quarterl y MSCOA data strings report compiled	N/A	N/A	1 Quar terly mSC OA data strin gs repo rt com pile	1 Qu art erly m SC OA dat a str ing s re po rt co	OPEX	Rep orts	Budget & Treasury

														mp ile			
MFV M 03	Monthly budget statement(Sec 71 reports)	Compil ation of reports	Enhanc e Sound Municipal financial viabilit y and manag ement	BL M	12 monthl y budget statem ents submit ted to Treasu ry within 10 workin g days after month- end	12 monthly budget statemen ts submitte d to Treasury within 10 working days after month- end	12 monthly budget statemen ts submitte d to Treasury within 10 working days after month- end	3 monthl y budget statem ents submit ted to Treasu ry within 10 workin g days after month- end	3 monthly budget statemen ts submitte d to Treasury within 10 working days after month- end	Target Achieve d. 06 monthly budget statemen ts submitte d to Treasury within 10 working days after month- end	N/A	N/A	3 mon thly bud get state men ts sub mitt ed to Trea sury withi n 10 work ing days	3 mon thly bud get state men ts sub mitt ed to Trea sury withi n 10 work ing days	OPEX	Rep orts	Budget & Treasury

													after mon th- end	ry wit hin 10 wo rki ng da ys aft er mo nt h- en d			
MFV M 04	Quarterly mSCOA data strings report	Compilation of reports	Enhance Sound Municipal financial viability and	BL M	Number Quarterly mSCOA data strings report compiled	4 Quarterly mSCOA data strings report compiled	4 Quarterly mSCOA data strings report compiled	1 Quarterly mSCOA data strings report compiled	1 Quarterly mSCOA data strings report compiled	Target Achieved. 02 Quarterly mSCOA data strings	N/A	N/A	1 Quarterly mSCOA data strings repo	1 Quarterly mSCOA data	OPEX	Reports	Budget & Treasury

			manag ement		ed by June 2024	by June 2023	by June 2024			report compile			rt com pile	a str ing s re po rt co mp ile			
MFV M 05	MSCOA projects implem entation	Compil ation of reports	Enhanc e Sound Municip al financi al viabilit y and manag ement	BL M	Numbe r MSCO A project s imple mentat ion reports compil ed by June 2024 2023	One MSCOA projects impleme ntation reports compiled by June 2023	4 x MSCOA projects impleme ntation reports compiled by June 2024	1 x MSCO A project s imple mentat ion reports compil ed	1 x MSCOA projects impleme ntation reports compiled	Target Achieve d. 02 MSCOA projects implemn etation reptrs compiled	N/A	N/A	1 x MSC OA proj ects impl eme ntati on repo rts com piled	1 x MS CO A pr oje cts im ple me nta tio n re po	OPEX	Proj ect Rep orts	Budget & Treasury

														rts co mp ile d			
MFV M 06	Reconci liations and registers	Compil ation of reports	Enhan ce Sound Munici pal financi al viabilit y and manag ement	BL M	Numbe r monthl y reconc iliation , registe rs and sched ules compil ed by June 2024	12 monthly reconcili ation and registers reported to portfolio by June 2023	400 x monthly reconcili ation, registers and schedule s compiled by June 2024	100 x monthl y reconc iliation , registe rs and sched ules compil ed by Sept 2023	100 x monthly reconcili ation, registers and schedule s compiled by Dec 2023	Target Achieve d. 200 x monthly reconcili ation, registers and schedule s compiled by Decemb er 2023	N/A	N/A	100 x mon thly reco ncili atio n, regi ster s and sche dule s com piled by	10 x mo nt hly rec on cili ati on, re gis ter s an d sc he	OPEX	Rec onci liati on, regi ster s and sche dule s com pile d/pe rfor med	Budget & Treasury

													March 2024	to be compiled by June 2024			
MFV M 07	Annual Budget (Draft)	Compilation of reports	Enhance Sound Municipal financial viability and management	BL M	Number draft budget compiled and tabled by June 2024	1 draft budget compiled & tabled by June 2023	1 x draft budget compiled and tabled by March 2024	N/A	N/A	N/A	N/A	N/A	1 x draft budget compiled and tabled March	N/A	OPEX	Council Resolution	Budget & Treasury

MFV M 08	Annual Budget (Final)	Compil ation of reports	Enhance Sound Municipal financial viability and management	BL M	Number final budget compiled by June 2024	1 Final budget compiled by June 2023	1 x Final budget compiled by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	1 x Final budget compiled	OPEX	Council Resolution	Budget & Treasury
MFV M 09	Adjustment budget	Compilation of adjustment budget	Enhance Sound Municipal financial viability and management	BL M	Number adjustment budget compiled by June 2024	Adjustment budget compiled	1 x adjustment budget compiled and submitted to council, LP & NT by June 2024	N/A	N/A	N/A	N/A	N/A	1 x adjustment budget compiled and submitted to	N/A	OPEX	Council resolution	Budget & Treasury

													LP & NT				
MFV M 12	Compile financial report, (section 52)	Compilation of report	Enhance Sound Municipal financial viability and management	BLM	Number quarterly financial reports compiled and reported to Executive Committee(EXCO) and Council	4 x quarterly financial report compiled and reported to EXCO & Council by June 2023	4 x quarterly financial report compiled and reported to Executive committee and Council by June 2024	1 x quarterly financial report compiled and reported to EXCO & Council	1 x quarterly financial report compiled and reported to EXCO & Council	Target Achieved. 2 x quarterly financial report compiled and reported to EXCO & Council	N/A	N/A	1 x quarterly financial report compiled and reported to EXCO & Council	1 x quarterly financial report compiled and reported to EXCO & Council	OPEX	Reports	Budget & Treasury

					l by June 2024									re po rte d to EX CO & Co un cil			
MFV M 13	Procure ment plan	Compil ation of report	Enhanc e Sound Municip al financi al viabilit y and manag ement	BL M	Numbe r procur ement plan develope d and approve d and approv ed by June 2024	1 x procure ment plan develope d and approve d	1 x procure ment plan develope d and approve d by June 2024	1 procur ement plan develo ped and approv ed	N/A	N/A	N/A	N/A	N/A	N/ A	OPEX	Proc ure men t plan	Budget & Treasury

MFV M 15	Conduct training of SCM practitioner	Conduct training of SCM practitioner	Enhance Sound Municipal financial viability and management	BLM	Number SCM Training attended by June 2024	SCM Training attended	1 x SCM Training conducted by June 2024	N/A	N/A	N/A	N/A	N/A	1 x SCM Training attended	N/A	R 200,000.00	Attendance Register	Budget & Treasury
MFV M 16	Acquisition management(Bids Register)	Compilation of reports	Enhance Sound Municipal financial viability and management	BLM	Number updated awarded Bids reports by June 2024	12 x updated awarded Bids reports by June 2024	4 x updated awarded Bids placed on website by June 2024	1 x updated awarded Bids placed on website	1 x updated awarded Bids placed on website	Target Achieved. 2 x updated list awarded Bids placed on website	N/A	N/A	1 x updated list awarded Bids placed on website	1 x updated awarded Bids placed	OPEX	List of awarded Bids (updated)	Budget & Treasury

														on we bsi te			
MFV M 17	Revenue management committee	Revenue management committee meetings to be held	Enhance Sound Municipal financial viability and management	BL M	Number revenue management meetings held by June 2024	Two revenue management meetings held	4 x revenue management meetings to be held by June 2024	1 x revenue management meeting to be held	1 x revenue management meeting to be held	Target not Achieved.	N/A	N/A	1 x revenue management meeting to be held	1 x revenue management meeting to be held	OPEX	Attendance Register	Budget & Treasury

MFV M 28	Unbundling of Asset Register	Unbundling of Asset Register	Enhance Sound Municipal financial viability and management	BLM	Number unbundling of assets report compiled by June 2024	Asset unbundling reports	1 x unbundling of assets report compiled by June 2024	1 x Report on asset Unbundling	N/A	N/A	N/A	N/A	N/A	N/A	R 1 100 000	Unbundling of Asset report	Budget & Treasury
MFV M 29	Insurance of Municipal assets	Insurance of Municipal Assets	Improve asset lifespan	BLM	Number insurance policy / agreement signed by June 2024	Number of insurance policy / agreement signed	1 x insurance policy / agreement signed by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	N/A	R2 000,0 00.00	Signed Insurance Policy	Budget & Treasury

MFV M 30	Reporting of incidents occurred	Reports	Enhance Sound Municipal financial viability and management	BLM	Number incidents reports compiled by June 2024	12 monthly incidents reports compiled by June 2023	12 monthly incidents reports compiled by June 2024	1 x incidents report compiled	1 x incidents report compiled	Target Achieved. 2x Incident reprts compiled	N/A	N/A	1 x incidents report compiled	1 x incidents report compiled	OPEX	Incidents Reports	Budget & Treasury
GOOD GOVERNANCE AND PUBLIC PARTICIPATION																	
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT																
OUTCOME 9	DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL(OUTPUT 5)																
Project Details																	

Proj ect/ KPI Num ber	Project Name	Project Descrip tion (major activitie s)	Strate gic Objecti ve	Loc atio n	Key Perfor mance Indicat or	2022-23 Baseline	2023-24 Annual Target	Quarterly Projections							2023- 24 Budg et	Port folio of evid ence	Responsible Department
								Q1	Q2	Q2 Actual Performa nce	Rea son for vari anc e	Cor rect ive Mea sur e	Q3	Q4			
GGP P 01	Auditin g	Coordin ation of external Audit process	Improv ed audit opinio n	BL M	Numbe r unqual ified audit opinio n obtain ed for 2022- 23 financi al year	Unqualifi ed audit opinion obtained for 2021- 22	One unqualifi ed audit opinion obtained for 2022- 23 financial year by June 2024	N/A	One unqualifi ed audit opinion obtained for 2022- 23 financial year	Target Not Achieve d. Received qualified opinion	Iss ues rela ted to Ass ets rais ed in the Aud it Acti on	To adr ess rais ed issu es in the Aud it Acti on	N/A	N/ A	R 5 000 000	Audi t repo rt	MM/Mayor' Office

					by June 2024						nag em ent rep ort	Pla n					
GGP P 02	Audit & Risk Commit tee Allowan ces	Coordin ation of Risk and Audit Commit tee meeting s	Improv ed audit opinio n	BL M	Numbe r Risk and Audit Commi tee meetin gs by June 2024	08 meetings held by June 2023	04 Risk and 04 Audit Commit tee meetings by June 2024	01 Risk and 01 Audit Commi tee	01 Risk and 01 Audit Commi tee	Target Achieve d. 02 Risk were held on the 13th July and the 16th October and 02 Audit Commit tee held on the 13th July, 25th	N/A	N/A	01 Risk and 01 Audi t Com mitt ee	01 Ri sk an d 01 Au dit Co m mit tee	R 773 000	Min utes and Regi ster s	MM/Mayor' Office

										October 2023							
GGP P 03	Printing and Publicat ion	Product ion of Municip al newslet ter,diari es,cale ndars	To improv e comm unicati on	BL M	Numbe r newsle tter edition s,diari es and calend	2 editions newslett ers, 100 diaries and 1000 calendar s	2 newslett er editions, 60 diaries and 2000 calendar	N/A	One newslett er edition produce d	Target Not Achieve d	Lat e iss uan ce of ord er.	Ser vice pro vide rs to be met	60 dairi es and 2000 cale ndar	On e ne ws lett er edi tio	R 400 000	Cop y of newl etter , Rep orts	Corporate services

					ars produc ed by June 2024	produce d by June 2023	s produce d by June 2024				Service provid er now busy with the graphs ics and design work. k.	and req ues ted to spe ed up the work k.	prod uced	n pr od uc ed		and PoP	
GGP P 04	Publicit y and Brandin g	procure ment of banners and	Enhan ced comm unicati on	BL M	Numbe r banner s and gazebo	40 banners and 4 gazebos procured	20 banners and 2 gazebos procured	20 banner s and 2 gazebo s	N/A	N/A	N/A	N/A	N/A	N/ A	R 300 000.0 0	POP and deliv ery	Corporate services

		gazebo s			s procur ed by June 2024	by June 2023	by June 2024	procur ed								note s	
GGP P 08	Commu nity Particip ation	Meeting s	Enhanc ed Comm unity partici pation	BL M	Numbe r Counci l outrea ch progra mmes coordi nated and support ed by June 2024	6 Council outreach program mes coordina ted and supporte d by June 2023	6 Council outreach program mes coordina ted and supporte d by June 2024	1 Counci l outrea ch progra mmes coordi nated and support ed	1 Council outreach program mes coordina ted and supporte d	Target Target achieved . Two outreach program mes were held on the 28/07/20 23 and 30/10/20 23.	N/A	N/A	2 Cou ncil outr each prog ram mes coor dina ted and sup port ed	2 Co un cil ou tre ac h pr og ra m me s co or din ate d an	R 1 000 000	Rep ort	Corporate services

														d su pp ort ed			
GGP P 09	Whippery Management	Meetings	Promote multiparty relations	BL M	Number Whippery management meeting coordinated and supported by June 2024	4 Whippery management meeting coordinated and supported by June 2023	4 Whippery management meeting coordinated and supported by June 2024	1 Whippery management meeting coordinated and supported	1 Whippery management meeting coordinated and supported	Target achieved . Whippery Management meetings were held on the 27/07/20 23 and 27/10/20 23	N/A	N/A	1 Whippery management meeting coordinated and supported	1 Whippery management meeting coordinated	R200, 000	Report	Corporate services

														an d su pp ort ed			
GGP P 10	MPAC Progra mmes	Coordin ation of MPAC progra mmes	To improv e public partici pation	BL M	Numbe r MPAC progra ms coordi nated by June 2024	5 program mes coordina ted by June 2023	5 MPAC program s coordina ted by June 2024	N/A	N/A	N/A	N/A	N/A	5 Coor dina tion of MPA C prog ram s coor dina ted by	N/ A	R 790 000	Rep ort	Corporate services

													June 2023				
GGP P 11	Ward Committees' Conference Programmes	Coordination and support	To improve public participation	BLM	Number Ward committee conference held by June 2024	Cluster conferences conducted	01 Ward committee conference held by June 2024	N/A	N/A	N/A	N/A	N/A	01 Ward committee conference	N/A	R1,900 000	Report	Corporate services
GGP P 12	Remuneration of ward committees	Payment of stipends for Ward Committees	To improve public participation	BLM	Number Ward Committee members receiving monthly	220 Ward Committee members receiving monthly stipend	220 Ward Committee members receiving monthly stipend	220 Ward Committee members receiving monthly	220 Ward Committee members receiving monthly stipend	Target achieved . All 440 ward committees received their	N/A	N/A	220 Ward Committee members receiving	220 Ward Committee members receiving	R4,500 000.0	Report	Corporate services

					stipend by June 2024		by June 2024	stipend		monthly stipends			monthly stipend	ers receiving monthly stipend			
GGP P 13	Council support literature	Printing of Booklets	Pocket books to assist Councilors with Rules and Orders	BLM	Number of printed booklets.	Number of printed booklets.	60 Rules of Order, 250 Ward Committees' Constitution and 100 Service Delivery Charter booklets developed	Advertisement	Procurement of 60 Booklets	Target achieved . Advertik semnet and Rules of Order, Ward Committees' Constitution as well as Service	N/A	N/A	N/A	N/A	R200,000	Report	Corporate services

										Delivery Charter booklets were procured							
GGP P	Sports for employees		Promote employee wellness	BLM	Number sports Activity coordinated by June 2024	One sports Activity coordinated by June 2023	01 Sports activity coordinated by June 2024	N/A	01 Activity coordinated	Target Achieved. 01Sports activity coordinated	N/A	N/A	N/A	N/A	R 1 200 000	Reports	Corporate services

GGP P	Internet towers	appointment of service providers and installation of towers	To improve connectivity	BLM	03 internet towers installed	New indicator	03 internet towers installed	N/A	03 internet towers installed	Target not Achieved	The target is irrelevant to the department	The target to be relocated to the MM's Office	N/A	N/A	R 1 500 000	Reports	Corporate services
GGP P 14	IDP Review	Review of IDP/Budget	To ensure successful review of the IDP	BLM	Number IDP/Budget reviewed compiled by June 2024	IDP public participation report	One IDP/Budget reviewed compiled by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	One IDP/Budget reviewed	OPEX	Copy of IDP and Council resolution	Economic Development and Planning

														mp ile d			
GGP P 15	IDP/Bud get Process plan	develop ment and approva l of plan	To ensure succes sful review of the IDP	BL M	Numbe r IDP Proces s plan develo ped and approv ed by June 2024	One IDP Process plan develope d and approve d by June 2023	One IDP Process plan develope d and approve d by June 2024	One IDP Proces s plan develo ped and approv ed by June 2024	N/A	Target Achieve d. 01Proce ss Plan develope d and approve d	N/A	N/A	N/A	N/ A	OPEX	Cop y and Cou ncil Res oluti on	Economic Development and Planning
GGP P 16	IDP/Bud get Booklet s	Produc e Booklet s	To ensure succes sful review of the IDP	BL M	Numbe r IDP Bookle ts produc ed by June 2024	New indicator	50 IDP Booklets produce d by June 2024	IDP Bookle ts produc ed	N/A	N/A	N/A	N/A	N/A	N/ A	R 200 000	Proo f of purc hase	Economic Development and Planning

GGP P 17	Strategic planning sessions	Hold sessions	To ensure successful review of the IDP	BL M	Number strategic sessions held by June 2024	2 Strategic session held by June 2023	6 Strategic session held by June 2024	1 Strategic session held	2 Strategic session held	Target Achieved.03 Strategic Sessions held during the months of July and October 2023	N/A	N/A	1 Strategic session held	2 Strategic session held	R 650 000	Report	Economic Development and Planning
GGP P 18	IDP/Budget Public participation	IDP stakeholder consultations	To ensure effective public participation in the review of the IDP	BL M	Number IDP consultative meetings conducted, IDP consultative reports	IDP public participation report	13 IDP consultative meetings conducted and One IDP consultative reports compiled	N/A	1 Rep forum	Target Achieved. 01 Rep Forum Held on the 16th November 2023	N/A	N/A	N/A	13 consultative meetings held	R 600 000	Reports	Economic Development and Planning

					compiled by June 2024		by June 2024										
GGP P 19	Development municipal multi sectoral implementation plan	development and approval of plan	To Provide support on HIV/AIDS program	BLM	Number Municipal HAST plan approved by the Local AIDS council and submitted to DAC	One plan developed and submitted by 2023	1 Municipal HAST plan approved by the Local AIDS council and submitted to DAC and LPAC by June 2024	1 Municipal HAST plan approved by the Local AIDS council and submitted to DAC	N/A	Target Achieved.1 Municipal HAST plan approved by the Local AIDS council and submitted to DAC and LPAC	N/A	N/A	N/A	N/A	OPEX	Reports	Community services

					and LPAC by June 2024			and LPAC									
GGP P 20	Conduct HIV/AIDS programmes	meetings	Implementation HIV/AIDS programmes	BLM	Number M&E meetings held by June 2024	2 HIV/AIDS programmes coordinated	4 M&E meetings held by June 2024	1 M&E meetings held	1 M&E meetings held	Target Achieved. 2 M&E meetings held on the 26th October 2023	N/A	N/A	1 M&E meetings held	1 M&E meetings held	OPEX	Reports	Community services

GGP P 21	HIV/AIDS Council technical committee	meetings	Implementation HIV/AIDS programmes	BL M	Number AIDS Council technical committee meetings held by June 2024	2 HIV/AIDS programmes coordinated	4 AIDS Council technical committee meetings held by June 2024	1 AIDS Council technical committee held	1 AIDS Council technical committee held	Target Achieved 02 AIDS Council technical committee held on the 15th November 2023	N/A	N/A	1 AIDS Council technical committee held	1 AIDS Council technical committee held	R 50 000	Reports	Community services
GGP P 22	Local Aids council meetings	meetings	Implementation HIV/AIDS programmes	BL M	Number Local Aids council meetings held by June 2023	4 Local Aids council meetings held by June 2024	4 Local Aids council meetings held by June 2024	1 Local Aids council meeting held	1 Local Aids council meeting held	Target Achieved 21 Local Aids council meeting held on the 13th	N/A	N/A	1 Local Aids council meeting held	1 Local Aids council meeting held	OPEX	Reports	Community services

					June 2024					December 2023				ng held			
GGP P 23	Promote advocacy and stakeholder collaboration	establishment of committees	To Provide support on HIV/AIDS programme	BLM	Number HIV/AIDS ward committees established by June 2024	22 ward committees established by June 2023	22 ward committees established by June 2024	22 ward committees established	N/A	Target Achieved. 22 Ward Committees established	N/A	N/A	N/A	N/A	OPEX	Report	Community services

GGP P 24	HIV/AIDS Ward/Cluster meetings	meetings	Promote advocacy and stakeholder collaboration	BL M	Number HIV/AIDS Ward/Cluster meetings coordinated by June 2024	2 HIV/AIDS coordinated	24 HIV/AIDS Ward/Cluster meetings coordinated by June 2024	6 HIV/AIDS Ward/Cluster meetings coordinated	6 HIV/AIDS Ward/Cluster meetings coordinated	Target Achieved 12 HIV/AIDS Ward/Cluster meetings coordinated on the 16th October and 01st November 2023	N/A	N/A	6 Ward/Cluster meetings coordinated	6 Ward/Cluster meetings coordinated	R 100 000	Reports	Community services
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GGP P 25	Prevent spread of communicable diseases	Hold awareness campaigns	To prevent spread of communicable diseases	BLM	Number HAST awareness campaigns and prevention held by June 2024	4 HAST awareness campaigns and prevention held by June 2023	4 HAST awareness campaigns and prevention held by June 2024	1 HAST awareness campaigns and prevention held	1 HAST awareness campaigns and prevention held	Target Achieved 02 HAST awareness campaigns and prevention held on the 05th december 2023	N/A	N/A	1 HAST awareness campaigns and prevention held	1 HAST awareness campaigns and prevention held	R 50000	Reports	Community services
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GGP P 26	Gender Programme	Support to gender programs	To provide support to special focus groups	BL M	Number men and women councils meetings coordinated by June 2024	Two gender programs support to the gender programs	4 men and 4 women councils meeting coordinated by June 2024	1 man and 1 women councils meeting coordinated	1 man and 1 women councils meeting coordinated	Target Achieved. 2 men and 2 women councils meeting coordinated on the 17th Nov 2023	N/A	N/A	1 men and 1 women councils meeting coordinated	1 men and 1 women councils meeting coordinated	R 40 000	Report and attendance registers	Community services
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GGP P 27	Special focus groupings and gender mainstreaming	coordination of events	promote the needs and interests of special focus groupings and gender mainstreaming	BL M	Number gender mainstreaming activities conducted as per calendar events by June 2024	Two gender programs supported by June 2023	4 gender mainstreaming activities conducted as per calendar events by June 2024	1gender mainstreaming activities conducted as per calendar events	1gender mainstreaming activities conducted as per calendar events	Target Achieved. 1gender mainstreaming activities conducted as per calendar events on the 27th October 2023	N/A	N/A	1gender mainstreaming activities conducted as per calendar events	1gender mainstreaming activities conducted as per calendar events	R 40 000	Reports	Community services
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GGP P 28	special focus groupings and gender mainstreaming(capacity building)	Conduct capacity building workshops	To provide support to disability and elderly groups	BL M	Number capacity building workshops conducted by June 2024	2 capacity building workshops conducted by June 2023	2 capacity building workshops conducted by June 2024	1 capacity building workshop conducted	N/A	Target Achieved. 01 Capacity Workshop conducted	N/A	N/A	1 capacity building workshop conducted	N/A	R 20 000	Report and attendance registers	Community services

GGP P 29	Elderly and disability programmes	Coordination of events	To provide support to disability and elderly groups	BLM	Number of events coordinated by June 2024	Two programmes supported	02 events coordinated by June 2024	1 event coordinated	N/A	Target Achieved. 01 Elderly and disability event coordinated on the	N/A	N/A	1 event coordinated	N/A	R 120 000	Report and attendance registers	Community services
GGP P 30	Elderly and disability programmes(Council meetings)	meetings	To provide support to disability and elderly groups	BLM	Number of elderly and disability council meetings coordinated by June 2023	4 elderly and 4 disability council meetings coordinated by June 2023	4 elderly and 4 disability council meetings coordinated by June 2024	1 elderly and 1 disability council meetings coordinated	1 elderly and 1 disability council meetings coordinated	Target Achieved. 02 Elderly and 02 disability council meetings coordinated on the 25th and 31st	N/A	N/A	1 elderly and 1 disability council meetings coordinated	1 elderly and 1 disability council meetings coordinated	R 60 000	Reports	Community services

					June 2024					October 2023			dina ted	ng s co or din ate d			
GGP P 31	Elderly and disability programmes(Capacity building)	Worksh ops	To provide support to disability and elderly groups	BL M	Number capacity building works hop conducted by June 2024	02 capacity building workshop conducted by June 2023	02 capacity building workshop conducted by June 2024	1 capacity building workshop conducted	N/A	Target Achieved. 01 Capacity Building workshop conducted	N/A	N/A	1 capacity building workshop conducted	N/A	R 80 000	Rep orts	Community services

GGP P 32	Youth and children programme(Youth Council meetings)	meetings	To provide support to Youth and children	BL M	Number Youth Council meetings held by June 2024	4 Youth Council meetings held by June 2023	4 Youth Council meetings held by June 2024	1 Youth Council meetings held	1 Youth Council meetings held	Target Achieved. 02 Youth Council meetings were held	N/A	N/A	1 Youth Council meetings held	1 Youth Council meetings held	R 80 000	Reports	Community services
GGP P 33	Youth and children programme(Back to school campaign)	Conduct the back to school campaign	To provide support to Youth and children	BL M	Number schools visited during back to campaign by June 2024	Two back to school campaigns conducted.	10 schools visited during back to campaign by June 2024	N/A	N/A	N/A	N/A	N/A	10 schools visited during back to campaign	N/A	R 50 000.00	Report and attendance registers	Community services

GGP P 34	Youth and children programme(Career guidance and EXPO)	Coordination of event	To provide support to Youth and children	BLM	Number Career guidance and EXPO held by June 2024	1 Career guidance and EXPO held by June 2023	1 Career guidance and EXPO held by June 2024	1 Career guidance and EXPO held	N/A	N/A	N/A	N/A	N/A	N/A	R 27 000	Reports	Community services
GGP P 35	Youth and children programme(Co mmemo ration of youth month)	Coordination of event	To provide support to Youth and children	BLM	Number Youth month commem oration event hosted by June 2024	1 Youth month commem oration event hosted by June 2023	1 Youth month commem oration event hosted by June 2024	N/A	N/A	N/A	N/A	N/A	N/A	Nu mb er Yo ut h mo nt h co m me mo rat ion	R70 000	Rep orts	Community services

														event hosted by June 2024			
GGP P 36	Youth and children programme (Youth capacity building)	Workshops	To provide support to Youth and children	BLM	Number youth capacity building event conducted by June 2024	Support to youth programs	4 youth capacity building event conducted by June 2024	1 youth capacity building event conducted	1 youth capacity building event conducted	Target Achieved. 02 Capacity Workshop conducted on the 14th October 2023	N/A	N/A	1 youth capacity building event conducted	1 youth capacity building event conducted	R 70 000	Report and attendance registers	Community services

														uct ed			
GGP P 37	Youth and children progra mme(Ch ildren' day)	Support to the children progra ms	To provid e suppor t to Youth and childre n	BL M	Numbe r childre n's day celebr ated by June 2024	Two children' s program s supporte d	1 children' s day celebrate d by June 2024	1 childre n's day celebr ated	N/A	N/A	N/A	N/A	N/A	N/ A	R 100 000	Rep ort and atte nda nce regi ster s	Community services
GGP P 38	Youth and children progra mme(Ta ke a child to work)	Coordin ation of event	To provid e suppor t to Youth and childre n	BL M	Numbe r take a child to work campai gn condu cted	Two children' s program s supporte d by June 2023	01 Take a child to work campai gn conduct ed by June 2024	01 Take a child to work campai gn condu cted	N/A	N/A	N/A	N/A	N/A	N/ A	R 100 000	Rep orts	Community services

					by June 2024												
GGP P 39	Mayor – Magoshi	Hosting of Mayor Magoshi	Improv ed stakeh older relatio ns	BL M	Numbe r Mayor- Magos hi meetin gs held by June 2024	Four Mayor- Magoshi meetings held by June 2023	Four Mayor- Magoshi meetings held by June 2024	One Mayor- Magos hi meetin gs held	One Mayor- Magoshi meetings held	Target Achieve d. Mayor agoshi meetings were held	N/A	N/A	One May or- Mag oshi meet ings held	On e Ma yo r- Ma go shi me eti ng s hel d	R100 000.0 0	Rep orts and regi ster s	Community services
SPATIAL RATIONALE																	
NDP	ACTIVE ENGAGEMENT OF CITIZENS IN THEIR OWN DEVELOPMENT																

OUT CO ME 9	ACTION SUPPORTIVE TO HUMAN SETTLEMENT(OUTPUT 1)
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Project Details		
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Proj ect/ KPI Num ber	Project Name	Project Descrip tion (major activitie s)	Strate gic Objecti ve	Loc atio n	Key Perfor mance Indicat or	2023-23 Baseline	2023-24 Annual Target	Quarterly Projections						2023- 24 Budg et	Port folio of evid ence	Responsible Department
								Q1	Q2	Q2 Actual Performa nce	Rea son for vari ance	Cor rect ive Mea sur e	Q3			

SPR 09	Township development	Conduct township establishment process	To formalise rural and urban settlements	BLM	Number of townships development conducted by June 2024	9 townships developed	1 township developed by June 2024	Advertising and appointment.	Phase 2 Inception report, conduct specialist studies(Geo-tec, EIA), Submission of draft layout plan	Target Not Achieved	delays in SC SM	Fast track appointment of the service provider	Submission of applications to relevant departments for comments.	Pr of submission of approval of EIA	R1.1m	Reports	Economic Development and Planning
SPR 10	Municipal Planning Tribunal	Coordination meetings	To determine land use and development	BLM	Number of planning tribunals meetings	New indicaster	2 Planning tribunal meetings held by June 2024	Vetting, appointment and advertisement of	1 sitting per quarter	Target not achieved	The were delays in the	Tribunal has been appointed	N/A	1 sitting per quarter	R250.000	Reports	Economic Development and Planning

			ment applications		held by June 2024			appointed tribunal members			processes due re-advise ment and vetting processes.						
SPR 11	Fire resistant cabinet files	Procurement through SCM processes	To safeguard building plans files	BLM	Number Fire resistance cabinets purchased by	New indicaster	2 Fire resistance cabinets by June 2024	Facilitate specification for procurement processes	Facilitate appointment of service provider	Target Not Achieved.	Delays in the appointment of the	Fast track appointment of	N/A	N/A	R 100 000	Specification and delivery note	Economic Development and Planning

					June 2024						ser vice pro vid er	the ser vice pro vide r					
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9. Recommendations

The following are recommended;

As per the assessment of the half yearly report budget adjustment is necessary to revise projections and reduce expenditure.

Let us implement corrective measures

Revise the SDBIP where applicable

Continue to monitor SDBIP Implementation on weekly and monthly basis.

10. MUNICIPAL MANAGER'S QUALITY CERTIFICATION

MUNICIPAL MANAGER'S QUALITY CERTIFICATION

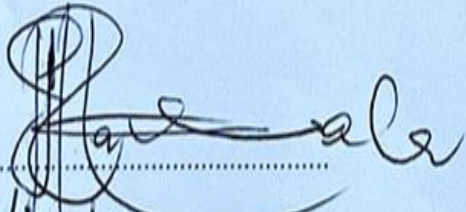
I, Refilwe Jonas Ramothwala.....The Municipal Manager of Blouberg Local Municipality, hereby certify that :



The Section 72 report ending 31 December 2023 on implementation of the IDP/Budget and state of affairs of the Municipality for the year 2023/24 in accordance with the Municipal Finance Management Act and Regulations made under the Act no 56 of 2003.

Print Name: Ramothwala R.J

Municipal Manager of Blouberg Local Municipality: Lim 351

Signature.....

Date.....25/01/2024.....